

# Ridgecrest Charter School

October 1, 2013

Via Hand Delivery

Joanna Rummer, Superintendent Sierra Sands Unified School District 113 Felspar Ridgecrest, CA 93555-3589

Dear Superintendent Rummer,

On behalf of Ridgecrest Charter School ("RCS" or the "Charter School"), I am pleased to submit our charter renewal petition to the Sierra Sands Unified School District ("SSUSD") today. RCS is seeking renewal of its charter for the term July 1, 2014 through June 30, 2019.

RCS has *exceeded* the academic requirements for renewal. The Charter School's 2013 Academic Performance Index ("API") growth score was 864, a 16-point increase over last year. Additionally, RCS exceeded its growth targets for its two numerically significant pupil groups, socioeconomically disadvantaged students (an increase of 31 points) and white students (an increase of 9 points). Further, in 2012, RCS achieved a statewide rank of 7 on the API, and a similar schools rank of 10! We are very pleased with the academic success of the Charter School and its students, and will continue to strive for increases in academic achievement over the coming charter term.

The Charter School has enjoyed a positive working relationship with SSUSD to date, and seeks to continue or grow this relationship over the next charter term.

Should you have any questions about the RCS charter renewal petition, please do not hesitate to contact me. We look forward to SSUSD Board action on the renewal charter within the statutory timelines.

Sincerely,

Tina Ellingsworth

Tina Ellingsworth Director, Ridgecrest Charter School

# RIDGECREST CHARTER SCHOOL

# **Charter Renewal Petition**

# **Submitted to:**

The Sierra Sands Unified School District, and, if necessary the State Board of Education



For the term July 1, 2014 through June 30, 2019

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## AFFIRMATIONS/ASSURANCES

Ridgecrest Charter School ("RCS" or the "Charter School") will follow any and all federal, state, and local laws and regulations that apply to the Charter School, including but not limited to:

- The Charter School shall meet all statewide standards and conduct the student assessments required, pursuant to Education Code Section 60605, and any other statewide standards authorized in statute, or student assessments applicable to students in non-charter public schools. [Ref. Education Code Section 47605(c)(1)]
- The Charter School shall be deemed the exclusive public school employer of the employees of Ridgecrest Charter School for purposes of the Educational Employment Relations Act. [Ref. Education Code Section 47605 (b)(5)(O)]
- The Charter School shall be non-sectarian in its programs, admissions policies, employment practices, and all other operations. [Ref. Education Code Section 47605(d)(1)]
- The Charter School shall not charge tuition. [Ref. Education Code Section 47605(d)(1)]
- The Charter School shall admit all students who wish to attend Ridgecrest Charter School, and who submit a timely application, unless the Charter School receives a greater number of applications than there are spaces for students, in which case each application will be given equal chance of admission through a public random drawing process. Except as required by Education Code Section 47605(d)(2), admission to the Charter School shall not be determined according to the place of residence of the student or his or her parents within the State. Preference in the public random drawing shall be given as required by Education Code Section 47605(d)(2)(B). In the event of a drawing, the chartering authority shall make reasonable efforts to accommodate the growth of the Charter School in accordance with Education Code Section 47605(d)(2)(C). [Ref. Education Code Section 47605(d)(2)(A)-(C)]
- The Charter School shall not discriminate on the basis of the characteristics listed in Section 220 (actual or perceived disability, gender, gender identity, gender expression, nationality, race or ethnicity, religion, sexual orientation, or any other characteristic that is contained in the definition of hate crimes set forth in Section 422.55 of the Penal Code or association with an individual who has any of the aforementioned characteristics). [Ref. Education Code Section 47605(d)(1)]
- The Charter School shall adhere to all provisions of federal law related to students with disabilities including, but not limited to, Section 504 of the Rehabilitation Act of 1973, Title II of the Americans with Disabilities Act of 1990 and the Individuals with Disabilities in Education Improvement Act of 2004.
- The Charter School shall meet all requirements for employment set forth in applicable provisions of law, including, but not limited to credentials, as necessary. [Ref. Title 5 California Code of Regulations Section 11967.5.1(f)(5)(C)]
- The Charter School shall ensure that teachers in the Charter School hold a Commission on Teacher Credentialing certificate, permit, or other document equivalent to that which a teacher in other public schools is required to hold. As allowed by statute, flexibility will be given to non-core, non-college preparatory teachers. [Ref. California Education Code Section 47605(1)]

- The Charter School shall at all times maintain all necessary and appropriate insurance coverage.
- The Charter School shall, for each fiscal year, offer at a minimum, the number of minutes of instruction per grade level as required by Education Code Section 47612.5(a)(1)(A)-(D).
- If a pupil is expelled or leaves the Charter School without graduating or completing the school year for any reason, the Charter School shall notify the superintendent of the school district of the pupil's last known address within 30 days, and shall, upon request, provide that school district with a copy of the cumulative record of the pupil, including a transcript of grades or report card and health information. [Ref. California Education Code Section 47605(d)(3)]
- The Charter School shall maintain accurate and contemporaneous written records that document all pupil attendance and make these records available for audit and inspection. [Ref. California Education Code Section 47612.5(a)]
- The Charter School shall on a regular basis consult with its parents and teachers regarding the Charter School's education programs. [Ref. California Education Code Section 47605(c)]
- The Charter School shall comply with any jurisdictional limitations to locations of its facilities. [Ref. California Education Code Sections 47605 and 47605.1]
- The Charter School shall comply with all laws establishing the minimum and maximum age for public school enrollment. [Ref. California Education Code Sections 47612(b), 47610]
- The Charter School shall comply with all applicable portions of the Elementary and Secondary Education Act.
- The Charter School shall comply with the Public Records Act.
- The Charter School shall comply with the Ralph M. Brown Act.
- The Charter School shall comply with the Family Educational Rights and Privacy Act.
- The Charter School shall meet or exceed the legally required minimum of school days. [Ref. Title 5 California Code of Regulations Section 11960]

#### **PREFACE**

California's future economy rests on an educated workforce. Ridgecrest Charter School began educating children in September 2001. In 2009 the Charter School had a student population of 178 and has grown to approximately 400 students in 2013-2014.

The Charter School's pedagogy and methodology are aligned to the California Standards for the Teaching Profession. All textbooks are State adopted and reflect the California State Standards and new Common Core State Standards.

All teachers are fully credentialed and highly qualified as defined by the No Child Left Behind Act ("NCLB"). In 2012, the Charter School had a Statewide Rank of 7 and Similar Schools Ranking of 10.

Student learning and progress is followed through benchmark assessments that are administered every six weeks and are analyzed by the teachers to inform instruction and next learning. Ridgecrest Charter School has continued to implement an intervention program that provides 30 minutes per day of additional instructional support to students who scored below proficient on the STAR test.

Every student at Ridgecrest Charter School has an Individualized Learning Plan ("ILP") that is tailored to his or her specific learning style, needs and suggested interventions and/or accelerations. The ILP is updated every six weeks based on benchmark testing and informal assessment data. The ILP follows students throughout their academic journey at Ridgecrest Charter School.

Ridgecrest Charter School will continue to provide a safe, small school environment with a rigorous curriculum, personalized, inquiry based instruction that promotes student learning, teacher articulation and collaboration and promotes team building and school unity. Ridgecrest Charter School will continue to foster an atmosphere that promotes learning at the highest level, while also promoting a sense of community and family in a small K-8 environment.

## **EXECUTIVE SUMMARY**

The California Charter Schools Act is intended to provide an environment where accountability, flexibility, innovation, parental choice, parent-teacher involvement and public-private partnerships can work together to provide a better future for our children. As Education Code 47601 states: "It is the intent of the Legislature, in enacting this part, to provide opportunities for teachers, parents, pupils, and community members to establish and maintain schools that operate independently from the existing school district structure, as a method to accomplish all of the following:

- a. Improve pupil learning;
- b. Increase learning opportunities for all pupils, with special emphasis on expanded learning experiences for pupils who are identified as academically low achieving;
- c. Encourage the use of different and innovative teaching methods;
- d. Create new professional opportunities for teachers including the opportunity to share responsibility for the learning program at the school;
- e. Provide parents and pupils with expanded choices in the types of educational opportunities that are available within the public school system;
- f. Hold the schools established under this part accountable for meeting measurable pupil outcomes, and provide the schools with a method to change from rule-based to performance-based accountability systems; and
- g. Provide vigorous competition within the public school system to stimulate continual improvements in all public schools."

## **Educational Philosophy**

We believe students learn in an environment that encourages inquiry and dialogue around Common Core State Standards, that values and builds on prior knowledge and that nurtures and supports the whole child.

The Charter School provides an environment where accountability, flexibility, innovation, parental choice, parent teacher involvement, and public-private partnerships can work together to provide a better future for our children. The Charter School will embrace, celebrate and benefit from the ethnic, linguistic and the socioeconomic diversity of our ever changing community by promoting family, school, and community partnerships.

#### **General Description**

In September 2001, a new charter school in Ridgecrest began providing a rigorous education to children. This school is known as Ridgecrest Charter School. The Charter School is currently authorized by the State Board of Education ("SBE"). As required by Education Code Section 47605(j)(3), this charter renewal request shall be submitted to the Sierra Sands Unified School District ("District") for consideration and if denied, shall submit to the SBE. This charter shall use the generic term "Authorizer" to describe the entity that approves the charter renewal.

As of 2011-12, the Charter School has exceeded its Academic Performance Index ("API") growth targets in the last two years of operation. Ridgecrest Charter School currently serves approximately 400 students at one site, in kindergarten through eighth grade, with twenty two students in each kindergarten, first, second, and third grade classroom and 28 students in each classroom of grades four and five and 32 students in grades six through eight (with instructional aide support as needed). Over the next charter term, enrollment is projected to reach approximately 560 students in grades K-8, with the approximately same student distribution per class.

For the duration of the fourth charter term, Ridgecrest Charter School plans to continue to offer activities and adult supervision Monday through Friday from 7:30 a.m. to 4:00 p.m. A goal during this fourth charter term will be to expand the program to include before and after school day care, such that the hours of operation would extend from 7:00 a.m. to 5:00 p.m. Instructional minutes offered by the Charter School will exceed the number of minutes required by state law, and the Charter School offers 180 days of instruction. A goal during this charter term will be to expand our Special Education program to include an additional twenty calendar days for extended school year services for Special Education students where necessary so that these services, when required by a student's individualized education program ("IEP") can be offered in-house at Ridgecrest Charter School. It is planned that the instructional day will be from 8:00 a.m. to 3:00 p.m. for Grades K through 8, with clubs, extracurricular activities, extended day care and a variety of tutorial opportunities available both before and after core instruction. Attached as Appendix 1, please find the 2013-2014 school calendar and bell schedule. Attached as Appendix 2, please find the 2013-14 club schedule.

Ridgecrest Charter School will provide a rigorous, inquiry based curriculum, learning style-evaluation, management process, and staff development, which will be constantly monitored and changed when necessary to maximize our effectiveness. The Charter School will continue its balanced program for the new millennium that develops minds, bodies and spirits. An academic program that integrates four areas of literacy in a curriculum will continue to be taught as a team approach: language, technology, life sciences, and life skills. In addition, the program will provide physical education, health, and a nutritious meal program. Programs that develop emotional and social life skills training through fine arts, community service and environmental focus, including targeted counseling services and conflict resolution programs will be offered.

Ridgecrest Charter School students, in addition to mastering the Common Core State Standards, will:

- read fluently to enjoy, infer, and interpret a variety of print material, i.e. literature, poetry, newspapers;
- engage in constructive dialogue, value literature and language and express oneself effectively through a variety of modalities;
- become curious, motivated, self-reflective learners who generate questions to deepen understanding;
- understand mathematical relationships, reason logically, problem solve and use mathematical techniques effectively in practical application;
- become stewards of the environment, and seek to make the community a better place;
- integrate and apply acquired knowledge in and out of the classroom; and
- take ownership of one's actions and be responsible citizens of the community.

#### **Student Population and the Faculty Team**

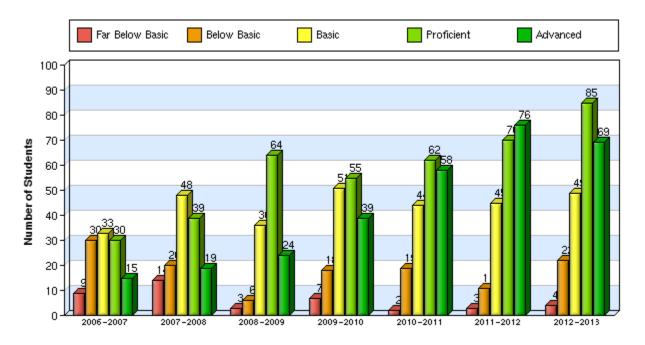
Students can enroll in the Charter School from any school in the State, but admissions preference in the event of a public random drawing will be given to students residing in the District. The Ridgecrest Charter School faculty team will be role models to students for lifelong learning and professionalism. The faculty team will be held accountable for ensuring that Ridgecrest Charter School students achieve high standards. The faculty team will have the freedom and responsibility for supporting the development of all academic programs.

Ridgecrest Charter School (a California nonprofit public benefit corporation) will continue to set new standards for efficient and effective management, freeing more resources for the education of children.

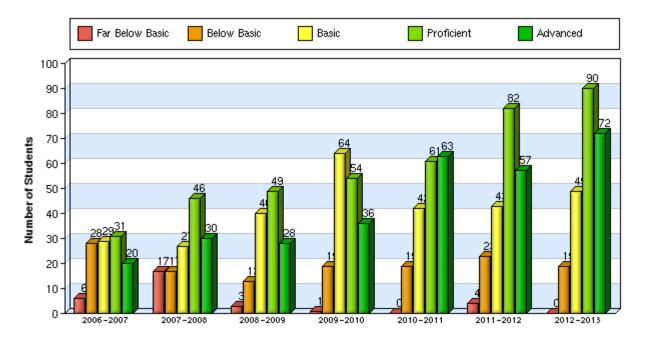
## ANALYSIS OF THE LAST TERM

Ridgecrest Charter School developed and implemented an action plan for academic achievement and an assessment plan to assist us in using data to improve student achievement. Here are the results of Ridgecrest Charter School's focus on "Using Data to Drive Instruction."

Multi Year Comparison Report for California Standards Test ("CST") English Language Arts ("ELA")



Multi Year Comparison Report for CST MATH



#### **Student Achievement Plan**

During the 2012-2013 school year Ridgecrest Charter School created a Student Achievement Plan that outlined the academic goals for the school community in line with the pupil outcomes in the charter related to grade level proficiency in English Language Arts, Math, Science, and History/Social Studies, attached as Appendix 3.

Conclusions: Please refer to Appendix 4, CCSA 2012 Academic Accountability Report Card and CCSA 2013 School Quality Snapshot.

#### Analysis of Other Academic Measurable Pupil Outcomes from Prior Term

The charter for the prior term contained additional academic pupil outcomes beyond the student proficiency rates on state standards. The following presents the pupil outcomes from the charter in each text box, with a summary of Ridgecrest's progress toward meeting those outcomes immediately following:

#### Outcome

The Charter School will demonstrate student improvement on standardized test scores that compare favorably with schools that have similar student populations (e.g., race, gender, socio-economic status). Compare Ridgecrest Charter School standardized test scores to standardized test scores for schools in the state and for similar schools

## **Summary of Similar Schools Report**

The following represents the similar schools California Department of Education ("CDE") data "schools that compare favorably with schools that have similar student populations and grade levels (e.g., race, gender, socio-economic status)." Ridgecrest Charter is ranked 10 on a scale of 1-10 when compared to 100 similar schools (2011-2012 data).

19-6487-33-0110424	CDS Code	County	School District	School	2012 Base API
19-64400-6020614   Los Angeles   Montabello Unified   Montabello Canadro Etermentary   montabel   m					894
10-64-287-691100463					890
20-758908-60240736 20-716224 011059 20-7					886
19-73445-601718    Los Angeles   Hacianda is Plaente Unified   Spenie Ricenterity   Spenie					874
February					866
10-0221-1-0007106					865
San Bernardin Upland United   Calutale Hamman.					853
33-367083-0101139 Riverside Hemret Unified Hamony Elementary B. 15 (1997) 1971-1971-1971-1971-1971-1971-1971-1971					852
S.   P.   P.   P.   P.   P.   P.   P.					851
33-75614-0100511   Son Diego					848
59-7240-9016471   Los Angeles   Angeles   Colorane					847
37.75614-0100511   San Diago				Summerville Elementary	847
19-6473-9016975   Los Angeles   Los Angele					845
42-9919-5044470   Santa Šarbara   Goleta Union Elementary   Lata Value Elementary   Decided					844
50-71217-0110080   Stanislaus					843
19-9473-6016028   Los Angeles   Los Angele					841
19-943-093-093-093-093-093-093-093-093-093-09					840
10-94733-0122822	49-70649-6051635	Sonoma	Cinnabar Elementary	Cinnabar Elementary	837
19-9473-3-0122622   Los Angeles   Los Ange					835
30-10306-3030632   Orange   Orange County Department of Ed CCCS-CHED/EDIS   Immunity	19-64733-0122622		Los Angeles Unified	Aspire Firestone Academy	835
37-88023-6037867   San Diego   Chula Vista Elementary   Roses (Gros) Elementary   Bioduct (Choc   December					835
30-86423-8027247   Orange					834
19-94588-8013817					833
19-94588-8013817				Palms Elementary	831
50-71076-60981				John Muir Elementary	831
19-64840-6020638					831
19-64881-60216479   Los Angeles   Passadersa Unified   Losdellow, History, W.J. Elementary   19-64733-1931716   Los Angeles   Los Angeles Unified   Hondrane, Elementary   19-64733-1931716   Los Angeles   Los Angeles Unified   Moderness Elementary   19-64733-1931716   Los Angeles   Los Angeles Unified   Moderness Elementary   19-6498-6010151   Kerside   Hernet Unified   Moderness Elementary   19-6498-6010151   Kerside   Hernet Unified   Moderness Elementary   19-7494-19-1011749   Hernet Unified   Hernet Unified   Los Angeles					830
36-67811-6035349   San Bernardinc Barstow Unified   Handerson Elementary,   19-6498-6022661   Los Angeles   Saugue Union   San Bernardinc	19-64881-6021679		Pasadena Unified	Longfellow (Henry W.) Elementar	828
19-6473-19-19-19-19-19-19-19-19-19-19-19-19-19-					827
19-64733-1931716					826
19-64998-6022661					824
33-67082-6110415   Riverside   Hemet Unified   Sautista Creek Elementary,   6   Monte   Mont					824
37-68197-6111207   San Diego   La Mesa-Spring Valley   Sewettwetz Springs Elementary   Bif-63800-6010151   Kem   Taff City Outry Office of Educat   San Diego   San Diego   Western Pilacer Unified   Ena Linuary   Bit Outry Office of Educat   San Diego   Western Pilacer Unified   Ena Linuary   Bit Outry Office of Educat   San Diego   San Di					824
15-63800-6010161					821
54-10546-0124057   Tulare   Tulare   Tulare   County Office of Educat   Valley Life Chaster.   8   10-64212-6071331   Los Angeles   ABC Unified   Bartin July   10-64212-6071331   Los Angeles   ABC Unified   Bartin July   10-64212-6013981   Los Angeles   ABC Unified   Bartin July   10-64212-6015907   Los Angeles   Hawthorn Puente Unified   Bartin July   10-6421-6015907   Los Angeles   Hawthorn Puente Unified   Manual Puente Unified					820
19-6421-6071351   Los Angeles   ABC Unified   Dennie Un					819
19-64212-60713351				First Street	817
19-73445-6013981	19-64212-6071351	Los Angeles			816
30-66621-6029987	19-73445-6014393	Los Angeles	Hacienda la Puente Unified	Temple Academy	816
19-64469-6012926   Los Angeles   Long Beach Unified   Mann Elementary,   19-64469-6012926   Los Angeles   Duarte Unified   Hebbard Birnet Itemmetary,   19-644733-6017644   Los Angeles   Duarte Oxide   Cos Angeles   Duarte Unified   Hebbard Birnet Itemmetary,   19-64073-6043160   San Luis Obisp Paso Robles Joint Unified   Minited Plain Elementary,   19-65037-6043160   San Luis Obisp Paso Robles Joint Unified   Minited Plain Elementary,   19-65037-6022818   Los Angeles   South Whittler Elementary   Helendale Elementary,   19-65037-6022818   Los Angeles   South Whittler Elementary,   Helendale Elementary,   19-65037-6022818   Los Angeles   South Whittler Elementary,   Helendale Elementary,   19-66037-603693   San Bernardinc Rialto Unified   Madison Elementary,   19-6678-60369750   San Bernardinc Rialto Unified   Madison Elementary,   19-6678-60369750   San Bernardinc San Bernardinc City Unified   Madison Elementary,   19-6678-60369750   San Bernardinc Chino Valley Unified   Alicia Cortex Elementary,   19-6678-6093544   San Bernardinc Chino Valley Unified   Alicia Cortex Elementary,   19-6678-6093545   San Diego   Vista Unified   Alicia Cortex Elementary,   19-678-609354   San Diego   Vista Unified   Henoretary,   19-73452-0100933   San Diego   Vista Unified   Henoretary,   19-73452-0100933   San Diego   Vista Unified   Henoretary,   19-73452-0125005   Cos Angeles   Noviland Unified   Henoretary,   19-73452-0125005   Cos Angeles   Rowland Unified   Henoretary,   19-73452-0125005   Cos	19-64592-6013981	Los Angeles	Hawthorne	Ramona_	816
19-64439-6012926	30-66621-6029987	Orange	Orange Unified	West Orange Elementary	816
19-64733-6017644 Los Angeles Los Angeles Unified Hubbard Street Elementary. 49-75358-60431600 San Luis Obbis P aso Robles Joint Unified Gali Gameac Lanquage Acader 49-75358-6052369 Sonoma Windsor Unified Gali Gameac Lanquage Acader 49-75358-6052369 Sonoma Windsor Unified Gali Gameac Lanquage Acader 49-75358-6035935 San Bernardinc Helendale Elementary Helendale Elementary 49-65037-6022818 Los Angeles South Whittier Elementary 49-66036693 San Bernardinc Helendale Elementary 49-66036693 San Bernardinc Ristor Unified Transcriberty 49-6757-6036693 San Bernardinc Ristor Unified Ramona-Alessandro Elementary 49-6757-6036593 San Bernardinc Ristor Unified Ramona-Alessandro Elementary 49-6757-6036593 San Bernardinc Chino Valley Unified Ramona-Alessandro Elementary 49-6758-603659 San Bernardinc Chino Valley Unified Ramona-Alessandro Elementary 49-6758-603659 San Bernardinc Chino Valley Unified Ramona-Alessandro Elementary 49-6758-6093554 San Bernardinc Chino Valley Unified Ramona-Alessandro Elementary 49-6758-6093554 San Bernardinc Chino Valley Unified Ramona-Alessandro Elementary 49-6758-6093555 San Bernardinc Chino Valley Unified Ramona-Alessandro Elementary 49-6758-6093554 San Bernardinc Chino Valley Unified Ramona-Alessandro Elementary 49-6758-6093555 San Bernardinc Chino Valley Unified Ramona-Alessandro Elementary 49-6758-6093555 San Bernardinc Chino Valley Unified Ramona-Alessandro Elementary 49-6758-6093555 San Bernardinc Chino Valley Unified Elementary 49-6758-6093555 San Bernardinc Chino Valley Unified Elementary 49-6769-6093555 San Bernardinc Chino Valley Unified Elementary 49-6769-6094558 San Bernardinc Chino Valley Unified Ramona-Alessandro Elementary 49-6775-6095708 San Danard Valley Unified Ramona-Ra	19-64725-6015507	Los Angeles	Long Beach Unified	Mann Elementary	815
40-75457-6043160   San Luis Obisp Paso Robles Joint Unified   Minfed Pifer Elementary   8-75358-6052981   Sonoma   Windoor Unified   Cali Caimeaca Lanquage Acader   8   36-67736-6035935   San Bernardinc   Helendale Elementary   Heiandale Elementary   8   36-6786-6032818   Los Angeles   South Whittier Elementary   Howard J. McKibben Elementary   6   46-6786-6036750   San Bernardinc   Rialto Unified   Image Elementary   1   Montage   San Bernardinc   Chino Valley Unified   Alcott Elementary   San Diego   Vista Unified   Alcott Elementary   San Diego   Vista Unified   Alcott Elementary   San Diego   Vista Unified   San Diego   Vi	19-64469-6012926	Los Angeles	Duarte Unified	Beardslee Elementary	814
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19-64733-6019509   Los Angeles   Los Angeles Unified   Hannalet Elementary   8   37-68452-0100933   San Diego   Vista Unified   Hannalet Elementary   7   30-66746-6030528   Tulare   Visalia Unified   Elementary   7   30-66746-6030753   Contra Costa   Westminster Elementary   7   7   30-66746-6030753   Los Angeles   Contra Costa   Westminster Elementary   7   7   30-76452-012505   Contra Costa   Westminster Elementary   Finitely Elementary   7   7   30-76456-6004758   Contra Costa   West Contra Costa					803
37-68452-0100933   San Diego   Vista Unified   Sutter Elementary   75					802
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27-61796-6004758   Contra Costa   West Contra Costa Unified   Fairmont Elementary   7-650-71068-605250   Stainslaus   Denair Unified   Denair Elementary   7-650-71068-605250   Stainslaus   Denair Unified   Denair Elementary   7-650-7605041   Sacramento Sacramento City Unified   Hollwood Park Elementary   7-650-76050541   Sacramento City Unified   Glerwood Park Elementary   7-650-7603431   Sacramento City Unified   Glerwood Elementary   7-650-7603431   Sacramento Twin Rivers Unified   Hollwood Park Elementary   7-650-7603431   Sacramento Twin Rivers Unified   Hollwood Park Elementary   7-650-7603431   Sarta Clara   Sacramento Twin Rivers Unified   Hollwood Park Elementary   7-650-760362-7-7-7-7-7-7-7-7-7-7-7-7-7-7-7-7-7-7-7					796
S0-71068-6052500   Starislaus   Denair Unified   Denair Elementary   73-75499-6106488   San Joaquin   Tracy Joint Unified   Louis J, Villaloxoz, Elementary   73-75499-6105648   San Joaquin   Tracy Joint Unified   Louis J, Villaloxoz, Elementary   73-73569-6105941   Ventura   Sacramento City Unified   Glenwood Elementary   73-73569-6105942   Ventura   Sacramento City Unified   Glenwood Elementary   73-73569-6105945   Ventura   Sacramento   Sacramento   Twin Rivers Unified   Hazel Strauch Elementary   73-73569-6106546   San Joaquin   Santa Clara Unified   Brianwood Elementary   73-73569-6106546   San Joaquin   Ventura   Unified   Brianwood Elementary   73-73569-6106546   San Joaquin   Manteca Unified   Sunset Elementary   73-73569-6106546   San Joaquin   Manteca Unified   San Miguel Elementary   73-73569-6106546   San Joaquin   Manteca Unified   Star Pale Public Charter   73-73569-6006875   San Loga Clar Unified   San Miguel Elementary   73-73569-6106546   San Joaquin   Manteca Unified   Star Pale Public Charter   74-73569-60106547   San Miguel Elementary   74-73569-60106548   San Joaquin   Manteca Unified   Star Pale Public Charter   74-73569-60106548   San Joaquin   Manteca Unified   Star Pale Public Charter   74-73569-60106548   San Joaquin   Manteca Unified   Star Pale Public Charter   74-73569-60106548   San Joaquin   Manteca Unified   San Miguel Elementary   75-72656-6072151   San Clara   Oak Grove Elementary   Del Roble Elementary   75-7266-6006288   Ventura   Ventura Unified   Ventura Unified   Ventura Unified   San Miguel Elementary   75-7270-6056410   San Joaquin   Ventura Unified   San Miguel Elementary   75-7270-6056410   San Joaquin   Ventura Unified					795
39-75499-6106488   San Joaquin   Tracy Joint Unified   Louis J. Villatoxoz Elementary   73-46-6034003   Sacramento City Unified   Hollywood Park Elementary   73-73769-6055941   Sacramento City Unified   Glenwood Elementary   73-73769-6056-8033419   Sacramento Twin Rivers Unified   Hazel Strauch Elementary   73-737-73-60-61034319   Sacramento Twin Rivers Unified   Hazel Strauch Elementary   73-73-73-60-803457   Sacramento Twin Rivers Unified   Hazel Strauch Elementary   73-73-73-60-803457   Sacramento Twin Rivers Unified   Hazel Strauch Elementary   73-73-73-60-803457   Sacramento Twin Rivers Unified   Hazel Strauch Elementary   73-73-60-801-80-80-80-80-80-80-80-80-80-80-80-80-80-					794
Sacramento   Sacramento   Sacramento   Sacramento   Sacramento   Sacramento   Sacramento   Sacramento   Sacramento   Conejo Valley Unified   Glenwood Elementary   77   74-76505-6033419   Sacramento   Twin Rivers Unified   Hazel Strauch Elementary   78   79   74-76505-6033419   Sacramento   Twin Rivers Unified   Hazel Strauch Elementary   79   74-76505-6033419   Santa Clara   Santa Clara   Bakersfield City   Hemy Elisaler Elementary   74   43-69674-6048921   Santa Clara   Santa Clara Unified   Brianwood Elementary   75   Santa Clara   Santa Clara Unified   Sinchland Avenue Elementary   76   77-1167-6052708   Stanislaus   Modesto City Elementary   John Fremont Elementary   77   76-72652-6056930   Ventura   Ventura Unified   Sunset Elementary   77   76-72652-6056030   Ventura   Ventura Unified   Sunset Elementary   77   77   78-64436-6012520   Los Angeles   Los Angeles Unified   San Miquel Elementary   78   79-64436-6012520   Los Angeles   Los Angeles Unified   San Miquel Elementary   78   77-7366-6106546   San Diego   Oceanside Unified   San Miquel Elementary   78   77-7366-6106546   San Diego   Oceanside Unified   Revnolds Elementary   78   77-7366-6106546   San Diego   Oceanside Unified   Revnolds Elementary   78   78   78   78   78   78   78   7					794 793
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10-62125-6005979   Fresno   Coalinga-Huron Joint Unified   Sunset Elementary   756-72652-6056030   Ventura   Ventura Unified   Sunset Elementary   77-725-725-6056030   Ventura   Ventura Unified   Sunset Elementary   77-725-6056030   Ventura   Ventura Unified   Sunset Elementary   77-725-6056030   Ventura   Ventura Unified   Los Angeles   Covina-Valley Unified   Lark Ellen Elementary   77-725-605-6056238   Ventura   Ventura Unified   Stella Brockman Elementary   77-725-605-6056238   Ventura   Ventura Unified   Will Rogers Elementary   78-725-605-6056238   Ventura   Ventura Unified   Walkena Joint Union Elementary   78-725-605-6056238   Ventura   Ventura Unified   Walkena Joint Union Elementary   Ventura   Ventura Unified   Vill Rogers Elementary   78-725-605-6035-75   Tulare   Walkena Joint Union Elementary   Walkena Joint Union Elementary   Ventura   Ventu					785 785
56-72652-6056030         Ventura         Ventura Unified         Sunset Elementary         77           19-64733-6108641         Los Angeles         Los Angeles Unified         San Miquel Elementary         7           19-64436-6012520         Los Angeles         Covina-Valley Unified         Lark Ellen Elementary         7           01-10017-0109835         Alameda         Alameda County Office of Educa         FAME Public Charter         7           39-68593-6109532         San Dioego         Oceanside Unified         Revnoids Elementary         7           43-69625-6072151         Santa Clara         Oak Grove Elementary         Del Roble Elementary         7           56-72652-6056238         Ventura         Ventura Unified         Will Rogers Elementary         7           54-72264-6054753         Tulare         Waukena Joint Union Elementary         Myron D. Witter Elementary         7           54-759-6001812         Alameda         Oakland Unified         Emerson Elementary         7           28-6626-6026876         Napa         Napa Valley Unified         Napa Junction Elementary         7           54-71837-0109009         Tulare         Burton Elementary         9           56-72454-0109520         Ventura         Stockton Unified         George W. Bush Elementary         7					785 782
19-64733-6108641 Los Angeles Los Angeles Unified San Miguel Elementary 7 (19-64436-6012520 Los Angeles Covina-Valley Unified Lark Ellen Elementary 7 (19-6436-6012520 Los Angeles Covina-Valley Unified Lark Ellen Elementary 7 (19-68593-6109532 San Joaquin Manteca Unified Stella Brockman Elementary 7 (19-68593-6106546 San Diego Oceanside Unified Revnolds Elementary 7 (19-6925-6072151 Santa Clara Oak Grove Elementary Del Roble Elementary 7 (19-6925-6056238 Ventura Ventura Unified Will Rogers Elementary 19-6925-6056238 Ventura Ventura Unified Warden Joint Union Elementary 19-6925-6056238 Ventura Ventura Unified Warden Joint Union Elementary 19-6925-6056238 Ventura Ventura Plantary 19-6925-6056238 Ventura Plantary 19-6925-605625-605					782
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01-10017-0109835         Alameda         Alameda County Office of Educa         EAME Public Charter         7           39-68593-6109532         San Joaquin         Manteca Unified         Stella Brockman Elementary         7           37-73569-6106546         San Diego         Oceanside Unified         Reynolds Elementary         7           43-69625-6072151         Santa Clara         Oak Grove Elementary         Del Roble Elementary         7           56-72652-6056238         Ventura         Ventura Unified         Will Rogers Elementary         7           13-63073-6008296         Imperial         Brawley Elementary         Myron D. Witter Elementary         7           54-72264-6054753         Tulare         Waukena Joint Union Elementary         Waukena Joint Union Elementary         7           34-76505-6033575         Sacramento         Twin Rivers Unified         Orchard Elementary         7           54-71837-0109009         Tulare         Burton Elementary         Summit Charter Academy         7           54-7236-6056410         Yolo         Winters Joint Unified         Waagoner Elementary         7           56-72454-0109520         Ventura         Fillmore Unified         Mountain Vista         7           51-7481-6007470         Glenn         Orland Joint Unified         Fairw					777
39-68593-6109532   San Joaquin   Manteca Unified   Stella Brockman Elementary   37-73569-6106546   San Diego   Oceanside Unified   Reynolds Elementary   77-73569-6106546   Santa Clara   Oak Grove Elementary   Del Roble Elementary   77-73569-605238   Ventura   Ventura Unified   Will Rogers Elementary   77-73569-605238   Ventura   Ventura Unified   Will Rogers Elementary   77-73569-605238   Ventura   Ventura Unified   Will Rogers Elementary   77-73569-6003296   Imperial   Brawley Elementary   Myron D. Witter Elementary   77-73569-60034575   Tulare   Waukena Joint Union Elementary   Waukena Joint Union Elementary   77-73569-60034575   Sacramento   Twin Rivers Unified   Emerson Elementary   77-73569-6033575   Sacramento   Twin Rivers Unified   Orchard Elementary   77-73569-6033575   Sacramento   Twin Rivers Unified   Orchard Elementary   77-73569-6033575   Sacramento   Twin Rivers Unified   Napa Junction Elementary   77-73702-6056410   Yolo   Winters Joint Unified   Waggoner Elementary   77-73569-60410   Yolo   Winters Joint Unified   Waggoner Elementary   77-73569-60400-7470   Glenn   Orland Joint Unified   George W. Bush Elementary   77-7454-0109520   Ventura   Fillmore Unified   Mountain Vista   77-7454-6001622   Alameda   New Haven Unified   Searles Elementary   77-74569-6100429   San Francisco Unified   Gretchen Higgins Elementary   77-7466050-0107292   Monterey   King City Union   King City Arts Charter   77-746-6004857   Contra Costa   West Contra Costa Unified   Mira Vista Elementary   77-74796-6004857   Contra Costa   West Contra Costa Unified   Washington Elementary   77-74796-6004857   Contra Costa   Mest Contra Costa Unified   Mira Vista Elementary   77-74796-6004857   Contra Costa   Orland City Unified   Mira Vista Elementary   77-74796-6004857   Contra Costa   Orland City Unified   Mira Vista Elementary   77-74796-6004857   Contra Costa   Orland City Unified   Washington Elementary   77-74796-6004857   Contra Costa   Orland City Unified   Washington Elementary   78-74796-6004857   Contra Costa   Orl					771
37-73569-6106546         San Diego         Oceanside Unified         Revnolds Elementary         7           43-69625-6072151         Santa Clara         Oak Grove Elementary         Del Roble Elementary         7           56-72652-6056238         Ventura         Ventura Unified         Will Rogers Elementary         7           13-63073-6008296         Imperial         Brawley Elementary         Myron D. Witter Elementary         7           54-72264-6054753         Tulare         Waukena Joint Union Elementary         Waukena Joint Union Elementary         7           01-61259-6001812         Alameda         Oakland Unified         Emerson Elementary         7           28-6626-6023575         Sacramento         Twin Rivers Unified         Orchard Elementary         7           28-6626-6026876         Napa         Napa Valley Unified         Napa Junction Elementary         7           54-71837-0109009         Tulare         Burton Elementary         Summit Charter Academy         7           57-72702-6056410         Yolo         Winters Joint Unified         Waggoner Elementary         7           56-72454-0109200         San Joaquin         Stockton Unified         George W. Bush Elementary         7           56-72454-0005622         Ventura         Fillmore Unified         Mountain Vist					771
43-69625-6072151         Santa Clara         Oak Grove Elementary         Del Roble Elementary         75           56-72652-6056238         Ventura         Ventura Unified         Will Rogers Elementary         76           13-63073-6008296         Imperial         Brawley Elementary         Myron D. Witter Elementary         76           54-72264-6054753         Tulare         Waukena Joint Union Elementary         Waukena Joint Union Elementary         77           34-76505-6033575         Sacramento         Oakland Unified         Emerson Elementary         77           34-76505-6033575         Sacramento         Twin Rivers Unified         Napa Junction Elementary         77           34-76505-6033575         Sacramento         Twin Rivers Unified         Napa Junction Elementary         77           34-76505-6036476         Napa         Napa Valley Unified         Napa Junction Elementary         77           54-71837-0109009         Tulare         Burton Elementary         78           54-7262-6056410         Yolo         Winters Joint Unified         Wasqoner Elementary         77           57-72702-6056410         Yolo         Winters Joint Unified         Wash Elementary         77           56-72454-0109520         Ventura         Fillmore Unified         Mountain Vista         77 </td <td></td> <td></td> <td></td> <td></td> <td>770</td>					770
56-72652-6056238         Ventura         Ventura Unified         Will Rogers Elementary         72           13-63073-6008296         Imperial         Brawley Elementary         Myron D. Witter Elementary         73           54-72264-6054753         Tulare         Waukena Joint Union Elementary         Waukena Joint Union Elementary         73           01-61259-6001812         Alameda         Oakland Unified         Emerson Elementary         73           34-76505-6033575         Sacramento         Twin Rivers Unified         Orchard Elementary         73           28-66266-6026876         Napa         Napa         Valley Unified         Napa Junction Elementary         74           54-71837-0109009         Tulare         Burton Elementary         Summit Charter Academy         74           57-72702-6056410         Yolo         Winters Joint Unified         Waggoner Elementary         74           39-68676-0100206         San Joaquin         Stockton Unified         George W. Bush Elementary         75           56-72454-0109520         Ventura         Fillmore Unified         Mountain Vista         77           11-75481-6007470         Glenn         Orland Joint Unified         Fairlew Elementary         76           01-61242-6001622         Alameda         New Haven Unified <t< td=""><td></td><td></td><td></td><td></td><td>769</td></t<>					769
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54-72264-6054753         Tulare         Waukena Joint Union Elementary         Waukena Joint Union Elementary         70           01-61259-6001812         Alameda         Oakland Unified         Emerson Elementary         72           34-76505-6033575         Sacramento         Twin Rivers Unified         Orchard Elementary         72           28-66266-6026876         Napa         Napa Valley Unified         Napa Junction Elementary         72           54-71837-0109009         Tulare         Burton Elementary         Summit Charter Academy         72           57-72702-6056410         Yolo         Winters Joint Unified         Waggoner Elementary         72           58-68676-0100206         San Joaquin         Stockton Unified         George W. Bush Elementary         72           56-72454-0109520         Ventura         Fillmore Unified         Mountain Vista         73           71-75481-6007470         Glenn         Orland Joint Unified         Fairwew Elementary         73           71-61242-6001622         Alameda         New Haven Unified         Fairwew Elementary         73           78-68478-6115901         San Francisco         San Francisco Unified         Tenderloin Community         74           78-70532-6120240         Solano         Dixon Unified         Gretchen Higgins Ele					765
01-61259-6001812         Alameda         Oakland Unified         Emerson Elementary         73           34-76505-6033575         Sacramento         Twin Rivers Unified         Orchard Elementary         73           28-66266-6026876         Napa         Napa Valley Unified         Napa Junction Elementary         74           54-71837-0109009         Tulare         Burton Elementary         Summit Charter Academy         74           57-72702-6056410         Yolo         Winters Joint Unified         Waggoner Elementary         75           39-68676-0100206         San Joaquin         Stockton Unified         George W. Bush Elementary         75           56-72454-0109520         Ventura         Fillmore Unified         Mountain Vista         77           11-75481-6007470         Glenn         Orland Joint Unified         Faintew Elementary         77           01-61242-6001622         Alameda         New Haven Unified         Searles Elementary         77           48-7032-61120240         Solano         Dixon Unified         Gretchen Higgins Elementary         77           27-66050-0107292         Monterey         King City Union         King City Arts Charter         77           41-69039-6044994         San Mateo         San Mateo-Foster City         Parkside Elementary         7					761
34-76505-6033575         Sacramento         Twin Rivers Unified         Orchard Elementary         72           28-66266-6026876         Napa         Napa Valley Unified         Napa Junction Elementary         73           54-71837-0109009         Tulare         Burton Elementary         Summit Charter Academy         73           57-72702-6056410         Yolo         Winters Joint Unified         Wasgoner Elementary         73           39-68676-0100206         San Joaquin         Stockton Unified         George W. Bush Elementary         73           56-72454-0109520         Ventura         Fillmore Unified         Mountain Vista         73           11-75481-6007470         Glenn         Orland Joint Unified         Fairwew Elementary         73           01-61242-6001622         Alameda         New Haven Unified         Searles Elementary         73           38-68478-6115901         San Francisco         San Francisco Unified         Tenderloin Community         74           48-70532-61120240         Solano         Dixon Unified         Gretchen Higgins Elementary         74           27-66050-0107292         Monterey         King City Union         King City Arts Charter         74           41-69039-6044994         San Mateo         San Mateo-Foster City         Parkside Elementary <td></td> <td></td> <td></td> <td></td> <td>759</td>					759
28-66266-6026876         Napa         Napa Valley Unified         Napa Junction Elementary         75           54-71837-0109009         Tulare         Burton Elementary         Summit Charter Academy         76           57-72702-6056410         Yolo         Winters Joint Unified         Waggoner Elementary         78           39-68676-0100206         San Joaquin         Stockton Unified         George W. Bush Elementary         78           56-72454-0109520         Ventura         Fillmore Unified         Mountain Vista         78           511-75481-6007470         Glenn         Orland Joint Unified         Fairdew Elementary         78           01-61242-6001622         Alameda         New Haven Unified         Searles Elementary         79           38-68478-6115901         San Francisco         San Francisco Unified         Tenderloin Community         79           48-70532-6120240         Solano         Dixon Unified         Gretchen Higgins Elementary         79           27-66050-0107292         Monterey         King City Union         King City Arts Charter         79           41-69039-6044994         San Mateo         San Mateo-Foster City         Parkside Elementary         79           41-69061-6007603         Glenn         Willows Unified         Murdock Elementary					759
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					700
					695
					654

#### **Outcome**

The Charter School will meet its targeted growth rate for the Academic Performance Index.

#### **Summary**:

In 2013, Ridgecrest Charter School's API score grew by 16 points, with a growth target of "A". Additionally, all numerically significant pupil subgroups met their growth targets. Given the action plans described herein, Ridgecrest Charter School anticipates future growth in-line with or in excess of its API growth target each year of the next charter term.

## Ranking the API Scores for Ridgecrest Charter and the local district, Sierra Sands Unified

School	API Score	<u>Base</u>	<b>Target</b>	Growth	<b>Schoolwide</b>	Groups	<b>Targets</b>
Las Flores Elementary	893	872	A	21	Yes	Yes	Yes
Inyokern Elementary	871	841	A	30	Yes	Yes	Yes
RIDGECREST CHARTER	864	848	A	16	Yes	Yes	Yes
Pierce Elementary	854	858	A	-4	Yes	Yes	Yes
Gateway Elementary	841	846	A	-5	Yes	No	No
Murray Middle	832	825	A	7	Yes	No	No
Richmond Elementary	824	814	A	10	Yes	Yes	Yes
Faller Elementary	813	855	A	-42	Yes	No	No
James Monroe Middle	781	768	5	13	Yes	No	No

The API above is a great comparison; however, it is not an "apples to apples" comparison. Using the online API calculator, we have disaggregated the data to compare our elementary scores to the district elementary scores as well as our middle school scores.

#### **Elementary Schools:**

Las Flores- 893

**RIDGECREST CHARTER-874** 

Inyokern- 871 Pierce- 854 Gateway- 841 Richmond- 824 Faller- 813 If we compare "apples", Ridgecrest Charter School scores higher than all but 1 elementary school in the District. For Renewal Purposes we would compare our 874 API with Faller Elementary with an API of 813, located about 1 mile from Charter.

## **Middle Schools:**

#### **RIDGECREST CHARTER-838**

Murray Middle- 832 James Monroe- 781

If we compare "apples", Ridgecrest Charter School scores higher than all middle schools in the District. For Renewal Purposes, we would compare our 838 API with James Monroe with an API of 781, located about 1 mile from Charter.

#### Outcome

Ridgecrest Charter School students will meet or exceed the Annual Yearly Progress ("AYP") targets identified under the federal No Child Left Behind Act

#### **Summary:**

Ridgecrest Charter School did not meet this outcome.

#### **Outcome**

Ridgecrest Charter School students will maintain its 2007-2008 98% average daily attendance ("ADA") rate within 2% annually.

#### **Summary:**

Ridgecrest Charter School ADA in 2011-2012 was 96%, within the 2% margin specified.

#### **Outcome**

Ridgecrest Charter School will, at a minimum, meet at least one of the criteria for renewal pursuant to Education Code Section 47607(b).

## **Summary:**

The Charter School has met this outcome.

#### **Charter Renewal**

The following shall serve as documentation confirming that the Charter School exceeds the statutory criteria required for renewal set forth in Education Code Section 47607(b):

• The Charter School has exceeded its API growth target in the prior year or in two of the last three years both schoolwide and for all groups of pupils served by the Charter School. (Education Code Section 47607(b)(1))

Year	API	Growth	API	Growth	Actual Growth	Met Growth
	Score		Target			Target
						Schoolwide and
						Subgroups
2013	864		A		+16	Yes
2012	845		A		+19	Yes
2011	825		5		+32	Yes
2010	794	•	A		-39	No
2009	841	•	5		+105	Yes

• The Charter School has ranked in deciles 4 to 10, inclusive, on the API in the prior year or in two of the last three years. (Education Code Section 47607(b)(2))

Year	Statewide Ranking
2012	7
2011	6
2010	5
2009	7
2008	3

• The Charter School has ranked in deciles 4 to 10, inclusive, on the API for a demographically comparable school in the prior year or in two of the last three years. (Education Code Section 47607(b)(3))

Year	Similar Schools Ranking
2012	10
2011	8
2010	2
2009	10
2008	1

Therefore, the Charter School has exceeded the minimum criteria for renewal by meeting not one but three of the possible criteria.

#### **Other School Accomplishments**

The following represents the accomplishments of Ridgecrest Charter School in its prior term:

- Ridgecrest Charter School is fully accredited by the Western Association of Schools and Colleges ("WASC");
- Ridgecrest Charter School held a K-8 school-wide Junior Olympics every year since 2001-2002. In 2012-2013, 10 students went on to compete in the regional Junior Olympics;

- Ridgecrest Charter School received an International Testing and Evaluation Association (ITEA) technology grant to fund its computer lab;
- In 2012-2013, Ridgecrest Charter School conducted a school-wide spelling bee, grades K-8;
- In 2012-2013, Ridgecrest Charter School held a school-wide science fair, and eight Ridgecrest Charter School students went on to compete at the County level;
- In 2012-2013, Ridgecrest Charter School held a school-wide geography bee sponsored by National Geographic;
- In 2012-2013 Ridgecrest Charter School started its first GATE program and competed in the Odyssey of the Mind Competition. The team took 1<sup>st</sup> place and moved on to the Regional Competition where they took 5<sup>th</sup> place;
- In 2013-2014 Ridgecrest Charter School was able to contract with a food services vendor and is now serving breakfast and lunch daily;
- Ridgecrest Charter School maintains clean, safe, and orderly facilities which meet all requirements of Education Code Section 47610;
- Ridgecrest Charter School Parent Teacher Organization ("PTO") meetings/activities on average achieve 90% parent participation;
- Ridgecrest Charter School holds a community harvest festival every year which raises over \$4000 annually;
- Ridgecrest Charter School sends three representatives from grades 6-8 to serve on the City Youth Advisory which advises on City expenditures for City youth programs;
- Ridgecrest Charter School participates in volleyball and basketball and competes amongst the schools in the Sierra Sands Unified School District;
- More than 50% of Ridgecrest Charter School teachers hold masters degrees; 100% of all teachers are appropriately credentialed and highly qualified;
- In 2012-2013, Ridgecrest Charter School students created Thanksgiving and December Holiday baskets of food which were provided to the Salvation Army for distribution;
- In 2012-2013, Ridgecrest Charter School collected funds for the Red Cross to provide support for the military;
- Ridgecrest Charter School annually participates in the Kiwanis Walk-A-Thon which has annually raised \$2000 in funds for breast cancer awareness;
- Ridgecrest Charter School operates multiple after school clubs including but not limited to chess, k-kids, global cultures, drama, yearbook, student council, Zumba, and art;
- Ridgecrest Charter School holds regular family fun nights of arts and crafts and movies;

- Ridgecrest Charter School holds an annual family and student breakfast as a kick off for red ribbon week;
- City police conduct regular counseling for Ridgecrest Charter School students on topics of interest such as bullying, gossip, theft, and bicycle safety;
- Ridgecrest Charter School holds a variety of field trips annually including but not limited to the following: Maturango Museum, Petroglyphs located on the China Lake Naval Base, Short Canyon (for the annual wildflower blossom), Manzanar (a former Japanese Internment Camp), Cal State University Bakersfield Wild-life preserve, and Camp KEEP Cambria (Kern Environmental Education Program);
- Ridgecrest Charter School has achieved a "clean" independent fiscal audit for each year of its operation;
- Annually, Ridgecrest Charter School hosts a school-wide talent show;
- For the past seven years, Burroughs High School drama club has performed a Dr. Seuss play for Ridgecrest Charter School students; and
- Each year since 2001-2002, Ridgecrest Charter School has held a Scholastic Book fair for Ridgecrest Charter School students and families.

## ELEMENT ONE EDUCATIONAL PROGRAM

<u>Governing Law:</u> A description of the educational program of the school, designed, among other things, to identify those whom the school is attempting to educate, what it means to be an "educated person" in the 21<sup>st</sup> century, and how learning best occurs. The goals identified in that program shall include the objective of enabling pupils to become self-motivated, competent, and lifelong learners.

A description, for the charter school, of annual goals, for all pupils and for each subgroup of pupils identified pursuant to Section 52052, to be achieved in the state priorities, as described in subdivision (d) of Section 52060, that apply for the grade levels served, or the nature of the program operated, by the charter school, and specific annual actions to achieve those goals. A charter petition may identify additional school priorities, the goals for the school priorities, and the specific annual actions to achieve those goals. - Education Code Section 47605(b)(5)(A)(i)-(iii)

#### **Mission**

RCS's mission is to provide all students with an exceptional education that will allow them to excel inside and outside the classroom. RCS seeks to achieve this mission by offering students a rigorous core curriculum, an outstanding staff, high standards and expectations, extended instructional hours, and personalized learning opportunities. RCS will strive to ensure that students are prepared for college and for the 21 <sup>st</sup> Century world and workplace by creating students with higher order thinking skills.

RCS seeks to: provide targeted instruction and support services to accelerate growth among students under-prepared for high school success, and (as a consequence) prepare them for college.

The mission of Ridgecrest Charter School is to provide an experience-centered, life-long learner based environment that enables each student to meet the academic challenges and develop the social, emotional, and physical understanding necessary to succeed in life.

#### **Vision**

We seek to establish an educational environment that is creative, academically rigorous and emotionally nurturing. Ridgecrest Charter School will provide a safe and supportive environment that empowers students with the strategies and tools to become lifelong learners and informed, responsible citizens to function effectively in the 21st century global environment.

#### Whom the Charter School is Attempting to Educate

Ridgecrest Charter School is committed to providing a successful, safe, and rigorous educational experience aligned to the Common Core State Standards, while promoting the joy, dedication to, and importance of learning for all of our students. Ridgecrest Charter School welcomes, as space and resources are available, all California residents legally able to attend a California public school in grades transitional kindergarten ("TK") – 8. Our educational program is committed to academic, social, civic, and character development. Our current 2013-2014 enrollment is approximately 400 students; we anticipate that the enrollment will reach approximately 560 students at the end of the renewal charter term. The Charter School's student population reflects that of the District (data from 2011 CALPADS and 2012 STAR testing):

Demographic Characteristic	Ridgecrest Charter School	Sierra Sands Unified School District
Black or African American	8%	6%
American Indian or Alaska Native	2%	1%
Asian	1%	3%
Filipino	3%	2%
Hispanic or Latino	20%	23%
Native Hawaiian or Pacific Islander	0%	1%
White	60%	62%
Two or More Races	4%	1%
Eligible for Free or Reduced-Price	57%	46%
Lunch		
English Learners	1%	7%
Students with Disabilities	13%	12%

RCS's educational program is based on the instructional needs of our target student profile. RCS targets the following students:

- Students who are not currently successful in their current core academic subjects;
- Students with special needs who require a small class setting and their academic, emotional and behavioral needs are not being met in a traditional school setting;
- Students whose academic or English learning needs necessitate a small school environment with personalized attention;
- Students whose academic or English language learning needs are not being met in a traditional school environment; and
- Students whose diversity represents their respective communities.

In education, one size does not fit all and RCS is dedicated to providing students and families throughout the Ridgecrest area with a small school option that can meet their unique needs.

The goals of Ridgecrest Charter School are:

- to provide students with practical knowledge and skills that will promote competence, a life-long curiosity and self-motivation for learning in an ever-changing world;
- to provide students with the necessary tools to maximize their ability to achieve high scores on norm-referenced state and national tests;
- to teach and motivate students to seek understanding of the world around them and to apply this understanding to the broader world contexts of career, family and civic responsibility;
- to help students learn to reason, research, analyze, apply, elucidate and extrapolate for preventive problem-solving and goal setting/attainment;
- to provide a culture that will learn by doing, accompanied by the willingness and the energy to keep asking the questions that will generate the next best alternative;
- to regularly measure student and staff performance and to provide information for attaining higher achievement;
- to regularly measure parent and school community satisfaction; and
- to enable pupils to become self-motivated, competent, and life-long learners.

## **Expected School Wide Learning Results**

#### **P**roficient communicators who:

- Are active and critical listeners
- Read, write, and speak effectively
- Develop a relationship with the written and spoken word

#### **R**esearch and technologically proficient students who:

- Apply research skills for academic purposes
- Use technology competently
- Adapt to emerging technology

## *I*nvestigative problem solvers who:

- Set challenging academic goals
- Ask critical thinking questions
- Apply logic and reason to solve problems

#### **D**iligent scholars who:

- Demonstrate proficiency in English and mathematics
- Demonstrate proficiency in social studies and science
- Demonstrate proficiency in art and physical education

#### Ethical and honest students who:

- Exhibit personal and academic integrity
- Embrace and celebrate diversity
- Show honesty, ethics, and responsibility toward themselves and others

## What it Means to be an Educated Person in the 21st Century

Educated persons of the 21st century will have a strong and healthy self-concept and see themselves as autonomous, cooperative, respectful and productive lifetime learners. They will be self-disciplined, intuitive, self-motivated and pro-social toward others and wise in their personal choices. They will be able to work and live harmoniously with others and the environment and interact in a manner that is flexible, healthy, purposeful and creative. The educated persons of the 21st century understand that life existence is interconnected and interdependent and will see themselves as integral members of a diverse community. They will have developed a broad knowledge base and acquired skills that will allow them to be constructive, successful and contributing members of society. The educated persons of the 21st century will:

- have a strong understanding in core areas of math, reading, writing, and science;
- be able to understand and use computers and adapt to new technologies as they become available;
- appreciate the fine and performing arts;
- be knowledgeable of western and world cultures both present and historic;
- be able to work collaboratively with others;
- be a complex and creative thinker;
- be a problem solver and an independent decision-maker;

- be a lifelong learner, capable of using existing knowledge and skills and capable of learning new skills when necessary;
- will understand that every action has an impact and will recognize the impact of his or her behavior on others and the environment; and
- be self-assured, articulate, accepting of diversity and compassionate, and use common sense.

We establish a learning community where:

- learning needs are met,
- resources are provided,
- questions are answered, and
- potentials are unlocked for all learners

#### **How Learning Best Occurs**

Ridgecrest Charter School educational program is based upon the understanding that learning best occurs:

- in an environment that values and builds on students' prior knowledge and engages students actively in a rigorous curriculum that is student centered, inquiry based and humanistic;
- when students are encouraged to construct meaning through questioning, problem solving and discovery;
- when children feel safe, cared about, and encouraged to explore new ideas;
- as a result of positive attitudes, a supportive environment, and high expectations from teachers and parents;
- when parents participate in school and are taught how to help their students with their schoolwork;
- when teachers are highly qualified, motivated, and love their work;
- in small classes and through curriculum that is exciting, challenging, and inquiry based.
- when students are invited to apply their knowledge and encouraged to look at all sides of issues;
- when differentiated instruction is utilized; and
- where children are valued for who they are and what they bring to the class.

#### **Community**

RCS is small school with approximately 66 students per grade level K-3, and 60 students per grade level 4 and 5, and 32 students per grade level in 6-8. However, during this term our middle school is set to expand to 64 students per grade level 6-8. These small classes are designed to create a community where each student is known personally.

Students are more likely to succeed in small schools, where teachers and the director know each family well. Students and their needs are not lost in the crowd. Target enrollment for elementary school (K-5) is between 350 and 380 students. Target enrollment for our secondary schools (6-8) is between 96 and 192 students.

Small Class Sizes: In smaller classes, teachers can give each individual student the time and individual attention necessary to realize his or her personal academic goals. RCS strives to maintain a 22:1 student-teacher ratio in kindergarten through third grade, 28:1 ratio in grades four and five and 32:1 in grade six through eight. Also, students in the 6<sup>th</sup> through 8<sup>th</sup> grade spend part of each day in classes with a student-teacher ratio of approximately 16:1.

#### **Instructional Program and Curriculum**

The educational program includes an integrated curriculum incorporating a variety of learning/teaching styles and is assessed regularly. Peer tutoring, cross-age generational learning, community mentors, tutors, and experts teach students at their own rate in order to individualize instruction. We celebrate diversity and build on the strengths of each member of our school community. The Charter School follows a curriculum that emphasizes direct instruction, guided practice and student interactive methods for teaching and learning. All texts are state adopted and approved, aligned to Common Core State Standards ("CCSS"). These include Houghton Mifflin Excursions ELA Program K-6, and Houghton Mifflin California Math Series K-6 grade and Glencoe McGraw-Hill (California pre-algebra/algebra series for seventh and eighth grade and Glencoe McGraw-Hill California Treasures ELA for seventh and eighth grade).

CCSS are utilized when implementing the curriculum and instruction. Curriculum is research-based and student-focused to develop each student's full potential, while recognizing his or her uniqueness. Our high expectations will result in literate, self-reliant, and confident learners. Homework is regularly assigned Monday through Thursday. Students are required to comply with a dress code as stated in the Parent-Student Handbook (attached as Appendix 5). Accurate and easily understood evaluation procedures, reflecting actual achievement, are employed. It is our goal to provide every opportunity to students to achieve one month's worth of growth for one month's time in class, irrespective of their grade level at the beginning of the year. For students in Special Education, their growth expectations will be reflected in their Individualized Education Plan.

## **Scope and Sequence**

Because Ridgecrest Charter School's educational program emphasizes regular formative assessment and the use of data to increase student achievement, our pacing plans, which prepare for our benchmark assessments, guide and define the scope and sequence of the curriculum taught in our school with regard to the 4 core subject areas identified by California's Board of Education.

#### **Instructional Delivery**

Students in TK through 5<sup>th</sup> grade have one teacher of record. Students in grades 6-8 (middle school) have 4 teachers (starting in 2013-2014) with single subject credentialed teachers delivering instruction. Over the past two years the middle school teachers have shifted from the one classroom model to rotating for subject matter. This year we have also added a single subject physical education ("PE") teacher to our middle school staff.

All educators at RCS use a variety of pedagogical strategies to ensure all students learn and grow continuously. Strategies are selected based on the teacher's knowledge of how students' best learn different topics, and are usually used in combination. RCS has Instructional Blueprints in math, language arts, science and social science, that spell out the frequency and purpose for each type of instruction. These blueprints, as well as the purchased curriculum materials, provide the structure for a standards-based curriculum. RCS educators are also trained to adapt these methods in ways that maximize personalized experiences each child receives. The major strategies used include:

<u>Explicit Instruction</u>: in this traditional form of teaching, the teacher presents the lesson, which includes: a purpose; specific instructions; modeling; guided practice; and checking for understanding. At the conclusion, students individually demonstrate their new skills or knowledge.

<u>Massed and Distributed Practice</u>: this retention strategy provides students with many opportunities to practice new skills upon initial learning. Practice is then distributed over the course of many months to increase the retention of previously learned skills and knowledge.

<u>Problem Solving</u>: this method provides students with a step-by-step process for determining the solution.

<u>Inquiry</u>: in this process, students are presented with a problem or question, and formulate and test theories to work towards a solution.

<u>Project-based Instruction</u>: In this approach, students apply learning to complex problems, and are required to conduct extended research, analyze and synthesize information across subject areas, and develop written and oral end products. Projects are also ideal for developing the "habits of mind" necessary for success in college and the world beyond, such as perseverance, responsibility, and time management. Projects are linked with students' real world experiences, making learning relevant. Many projects are community service oriented.

Attached as Appendix 6, please find Sample Lesson Plans; as Appendix 7, an instructional materials list; and as Appendix 8, a Pacing Guide for kindergarten for 2013-14.

RCS uses a combination of adopted programs and curriculum developed in-house to meet RCS standards and build basic skills, higher-order thinking skills, and life-skills. The curriculum is clearly articulated as a K-12 system and based on the California state standards.

All elements of the curriculum are research-based and have been proven effective in schools.

<u>Language Arts</u>: Students communicate ideas clearly and effectively in various modes of expression appropriate to audience and purpose. This may be through oral reports and debates, written letters and essays. Through the examination of various texts, students demonstrate critical reading and active listening skills in order to comprehend, interpret, and evaluate ideas. Students write extensively in both expository and creative forms. When students are learning to read, instruction will focus on phonemic awareness, phonics instruction, fluency, and text comprehension. Writing is integrated into the learning process.

One of the main resources in K-6 literacy instruction may be the Houghton Mifflin Excursions materials. Writing is supplemented with vocabulary and instruction based on the Six Traits of Writing. Grades 6-8 use California's Recommended Literature list for the core of its English Language Arts program. This may be supplemented with real life readings such as editorials, and non-fiction texts.

Social Science: RCS's history and social studies curriculum ensures that students are historically literate (including culture, geography, politics, economics, and ethics) and become active, informed citizens (including U.S. policy and effective research techniques). Students apply historical, political, philosophical, geographical, economic and sociological knowledge to local and global situations in order to comprehend contexts and events, predict and evaluate the outcomes of human actions, and act responsibly as world citizens. Students learn to apply chronological, thematic and integrative thinking, develop and test hypotheses about cause and effect, gather evidence to support conclusions, use methods of historiography, conduct in-depth and relevant research, critically examine sources, and synthesize ideas. Materials at both the elementary and secondary level include primary sources, historical literature, and a variety of non-fiction texts. Throughout the K-8 instructional program, social science and language arts are interwoven. The stories and facts in history are the vehicles for instructing students to read and write.

<u>Mathematics</u>: Students apply mathematical concepts and processes, including number systems, operations, graphics and logic, in order to problem-solve within and outside of mathematics. Students demonstrate facility with the language of mathematics and express generalizations discovered through investigation. Students are expected to be competent in symbolic reasoning and in constructing logical arguments.

A balanced approach provides both the conceptual understanding of math and the skills to solve problems. By providing extensive math time in elementary classrooms and a ratio of 16:1 in math in the secondary school, we have effectively raised our student's mathematic understanding.

<u>Science</u>: Students demonstrate understanding of scientific concepts and ideas through real-world applications. Students utilize scientific research and inquiry methods to conduct investigations and problem-solve. They apply conceptual knowledge and processes from the major branches of science (biology, chemistry, the earth sciences and physics) in order to further the study of science and relate the study of science to other disciplines. RCS uses a variety of curriculum materials and the state adopted textbooks may be supplemented with FOSS, and local scientific resources such as guest speakers, field trips, and presentations.

New Classes for 2013-2014:

<u>Life Skills</u> (Elective 6-8): Students develop an understanding of the importance of health and nutrition through classroom instruction, selected special programs, collaborations with local health agencies, and thematic units. Health instruction follows the California Health Framework. Data from the California Healthy Kids survey or our own internal surveys will inform additional needed interventions.

<u>Current Events</u> (Elective 6-8): For high-achieving students to further develop their high order thinking skills. Students will work in small teams and build a robot with the help of local educators and engineers.

<u>Study Skills</u> (Elective 6-8): The purpose of this course is to teach students necessary skills to improve their studying habits and improve their test-taking ability.

<u>Art History</u> (Elective 6-8): Students develop abilities to recognize, describe and analyze informational and formal elements of works of art and their contexts using Meet the Masters Curriculum.

<u>Physical Education</u> Teacher (Single Subject 6-8): Students receive regular physical education instruction. Emphasis is placed on activities that students are likely to engage in throughout their lives (e.g. running, dancing).

#### **Second Language Program**

One of the goals of the prior term was to create a second language program at Ridgecrest Charter School. To date, Ridgecrest Charter School has not had the funding to create a full curriculum driven second language program, and any second language offerings have been done through the after school program utilizing parents and teacher volunteers. Ridgecrest Charter School renews its goal in this term to create a full second language program. The Ridgecrest Charter School Board is currently considering curriculum and funding options for the program. Ridgecrest Charter School is optimistic that it will be able to incorporate its second language program into the curriculum during the 2014-2015 school year.

<u>Spanish/Second Language</u> (Elective 6-8): Students will work with the fundamentals of language structure, pronunciations, grammar, vocabulary, idioms and phrases in Spanish to develop competency in oral and written Spanish. Students will work with Spanish texts to develop an understanding and appreciation of the various Spanish-speaking cultures.

## **Technology**

Ridgecrest Charter School recognizes that access to and utilization of technology is essential to preparing students for secondary and post-secondary education as well as for productive placement in the business and professional world. We realize as well that access to the Internet for many families, and for their school-age children, are often limited. To this end, the comprehensive Technology Plan is being developed which includes the following:

- acquisition of appropriate software, hardware, and routing access to the Internet;
- a management plan that encourages daily access to computers;
- course competencies in computer literacy;
- utilization of technologically-advanced software to supplement the core curriculum and promote the practice of higher-level thinking skills;
- parent access to literacy courses and a management plan to promote after school at-home use by students while providing an opportunity to strengthen the role of parents in homework assistance and class-work skill reinforcement for the students as they return the next day to school; and
- appropriate safeguards to ensure access to educational information only.

Each classroom has 2-4 computers with Internet access and the school is also equipped with a computer lab. Students exercise their higher-order thinking skills through simulations and presentations, their communication and their research skills. Prior to the 13-14 school year all classrooms were given technology upgrades, which included: a new teacher lap top, document camera, projector and amplification system. Teachers all participated in technology in-services prior to school beginning.

## **Short-term Independent Study**

In the interest of maintaining individual student academic progress and minimizing disruption to the educational program as a result of an extended student absence, Ridgecrest Charter School will consider, on a case-by-case basis, the use of short-term independent study contracts for students who receive prior approval for absences due to travel or extended illness, of three or more days in duration. Any such use of independent study will be limited to occasional, incidental instances of extended absences, and will be fully compliant with all applicable independent study laws and regulations. The Ridgecrest Charter School governing board has adopted a board policy and master agreement in accordance with Education Code Section 51745 *et seq.* and its implementing regulations (see attached, as Appendix 9), and shall ensure, through consultation with Ridgecrest Charter School's legal counsel and independent auditors, that all forms and procedures are in conformance with independent study law requirements.

#### **School Calendar and Bell Schedule**

The Charter School exceeds the annual instructional minutes requirements of Education Code Section 47612.5(a)(1) (attached, as Appendix 1 please find the 2013-14 bell schedule). The Charter School offers 180 days of instruction annually (attached, as Appendix 1, please find the 2013-14 school calendar).

# **Annual Goals and Annual Actions in the State Priorities**

CHARTER SCHOOL ANNUAL GOALS AND ACTIONS TO ACHIEVE STATE PRIORITIES				
State Priority #1. The degree to which teachers are appropriately assigned (E.C. §44258.9) and fully credentialed, and every pupil has sufficient access to standards-aligned instructional materials (E.C. § 60119), and school facilities are maintained in good repair (E.C. §17002(d)				
Annual Goals to Achieve Priority #1	ACTIONS TO ACHIEVE ANNUAL GOALS			
<ul> <li>RCS will hire and maintain a highly qualified faculty.</li> <li>RCS will obtain the most up-to-date standards aligned instructional materials that will prepare students for college and career.</li> <li>School facilities are maintained and in good repair.</li> </ul>	<ul> <li>All candidates will undergo a rigorous hiring process, which includes paper screening, interviews, performance tasks, curricular and teaching materials review, teaching demonstration, and reference checks.</li> <li>Faculty will have 10+ days of targeted professional development; based on individual and school goals and the needs of students based on data.</li> <li>School leaders and faculty will research and obtain the most up-to-date standards-aligned materials and participate in a yearly updating process.</li> <li>Annual school community survey.</li> <li>Faculty participates in shared decision making process.</li> <li>Regular walkthroughs of school facilities by school leadership.</li> </ul>			
State Priority #2. Implementation of Commo enabled to gain academic content knowledge and	n Core State Standards, including how EL students will be d English language proficiency			
Annual Goals to Achieve Priority #2	ACTIONS TO ACHIEVE ANNUAL GOALS			
<ul> <li>All RCS curriculum will be aligned to CCSS.</li> <li>All RCS curriculum will be designed to support ELs and other struggling subgroups.</li> </ul>	<ul> <li>Curriculum maps for each course written prior to school opening and revisited yearly.</li> <li>All curriculum maps will have goals and strategies to support ELs.</li> <li>10+ days of professional development, which includes 5 full days dedicated for implementing Common Core, and supporting ELs and other struggling students.</li> </ul>			
<u>State Priority #3.</u> Parental involvement, including efforts to seek parent input for making decisions for schools, and how the school will promote parent participation				
Annual Goals to Achieve Priority #3	ACTIONS TO ACHIEVE ANNUAL GOALS			
<ul> <li>Parents view themselves as a key component of the schools' and student success.</li> <li>Parents demonstrate high satisfaction with the school's program.</li> </ul>	<ul> <li>Published list of differentiated opportunities for parental involvement (handbook).</li> <li>Regular, designated times for parents to give feedback to school leadership (meetings, etc.).</li> <li>Annual school community survey.</li> </ul>			

## State Priority #4. Pupil achievement, as measured by all of the following, as applicable:

- A. Statewide assessments (STAR, or any subsequent assessment as certified by SBE)
- B. The Academic Performance Index (API)
- C. Percentage of pupils who have successfully completed courses that satisfy UC/CSU entrance requirements, or career technical education
- D. Percentage of ELs who make progress toward English language proficiency as measured by the CELDT
- E. EL reclassification rate
- F. Percentage of pupils who have passed an AP exam with a score of 3 or higher
- G. Percentage of pupils who participate in and demonstrate college preparedness pursuant to the Early Assessment Program (E.C. §99300 *et seq.*) or any subsequent assessment of college preparedness

#### ANNUAL GOALS TO ACHIEVE PRIORITY #4 ACTIONS TO ACHIEVE ANNUAL GOALS All students will become proficient in English, • Standards based and aligned curriculum. math, science and social science. • Regular benchmark assessments (minimum 3x per year) Students perform well on all external tests. aligned to standards Students show growth on benchmark • Extensive student support structures (remediation courses, tutoring, differentiated instruction) assessments. All students show growth on external • Curriculum maps designed to support ELs and struggling students measures. • Extensive professional development, (10+ days) specifically to analyze results of and create action plans for benchmark assessments and to support struggling students and subgroups

## <u>State Priority #5.</u> Pupil engagement, as measured by all of the following, as applicable:

- A. School attendance rates
- B. Chronic absenteeism rates
- C. Middle school dropout rates (EC §52052.1(a)(3))
- D. High school dropout rates
- E. High school graduation rates

ANNUAL GOALS TO ACHIEVE PRIORITY #5	ACTIONS TO ACHIEVE ANNUAL GOALS
Students attend school regularly, consistently and on time.	<ul> <li>Social-Emotional learning in all courses.</li> <li>Individualized Learning Plans.</li> <li>Extensive support structures, including early intervention plans.</li> <li>Extensive community building via orientation, and morning meeting.</li> </ul>

#### **State Priority #6.** School climate, as measured by all of the following, as applicable:

- A. Pupil suspension rates
- B. Pupil expulsion rates
- C. Other local measures, including surveys of pupils, parents, and teachers on the sense of safety and school connectedness

## ANNUAL GOALS TO ACHIEVE PRIORITY #6 ACTIONS TO ACHIEVE ANNUAL GOALS Students will be thoughtful, engaged citizens Extensive community building via advisory, orientation and of a 21<sup>st</sup> century world. morning meeting as well as other school events. All students consistently demonstrate strong • Social-Emotional Learning in all courses. SEL skills and Innovator Norms. • Individualized Learning Plans. Students will show growth on all SEL skills • Analysis of and action plans from community surveys. and Innovator Norms. State Priority #7. The extent to which pupils have access to, and are enrolled in, a broad course of study, including programs and services developed and provided to unduplicated students (classified as EL, FRPMeligible, or foster youth; E.C. §42238.02) and students with exceptional needs. "Broad course of study" includes the following, as applicable: Grades 1-6: English, mathematics, social sciences, science, visual and performing arts, health, physical education, and other as prescribed by the governing board. (E.C. §51210) Grades 7-12: English, social sciences, foreign language(s), physical education, science, mathematics, visual and performing arts, applied arts, and career technical education. (E.C. §51220(a)-(i)) ANNUAL GOALS TO ACHIEVE PRIORITY #7 ACTIONS TO ACHIEVE ANNUAL GOALS 100% of students are enrolled in a broad • Extensive Support Systems (tutoring, remedial courses, RTi, course of study. • Comprehensive career and college focus 6-8. **State Priority #8.** Pupil outcomes, if available, in the subject areas described above in #7, as applicable.

#### ANNUAL GOALS TO ACHIEVE PRIORITY #8 ACTIONS TO ACHIEVE ANNUAL GOALS Goal 1: All students will become proficient • Standards based and aligned curriculum maps. readers and writers of the English Language. Regular benchmark assessments (minimum 3x per year) Goal 2: All students will become proficient in aligned to standards. mathematical skills and content. • Extensive student support structures (remediation courses, Goal 3: All students will become proficient in tutoring, and differentiated instruction). science concepts and scientific thinking. • Curriculum maps designed to support ELs and struggling Goal 4: All students will become proficient in students. social science practice and content. • Extensive professional development, (10+ days) specifically to analyze results of and create action plans for benchmark assessments and to support struggling students and subgroups.

#### Serving Academically Low and High Achieving Students

Ridgecrest Charter School develops ILPs for <u>all</u> students in <u>all</u> classes. These Individualized Learning Plans include relevant strategies to meet all of the education needs of the child. It is the goal of Ridgecrest Charter School to meet the educational needs of every child in every classroom, and to utilize general education interventions first, where possible, to minimize the need for special education services. This ultimately gives the Charter School more latitude of response in meeting all children's needs. All students are assessed during the first month of school using formative, summative and computer based assessments. This data, along with the student's prior ILP and CST data helps the teacher determine whether the student is academically low- or high-achieving with regards to academic achievement. For academically low-achieving students, the Individualized learning plan will include appropriate interventions to include but not be limited to after school tutoring,

Success-Makers program, peer tutoring, the Lexia Literacy program, Reading Dogs, reading buddies, and parent/community volunteer support. For academically high-achieving students, additional challenges are included in the Individualized learning plan to include but not be limited to opportunities to peer tutor another child, Success Makers (higher level work), additional class projects and homework for extra credit, and the ability to join upper grade classes for course work.

If the Individualized learning plan is not meeting the educational needs of the child, and the teacher or teachers have met with parents and instituted classroom modifications, the child will be referred to the Student Study Team. The purpose of the Student Study Team is to bring all school-wide resources to aid powerful learning program strategies for special needs. The Student Study Team uses a systematic problem-solving approach, utilizing teachers, administrators, parents, the student, counselors, psychologists, relatives, and community persons, to assist students who are not progressing at a satisfactory rate. The Student Study Team is not a prerequisite to evaluation for special education eligibility. Attached as Appendix 10, please find Student Study Team forms.

#### **Support for Students Achieving Below Grade Level**

Ridgecrest Charter School sets high expectations for *all* students and is committed to working with students who are not meeting outcomes to help them achieve at expected levels. Students who perform below the acceptable level may receive a mix of intervention services, including: in-class individual tutoring by classroom teachers; in-class small-group tutoring by classroom teachers; before-or after-school tutoring by non-classroom educators in a one-on-one or in small groups; participation in a specialized support class taught by a literacy specialist or other educator.

Students targeted for additional intervention will include, but are not limited to, students who meet the following criteria:

Assessment Criteria For Additional Intervention
CST – ELA or Math Far Below Basic, Below Basic, Basic
Not at grade level
Parent Recommendation Any
Teacher Recommendation Any

RtI is a process by which schools are proactive and universal in assessing students' academic, behavioral and socio-emotional development needs and providing students with timely, targeted and effective research-based interventions. The interventions involve classroom differentiation, specific interventions and additional services, including special education services.

Ridgecrest Charter School's RtI framework strives to offer a comprehensive approach to assessing, supporting and monitoring the progress of all students. RtI's framework encompasses and extends RCS's data driven, student-focused approach to instruction and student support, and encourages us to deepen coordination across our core classroom, intervention, special education and non-academic services.

#### **Support for Students Achieving Above Grade Level**

Because RCS's Instructional Guidelines are designed to differentiate and individualize instruction for students at different levels, students achieving above grade level can be effectively served at the School. For instance, the instruction during language arts allows students to be reading at their own instructional level. One student

reading at grade level can sit next to another student doing the same activity at three grade levels higher. Small class sizes and looping also aid in differentiation of instruction because classroom teachers understand each individual student's needs. The variety of instructional techniques and materials provided in RCS's program are cited as important features by the National Association for Gifted Children in the Gifted Educational Program Standards. Finally, any student achieving above grade level can be accelerated to a higher grade level at the discretion of the parent and Director.

#### Plan for English Learners

#### Overview

Ridgecrest Charter School will meet all applicable legal requirements for English Learners ("EL") as it pertains to annual notification to parents, student identification, placement, program options, EL and core content instruction, teacher qualifications and training, re-classification to fluent English proficient status, monitoring and evaluating program effectiveness, and standardized testing requirement. The Charter School will implement policies to assure proper placement, evaluation, and communication regarding EL's and the rights of students and parents.

#### **Home Language Survey**

The Charter School will administer the home language survey upon a student's initial enrollment into the Charter School (on enrollment forms). Spanish speaking students in the country less than 12 months will be given the state's Designated Primary Language Test to determine the student's academic proficiency when tested in his or her home language of Spanish.

## **CELDT Testing**

All students who indicate that their home language is other than English will be California English Language Development Test ("CELDT") tested within thirty days of initial enrollment and at least annually thereafter between July 1 and October 31<sup>st</sup> until re-designated as fluent English proficient.

The Charter School will notify all parents of its responsibility for CELDT testing and of CELDT results within thirty days of receiving results from publisher. The CELDT shall be used to fulfill the requirements under NCLB for annual English proficiency testing.

#### **Reclassification Procedures**

Reclassification procedures utilize multiple criteria in determining whether to classify a pupil as proficient in English including, but not limited to, all of the following:

- Assessment of language proficiency using an objective assessment instrument including, but not limited to, the California English Language Development Test;
- Participation of the pupil's classroom teachers and any other certificated staff with direct responsibility for teaching or placement decisions of the pupil to evaluate the pupil's curriculum mastery;

<sup>&</sup>lt;sup>1</sup> The thirty-day requirement applies to students who are entering a California public school for the first time or for students who have not yet been CELDT tested. All other students who have indicated a home language other than English will continue with annual CELDT testing based upon the date last tested at the prior school of enrollment.

- Parental opinion and consultation, achieved through notice to parents or guardians of the language reclassification and placement including a description of the reclassification process and the parents opportunity to participate, and encouragement of the participation of parents or guardians in the reclassification procedure including seeking their opinion and consultation during the reclassification process;
- Comparison of the pupil's performance in basic skills against an empirically established range of performance and basic skills based upon the performance of English proficient pupils of the same age that demonstrate to others that the pupil is sufficiently proficient in English to participate effectively in a curriculum designed for pupils of the same age whose native language is English; and
- The Student Oral Language Observation Matrix will be used by teachers to measure progress regarding comprehension, fluency, vocabulary, pronunciation, and grammar usage.

#### **Strategies for English Learner Instruction and Intervention**

Teachers will be trained to use Specially Designed Academic Instruction in English ("SDAIE") techniques to meet the needs of English Language Learners. All Ridgecrest Charter School teachers are Crosscultural, Language, and Academic Development ("CLAD") (or any California Commission on Teacher Credentialing ("CCTC") equivalent) certified.

#### Specific Strategies include:

- realia (real objects and materials)
- manipulatives (drawings, posters, brainstorming-clusters, graphs, tables, maps, props, multimedia presentations, storyboards, storymaps)
- visuals \*(study-prints, text book illustrations, overhead-projected prints, reproductions of paintings and documents, and documents)
- graphic organizers (matrices, Venn diagrams and webs)
- planned opportunities for interaction between all individuals in classrooms

All teachers will be given professional development in teaching English Learners in their appropriate content areas.

## Ongoing Assessment of EL Students

The Charter School's use of achievement data will also drive the instruction and professional developments as it relates to English Learners. The Charter School will analyze the data by this subgroup, and continue to assess the students' growth though teacher designed assessments and Ridgecrest Charter School's benchmarks.

## Serving Students with Disabilities

#### Overview

The Charter School shall comply with all applicable state and federal laws in serving students with disabilities, including, but not limited to, Section 504 of the Rehabilitation Act ("Section 504"), the Americans with Disabilities Act ("ADA") and the Individuals with Disabilities in Education Improvement Act ("IDEA").

The Charter School will be its own local educational agency ("LEA") and will apply directly for membership in a Special Education Local Plan Area ("SELPA") in conformity with Education Code Section 47641(a). The Charter School is a member in good standing of the Kern County Consortium SELPA.

In the event the Charter School seeks membership in a different state-approved SELPA, the Charter School will provide notice to the SELPA, and the California Department of Education before June 30<sup>th</sup> of the year before services are to commence.

The Charter School shall comply with all state and federal laws related to the provision of special education instruction and related services and all SELPA policies and procedures; and shall utilize appropriate SELPA forms.

The Charter School may request related services (e.g. Speech, Occupational Therapy, Adapted P.E., Nursing, and Transportation) from the SELPA, subject to SELPA approval and availability. The Charter School may also provide related services by hiring credentialed or licensed providers through private agencies or independent contractors.

Ridgecrest Charter School participates as an LEA member of the Kern County Consortium SELPA for the purposes of special education. All LEA members that SELPA, make the following assurances:

Free Appropriate Public Education -Schools will assure that a free appropriate public education shall be provided to all enrolled students including children with disabilities who have been suspended or expelled from school.

Child Find -Schools will assure that all students with disabilities are identified.

Full Educational Opportunity -Schools will assure that all students with disabilities have access to the full range of programs available to non-disabled students.

Least Restrictive Environment -Schools will assure that students with disabilities are educated with students who are not disabled to the maximum extent appropriate. This will be addressed through the use of supplementary aids and services in the general education environment.

Individualized Education Program -Schools will assure that an Individualized Education Plan is developed, reviewed and revised for each child who is eligible.

Assessments -Schools will assure that an IEP review shall be conducted on an annual basis at a minimum. In addition a reassessment shall be conducted at least once every three years, and more often if conditions warrant or requested by the student's parents or teacher.

Confidentiality and Procedural Safeguards -Schools will assure that the confidentiality of identifiable data shall be protected at collection, storage, disclosure and destruction. In addition, students and their parents shall be provided with safeguards through the identification, evaluation, and placement process and provisions for a free appropriate public education.

Personnel Standards -Schools will assure that good faith efforts will be made to attract, recruit and hire appropriately trained and credentialed personnel to provide special education services to children with disabilities.

State Assessments -Schools will assure that students with disabilities are included in State assessment programs with appropriate accommodations and modifications when necessary and appropriate.

The Charter School shall be solely responsible for its compliance with Section 504 and the ADA. The facilities to be utilized by the Charter School shall be accessible for all students with disabilities.

#### Section 504 of the Rehabilitation Act

The Charter School recognizes its legal responsibility to ensure that no qualified person with a disability shall, on the basis of disability, be excluded from participation, be denied the benefits of, or otherwise be subjected to discrimination under any program of the Charter School. Any student, who has an objectively identified disability which substantially limits a major life activity including but not limited to learning, is eligible for accommodation by the Charter School.

A 504 team will be assembled by the Director or designee and shall include the parent/guardian, the student (where appropriate) and other qualified persons knowledgeable about the student, the meaning of the evaluation data, placement options, and accommodations. The 504 team will review the student's existing records; including academic, social and behavioral records, and is responsible for making a determination as to whether an evaluation for 504 services is appropriate. If the student has already been evaluated under the Individuals with Disabilities in Education Improvement Act ("IDEIA") but found ineligible for special education instruction or related services under the IDEIA, those evaluations may be used to help determine eligibility under Section 504. The student evaluation shall be carried out by the 504 team who will evaluate the nature of the student's disability and the impact upon the student's education. This evaluation will include consideration of any behaviors that interfere with regular participation in the educational program and/or activities. The 504 team may also consider the following information in its evaluation:

- Tests and other evaluation materials that have been validated for the specific purpose for which they are used and are administered by trained personnel;
- Tests and other evaluation materials include those tailored to assess specific areas of educational need, and not merely those which are designed to provide a single general intelligence quotient; and
- Tests are selected and administered to ensure that when a test is administered to a student with impaired sensory, manual or speaking skills, the test results accurately reflect the student's aptitude or achievement level, or whatever factor the test purports to measure, rather than reflecting the student's impaired sensory, manual or speaking skills.

The final determination of whether the student will or will not be identified as a person with a disability is made by the 504 team in writing and notice is given in writing to the parent or guardian of the student in their primary language along with the procedural safeguards available to them. If during the evaluation, the 504 team obtains information indicating possible eligibility of the student for special education per the IDEIA, a referral for assessment under the IDEIA will be made by the 504 team.

If the student is found by the 504 team to have a disability under Section 504, the 504 team shall be responsible for determining what, if any, accommodations or services are needed to ensure that the student receives the free and appropriate public education ("FAPE"). In developing the 504 Plan, the 504 team shall consider all relevant information utilized during the evaluation of the student, drawing upon a variety of sources, including, but not limited to, assessments conducted by the Charter School's professional staff.

The 504 Plan shall describe the Section 504 disability and any program accommodations, modifications or services that may be necessary.

All 504 team participants, parents, guardians, teachers and any other participants in the student's education, including substitutes and tutors, must have a copy of each student's 504 Plan. The Director or Designee will ensure that teachers include 504 Plans with lesson plans for short-term substitutes and that he/she reviews the 504 Plan with a long-term substitute. A copy of the 504 Plan shall be maintained in the student's file. Each student's 504 Plan will be reviewed at least once per year to determine the appropriateness of the Plan, needed modifications to the plan, and continued eligibility.

#### Serving Special Education Students

The Charter School intends to provide special education instruction and related services in accordance with the IDEIA, Education Code requirements, and applicable policies and practices of the SELPA.

The Charter School will provide services for special education students enrolled in the Charter School. The Charter School will follow SELPA policies and procedures, and shall utilize SELPA forms in seeking out and identifying and serving students who may qualify for special education programs and services and for responding to record requests and parent complaints, and maintaining the confidentiality of pupil records.

The Charter School agrees to promptly respond to all CDE or SELPA inquiries, to comply with reasonable CDE or SELPA directives, and to allow the CDE or SELPA access to Charter School students, staff, facilities, equipment and records as required to fulfill all CDE obligations imposed by law.

#### Staffing

All special education services at the Charter School will be delivered by individuals or agencies qualified to provide special education services as required by California's Education Code and the IDEIA. Charter School staff shall participate in SELPA in-service training relating to special education.

The Charter School will be responsible for the hiring, training, and employment of site staff necessary to provide special education services to its students, including, without limitation, special education teachers, paraprofessionals, and resource specialists. The Charter School shall ensure that all special education staff hired or contracted by the Charter School is qualified pursuant to SELPA policies, as well as meet all legal requirements. The Charter School shall be responsible for the hiring, training, and employment of itinerant staff necessary to provide special education services to Charter School students, including, without limitation, speech therapists, occupational therapists, behavioral therapists, and psychologists.

#### Notification and Coordination

The Charter School shall follow SELPA policies as they apply to all SELPA schools for responding to implementation of special education services. The Charter School will adopt and implement polices relating to all special education issues and referrals.

## **Identification and Referral**

The Charter School shall have the responsibility to identify, refer, and work cooperatively in locating Charter School students who have or may have exceptional needs that qualify them to receive special education services. The Charter School will implement SELPA policies and procedures to ensure timely identification and referral

of students who have, or may have, such exceptional needs. A pupil shall be referred for special education only after the resources of the regular education program have been considered, and where appropriate, utilized.

The Charter School will follow SELPA child-find procedures to identify all students who may require assessment to consider special education eligibility and special education and related services in the case that general education interventions do not provide a free appropriate public education to the student in question.

#### Assessments

The term "assessments" shall have the same meaning as the term "evaluation" in the IDEIA, as provided in Section 1414, Title 20 of the United States Code. The Charter School will determine what assessments, if any, are necessary and arrange for such assessments for referred or eligible students in accordance with applicable law. The Charter School shall obtain parent/guardian consent to assess Charter School students.

#### **IEP Meetings**

The Charter School shall arrange and notice the necessary IEP meetings. IEP team membership shall be in compliance with state and federal law. The Charter School shall be responsible for having the following individuals in attendance at the IEP meetings: the Director and/or the Charter School designated representative with appropriate administrative authority as required by the IDEIA; the student's special education teacher; the student's general education teacher if the student is or may be in a regular education classroom; the student, if appropriate; and other Charter School representatives who are knowledgeable about the regular education program at the Charter School and/or about the student. The Charter School shall arrange for the attendance or participation of all other necessary staff that may include, but are not limited to, an appropriate administrator to comply with the requirements of the IDEIA, a speech therapist, psychologist, resource specialist, and behavior specialist; and shall document the IEP meeting and provide notice of parental rights.

#### **IEP Development**

The Charter School understands that the decisions regarding eligibility, goals/objectives, program, services, placement, and exit from special education shall be the decision of the IEP team, pursuant to the IEP process. Programs, services and placements shall be provided to all eligible Charter School students in accordance with the policies, procedures and requirements of the SELPA and State and Federal law.

#### **IEP** Implementation

The Charter School shall be responsible for all school site implementation of the IEP. As part of this responsibility, the Charter School shall provide parents with timely reports on the student's progress as provided in the student's IEP, and at least quarterly or as frequently as progress reports are provided for the Charter School's non-special education students, whichever is more. The Charter School shall also provide all homeschool coordination and information exchange. The Charter School shall also be responsible for providing all curriculum, classroom materials, classroom modifications, and assistive technology.

#### Interim and Initial Placements of New Charter School Students

The Charter School shall comply with Education Code Section 56325 with regard to students transferring into the Charter School within the academic school year. In accordance with Education Code Section 56325(a)(1), for students who enroll in the Charter School from another school district within the State, but outside of the SELPA with a current IEP within the same academic year, the Charter School shall provide the pupil with a free appropriate public education, including services comparable to those described in the previously approved IEP,

in consultation with the parent, for a period not to exceed thirty (30) days, by which time Charter School shall adopt the previously approved IEP or shall develop, adopt, and implement a new IEP that is consistent with federal and state law.

In accordance with Education Code Section 56325(a)(2), in the case of an individual with exceptional needs who has an IEP and transfers into the Charter School from a district operated program under the same special education local plan area of the Charter School within the same academic year, the Charter School shall continue, without delay, to provide services comparable to those described in the existing approved IEP, unless the parent and the Charter School agree to develop, adopt, and implement a new IEP that is consistent with federal and state law.

For students transferring to the Charter School with an IEP from outside of California during the same academic year, the Charter School shall provide the pupil with a free appropriate public education, including services comparable to those described in the previously approved IEP in consultation with the parents, until the Charter School conducts and assessment pursuant to paragraph (1) of subsection (a) of Section 1414 of Title 20 of the United States Code, if determined to be necessary by the Charter School, and develops a new IEP, if appropriate that is consistent with federal and state law.

### Non-Public Placements/Non-Public Agencies

The Charter School shall be solely responsible for selecting, contracting with, and overseeing all non-public schools and non-public agencies used to serve special education students.

#### Non-discrimination

It is understood and agreed that all children will have access to the Charter School and no student shall be denied admission nor counseled out of the Charter School due to the nature, extent, or severity of his/her disability or due to the student's request for, or actual need for, special education services.

#### Parent/Guardian Concerns and Complaints

The Charter School shall adopt policies for responding to parental concerns or complaints related to special education services. The Charter School shall receive any concerns raised by parents/guardians regarding related services and rights.

The Charter School's designated representative shall investigate as necessary, respond to, and address the parent/guardian concern or complaint.

#### **Due Process Hearings**

The Charter School may initiate a due process hearing or request for mediation with respect to a student enrolled in Charter School if it determines such action is legally necessary or advisable. In the event that the parents/guardians file for a due process hearing, or request mediation, the Charter School shall defend the case.

# **SELPA Representation**

It is the Charter School's understanding that it shall represent itself at all SELPA meetings.

#### **Funding**

The Charter School understands that it will be subject to the allocation plan of the SELPA.

## **Professional Development**

Ridgecrest Charter School teachers participate in a minimum of ten (10) full professional development days annually. Ridgecrest Charter School is committed to training teachers in English Learner strategies, use of assessments and data to drive instruction, peer observation and dialogue, standardized testing preparation, technology. Teachers utilize grade-level and school-wide collaboration strategies to ensure that best practices are fostered for Ridgecrest Charter School students. Attached as Appendix 11, please find the professional development plan for 2013-14.

## **Highly Qualified Teachers**

At the center of the educational program are the teachers. The faculty will consist of well-prepared and certified teachers. All core teachers and paraprofessionals will meet the requirements of NCLB. Teachers will be encouraged to pursue National Board Certification within their first five years at RCS. Professional development and teacher collaboration will be scheduled on a regular and on-going basis to support teachers throughout their career. In establishing a professional teaching environment, RCS will ensure collaborative planning time for teachers to design student focused curriculum, pedagogy and assessment through which students can make connections, deepen their understanding of concepts and achieve at high levels.

# ELEMENT TWO MEASURABLE PUPIL OUTCOMES

The measurable pupil outcomes identified for use by the charter school. "Pupil outcomes," for purposes of this part, means the extent to which all pupils of the school demonstrate that they have attained the skills, knowledge, and attitudes specified as goals in the school's educational program. Pupil outcomes shall include outcomes that address increases in pupil academic achievement both schoolwide and for all groups of pupils served by the charter school, as that term is defined in subparagraph (B) of paragraph (3) of subdivision (a) of Section 47607. The pupil outcomes shall align with the state priorities, as described in subdivision (d) of Section 52060, that apply for the grade levels served, or the nature of the program operated, by the charter school. – Education Code Section 47605(b)(5)(B)

#### And

# ELEMENT THREE METHODS OF MEASUREMENT

The method by which pupil progress in meeting those pupil outcomes is to be measured. To the extent practicable, the method for measuring pupil outcomes for state priorities shall be consistent with the way information is reported on a school accountability report card. – Education Code Section 47605(b)(5)(C)

Ridgecrest Charter School shall meet all statewide standards and conduct the student assessments required, pursuant to Education Code Section 60605, and any other statewide standards authorized in statute, or student assessments applicable to students in non-charter public schools.

## **Outcomes Aligned to the State Priorities**

CHARTER SCHOOL OUTCOMES ALIGNED TO STATE PRIORITIES		
State Priority #1. The degree to which teachers are appropriately assigned (E.C. §44258.9) and fully credentialed, and every pupil has sufficient access to standards-aligned instructional materials (E.C. § 60119), and school facilities are maintained in good repair (E.C. §17002(d))		
ANNUAL GOALS TO ACHIEVE PRIORITY #1	ACTIONS TO ACHIEVE ANNUAL GOALS	MEASURABLE OUTCOMES AND METHODS OF MEASUREMENT

- RCS will hire and maintain a highly qualified faculty.
- RCS will obtain the most upto-date standards aligned instructional materials that will prepare students for college and career.
- RCS School facilities are maintained and in good repair.
- All candidates will undergo a rigorous hiring process, which includes paper screening, interviews, performance tasks, curricular and teaching materials review, teaching demonstration, and reference checks.
- Faculty will have 10+ days of targeted professional development; based on individual and school goals and the needs of students based on data.
- School leaders and faculty will research and obtain the most up-to-date standards-aligned materials and participate in a yearly updating process.
- Annual school community survey.
- Faculty participates in shared decision making process.
- Regular walkthroughs of school facilities by school leadership.

- 90% satisfaction rating on annual school community survey results
- 85% of teachers reach Plan Goals.
- Number of high quality applicants per yearly faculty job opening is greater than 5.
- Less than 10% of teachers leaving RCS after two or fewer years that are a cultural, philosophical and skills fit.
- Faculty does yearly assessment of materials during intersession PD time.
- 90% of faculty agrees leadership meetings are productive on school community survey.
- 90% of community members agree that the school is clean and orderly on community survey.
- School leaders rate the school condition as "excellent" on monthly walkthroughs.

<u>State Priority #2.</u> Implementation of Common Core State Standards, including how EL students will be enabled to gain academic content knowledge and English language proficiency

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ANNUAL GOALS TO ACHIEVE PRIORITY #2	ACTIONS TO ACHIEVE ANNUAL GOALS	MEASURABLE OUTCOMES AND METHODS OF MEASUREMENT
<ul> <li>All RCS curriculum will be aligned to CCSS.</li> <li>All RCS curriculum will be designed to support ELs and other struggling subgroups.</li> </ul>	<ul> <li>Curriculum maps for each course written prior to school opening and revisited yearly.</li> <li>All curriculum maps will have goals and strategies to support ELs.</li> <li>10+ days of professional development, which includes 5 full days dedicated for implementing Common Core, and supporting ELs and other struggling students.</li> </ul>	<ul> <li>75% of ELs are redesignated yearly, as measured by reclassification criteria.</li> <li>90% of ELs make progress towards EL proficiency as measured by the CELDT.</li> <li>School leadership audit of curriculum and lesson plans show that 100% of curriculum maps are aligned to CCSS and CA ELD standards and have supports for ELs and struggling students.</li> </ul>
State Priority #3. Parental involvement, including efforts to seek parent input for making decisions for schools, and how the school will promote parent participation		
ANNUAL GOALS TO ACHIEVE PRIORITY #3	ACTIONS TO ACHIEVE ANNUAL GOALS	MEASURABLE OUTCOMES AND METHODS OF MEASUREMENT

- Parents view themselves as a key component of the schools' and student success.
- Parents demonstrate high satisfaction with the school's program.
- Published list of differentiated opportunities for parental involvement (handbook).
- Regular, designated times for parents to give feedback to school leadership (meetings, etc.).
- Annual school community survey.
- 90% of parents complete 4+ hours of volunteering.
- 75% of parents complete community survey.
- Parental attendance at meetings is significant according to school leader.
- 90% of parents agreeing to focused questions on annual community survey.

## **State Priority #4.** Pupil achievement, as measured by all of the following, as applicable:

- A. Statewide assessments (STAR, or any subsequent assessment as certified by SBE)
- B. The Academic Performance Index (API)
- C. Percentage of pupils who have successfully completed courses that satisfy UC/CSU entrance requirements, or career technical education
- D. Percentage of ELs who make progress toward English language proficiency as measured by the CELDT
- E. EL reclassification rate
- F. Percentage of pupils who have passed an AP exam with a score of 3 or higher
- G. Percentage of pupils who participate in and demonstrate college preparedness pursuant to the Early Assessment Program (E.C. §99300 *et seq.*) or any subsequent assessment of college preparedness

Assessment Program (E.C. §99300 et seq.) or any subsequent assessment of college preparedness		
ANNUAL GOALS TO ACHIEVE PRIORITY #4	ACTIONS TO ACHIEVE ANNUAL GOALS	MEASURABLE OUTCOMES AND METHODS OF MEASUREMENT
<ul> <li>All students will become proficient in English, math, science and social science.</li> <li>Students perform well on all external tests.</li> <li>Students show growth on benchmark assessments.</li> <li>All students show growth on external measures.</li> </ul>	<ul> <li>Standards based and aligned curriculum.</li> <li>Regular benchmark assessments (minimum 3x per year) aligned to standards</li> <li>Extensive student support structures (remediation courses, tutoring, differentiated instruction)</li> <li>Curriculum maps designed to support ELs and struggling students</li> <li>Extensive professional development, (10+ days) specifically to analyze results of and create action plans for benchmark assessments and to support struggling students and subgroups</li> </ul>	<ul> <li>70% or more of all students will demonstrate at least one year of growth on the CST or CCSS.</li> <li>70% of students will show growth on their internal benchmark assessments for each course.</li> <li>95% or more of students will earn a passing grade of C or above in their courses.</li> <li>On average, 75% of students are proficient or above on STAR or CCSS.</li> <li>75% of all subgroups score a proficient or above on STAR or CCSS.</li> <li>API is above 800.</li> <li>School meets 90% of AYP criterion.</li> <li>90% of ELs make progress towards EL proficiency as measured by the CELDT.</li> <li>75% of ELs are reclassified as measured by the CELDT.</li> </ul>

# State Priority #5. Pupil engagement, as measured by all of the following, as applicable:

- A. School attendance rates
- B. Chronic absenteeism rates
- C. Middle school dropout rates (EC §52052.1(a)(3))
- D. High school dropout rates
- E. High school graduation rates

ANNUAL GOALS TO ACHIEVE PRIORITY #5	ACTIONS TO ACHIEVE ANNUAL GOALS	MEASURABLE OUTCOMES AND METHODS OF MEASUREMENT
Students attend school regularly, consistently and on time.	<ul> <li>Social-Emotional learning in all courses.</li> <li>Individualized Learning Plans.</li> <li>Extensive support structures, including early intervention plans.</li> <li>Extensive community building via orientation, and morning meeting.</li> </ul>	<ul> <li>95% (+/- 2%) Average Daily Attendance.</li> <li>Less than 3% per day (average) tardy</li> <li>Less than 2% annual Chronic Absentee Rate.</li> <li>0% Middle School Dropout rate.</li> </ul>

# State Priority #6. School climate, as measured by all of the following, as applicable:

- A. Pupil suspension rates
- B. Pupil expulsion rates
- C. Other local measures, including surveys of pupils, parents, and teachers on the sense of safety and school connectedness

Connectedness		
Annual Goals to Achieve Priority #6	ACTIONS TO ACHIEVE ANNUAL GOALS	MEASURABLE OUTCOMES AND METHODS OF MEASUREMENT
<ul> <li>Students will be thoughtful, engaged citizens of a 21<sup>st</sup> century world.</li> <li>All students consistently demonstrate strong SEL skills and Innovator Norms.</li> <li>Students will show growth on all SEL skills and Innovator Norms.</li> </ul>	<ul> <li>Extensive community building via advisory, orientation and morning meeting as well as other school events.</li> <li>Advisory system and course.</li> <li>Social-Emotional Learning in all courses.</li> <li>Individualized Learning Plans.</li> <li>Analysis of and action plans from community surveys.</li> </ul>	<ul> <li>Less than 10% suspensions.</li> <li>Less than 1% expulsions.</li> <li>At least 75% of all students will reach Individualized learning plan goals on the SEL rubric (http://casel.org).</li> <li>75% of students rated proficient or above on SEL rubric.</li> <li>80% + of students say other students consistently demonstrate Innovator norms on annual community survey.</li> <li>90% of students are satisfied with RCS on community survey.</li> <li>90% of parents are satisfied with RCS on community survey.</li> <li>Less than 10% transfer rate.</li> </ul>

<u>State Priority #7.</u> The extent to which pupils have access to, and are enrolled in, a broad course of study, including programs and services developed and provided to unduplicated students (classified as EL, FRPM-eligible, or foster youth; E.C. §42238.02) and students with exceptional needs.

"Broad course of study" includes the following, as applicable:

<u>Grades 1-6</u>: English, mathematics, social sciences, science, visual and performing arts, health, physical education, and other as prescribed by the governing board. (E.C. §51210)

<u>Grades 7-12</u>: English, social sciences, foreign language(s), physical education, science, mathematics, visual and performing arts, applied arts, and career technical education. (E.C. §51220(a)-(i))

Annual Goals to Achieve Priority #7	ACTIONS TO ACHIEVE ANNUAL GOALS	MEASURABLE OUTCOMES AND METHODS OF MEASUREMENT
100% of students are enrolled in a broad course of study.	<ul> <li>Extensive Support Systems (tutoring, remedial courses, RTi, etc.).</li> <li>Comprehensive career and college focus 6-8.</li> </ul>	<ul> <li>95% of students promote from 8<sup>th</sup> grade.</li> <li>60% of students are enrolled in honors and/or college prep classes following 8<sup>th</sup> grade promotion from RCS to HS.</li> </ul>
State Priority #8. Pupil outcomes, if available, in the subject areas described above in #7, as applicable.		
ANNUAL GOALS TO ACHIEVE PRIORITY #8	ACTIONS TO ACHIEVE ANNUAL GOALS	MEASURABLE OUTCOMES AND METHODS OF MEASUREMENT

Goal 1: All students will become proficient readers and writers of the English Language.

Goal 2: All students will become proficient in mathematical skills and content.

Goal 3: All students will become proficient in science concepts and scientific thinking.

Goal 4: All students will become proficient in social science practice and content.

- Standards based and aligned curriculum maps.
- Regular benchmark assessments (minimum 3x per year) aligned to standards.
- Extensive student support structures (remediation courses, tutoring, and differentiated instruction).
- Curriculum maps designed to support ELs and struggling students.
- Extensive professional development, (10+ days) specifically to analyze results of and create action plans for benchmark assessments and to support struggling students and subgroups.

- 70% or more of all students will demonstrate at least one year of growth on the English STAR test or CCSS test.
- 70% of students will show growth on their internal benchmark assessments for English.
- 75% or more of all students will be proficient or above on English STAR or CCSS test.
- An average of 70% or more of all students will be classified as having an advanced or proficient grade level equivalence on the STAR Reading Assessment.
- 97% or more of all students will earn a passing grade of C or above in their English course.
- 70% or more of all students will demonstrate at least one year of growth on the CST for math.
- 70% of students will show growth on their internal benchmark assessments for math.
- 75% of students will be proficient or above on the math STAR test or CCSS test.
- 97% or more of students will earn a passing grade of C or above in their math course.
- 70% or more of all students will demonstrate at least one year of growth on the CST for science.
- 70% of students will show growth on their initial benchmark assessments for science.
- An average of 75% of students will be proficient or above on the science STAR test.
- 97% or more of students will earn a passing grade of C or above in their science course.
- 70% or more of all students will demonstrate at least one year of growth on the CST for social science.
- 70% of students will show growth on their initial benchmark assessments for social science.
- 70% of students will be proficient or above on the social science STAR test.
- 97% or more of students will earn a passing grade of C or above in their social science course
- School leadership/department lead yearly audit of curriculum and lesson plans show that 95% of curriculum maps are aligned to CCSS and ELD standards and have supports for ELs and struggling students.

#### Collecting, Analyzing, and Reporting Data

RCS will collect and analyze data on student achievement on a regular basis and will provide student achievement data to staff, parents and guardians, and the State Board of Education:

Staff will receive data on student achievement during professional development using Data Director and will use this data to help monitor and improve RCS's education program;

Parents and guardians will receive data on student achievement when they meet with their child's teacher to develop, modify, or review their child's ILP; and

The State Board of Education will receive data on student achievement through School reports and/or presentations.

RCS uses the State Testing and Assessment Reports to assist in identifying strengths and weaknesses at a student, classroom, grade level, school and organization level. Additionally, the California Physical Fitness test will be administered and results data will used to inform the content of the PE program. Prior to the start of school staff meet for one full week to analyze data, review cumulative files, and talk with the former teacher about each student. School wide plans for professional development will be based on this week.

RCS uses many in-house assessments which inform daily instruction. These RCS assessments provide the best benchmarks of a student's progress towards reaching the state standards.

### **Use of Data**

Ridgecrest Charter School, as the petitioner, holds itself accountable for student progress. Staff are accountable to Ridgecrest Charter School for student performance improvement. In addition to State Standardized testing, Ridgecrest Charter School utilizes Success Maker, STAR scores, and teacher generated assessment and observation to perform ongoing assessment of student achievement. We believe that a student's success equals our success. Academic standards are measurable and measured. This includes pre and post-testing as well as longitudinal data, portfolio and performance-based assessments, writing on demand, essay exams, oral presentations of reading, and standardized tests as designated by the publisher. Each classroom teacher is provided with professional development to improve upon strategies to assess learning, analyze results, develop improved teaching strategies, and shape instruction. Daily instruction provides ongoing feedback through observation, projects, criterion referenced tests, open-ended tasks and writing samples.

Based on the outcome of the student performance assessment, curriculum changes may be made and/or curriculum augmentation may be implemented. This cycle of performance assessment and curriculum analysis/modification is performed on a yearly basis and shall remain consistent with the state accountability targets as defined by the California Academic Performance Index growth targets and Adequate Yearly Progress as defined by NCLB.

As stated above, Ridgecrest Charter School develops an Individualized Learning Plan for each of its students with the parent/guardian, student and teacher. This "contract" and its regular benchmark reviews (at least every six weeks) will include academic scores, progress reports, report cards, citizenship grades to assess improvement in academics, attitude and behavior, and attendance information. A sample Individualized Learning Plan is attached as Appendix 12.

#### **Parent Survey**

Each year Ridgecrest Charter School surveys parents on a variety of indicators of parent satisfaction, staff relationships, and student progress. Results of the survey are published in the school newsletter. The survey template is attached as Appendix 13.

## **Reporting Academic Progress**

Ridgecrest Charter School shall meet all the applicable reporting and inspection/site visit requirements under Education Code Sections 47604.33 and 47607 and the memorandum of understanding ("MOU") with its Authorizer which currently requires ongoing academic reports and shall promptly respond to all reasonable inquiries in accordance with Education Code Section 47604.3.

In addition to the reports to the Authorizer required under the MOU and applicable law, Ridgecrest Charter School shall publish a School Accountability Report Card ("SARC") each year as required by law. Attached as Appendix 14, please find the 2012 SARC.

The SARC shall be transmitted in writing to the Authorizer and the California Department of Education. Copies of the SARC will be made available to each family in the Charter School and shall be posted on-line.

# ELEMENT FOUR GOVERNANCE

The governance structure of the school, including, but not limited to, the process to be followed by the school to ensure parental involvement. – Education Code Section 47605(b)(5)(D)

#### Legal

Ridgecrest Charter School is a public charter school within Kern County operating under the jurisdiction of its Authorizer. In accordance with Education Code Section 47604(c), it operates as a California non-profit public benefit corporation which shall operate within the terms and conditions specified in this petition.

Ridgecrest Charter School will be non-sectarian in its programs, admissions policies, employment practices, and all other operations, shall not charge tuition, and shall not discriminate against any student on the basis of the characteristics listed in Section 220 (actual or perceived disability, gender, gender identity, gender expression, nationality, race or ethnicity, religion, sexual orientation, or any other characteristic that is contained in the definition of hate crimes set forth in Section 422.55 of the Penal Code or association with an individual who has any of the aforementioned characteristics).

The Charter School will comply with all federal, state, and local laws, regulations, and ordinances that are applicable to California charter schools, including those related to zoning, occupancy, construction, health, and safety. The Charter School will secure general liability insurance, workers compensation, and unemployment insurance.

In accordance with Education Code Section 47604(c), an authority that grants a charter to a charter school to be operated by, or as, a non-profit public benefit corporation is not liable for the debts or obligations of the charter school, or for claims arising from the performance of acts, errors, or omissions by the charter school, if the authority has complied with all oversight responsibilities required by law.

The corporate bylaws, articles of incorporation, and conflicts code are attached as Appendix 15.

## **Board of Directors**

Ridgecrest Charter School will be governed by its Board of Directors ("Charter Board"), understanding that Ridgecrest Charter School (a California nonprofit public benefit corporation) has a legal fiduciary responsibility for the well-being of the Charter School. As such, and with particular reference to the Education Employment Relations Act, Ridgecrest Charter School, as the applicant for this charter, will set the terms and working conditions for all employees and will do so consistent with state and federal law.

The Charter Board has a maximum of six members. The composition includes at least 3 community members (not necessarily parents); at least one person recommended by staff who is not employed by the Charter School nor receiving any direct or indirect financial benefit from relationships with the Charter School; and the authorizer representative if designated. Per Education Code Section 47604(b), the Authorizer may designate a representative to the Board of Ridgecrest Charter School. The Charter School will be administered in a nonsectarian manner.

The Charter Board will be responsible for the following:

- approval of the general policies of the Charter School;
- employment, discipline, and release of Charter School employees;
- approval and monitoring of the Charter School's budget;
- receipt of funds for the operation of the Charter School in accordance with the Charter and applicable law:
- solicitation and receipt of grants and donations consistent with the mission of the Charter School;
- reviewing the Charter School's personnel policies and receiving from the Director reports relative to their implementation, such policies to be consistent with any applicable laws;
- fulfilling all other responsibilities provided for in the California Corporations Code, the Articles of Incorporation, Bylaws, or this charter necessary to ensure the proper operation of the Charter School are being carried out;
- reviewing monthly operations reports from the Director and annual independent audit reports; and
- hiring and evaluation of the Director.

Board members hold two year terms which are staggered to ensure continuity on the Board.

It is understood that the Authorizer shall have the right of access to all Charter School records to carry out its oversight responsibilities, and that the records of the Charter School are subject to the California Public Records Act. Board members shall receive annual training on the Ralph M. Brown Act during the first three months of each school year.

Ridgecrest Charter School will act as its own fiscal agent to the fullest extent of the law. Ridgecrest Charter School will see to it that all provisions of charter school legislation will be followed. Ridgecrest Charter School will monitor the budget monthly. An external auditor will be contracted with to assure standards of fiscal responsibility. Ridgecrest Charter School employs a Chief Operations Officer who works with back office service providers to ensure best accountable business practices.

#### **Parent and Community Involvement**

RCS encourages all groups to participate in and share responsibility for the educational process and educational results. In order to achieve this important end, the School plans to share local control with the School Site Council ("SSC"), consisting of parents and school representatives. SSC may participate in developing school policies and share in efforts to engage the support of the community. The SSC may make recommendations about issues related to the school and participate in reviewing parental and community concerns. The SSC will consist of representatives of the following parties: the director, teachers, and parents. The director is responsible for communicating all SSC policy recommendations to the Board of Directors. In short, RCS's Board of Directors oversees issues related to RCS in general, while the SSC's focus is on the day-to-day concerns.

#### **Parent Involvement**

One goal of the Charter School is empowering parents as educational partners. Parents should know that their voice and participation at the Charter School influences the development of the total school and its components. Parents will have the opportunity to participate in a variety of meaningful ways at the school site and their presence on campus and assisting teachers in the classroom is most important.

In order to ensure significant parent involvement, the Charter School has a standing Parent Teacher Organization ("PTO") which serves in an advisory capacity to the Board and is open to all parents and staff. The PTO will advise the Ridgecrest Charter School Board through the Director on the operations of the Charter School, staff, teachers, and students. It will review and provide input on curriculum, facilities, safety, grants, technology, and community relations. The Charter School will encourage a higher rate of parent participation

(including parent conference attendance, parent meeting attendance, and parent volunteer presence) than similar schools in Kern County where such data is available.

Parents are strongly encouraged to donate at least four (4) hours of service monthly per family. A service hour form is sent home with the school newsletter each month for parents to complete and return to the Charter School. The aim of this requirement is to ensure that all families are informed and actively involved in the Charter School and to provide assistance to the Charter School.

Parents will be encouraged to become active in developing their child's Individualized Learning Plan and the Charter School's curriculum, evaluation process, and other programs. A Parent Center has been established on campus. It is used for parent education meetings, a resource center, and parent organizing efforts for school improvement and community leadership. Outreach efforts include PTO newsletters, Internet and E-mail communications.

The PTO ensures that notice is given to the parents of the following:

- special classroom and school-wide events to be held during the year;
- the process for time and labor donations to the Charter School;
- the process for "phone tree/e-mail communication" for all classrooms;
- access to a Ridgecrest Charter School website; and
- the procedure for verifying parent participation at all school and school-related events to enable families to meet their annual hourly participation goals.

Parents will be encouraged to take advantage of Labor Code Section 230.8 which bars discharge or discrimination against an employee for taking time off to visit a child's school or for using vacation, personal leave, compensatory time off or time off without pay (up to eight hours in any calendar month, up to forty hours each school year).

#### **Additional Opportunities for Parent Involvement**

- Parents, students and teachers meet at least twice a year to plan and assess the students' learning progress and determine goals
- School and staff evaluations parents fill out a survey each year evaluating the strengths and weaknesses they identify with the program at the School
- New 2013-2014 Student-led conferences grades 6-8 students will lead conferences on their work during the year to keep parents informed
- Volunteer Opportunities various opportunities will arise for parents to volunteer, such as helping in classrooms, leading extra-curricular activities, assisting in event planning, attending study trips, and serving on parent committees
- Fundraising parents and community members may work with the school to raise additional resources to support students and the school program
- Advocacy parents and community members communicate the school design and outcomes to the public, educators and policy makers and advocate for necessary policies and resources

• RCS Board of Directors meetings – parents and community members are welcome to the Board meeting. In compliance with the Brown Act, RCS posts the agenda for Board of Directors meetings at least 72 hours prior to the meeting, giving parents and community members notice of the meeting.

# **Addressing Parent Concerns and Complaints**

RCS is committed to working with parents to address parental concerns and complaints. Parents will be encouraged to share their ideas and concerns with the School throughout the school year. RCS has established a formal complaint process to address any parent complaints about the employees or employment practices of the organization. Finally, RCS is committed to providing a safe, discrimination-free and harassment-free education to its students. To help achieve this important end, RCS has established a formal Discrimination/Harassment Policy and Complaint Procedure.

# ELEMENT FIVE EMPLOYEE QUALIFICATIONS

The qualifications to be met by individuals to be employed by the school. – Education Code Section 47605(b)(5)(E)

Ridgecrest Charter will recruit professional, effective, and qualified personnel to serve in administrative, instructional, instructional support, and non-instructional support capacities. RCS believes that all of its employees play a key role in creating a successful learning environment and will recruit qualified employees throughout the organization. RCS recognizes that employment is voluntary, and the RCS Board of Directors shall not require any employee to be employed at RCS. The School will conduct background checks on employee candidates to provide for the health and safety of the School's faculty, staff, and pupils and the academic success of the pupils. RCS's Human Resources department, along with the Executive Director, shall monitor compliance with this policy. Employees will meet specific qualifications for employment as outlined in their job descriptions. Teachers will meet all requirements for employment set forth in applicable provisions of law, including credential requirements outlined in Section 47605(1) of Charter Schools Act.

Selection and appointment of Ridgecrest Charter School's staff members shall be the exclusive prerogative of Ridgecrest Charter School. Persons who work at the Charter School shall be selected, employed, and released by the Charter School which will exclusively set the terms and conditions of employment.

Ridgecrest Charter School will not discriminate against any applicant on the basis of his/her ethnicity, sexual orientation, race, creed, color, national origin, age, gender, gender identity, gender expression, disability, or any other basis prohibited by law. The Ridgecrest Charter School board will be involved in the selection process for the Executive Director and, with the Executive Director, in the identification of staff.

#### **Executive Director Qualifications**

Subject to the approval of the Charter School Board, the Executive Director shall also have the responsibility of organizing, reorganizing, and arranging any of the educational, administrative, management, and support staff, which in their judgment best serves the Charter School.

The Executive Director shall also personally or by direction (a) review all policies adopted by the Charter School Board and make appropriate recommendations to the Board; (b) periodically evaluate employees as provided for by California law and Board policy; (c) advise the Board of sources of educational programs, student services, special education services and funds which are available to implement present or contemplated Charter School programs; and (d) advise the Board about all school matters. The Executive Director shall supervise and provide oversight throughout the term of this contract for all duties within this position description, even while the Board recognizes that an appropriate amount and type of work shall be delegated to other positions by the Executive Director. The Executive Director shall meet all qualifications established by the Board, including but not limited to the following:

Required knowledge, skills, and abilities:

- Superb communication and community-building skills
- In-depth knowledge of curriculum development and program design
- A record of success in developing teachers
- Entrepreneurial passion

#### Required educational level:

- M.A. degree
- Graduate coursework in educational administration

#### Required experience:

- Minimum 5 years teaching and administrative experience
- Experience in performance assessment

## **Chief Operations Officer Qualifications (Expires, June 2014)**

The Chief Operations Officer will report to the Executive Director, and will work with students, parents, and outside parties. The Chief Operations Officer will have the following qualifications:

# Required knowledge, skills, and abilities:

- Strong organizational, time management, and multi-tasking skills
- Strong interpersonal and communication skills
- Expedience in office management capacity
- Ability to work independently as well as with a team

#### Required educational level:

• A.A. degree or equivalent work experience

#### Required experience:

- 3 plus years in fast-paced administrative support position
- Experience in school front office preferable
- Proficiency with Microsoft Office

### **Chief Operations Officer**

The Chief Operations Officer shall have the responsibility of directing, coordinating and organizing facilities and business operation services, which in his or her judgment best serves the Charter School. The Chief Operations Officer shall also personally or by direction review all facilities and business operation services and policies adopted by the Charter School Board and make appropriate recommendations to the Board.

### **Assistant Director Qualifications** (Advertising in November, 2013)

This position is partially replacing the Chief Operations Officer and will also take on some of the Executive Director's responsibilities.

The Assistant Director shall personally or by direction (a) review all policies adopted by the Charter School Board and make appropriate recommendations to the Executive Director to keep policies current; (b) periodically evaluate employees as provided for by Board policy or Employment Handbook; (c) advise the Executive Director of sources of educational programs, student services, special education services and funds which are available to implement present or contemplated Charter School programs; and (d) advise the Executive Director about all Charter School matters. The Assistant Director shall meet the following qualifications, at a minimum:

## Required knowledge, skills, and abilities:

- Superb communication and community-building skills
- Deep knowledge of curriculum development and program design
- A record of success in developing teachers
- Entrepreneurial passion

#### Required educational level:

- Bachelor's degree (M.A. preferred)
- Graduate coursework in educational administration

#### Required experience:

- Minimum 5 years teaching and school leadership experience
- Experience in performance assessment

The Assistant Director at Ridgecrest Charter School should possess leadership abilities and a comprehensive educational vision that is consistent with the Charter School's mission and educational program. The Executive Director and Chief Operations Officer (for so long as this position is in effect), along with the Ridgecrest Charter School board, will interview candidates for Assistant Director, with the final selection made by the Ridgecrest Charter School board.

# <u>Business Manager Qualifications</u> (Advertising in November, 2013) This position is partially replacing the Chief Operations Officer.

The Business Manager will report to the Executive Director, and will work with students, parents, and outside parties. The Business Manager will have the following qualifications:

#### Required knowledge, skills, and abilities:

- Strong organizational, time management, and multi-tasking skills
- Strong interpersonal and communication skills
- Expedience in office management capacity
- Ability to work independently as well as with a team

#### Required educational level:

• B.A. degree or equivalent work experience

# Required experience:

- Minimum 3 years in fast-paced administrative support position
- Experience in school front office preferable
- Proficiency with Microsoft Office and business management software systems

## **Business Manager**

The Business Manager shall have the responsibility of directing, coordinating and organizing facilities and business operation services, which in his or her judgment best serves the Charter School. The Business Manager shall also personally or by direction review all facilities and business operation services and policies adopted by the Charter School Board and make appropriate recommendations to the Board.

## **Core Teachers' Qualifications**

Criteria for the selection of teachers are adapted from the five standards used for certification from the National Board for Professional Teaching Standards. During the hiring process, candidates are evaluated using these standards:

- 1. Committed to students and learning
- 2. Knowledgeable about their subject matter
- 3. Skilled in management of learning
- 4. Reflective in their practice
- 5. Community-oriented

Teachers who are hired to teach a specific subject (e.g. math) will be required to hold a subject-specific credential or permit from the CCTC. In accordance with Education Code Section 47605(l), flexibility shall be given with regard to noncore, noncollege preparatory courses.

Additionally, teachers shall meet all applicable highly qualified requirements under NCLB.

Specific qualifications include:

- Dedication to putting in time, energy, and effort in developing the Charter School's program;
- commitment to working with parents as educational partners;
- willingness to become a learner as well as teacher/coach in the Charter School;
- knowledge or willingness to become knowledgeable about the developmental needs of our students;
- sensitivity to social as well as academic needs of the students;
- willingness and ability to plan cooperatively with other teachers;
- willingness to be trained in the use of different curriculums and learning styles in the classroom;
- willingness to be an active participant in staff meetings;
- willingness to work closely with the Student Study Team Coordinator by providing any information regarding a student's behavior change, attitude, and/or classroom performance;
- willingness to take a leadership role in some aspect of the Charter School's development; and
- a strong knowledge of their personal strengths and weaknesses, and a willingness to continue education through additional courses and training, workshops, seminars, and staff development.

All other staff members shall meet the basic criteria for employment as identified by the board. All staff will understand, in dress and demeanor, that they are role models for students. The best individuals are sought – understanding that those who desire to work in a public charter school should display a love for learning and exhibit joy in their task. All staff members, including teachers, will be interviewed by a panel put together by the Director.

Instructional support staff, meeting all other legal prerequisites for employment (e.g. fingerprint and TB clearance, I-9 verification, etc.), may be non-certificated but will not, in accord with the law, serve as the

"teacher of record" who is responsible for overseeing the student's academic progress and who will monitor all grading and matriculation decisions as specified in the Charter School's operational policies.

## **Personnel Policies**

Ridgecrest Charter School has developed personnel policies in an Employee Handbook, which is periodically reviewed by the Ridgecrest Charter School's board and the Charter School's legal counsel for compliance with applicable laws. Attached, as Appendix 16, please find the Charter School's employee handbook.

### **Evaluation Procedure**

The Director shall observe and evaluate staff using a performance appraisal framework and system. The purpose of the performance appraisal system is to promote greater accountability by leading to changes in professional practice that result in the continuous improvement of student achievement. The assessment will include, but need not be limited to:

- an analysis of student achievement based on student performance on standardized and other specific assessments;
- observations by the Director in professional settings;
- accomplishment and growth consistent with core professional expectations as documented by the teacher in a professional performance improvement program;
- a self-assessment based on adherence to the vision and mission of the Charter School;
- community presence and involvement including frequency of parent contact; and
- an analysis of parent and student surveys to be collected in the spring of the year.

Attached, as Appendix 17, please find the Charter School's Teacher Evaluation Form.

The Director will be evaluated by the Ridgecrest Charter School Board.

# ELEMENT SIX PROCEDURES TO ENSURE HEALTH AND SAFETY OF PUPILS AND STAFF

The procedures that the school will follow to ensure the health and safety of pupils and staff. These procedures shall include the requirement that each employee of the school furnish the school with a criminal record summary as described in Section 44237. - Education Code Section 47605(b)(5)(F)

In order to provide safety for all students and staff, the Charter School will continue to update, adopt and implement full health and safety procedures and risk management policies at our school site in consultation with its insurance carriers and risk management experts. The current Ridgecrest Charter School health and safety policies and procedures are attached as Appendix 18.

The following is a summary of the health and safety policies of the Charter School:

# **Procedures for Background Checks**

Employees and contractors of the Charter School will be required to submit to a criminal background check and furnish a criminal record summary as required by Education Code Sections 44237 and 45125.1. New employees not possessing a valid California Teaching Credential must submit two sets of fingerprints to the California Department of Justice for the purpose of obtaining a criminal record summary. The Director of the Charter School shall monitor compliance with this policy and report to the Charter School Board of Directors on a quarterly basis. The Board President shall monitor the fingerprinting and background clearance of the Director. Volunteers who will volunteer outside of the direct supervision of a credentialed employee shall be fingerprinted and receive background clearance prior to volunteering without the direct supervision of a credentialed employee.

#### Role of Staff as Mandated Child Abuse Reporters

All non-certificated and certificated staff will be mandated child abuse reporters and will follow all applicable reporting laws.

#### **TB Testing**

Faculty and staff will be tested for tuberculosis prior to commencing employment and working with students as required by Education Code Section 49406.

#### **Immunizations**

All students enrolled and staff will be required to provide records documenting immunizations as is required at public schools pursuant to Health and Safety Code Sections 120325-120375, and Title 17, California Code of Regulations Sections 6000-6075. All rising 7<sup>th</sup> grade students must be immunized with a pertussis (whooping cough) vaccine booster.

#### **Medication in School**

The Charter School will adhere to Education Code Section 49423 regarding administration of medication in school.

## Vision, Hearing/Scoliosis

Students will be screened for vision, hearing and scoliosis. The Charter School will adhere to Education Code Section 49450, et seq., as applicable to the grade levels served by the Charter School.

#### **Diabetes**

The Charter School will provide an information sheet regarding type 2 diabetes to the parent or guardian of incoming 7<sup>th</sup> grade students, pursuant to Education Code Section 49452.7. The information sheet shall include, but shall not be limited to, all of the following:

- 1. A description of type 2 diabetes.
- 2. A description of the risk factors and warning signs associated with type 2 diabetes.
- 3. A recommendation that students displaying or possibly suffering from risk factors or warning signs associated with type 2 diabetes should be screened for type 2 diabetes.
- 4. A description of treatments and prevention of methods of type 2 diabetes.
- 5. A description of the different types of diabetes screening tests available.

## **Emergency Preparedness**

The Charter School shall adhere to an Emergency Preparedness Handbook drafted specifically to the needs of the school site in conjunction with law enforcement and the Fire Marshall. This handbook shall include, but not be limited to the following responses: fire, flood, earthquake, terrorist threats, and hostage situations. If assuming a facility used prior as a School site, any existing emergency preparedness plan for the school site shall be used as a starting basis for updating the handbook for the Charter School.

#### **Blood Borne Pathogens**

The Charter School shall meet state and federal standards for dealing with blood borne pathogens and other potentially infectious materials in the work place. The Board shall establish a written infectious control plan designed to protect employees and students from possible infection due to contact with blood borne viruses, including human immunodeficiency virus ("HIV") and hepatitis B virus ("HBV").

Whenever exposed to blood or other bodily fluids through injury or accident, staff and students shall follow the latest medical protocol for disinfecting procedures.

#### Drug Free/Alcohol Free/Smoke Free Environment

The Charter School shall function as a drug, alcohol and tobacco free workplace.

#### **Facility Safety**

The Charter School shall comply with Education Code Section 47610 by either utilizing facilities that are compliant with the Field Act or facilities that are compliant with the California Building Standards Code. The Charter School agrees to test sprinkler systems, fire extinguishers, and fire alarms annually at its facilities to

ensure that they are maintained in an operable condition at all times. The Charter School shall conduct fire drills as required under Education Code Section 32001.

# **Comprehensive Sexual Harassment Polices and Procedures**

The Charter School is committed to providing a school that is free from sexual harassment, as well as any harassment based upon such factors as race, religion, creed, color, national origin, ancestry, age, medical condition, marital status, sexual orientation, or disability. The Charter School has developed a comprehensive policy to prevent and immediately remediate any concerns about sexual discrimination or harassment at the Charter School (including employee to employee, employee to student, and student to employee misconduct). Misconduct of this nature is very serious and will be addressed in accordance with the Charter School sexual harassment policy.

## **Additional Insured**

The Charter School agrees to purchase premises liability insurance and will name as "additional insureds" those legal entities identified by the State Board of Education.

# ELEMENT SEVEN RACIAL AND ETHNIC BALANCE

The means by which the school will achieve a racial and ethnic balance among its pupils that is reflective of the general population residing within the territorial jurisdiction of the school district to which the charter petition is submitted. – Education Code Section 47605(b)(5)(G)

RCS will strive to ensure that the student population will be reflective of the general population residing within the territorial jurisdiction of the school district in which the school is located. RCS will monitor the racial and ethnic balance among its students on an annual basis and will engage in a variety of means and strategies, including monitoring and revising its student outreach plan on an annual basis, to try to achieve a racially and ethnically diverse student population.

Outreach strategies will include:

- 1. Developing an enrollment timeline and process that allows for a broad-based recruiting and application process,
- 2. Engaging in outreach efforts and making presentations via neighborhood groups, community organizations, churches, and other leadership organizations, and local preschools
- 3. Advertising openings through marketing brochures, posting flyers in neighborhoods, distributing flyers at local grocery stores, and/or TV/radio public service announcements targeted towards diverse populations, and when needed, in various languages.
- 4. RCS shall not discriminate on the basis of the characteristics listed in Section 220 (actual or perceived disability, gender, nationality, race or ethnicity, religion, sexual orientation, or any other characteristic that is contained in the definition of hate crimes set forth in Section 422.55 of the Penal Code or association with an individual who has any of the aforementioned characteristics).

Pupils will be considered for admission without regard to the characteristics listed in Education Code Section 220 (actual or perceived disability, gender, gender identity, gender expression, nationality, race or ethnicity, religion, sexual orientation, or any other characteristic that is contained in the definition of hate crimes set forth in Section 422.55 of the Penal Code or association with an individual who has any of the aforementioned characteristics). The Charter School will strive to achieve a racial and ethnic balance of students and staff which reflects that of the general population residing in the District.

Targeted marketing in order to achieve racial and ethnic balance will include print and electronic media, community and regional outreach through flyers, direct presence at service group meetings within and outside the community, distribution of promotional and informational materials to a broad variety of community groups and agencies that serve the various racial and ethnic groups represented in the District, outreach meetings in convenient locations and upon the request of community groups to reach prospective students and parents, and direct mail where appropriate.

Attached, as Appendix 19, please find Student Recruitment Strategies.

# ELEMENT EIGHT ADMISSIONS REQUIREMENTS

Admission requirements, if applicable. – Education Code Section 47605(b)(5)(H)

The Charter School will be nonsectarian in its programs, admission policies, and all other operations, and will not charge tuition nor discriminate against any student based upon any of the characteristics listed in Education Code Section 220.

The Charter School shall admit all pupils who wish to attend the Charter School. No test or assessment shall be administered to students prior to acceptance and enrollment into the Charter School. The Charter School will comply with all laws establishing minimum and maximum age for public school attendance in charter schools. Admission, except in the case of a public random drawing, shall not be determined by the place of residence of the pupil or his or her parent or legal guardian within the state.

The Charter School shall require students who wish to attend the Charter School to complete an application form. After admission, students will be required to submit an enrollment packet, which shall include the following:

- 1. Completed student enrollment form
- 2. Proof of Immunization
- 3. Home Language Survey
- 4. Completed Emergency Medical Information Form
- 5. Proof of minimum age requirements, e.g. birth certificate
- 6. Release of records

## **Public Random Drawing**

Applications will be accepted during a publicly advertised open enrollment period each year for enrollment in the following school year. Following the open enrollment period each year, applications shall be counted to determine whether any grade level has received more applications than availability. In the event that this happens, the Charter School will hold a public random drawing to determine admission for the impacted grade level, with the exception of existing students, who are guaranteed admission in the following school year. Admission preferences in the case of a public random drawing shall be given to the following students in the following order:

- 1) Siblings of existing students;
- 2) Children of employees;
- 3) Residents of Sierra Sands Unified School District;
- 4) Residents of Kern County; and
- 5) All other applicants

At the conclusion of the public random drawing, all students who were not granted admission due to capacity shall be given the option to put their name on a wait list according to their draw in the lottery. This wait list will allow students the option of enrollment in the case of an opening during the current school year. In no circumstance will a wait list carry over to the following school year.

Public random drawing rules, deadlines, dates and times will be communicated in the application form and on the Charter School's website. Public notice for the date and time of the public random drawing will also be posted once the application deadline has passed. The Charter School will also inform parents of all applicants and all interested parties of the rules to be followed during the public random drawing process via mail or email at least two weeks prior to the lottery date.

The Charter School will conduct the lottery in the spring for enrollment in fall of that year.

# ELEMENT NINE INDEPENDENT FINANCIAL AUDIT

The manner in which annual, independent financial audits shall be conducted, which shall employ generally accepted accounting principles, and the manner in which audit exceptions and deficiencies shall be resolved to the satisfaction of the chartering authority. – Education Code Section 47605(b)(5)(I)

An annual independent financial audit of the books and records of the Charter School will be conducted as required by Education Code Sections 47605(b)(5)(I) and 47605(m). The books and records of the Charter School will be kept in accordance with generally accepted accounting principles, and as required by applicable law, the audit will employ generally accepted accounting procedures. The audit shall be conducted in accordance with applicable provisions within the California Code of Regulations governing audits of charter schools as published in the State Controller's K-12 Audit Guide.

The Charter School will select an independent auditor through a request for proposal format. The auditor will have, at a minimum, a CPA and educational institution audit experience and will be approved by the State Controller on its published list as an educational audit provider. To the extent required under applicable federal law, the audit scope will be expanded to include items and processes specified in applicable Office of Management and Budget Circulars.

The annual audit will be completed and forwarded to the District, the County Superintendent of Schools, the State Controller, and to the CDE by the 15th of December of each year. The Chief Operations Officer, along with the audit committee, if one is formed, will review any audit exceptions or deficiencies and report to the Charter School Board of Directors with recommendations on how to resolve them. The Board will submit a report to the Authorizer describing how the exceptions and deficiencies have been or will be resolved to the satisfaction of the Authorizer along with an anticipated timeline for the same. Audit appeals or requests for summary review shall be submitted to the Education Audit Appeals Panel ("EAAP") in accordance with applicable law.

The independent financial audit of the Charter School is a public record to be provided to the public upon request.

# ELEMENT TEN SUSPENSION AND EXPULSION PROCEDURES

The procedures by which pupils can be suspended or expelled. – Education Code Section 47605(b)(5)(J)

This Pupil Suspension and Expulsion Policy has been established in order to promote learning and protect the safety and well being of all students at the Charter School. In creating this policy, the Charter School has reviewed Education Code Section 48900 *et seq.* which describes the noncharter schools' list of offenses and procedures to establish its list of offenses and procedures for suspensions and expulsions. The language that follows closely mirrors the language of Education Code Section 48900 *et seq.* The Charter School is committed to annual review of policies and procedures surrounding suspensions and expulsions and, as necessary, modification of the lists of offenses for which students are subject to suspension or expulsion.

When the Policy is violated, it may be necessary to suspend or expel a student from regular classroom instruction. This policy shall serve as the Charter School's policy and procedures for student suspension and expulsion and it may be amended from time to time without the need to amend the charter so long as the amendments comport with legal requirements. Charter School staff shall enforce disciplinary rules and procedures fairly and consistently among all students. This Policy and its Procedures will be printed and distributed as part of the Student Handbook and will clearly describe discipline expectations. Corporal punishment shall not be used as a disciplinary measure against any student. Corporal punishment includes the willful infliction of or willfully causing the infliction of physical pain on a student. For purposes of the Policy, corporal punishment does not include an employee's use of force that is reasonable and necessary to protect the employee, students, staff or other persons or to prevent damage to school property.

The Charter School administration shall ensure that students and their parents/guardians are notified in writing upon enrollment of all discipline policies and procedures. The notice shall state that this Policy and Procedures are available on request at the Director's office.

Suspended or expelled students shall be excluded from all school and school-related activities unless otherwise agreed during the period of suspension or expulsion.

A student identified as an individual with disabilities or for whom the Charter School has a basis of knowledge of a suspected disability pursuant to the Individuals with Disabilities Education Improvement Act of 2004 ("IDEIA") or who is qualified for services under Section 504 of the Rehabilitation Act of 1973 ("Section 504") is subject to the same grounds for suspension and expulsion and is accorded the same due process procedures applicable to general education students except when federal and state law mandates additional or different procedures. The Charter School will follow all applicable federal and state laws including but not limited to the California Education Code, when imposing any form of discipline on a student identified as an individual with disabilities or for whom the Charter School has a basis of knowledge of a suspected disability or who is otherwise qualified for such services or protections in according due process to such students.

#### A. Grounds for Suspension and Expulsion of Students

A student may be suspended or expelled for prohibited misconduct if the act is related to school activity or school attendance occurring at anytime including but not limited to: a) while on school grounds; b) while going to or coming from school; c) during the lunch period, whether on or off the school campus; d) during, going to, or coming from a school-sponsored activity.

#### **B.** Enumerated Offenses

- 1. Discretionary Suspension Offenses. Students may be suspended for any of the following acts when it is determined the pupil:
  - 1. Caused, attempted to cause, or threatened to cause physical injury to another person.
  - 2. Willfully used force or violence upon the person of another, except self-defense.
  - 3. Unlawfully possessed, used, sold or otherwise furnished, or was under the influence of any controlled substance, as defined in Health and Safety Code 11053-11058, alcoholic beverage, or intoxicant of any kind.
  - 4. Unlawfully offered, arranged, or negotiated to sell any controlled substance as defined in Health and Safety Code Sections 11053-11058, alcoholic beverage or intoxicant of any kind, and then sold, delivered or otherwise furnished to any person another liquid substance or material and represented same as controlled substance, alcoholic beverage or intoxicant.
  - 5. Committed or attempted to commit robbery or extortion.
  - 6. Caused or attempted to cause damage to school property or private property.
  - 7. Stole or attempted to steal school property or private property.
  - 8. Possessed or used tobacco or products containing tobacco or nicotine products, including but not limited to cigars, cigarettes, miniature cigars, clove cigarettes, smokeless tobacco, snuff, chew packets and betel. This section does not prohibit the use of his or her own prescription products by a pupil.
  - 9. Committed an obscene act or engaged in habitual profanity or vulgarity.
  - 10. Unlawfully possessed or unlawfully offered, arranged, or negotiated to sell any drug paraphernalia, as defined in Health and Safety Code Section 11014.5.
  - 11. Disrupted school activities or otherwise willfully defied the valid authority of supervisors, teachers, administrators, other school officials, or other school personnel engaged in the performance of their duties.
  - 12. Knowingly received stolen school property or private property.
  - 13. Possessed an imitation firearm, i.e.: a replica of a firearm that is so substantially similar in physical properties to an existing firearm as to lead a reasonable person to conclude that the replica is a firearm.
  - 14. Committed or attempted to commit a sexual assault as defined in Penal Code Sections 261, 266c, 286, 288, 288a or 289, or committed a sexual battery as defined in Penal Code Section 243.4.
  - 15. Harassed, threatened, or intimidated a student who is a complaining witness or witness in a school disciplinary proceeding for the purpose of preventing that student from being a witness and/or retaliating against that student for being a witness.

- 16. Unlawfully offered, arranged to sell, negotiated to sell, or sold the prescription drug Soma.
- 17. Engaged in, or attempted to engage in hazing. For the purposes of this subdivision, "hazing" means a method of initiation or preinitiation into a pupil organization or body, whether or not the organization or body is officially recognized by an educational institution, which is likely to cause serious bodily injury or personal degradation or disgrace resulting in physical or mental harm to a former, current, or prospective pupil. For purposes of this section, "hazing" does not include athletic events or school-sanctioned events.
- 18. Made terroristic threats against school officials and/or school property. For purposes of this section, "terroristic threat" shall include any statement, whether written or oral, by a person who willfully threatens to commit a crime which will result in death, great bodily injury to another person, or property damage in excess of one thousand dollars (\$1,000), with the specific intent that the statement is to be taken as a threat, even if there is no intent of actually carrying it out, which, on its face and under the circumstances in which it is made, is so unequivocal, unconditional, immediate, and specific as to convey to the person threatened, a gravity of purpose and an immediate prospect of execution of the threat, and thereby causes that person reasonably to be in sustained fear for his or her own safety or for his or her immediate family's safety, or for the protection of school property, or the personal property of the person threatened or his or her immediate family.
- 19. Committed sexual harassment, as defined in Education Code Section 212.5. For the purposes of this section, the conduct described in Section 212.5 must be considered by a reasonable person of the same gender as the victim to be sufficiently severe or pervasive to have a negative impact upon the individual's academic performance or to create an intimidating, hostile, or offensive educational environment. This section shall apply to pupils in any of grades 4 to 12, inclusive.
- 20. Caused, attempted to cause, threatened to cause or participated in an act of hate violence, as defined in subdivision (e) of Section 233 of the Education Code. This section shall apply to pupils in any of grades 4 to 12, inclusive.
- 21. Intentionally harassed, threatened or intimidated a student or group of students to the extent of having the actual and reasonably expected effect of materially disrupting class work, creating substantial disorder and invading student rights by creating an intimidating or hostile educational environment. This section shall apply to pupils in any of grades 4 to 12, inclusive.
- 22. Engaged in an act of bullying, including, but not limited to, bullying committed by means of an electronic act.
  - 1) "Bullying" means any severe or pervasive physical or verbal act or conduct, including communications made in writing or by means of an electronic act, and including one or more acts committed by a student or group of students which would be deemed hate violence or harassment, threats, or intimidation, which are directed toward one or more students that has or can be reasonably predicted to have the effect of one or more of the following:
    - i. Placing a reasonable student (defined as a student, including, but not limited to, a student with exceptional needs, who exercises average care, skill, and judgment in conduct for a person of his or her age, or for a person of his or her age with

- exceptional needs) or students in fear of harm to that student's or those students' person or property.
- ii. Causing a reasonable student to experience a substantially detrimental effect on his or her physical or mental health.
- iii. Causing a reasonable student to experience substantial interference with his or her academic performance.
- iv. Causing a reasonable student to experience substantial interference with his or her ability to participate in or benefit from the services, activities, or privileges provided by the Charter School.
- 2) "Electronic Act" means the transmission by means of an electronic device, including, but not limited to, a telephone, wireless telephone, or other wireless communication device, computer, or pager, of a communication, including, but not limited to, any of the following:
  - i. A message, text, sound, or image.
  - ii. A post on a social network Internet Web site including, but not limited to:
    - (a) Posting to or creating a burn page. A "burn page" means an Internet Web site created for the purpose of having one or more of the effects as listed in subparagraph (1) above.
    - (b) Creating a credible impersonation of another actual pupil for the purpose of having one or more of the effects listed in subparagraph (1) above. "Credible impersonation" means to knowingly and without consent impersonate a pupil for the purpose of bullying the pupil and such that another pupil would reasonably believe, or has reasonably believed, that the pupil was or is the pupil who was impersonated.
    - (c) Creating a false profile for the purpose of having one or more of the effects listed in subparagraph (1) above. "False profile" means a profile of a fictitious pupil or a profile using the likeness or attributes of an actual pupil other than the pupil who created the false profile.
  - iii. Notwithstanding subparagraphs (1) and (2) above, an electronic act shall not constitute pervasive conduct solely on the basis that it has been transmitted on the Internet or is currently posted on the Internet.
- 23. A pupil who aids or abets, as defined in Section 31 of the Penal Code, the infliction or attempted infliction of physical injury to another person may be subject to suspension, but not expulsion, except that a pupil who has been adjudged by a juvenile court to have committed, as an aider and abettor, a crime of physical violence in which the victim suffered great bodily injury or serious bodily injury shall be subject to discipline pursuant to subdivision (1).
- 24. Possessed, sold, or otherwise furnished any knife unless, in the case of possession of any object of this type, the student had obtained written permission to possess the item from a certificated school employee, with the Director or designee's concurrence.
- 2. Non-Discretionary Suspension Offenses: Students must be suspended and recommended for expulsion for any of the following acts when it is determined the pupil:
  - a) Possessed, sold, or otherwise furnished any firearm, explosive, or other dangerous object unless, in the case of possession of any object of this type, the students had obtained written permission to possess the item from a certificated school employee, with the Director or designee's concurrence.

- 3. Discretionary Expellable Offenses: Students may be recommended for expulsion for any of the following acts when it is determined the pupil:
  - a) Caused, attempted to cause, or threatened to cause physical injury to another person.
  - b) Willfully used force or violence upon the person of another, except self-defense.
  - c) Unlawfully possessed, used, sold or otherwise furnished, or was under the influence of any controlled substance, as defined in Health and Safety Code Sections 11053-11058, alcoholic beverage, or intoxicant of any kind.
  - d) Unlawfully offered, arranged, or negotiated to sell any controlled substance as defined in Health and Safety Code Sections 11053-11058, alcoholic beverage or intoxicant of any kind, and then sold, delivered or otherwise furnished to any person another liquid substance or material and represented same as controlled substance, alcoholic beverage or intoxicant.
  - e) Committed or attempted to commit robbery or extortion.
  - f) Caused or attempted to cause damage to school property or private property.
  - g) Stole or attempted to steal school property or private property.
  - h) Possessed or used tobacco or products containing tobacco or nicotine products, including but not limited to cigars, cigarettes, miniature cigars, clove cigarettes, smokeless tobacco, snuff, chew packets and betel. This section does not prohibit the use of his or her own prescription products by a pupil.
  - i) Committed an obscene act or engaged in habitual profanity or vulgarity.
  - j) Unlawfully possessed or unlawfully offered, arranged, or negotiated to sell any drug paraphernalia, as defined in Health and Safety Code Section 11014.5.
  - k) Disrupted school activities or otherwise willfully defied the valid authority of supervisors, teachers, administrators, other school officials, or other school personnel engaged in the performance of their duties.
  - 1) Knowingly received stolen school property or private property.
  - m) Possessed an imitation firearm, i.e.: a replica of a firearm that is so substantially similar in physical properties to an existing firearm as to lead a reasonable person to conclude that the replica is a firearm.
  - n) Committed or attempted to commit a sexual assault as defined in Penal Code Sections 261, 266c, 286, 288, 288a or 289, or committed a sexual battery as defined in Penal Code Section 243.4.
  - o) Harassed, threatened, or intimidated a student who is a complaining witness or witness in a school disciplinary proceeding for the purpose of preventing that student from being a witness and/or retaliating against that student for being a witness.
  - p) Unlawfully offered, arranged to sell, negotiated to sell, or sold the prescription drug Soma.

- q) Engaged in, or attempted to engage in hazing. For the purposes of this subdivision, "hazing" means a method of initiation or preinitiation into a pupil organization or body, whether or not the organization or body is officially recognized by an educational institution, which is likely to cause serious bodily injury or personal degradation or disgrace resulting in physical or mental harm to a former, current, or prospective pupil. For purposes of this section, "hazing" does not include athletic events or school-sanctioned events.
- r) Made terroristic threats against school officials and/or school property. For purposes of this section, "terroristic threat" shall include any statement, whether written or oral, by a person who willfully threatens to commit a crime which will result in death, great bodily injury to another person, or property damage in excess of one thousand dollars (\$1,000), with the specific intent that the statement is to be taken as a threat, even if there is no intent of actually carrying it out, which, on its face and under the circumstances in which it is made, is so unequivocal, unconditional, immediate, and specific as to convey to the person threatened, a gravity of purpose and an immediate prospect of execution of the threat, and thereby causes that person reasonably to be in sustained fear for his or her own safety or for his or her immediate family's safety, or for the protection of school property, or the personal property of the person threatened or his or her immediate family.
- s) Committed sexual harassment, as defined in Education Code Section 212.5. For the purposes of this section, the conduct described in Section 212.5 must be considered by a reasonable person of the same gender as the victim to be sufficiently severe or pervasive to have a negative impact upon the individual's academic performance or to create an intimidating, hostile, or offensive educational environment. This section shall apply to pupils in any of grades 4 to 12, inclusive.
- t) Caused, attempted to cause, threatened to cause or participated in an act of hate violence, as defined in subdivision (e) of Section 233 of the Education Code. This section shall apply to pupils in any of grades 4 to 12, inclusive.
- u) Intentionally harassed, threatened or intimidated a student or group of students to the extent of having the actual and reasonably expected effect of materially disrupting class work, creating substantial disorder and invading student rights by creating an intimidating or hostile educational environment. This section shall apply to pupils in any of grades 4 to 12, inclusive.
- v) Engaged in an act of bullying, including, but not limited to, bullying committed by means of an electronic act.
  - 1) "Bullying" means any severe or pervasive physical or verbal act or conduct, including communications made in writing or by means of an electronic act, and including one or more acts committed by a student or group of students which would be deemed hate violence or harassment, threats, or intimidation, which are directed toward one or more students that has or can be reasonably predicted to have the effect of one or more of the following:
    - i. Placing a reasonable student (defined as a student, including, but is not limited to, a student with exceptional needs, who exercises average care, skill, and judgment in conduct for a person of his or her age, or for a person of his or her age with exceptional needs) or students in fear of harm to that student's or those students' person or property.

- ii. Causing a reasonable student to experience a substantially detrimental effect on his or her physical or mental health.
- iii. Causing a reasonable student to experience substantial interference with his or her academic performance.
- iv. Causing a reasonable student to experience substantial interference with his or her ability to participate in or benefit from the services, activities, or privileges provided by the Charter School.
- 2) "Electronic Act" means the transmission by means of an electronic device, including, but not limited to, a telephone, wireless telephone, or other wireless communication device, computer, or pager, of a communication, including, but not limited to, any of the following:
  - i. A message, text, sound, or image.
  - ii. A post on a social network Internet Web site including, but not limited to:
    - (a) Posting to or creating a burn page. A "burn page" means an Internet Web site created for the purpose of having one or more of the effects as listed in subparagraph (1) above.
    - (b) Creating a credible impersonation of another actual pupil for the purpose of having one or more of the effects listed in subparagraph (1) above. "Credible impersonation" means to knowingly and without consent impersonate a pupil for the purpose of bullying the pupil and such that another pupil would reasonably believe, or has reasonably believed, that the pupil was or is the pupil who was impersonated.
    - (c) Creating a false profile for the purpose of having one or more of the effects listed in subparagraph (1) above. "False profile" means a profile of a fictitious pupil or a profile using the likeness or attributes of an actual pupil other than the pupil who created the false profile.
  - iii. Notwithstanding subparagraphs (1) and (2) above, an electronic act shall not constitute pervasive conduct solely on the basis that it has been transmitted on the Internet or is currently posted on the Internet.
- w) A pupil who aids or abets, as defined in Section 31 of the Penal Code, the infliction or attempted infliction of physical injury to another person may be subject to suspension, but not expulsion, except that a pupil who has been adjudged by a juvenile court to have committed, as an aider and abettor, a crime of physical violence in which the victim suffered great bodily injury or serious bodily injury shall be subject to discipline pursuant to subdivision (1).
- x) Possessed, sold, or otherwise furnished any knife unless, in the case of possession of any object of this type, the student had obtained written permission to possess the item from a certificated school employee, with the Director or designee's concurrence.
- 4. Non-Discretionary Expellable Offenses: Students must be recommended for expulsion for any of the following acts when it is determined pursuant to the procedures below that the pupil:
  - a) Possessed, sold, or otherwise furnished any firearm, explosive, or other dangerous object unless, in the case of possession of any object of this type, the students had obtained written permission to possess the item from a certificated school employee, with the Director or designee's concurrence.

If it is determined by the Board of Directors that a student has brought a fire arm or destructive device, as defined in Section 921 of Title 18 of the United States Code, on to campus or to have possessed a firearm or

dangerous device on campus, the student shall be expelled for one year, pursuant to the Federal Gun Free Schools Act of 1994.

The term "firearm" means (A) any weapon (including a starter gun) which will or is designed to or may readily be converted to expel a projectile by the action of an explosive; (B) the frame or receiver of any such weapon; (C) any firearm muffler or firearm silencer; or (D) any destructive device. Such term does not include an antique firearm.

The term "destructive device" means (A) any explosive, incendiary, or poison gas, including but not limited to: (i) bomb, (ii) grenade, (iii) rocket having a propellant charge of more than four ounces, (iv) missile having an explosive or incendiary charge of more than one-quarter ounce, (v) mine, or (vi) device similar to any of the devices described in the preceding clauses.

## C. Suspension Procedure

Suspensions shall be initiated according to the following procedures:

#### 1. Conference

Suspension shall be preceded, if possible, by a conference conducted by the Director or the Director's designee with the student and his or her parent and, whenever practical, the teacher, supervisor or Charter School employee who referred the student to the Director or designee.

The conference may be omitted if the Director or designee determines that an emergency situation exists. An "emergency situation" involves a clear and present danger to the lives, safety or health of students or Charter School personnel. If a student is suspended without this conference, both the parent/guardian and student shall be notified of the student's right to return to school for the purpose of a conference.

At the conference, the pupil shall be informed of the reason for the disciplinary action and the evidence against him or her and shall be given the opportunity to present his or her version and evidence in his or her defense. This conference shall be held within two school days, unless the pupil waives this right or is physically unable to attend for any reason including, but not limited to, incarceration or hospitalization. No penalties may be imposed on a pupil for failure of the pupil's parent or guardian to attend a conference with Charter School officials. Reinstatement of the suspended pupil shall not be contingent upon attendance by the pupil's parent or guardian at the conference.

#### 2. Notice to Parents/Guardians

At the time of the suspension, an administrator or designee shall make a reasonable effort to contact the parent/guardian by telephone or in person. Whenever a student is suspended, the parent/guardian shall be notified in writing of the suspension and the date of return following suspension. This notice shall state the specific offense committed by the student. In addition, the notice may also state the date and time when the student may return to school. If Charter School officials wish to ask the parent/guardian to confer regarding matters pertinent to the suspension, the notice may request that the parent/guardian respond to such requests without delay.

## 3. Suspension Time Limits/Recommendation for Expulsion

Suspensions, when not including a recommendation for expulsion, shall not exceed five (5) consecutive school days per suspension. Upon a recommendation of Expulsion by the Director or Director's designee,

the pupil and the pupil's guardian or representative will be invited to a conference to determine if the suspension for the pupil should be extended pending an expulsion hearing. This determination will be made by the Director or designee upon either of the following: 1) the pupil's presence will be disruptive to the education process; or 2) the pupil poses a threat or danger to others. Upon either determination, the pupil's suspension will be extended pending the results of an expulsion hearing.

## **D.** Authority to Expel

A student may be expelled either by the Charter School Board following a hearing before it or by the Charter School Board upon the recommendation of an Administrative Panel to be assigned by the Board as needed. The Administrative Panel should consist of at least three members who are certificated and neither a teacher of the pupil or a Board member of the Charter School's governing board. The Administrative Panel may recommend expulsion of any student found to have committed an expellable offense.

#### **E. Expulsion Procedures**

Students recommended for expulsion are entitled to a hearing to determine whether the student should be expelled. Unless postponed for good cause, the hearing shall be held within thirty (30) school days after the Director or designee determines that the Pupil has committed an expellable offense.

In the event an Administrative Panel hears the case, it will make a recommendation to the Board for a final decision whether to expel. The hearing shall be held in closed session (complying with all pupil confidentiality rules under FERPA) unless the Pupil makes a written request for a public hearing three (3) days prior to the hearing.

Written notice of the hearing shall be forwarded to the student and the student's parent/guardian at least ten (10) calendar days before the date of the hearing. Upon mailing the notice, it shall be deemed served upon the pupil. The notice shall include:

- 1. The date and place of the expulsion hearing;
- 2. A statement of the specific facts, charges and offenses upon which the proposed expulsion is based;
- 3. A copy of the Charter School's disciplinary rules which relate to the alleged violation;
- 4. Notification of the student's or parent/guardian's obligation to provide information about the student's status at the Charter School to any other school district or school to which the student seeks enrollment;
- 5. The opportunity for the student or the student's parent/guardian to appear in person or to employ and be represented by counsel or a non-attorney advisor;
- 6. The right to inspect and obtain copies of all documents to be used at the hearing;
- 7. The opportunity to confront and question all witnesses who testify at the hearing;
- 8. The opportunity to question all evidence presented and to present oral and documentary evidence on the student's behalf including witnesses.

#### F. Special Procedures for Expulsion Hearings Involving Sexual Assault or Battery Offenses

The Charter School may, upon a finding of good cause, determine that the disclosure of either the identity of the witness or the testimony of that witness at the hearing, or both, would subject the witness to an unreasonable risk of psychological or physical harm. Upon this determination, the testimony of the witness may be presented at the hearing in the form of sworn declarations that shall be examined only by the Charter School or the hearing officer. Copies of these sworn declarations, edited to delete the name and identity of the witness, shall be made available to the pupil.

- 1. The complaining witness in any sexual assault or battery case must be provided with a copy of the applicable disciplinary rules and advised of his/her right to (a) receive five days notice of his/her scheduled testimony, (b) have up to two (2) adult support persons of his/her choosing present in the hearing at the time he/she testifies, which may include a parent, guardian, or legal counsel, and (c) elect to have the hearing closed while testifying.
- 2. The Charter School must also provide the victim a room separate from the hearing room for the complaining witness' use prior to and during breaks in testimony.
- 3. At the discretion of the entity conducting the expulsion hearing, the complaining witness shall be allowed periods of relief from examination and cross-examination during which he or she may leave the hearing room.
- 4. The entity conducting the expulsion hearing may also arrange the seating within the hearing room to facilitate a less intimidating environment for the complaining witness.
- 5. The entity conducting the expulsion hearing may also limit time for taking the testimony of the complaining witness to the hours he/she is normally in school, if there is no good cause to take the testimony during other hours.
- 6. Prior to a complaining witness testifying, the support persons must be admonished that the hearing is confidential. Nothing in the law precludes the person presiding over the hearing from removing a support person whom the presiding person finds is disrupting the hearing. The entity conducting the hearing may permit any one of the support persons for the complaining witness to accompany him or her to the witness stand.
- 7. If one or both of the support persons is also a witness, the Charter School must present evidence that the witness' presence is both desired by the witness and will be helpful to the Charter School. The person presiding over the hearing shall permit the witness to stay unless it is established that there is a substantial risk that the testimony of the complaining witness would be influenced by the support person, in which case the presiding official shall admonish the support person or persons not to prompt, sway, or influence the witness in any way. Nothing shall preclude the presiding officer from exercising his or her discretion to remove a person from the hearing whom he or she believes is prompting, swaying, or influencing the witness.
- 8. The testimony of the support person shall be presented before the testimony of the complaining witness and the complaining witness shall be excluded from the courtroom during that testimony.
- 9. Especially for charges involving sexual assault or battery, if the hearing is to be conducted in public at the request of the pupil being expelled, the complaining witness shall have the right to have his/her testimony heard in a closed session when testifying at a public meeting would threaten serious psychological harm to the complaining witness and there are no alternative procedures to avoid the threatened harm. The alternative procedures may include videotaped depositions or contemporaneous examination in another place communicated to the hearing room by means of closed-circuit television.
- 10. Evidence of specific instances of a complaining witness' prior sexual conduct is presumed inadmissible and shall not be heard absent a determination by the person conducting the hearing that extraordinary circumstances exist requiring the evidence be heard. Before such a determination regarding extraordinary circumstance can be made, the witness shall be provided notice and an opportunity to present opposition to the introduction of the evidence. In the hearing on the admissibility of the

evidence, the complaining witness shall be entitled to be represented by a parent, legal counsel, or other support person. Reputation or opinion evidence regarding the sexual behavior of the complaining witness is not admissible for any purpose.

#### G. Record of Hearing

A record of the hearing shall be made and may be maintained by any means, including electronic recording, as long as a reasonably accurate and complete written transcription of the proceedings can be made.

#### H. Presentation of Evidence

While technical rules of evidence do not apply to expulsion hearings, evidence may be admitted and used as proof only if it is the kind of evidence on which reasonable persons can rely in the conduct of serious affairs. A recommendation by the Administrative Panel to expel must be supported by substantial evidence that the student committed an expellable offense. Findings of fact shall be based solely on the evidence at the hearing. While hearsay evidence is admissible, no decision to expel shall be based solely on hearsay. Sworn declarations may be admitted as testimony from witnesses of whom the Board or Administrative Panel determines that disclosure of their identity or testimony at the hearing may subject them to an unreasonable risk of physical or psychological harm.

If, due to a written request by the expelled pupil, the hearing is held at a public meeting, and the charge is committing or attempting to commit a sexual assault or committing a sexual battery as defined in Education Code Section 48900, a complaining witness shall have the right to have his or her testimony heard in a session closed to the public.

The decision of the Administrative Panel shall be in the form of written findings of fact and a written recommendation to the Board who will make a final determination regarding the expulsion. The final decision by the Board shall be made within ten (10) school days following the conclusion of the hearing. The Decision of the Board is final.

If the Administrative Panel decides not to recommend expulsion, the pupil shall immediately be returned to his/her educational program.

#### I. Written Notice to Expel

The Director or designee, following a decision of the Board to expel, shall send written notice of the decision to expel, including the Board's adopted findings of fact, to the student or parent/guardian. This notice shall also include the following: (a) Notice of the specific offense committed by the student; and (b) Notice of the student's or parent/guardian's obligation to inform any new district in which the student seeks to enroll of the student's status with the Charter School.

The Director or designee shall send a copy of the written notice of the decision to expel to the authorizer. This notice shall include the following: (a) The student's name; and (b) The specific expellable offense committed by the student.

#### J. Disciplinary Records

The Charter School shall maintain records of all student suspensions and expulsions at the Charter School. Such records shall be made available to the authorizer upon request.

#### K. No Right to Appeal

The pupil shall have no right of appeal from expulsion from the Charter School as the Charter School Board's decision to expel shall be final.

#### L. Expelled Pupils/Alternative Education

Pupils who are expelled shall be responsible for seeking alternative education programs including, but not limited to, programs within the County or their school district of residence. The Charter School shall work cooperatively with parents/guardians as requested by parents/guardians or by the school district of residence to assist with locating alternative placements during expulsion.

#### M. Rehabilitation Plans

Students who are expelled from the Charter School shall be given a rehabilitation plan upon expulsion as developed by the Board at the time of the expulsion order, which may include, but is not limited to, periodic review as well as assessment at the time of review for readmission. The rehabilitation plan should include a date not later than one year from the date of expulsion when the pupil may reapply to the Charter School for readmission.

#### N. Readmission

The decision to readmit a pupil or to admit a previously expelled pupil from another school district or charter school shall be in the sole discretion of the Board following a meeting with the Director or designee and the pupil and guardian or representative to determine whether the pupil has successfully completed the rehabilitation plan and to determine whether the pupil poses a threat to others or will be disruptive to the school environment. The Director or designee shall make a recommendation to the Board following the meeting regarding his or her determination. The pupil's readmission is also contingent upon the Charter School's capacity at the time the student seeks readmission.

#### O. Special Procedures for the Consideration of Suspension and Expulsion of Students with Disabilities

#### 1. Notification of SELPA

The Charter School shall immediately notify the SELPA and coordinate the procedures in this policy with the SELPA of the discipline of any student with a disability or student who the Charter School or SELPA would be deemed to have knowledge that the student had a disability.

#### 2. Services During Suspension

Students suspended for more than ten (10) school days in a school year shall continue to receive services so as to enable the student to continue to participate in the general education curriculum, although in another setting, and to progress toward meeting the goals set out in the child's IEP/504 Plan; and receive, as appropriate, a functional behavioral assessment or functional analysis, and behavioral intervention services and modifications, that are designed to address the behavior violation so that it does not recur. These services may be provided in an interim alterative educational setting.

#### 3. Procedural Safeguards/Manifestation Determination

Within ten (10) school days of a recommendation for expulsion or any decision to change the placement of a child with a disability because of a violation of a code of student conduct, the Charter School, the parent, and relevant members of the IEP/504 Team shall review all relevant information in the student's file, including the child's IEP/504 Plan, any teacher observations, and any relevant information provided by the parents to determine:

- a. If the conduct in question was caused by, or had a direct and substantial relationship to, the child's disability; or
- b. If the conduct in question was the direct result of the local educational agency's failure to implement the IEP/504 Plan.

If the Charter School, the parent, and relevant members of the IEP/504 Team determine that either of the above is applicable for the child, the conduct shall be determined to be a manifestation of the child's disability.

If the Charter School, the parent, and relevant members of the IEP/504 Team make the determination that the conduct was a manifestation of the child's disability, the IEP/504 Team shall:

- a. Conduct a functional behavioral assessment or a functional analysis assessment, and implement a behavioral intervention plan for such child, provided that the Charter School had not conducted such assessment prior to such determination before the behavior that resulted in a change in placement;
- b. If a behavioral intervention plan has been developed, review the behavioral intervention plan if the child already has such a behavioral intervention plan, and modify it, as necessary, to address the behavior; and
- c. Return the child to the placement from which the child was removed, unless the parent and the Charter School agree to a change of placement as part of the modification of the behavioral intervention plan.

If the Charter School, the parent, and relevant members of the IEP/504 Team determine that the behavior was not a manifestation of the student's disability and that the conduct in question was not a result of the failure to implement the IEP/504 Plan, then the Charter School may apply the relevant disciplinary procedures to children with disabilities in the same manner and for the same duration as the procedures would be applied to students without disabilities.

#### 4. Due Process Appeals

The parent of a child with a disability who disagrees with any decision regarding placement, or the manifestation determination, or the Charter School believes that maintaining the current placement of the child is substantially likely to result in injury to the child or to others, may request an expedited administrative hearing through the Special Education Unit of the Office of Administrative Hearings or by utilizing the dispute provisions of the 504 Policy and Procedures.

When an appeal relating to the placement of the student or the manifestation determination has been requested by either the parent or the Charter School, the student shall remain in the interim alternative educational setting pending the decision of the hearing officer or until the expiration of the forty-five

(45) day time period provided for in an interim alternative educational setting, whichever occurs first, unless the parent and the Charter School agree otherwise.

#### 5. Special Circumstances

Charter School personnel may consider any unique circumstances on a case-by-case basis when determining whether to order a change in placement for a child with a disability who violates a code of student conduct.

The Director or designee may remove a student to an interim alternative educational setting for not more than forty-five (45) days without regard to whether the behavior is determined to be a manifestation of the student's disability in cases where a student:

- a. Carries or possesses a weapon, as defined in 18 USC 930, to or at school, on school premises, or to or at a school function;
- b. Knowingly possesses or uses illegal drugs, or sells or solicits the sale of a controlled substance, while at school, on school premises, or at a school function; or
- c. Has inflicted serious bodily injury, as defined by 20 USC 1415(k)(7)(D), upon a person while at school, on school premises, or at a school function.

#### 6. Interim Alternative Educational Setting

The student's interim alternative educational setting shall be determined by the student's IEP/504 Team.

#### 7. Procedures for Students Not Yet Eligible for Special Education Services

A student who has not been identified as an individual with disabilities pursuant to IDEIA and who has violated the Charter School's disciplinary procedures may assert the procedural safeguards granted under this administrative regulation only if the Charter School had knowledge that the student was disabled before the behavior occurred.

The Charter School shall be deemed to have knowledge that the student had a disability if one of the following conditions exists:

- a. The parent/guardian has expressed concern in writing, or orally if the parent/guardian does not know how to write or has a disability that prevents a written statement, to Charter School supervisory or administrative personnel, or to one of the child's teachers, that the student is in need of special education or related services.
- b. The parent has requested an evaluation of the child.
- c. The child's teacher, or other Charter School personnel, has expressed specific concerns about a pattern of behavior demonstrated by the child, directly to the director of special education or to other Charter School supervisory personnel.

If the Charter School knew or should have known the student had a disability under any of the three (3) circumstances described above, the student may assert any of the protections available to IDEIA-eligible children with disabilities, including the right to stay-put.

If the Charter School had no basis for knowledge of the student's disability, it shall proceed with the proposed discipline. The Charter School shall conduct an expedited evaluation if requested by the parents; however the student shall remain in the education placement determined by the Charter School pending the results of the evaluation.

The Charter School shall not be deemed to have knowledge that the student had a disability if the parent has not allowed an evaluation, refused services, or if the student has been evaluated and determined to not be eligible.

# ELEMENT ELEVEN RETIREMENT SYSTEMS

The manner by which staff members of the charter schools will be covered by the State Teachers' Retirement System, the Public Employees' Retirement System, or federal social security. — Education Code Section 47605(b)(5)(K)

All employees of RCS who qualify for membership in the State Teachers' Retirement System ("STRS") or the Public Employees' Retirement System ("PERS") shall be covered under the appropriate system, as determined by credential status. Non-credentialed employees will contribute to PERS and federal social security. Employees will contribute at the rate established by STRS or PERS. The Chief Operations Officer of RCS will ensure that appropriate arrangements for the coverage have been made. RCS will make all employer contributions as required. RCS will also make contributions for workers' compensation insurance, unemployment insurance and any other payroll obligations of an employer.

# ELEMENT TWELVE PUBLIC SCHOOL ATTENDANCE ALTERNATIVES

The public school attendance alternatives for pupils residing within the school district who choose not to attend charter schools. – Education Code Section 47605(b)(5)(L)

No student may be required to attend the Charter School. Students who reside within the District who choose not to attend the Charter School may attend school within the District according to District policy or at another school district or school within the District through the District's intra and inter-district policies. Parents and guardians of each student enrolled in the Charter School will be informed on admissions forms that the students have no right to admission in a particular school of a local education agency as a consequence of enrollment in the Charter School, except to the extent that such a right is extended by the local education agency.

# ELEMENT THIRTEEN EMPLOYEE RETURN RIGHTS

A description of the rights of any employee of the school district upon leaving the employment of the school district to work in a charter school, and of any rights of return to the school district after employment with the charter school. – Education Code Section 47605(b)(5)(M)

No public school district employee shall be required to work at Ridgecrest Charter School. Employees of the District who choose to leave the employment of the District to work at the Charter School will have no automatic rights of return to the District after employment by the Charter School unless specifically granted by the District through a leave of absence or other agreement. Charter School employees shall have any right upon leaving the LEA to work in the Charter School that the LEA may specify, any rights of return to employment in a LEA after employment in the Charter School that the LEA may specify, and any other rights upon leaving employment to work in the Charter School that the Authorizer determines to be reasonable and not in conflict with any law.

# ELEMENT FOURTEEN DISPUTE RESOLUTION PROCEDURE

The procedures to be followed by the charter school and the entity granting the charter to resolve disputes relating to the provisions of the charter. – Education Code Section 47605(b)(5)(N)

#### **Dispute Resolution Process – Direct Resolution**

Because the State Board of Education is not a Local Education Agency, the SBE, if the Authorizer, may choose to resolve a dispute directly instead of pursuing the dispute resolution process outlined below, provided that if the SBE intends to resolve a dispute directly, it must first hold a public hearing to consider arguments for and against the direct resolution of the dispute.

#### **Dispute Resolution Process – Alternate Resolution**

- (a) In the event of a dispute concerning the terms of the charter, the Authorizer shall provide written notice to the other of the nature of the dispute and the facts which the party believes supports the failure to comply. This notice shall be provided within 15 calendar days of when the party either knew or should have known of the possible dispute unless there are extenuating circumstances. In an emergency, where oral notice precedes written notice, the oral notice shall be immediately followed by written notice.
- (b) After the receipt of the notice, the Authorizer designee and a representative of Ridgecrest Charter School board shall meet to try and resolve the dispute. If a resolution is reached, a written description of that resolution shall be drafted and signed and preserved as guidance for future action.
- (c) If no resolution is reached, the matter shall be submitted to a mediator experienced in conflict resolution and educational issues. The first opportunity for striking the choice of mediator shall be determined by lot. The parties shall alternately strike until one name remains. Within 10 calendar days of appointment or otherwise mutually agreed, the parties shall meet to attempt to resolve the dispute. Any agreements reached shall be written and preserved as set out in paragraph (b) above.
- (d) If no resolution is reached in mediation, each party shall have been deemed to have exhausted its responsibilities under this charter and shall have the right to pursue any remedy available under law. All timelines and procedures in this section may be revised upon mutual written agreement of the Authorizer and the Charter School.

# ELEMENT FIFTEEN PUBLIC SCHOOL EMPLOYER

A declaration whether or not the charter school shall be deemed the exclusive public school employer of the employees of the charter school for purposes of the Educational Employment Relations Act. – Education Code Section 47605(b)(5)(O)

Ridgecrest Charter School shall be deemed the public school employer of the employees of the Charter School for purposes of the Education Employment Relations Act ("EERA"). Ridgecrest Charter School shall comply with the EERA.

# ELEMENT SIXTEEN CLOSURE PROCEDURES

A description of the procedures to be used if the charter school closes. The procedures shall ensure a final audit of the school to determine the disposition of all assets and liabilities of the charter school, including plans for disposing of any net assets and for the maintenance and transfer of pupil records. – Education Code Section 47605(b)(5)(P)

Closure of the Charter School will be documented by official action of the Board of Directors. The action will identify the reason for closure. The official action will also identify an entity and person or persons responsible for closure-related activities.

The Board of Directors will promptly notify parents and students of the Charter School, the District, the Kern County Office of Education, the Charter School's SELPA, the retirement systems in which the Charter School's employees participate (e.g., Public Employees' Retirement System, State Teachers' Retirement System, and federal social security), and the California Department of Education of the closure as well as the effective date of the closure. This notice will also include the name(s) of and contact information for the person(s) to whom reasonable inquiries may be made regarding the closure; the pupils' school districts of residence; and the manner in which parents/guardians may obtain copies of pupil records, including specific information on completed courses and credits that meet graduation requirements.

The Board will ensure that the notification to the parents and students of the Charter School of the closure provides information to assist parents and students in locating suitable alternative programs. This notice will be provided promptly following the Board's decision to close the Charter School.

The Board will also develop a list of pupils in each grade level and the classes they have completed, together with information on the pupils' districts of residence, which they will provide to the entity responsible for closure-related activities.

As applicable, the Charter School will provide parents, students and the District with copies of all appropriate student records and will otherwise assist students in transferring to their next school. All transfers of student records will be made in compliance with the Family Educational Rights and Privacy Act ("FERPA") 20 U.S.C. § 1232g. The Charter School will ask the District to store original records of Charter School students. All student records of the Charter School shall be transferred to the District upon Charter School closure. If the District will not or cannot store the records, the Charter School shall work with the County Office of Education to determine a suitable alternative location for storage.

All state assessment results, special education records, and personnel records will be transferred to and maintained by the entity responsible for closure-related activities in accordance with applicable law.

As soon as reasonably practical, the Charter School will prepare final financial records. The Charter School will also have an independent audit completed within six months after closure. The Charter School will pay for the final audit. The audit will be prepared by a qualified Certified Public Accountant selected by the Charter School and will be provided to the District promptly upon its completion. The final audit will include an accounting of all financial assets, including cash and accounts receivable and an inventory of property, equipment, and other items of material value, an accounting of the liabilities, including accounts payable and any reduction in apportionments as a result of audit findings or other investigations, loans, and unpaid staff compensation, and an assessment of the disposition of any restricted funds received by or due to the Charter School.

The Charter School will complete and file any annual reports required pursuant to Education Code section 47604.33.

On closure of the Charter School, all assets of the Charter School, including but not limited to all leaseholds, personal property, intellectual property and all ADA apportionments and other revenues generated by students attending the Charter School, remain the sole property of the Charter School and upon the dissolution of the non-profit public benefit corporation shall be distributed in accordance with the Articles of Incorporation. Any assets acquired from the District or District property will be promptly returned upon Charter School closure to the District. The distribution shall include return of any grant funds and restricted categorical funds to their source in accordance with the terms of the grant or state and federal law, as appropriate, which may include submission of final expenditure reports for entitlement grants and the filing of any required Final Expenditure Reports and Final Performance Reports, as well as the return of any donated materials and property in accordance with any conditions established when the donation of such materials or property was accepted.

On closure, the Charter School shall remain solely responsible for all liabilities arising from the operation of the Charter School.

As the Charter School is operated as a non-profit public benefit corporation, should the corporation dissolve with the closure of the Charter School, the Board will follow the procedures set forth in the California Corporations Code for the dissolution of a non-profit public benefit corporation and file all necessary filings with the appropriate state and federal agencies.

As specified by the Budget in Appendix 21, the Charter School will utilize the reserve fund to undertake any expenses associated with the closure procedures identified above.

#### MISCELLANEOUS PROVISIONS

#### **Budget and Financial Reporting**

"The petitioner or petitioners shall also be required to provide financial statements that include a proposed first year operational budget, including startup costs, and cash flow and financial projections for the first three years of operation." - Education Code Section 47605(g).

Attached, as Appendix 21, please find the following documents:

- A projected budget including cash-flow
- Budget assumptions
- Financial projections for three years of operation

These documents are based upon the best data available to the Petitioners at this time.

The Charter School shall provide reports to the Authorizer as follows, and shall provide additional fiscal reports as requested by the Authorizer or required by the MOU with the Authorizer:

- 1. By July 1, a preliminary budget for the current fiscal year;
- 2. By July 1, an annual update required pursuant to Education Code Section 47606.5.
- 3. By December 15, an interim financial report for the current fiscal year reflecting changes through October 31. Additionally, on December 15, a copy of the Charter School's annual, independent financial audit report for the preceding fiscal year shall be delivered to the Authorizer, State Controller, State Department of Education and County Superintendent of Schools;
- 4. By March 15, a second interim financial report for the current fiscal year reflecting changes through January 31; and
- 5. By September 15, a final unaudited report for the full prior year. The report submitted to the Authorizer shall include an annual statement of all the Charter School's receipts and expenditures for the preceding fiscal year.

#### **Administrative Services**

"The manner in which administrative services of the school are to be provided." - Education Code Section 47605(g).

Ridgecrest Charter School may, where permitted, contract with the District for goods or services which the District, at its discretion, may choose to make available. Such contracts, however, shall not be construed to negate the operational independence of the Charter School from the District.

Ridgecrest Charter School will contract for accounting, budgeting, payroll, and independent audit services with a school district, the County Office of Education, or a commercial firm with charter school experience. Ridgecrest Charter School will provide for fiscal and business management service functions either through inhouse staff or through an outside service provider.

#### **Facilities**

"The facilities to be utilized by the school. The description of the facilities to be used by the charter school shall specify where the school intends to locate." - Education Code Section 47605(g).

The Charter School purchased a site and has leased portable buildings to house its students. The Charter School has a mortgage on the property. All applicable State and local building code provisions have been followed for site and building improvements in accordance with Education Code Section 47610.

In designing a facility to invite learning, architecture and construction represent our student-centered focus. Community facilities were remodeled and renovated to meet this end. The current Ridgecrest Charter School facility, located at 325 South Downs in Ridgecrest, is an enlarged prior school site, with portable buildings added along with 2 playground areas, landscaping, a perimeter fence, computer lab, cafeteria and a library. Over the last two years the parents and PTO have raised enough money to add 2 playground structures to the site. The school is currently working with an architect and facilities committee to add a multi-purpose room that will have a gym for middle school sports and a full kitchen to prepare meals.

The following tables represent the classroom distribution by grade level and an analysis of the condition of School facilities.

Class Size Distribution – Number of Classrooms By Size						
	2013-2014					
Grade	1-22	28-32				
K	3					
1	3					
2	3					
3	2					
4		2				
5		2				
6-8 English		1				
6-8 Math		1				
6-8 Social Studies and Science		1				
6-8 Physical Education		1				

School Facilities Conditions					
Interim Evaluation Instrument Area	Facility in Good Repair				
	Yes	No			
Gas Leaks	V				
Mechanical Systems	V				
Windows/Doors/Gates (interior and exterior)	V				
Interior Surfaces (walls, floors, ceilings)	V				
Hazardous Materials (interior and exterior)	V				
Structural Damage	V				
Fire Safety	V				
Electrical (interior and exterior)	V				
Pest/Vermin Infestation	V				
Drinking Fountains (inside and outside)	V				
Restrooms	<b>√</b>				
Playground/School Grounds	<b>√</b>				
Other					

### **Insurance and Safety Policy**

Ridgecrest Charter School has compiled and maintained as necessary general liability, student accident insurance, automotive liability, errors and omissions, property, workers compensation, and unemployment insurance policies through its own insurance program or through agencies recommended by the Authorizer. If separate insurance is procured, it shall be equivalent with respect to limits of coverage.

#### **CIVIL LIABILITY IMPACT**

"Potential civil liability effects, if any, upon the school and upon the District." - Education Code Section 47605(g).

The Charter School shall be operated as a California non-profit public benefit corporation. This corporation is organized and operated exclusively for charitable purposes within the meaning of Section 501(c)(3) of the Internal Revenue Code and California Revenue and Taxation Code Section 23701(d).

Pursuant to Education Code Section 47604(c), an entity that grants a charter to a charter school operated by or as a non-profit public benefit corporation shall not be liable for the debts or obligations of the charter school or for claims arising from the performance of acts, errors or omissions by the charter school if the authority has complied with all oversight responsibilities required by law. The Charter School shall work diligently to assist the Authorizer in meeting any and all oversight obligations under the law, including monthly meetings, reporting, or other Authorizer-requested protocol to ensure the Authorizer shall not be liable for the operation of the Charter School.

Further, the Charter School and the Authorizer shall enter into a memorandum of understanding, wherein the Charter School shall indemnify the Authorizer for the actions of the Charter School under this charter.

The corporate bylaws of the Charter School shall provide for indemnification of the Charter School's Board, officers, agents, and employees, and the Charter School will purchase general liability insurance, Board Members and Officers insurance, and fidelity bonding to secure against financial risks.

As stated above, insurance amounts will be determined by recommendation of the Authorizer and the Charter School's insurance company for schools of similar size, location, and student population. The Authorizer shall be named an additional insured on the general liability insurance of the Charter School.

The Charter School Board will institute appropriate risk management practices as discussed herein, including screening of employees, establishing codes of conduct for students, and dispute resolution.

# Appendix 1

# Ridgecrest Charter School • 325 S Downs • Ridgecrest, CA 93555 • (760) 375-1010

#### School Calendar

Board Approved June 19, 2013

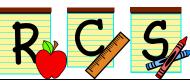
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[ 30 ]	[ טו]				END				

#### **LEGEND**

- = Minimum Days and FLEX Release @ 12:15 pm
- [ ] = Holiday/No School
- = First Day of School/Last Day of School

180 Days of School, 153 Full Days, 27 Half Days





#### Important Dates

AUGUST
--------

- First Day of School 12 14
  - Back To School Night 5:30 6:30 pm
- Session I: 5:30-6:00 and Session II: 6:00-6:30 22 District Pre-Assessment, NED Show 9-10:15
- 29 Picture Day
- **SEPTEMBER** No School - Labor Day 02
- 06 Grandparents Day
  - Hero's Day Luncheon
- 25-27 Early Release Parent/Teacher Conferences

11

- No School Columbus Day 14
- 16 District Benchmark 1
- 21-25 Red Ribbon Week
- 25 Harvest Festival
- 31 Costume Parade 8:30 am

#### **NOVEMBER**

- Trimester 1 Ends (63 days) 80 11
  - No School Veterans Day
- 22 Thankful Feast
- 25-29 No School - Thanksgiving Break

#### **DECEMBER**

- Winter Program: TBD 19
- 23 No School - Winter Break 12/23-01/03

#### **JANUARY**

- Classes Resume 06
- 10 District Benchmark 2
- Science Fair Projects Due 13
- Early Release Parent/Teacher Conferences 15-17
- No School Martin Luther King Jr. Day 20

#### **FEBRUARY**

- 14 No School - Lincoln's Birthday
- No School Washington's Birthday 17
- 28 Trimester 2 Ends (61 days)

#### MARCH

- 13-14 Jr. Olympics
- 14 District Benchmark 3
- 24-28 No School - Spring Break

#### **APRIL**

- 02-11 Scholastic Book Fair
- Pictures: Spring, K & 8<sup>th</sup> Promotion (No Make Up's) TBD
- Early Release Parent/Teacher Conferences 09-11
- Early Release- SST/Retention Meetings 11
- 14 STAR Testing Window April 14-May 2
- 18 No School - In Lieu of Admission Day
- 21 No School – District Holiday, Ed Code 37220 (a)(13)

#### MAY

16

- 05-09 Camp KEEP Ocean
- Open House 5:30-6:30 pm 15
  - District Post-Assessment
- 26 Memorial Day- No School 26-29 Early Release - Last Week of School
- 28 8<sup>th</sup> Grade Promotion @ 5:30 pm
- Kindergarten Graduation @ 9:00 am
  - Trimester 3 Ends (56 days) Last Day of School

#### Important Information

To report student's absences, call the main office.

If you need to set up a Short Term Independent Study Contract, you must call 72 hours before the absence.

Main Number.....(760) 375-1010

Fax Number.....(760) 375-7766

School Website.....www.ridgecrestcharterschool.org

#### MASTER CALENDAR 2013-2014 School Year

First Day of School	August 12, 2013
Days of Instruction	180
Last Day of School	May 29, 2014

#### **School Holidays (No school)**

September 2, 2013	Labor Day
October14, 2013	Columbus Day
November 11, 2013	Veteran's Day
November 25 – 29, 2013	Thanksgiving Break
December 23 – January 3, 2014	Winter Recess
January 1, 2014	New Year's Day Holiday
January 20, 2014	Martin Luther King Jr's Birthday
February 14, 2014	Lincoln's Birthday
February 17, 2014	Washington's Birthday
March 24-28, 2014	Spring Recess
April 18, 2014	In Lieu of Admission Day
April 21, 2014	District Holiday, EC 37220. (a)(13)
May 26, 2014	Memorial Day

#### **Trimester Endings (Progress Reports/Report Cards)**

1 <sup>st</sup> Trimester Progress Report	September 25, 2013
1 <sup>st</sup> Trimester Ends– 63 days	November 8, 2013
2 <sup>nd</sup> Trimester Progress Report	January 15, 2014
2 <sup>nd</sup> Trimester Ends– 61 days	February 28, 2014
3 <sup>rd</sup> Trimester Progress Report	April 9, 2014
3 <sup>rd</sup> Trimester Ends– 56 days	May 29, 2014

## Minimum Days: students released at 12:15 p.m.\* \*Flex and Parent Conference Days

August 16, 30, 2013	January 15-17, 31, 2014
September 13, 25-27, 2013	February 28, 2014
October 12, 25, 2013	March 14, 2014
November 8, 22, 2013	April 9-11, 25, 2014
December 6, 20, 2013	May 9, 23, 27-29, 2014

#### Staff Development Days & Professional Development Days

Staff development days will be August 5-9, 2013 and May 30, 2014.

Teachers will work 1 Saturday School day per year: 4 hours.

Teacher's Professional Development Days: 18

Teachers work year is 187 days.

#### **Parent Conference Days \*\***

1 <sup>st</sup> Trimester Conferences	September 25-27, 2013
2 <sup>nd</sup> Trimester Conferences	January 15-17, 2014
3 <sup>rd</sup> Trimester Conferences	April 9-11, 2014

<sup>\*\*</sup> Parent Conferences will be held on Minimum Days noted above.

#### **Ridgecrest Charter School Board Meetings**

All regularly scheduled meetings will be held each month at the Ridgecrest Charter School at 4:30 p.m.

July 17, 2013	October 16, 2013	January 15, 2014	April 16, 2014
August 21, 2013	November 20, 2013	February 19, 2014	May 21, 2014
September 18, 2013	December 18, 2013	March 19, 2014	June 18, 2014

#### **Bell Schedule 2013-2014**

				Non-
Kindergarten			Instructional	Instructional
	Start Time	End Time	Minutes	Minutes
Opening	7:55 AM	8:00 AM		5
Instruction	8:00 AM	9:15 AM	75	
Recess	9:15 AM	9:30 AM		15
Instruction	9:30 AM	10:30 AM	60	
Lunch	10:30 AM	11:10 AM		40
Instruction	11:10 AM	1:20 PM	130	
Recess	1:20 PM	1:35 PM		15
Instruction	1:35 PM	2:55 PM	80	
Closing	2:55 PM	2:30 PM		5
Total Minutes			345	80

				Non-
1 <sup>st</sup> and 2 <sup>nd</sup>			Instructional	Instructional
	Start Time	End Time	Minutes	Minutes
Opening	7:55 AM	8:00 AM		5
Instruction	8:00 AM	9:15 AM	75	
Recess	9:15 AM	9:30 AM		15
Instruction	9:30 AM	11:00 AM	90	
Lunch	11:00 AM	11:40 AM		40
Instruction	11:40 AM	1:20 PM	100	
Recess	1:20 PM	1:35 PM		15
Instruction	1:35 PM	2:55 PM	80	
Closing	2:55 PM	3:00 PM		5
Total Minutes			345	80

3 <sup>rd</sup> , 4 <sup>th</sup> and 5 <sup>th</sup>			Instructional	Non- Instructional
	Start Time	End Time	Minutes	Minutes
Opening	7:55 AM	8:00 AM		5
Instruction	8:00 AM	9:30 AM	90	
Recess	9:30 AM	9:45 AM		15
Instruction	9:45 AM	11:40 AM	115	
Lunch	11:40 AM	12:20 PM		40
Instruction	12:20 AM	1:35 PM	75	
Recess	1:35 PM	1:50 PM		15
Instruction	1:50 PM	2:55 PM	65	
Closing	2:55 PM	3:00 PM		5
Total Minutes			345	80

6 <sup>th</sup> , 7 <sup>th</sup> and 8 <sup>th</sup>			Instructional	Non- Instructional
,	Start Time	End Time	Minutes	Minutes
Homeroom	7:55 AM	8:05 AM		10
Period 1	8:05 AM	8:55 AM	50	
Period 2	8:55 AM	9:45 AM	50	
Break	9:45 AM	10:00 AM		15
Period 3	10:00 AM	10:50 AM	50	
Period 4	10:50 AM	11:40 PM	50	
Period 5	11:40 PM	12:30 PM	50	
Lunch	12:30 PM	1:10 PM		40
Period 6	1:10 PM	2:00 PM	50	
Break	2:00 PM	2:15 PM		15
Period 7	2:15 PM	3:00 PM	45	_
Total Minutes			345	80

## **FLEX and Minimum Day Schedule**

				Non-
Kindergarten			Instructional	Instructional
	Start Time	End Time	Minutes	Minutes
Opening	7:55 AM	8:00 AM		5
Instruction	8:00 AM	9:15 AM	75	
Recess	9:15 AM	9:30 AM		15
Instruction	9:30 AM	10:30 AM	60	
Lunch	10:30 AM	11:10 AM		40
Instruction	11:10 AM	12:10 PM	60	
Closing	12:10 PM	12:15 PM		5
Total Minutes			195	65

				Non-
1 <sup>st</sup> and 2 <sup>nd</sup>			Instructional	Instructional
	Start Time	End Time	Minutes	Minutes
Opening	7:55 AM	8:00 AM		5
Instruction	8:00 AM	9:15 AM	75	
Recess	9:15 AM	9:30 AM		15
Instruction	9:30 AM	11:00 AM	90	
Lunch	11:00 AM	11:40 AM		40
Instruction	11:40 PM	12:10 PM	30	
Closing	12:10 PM	12:15 PM		5
Total Minutes			195	65

3 <sup>rd</sup> , 4 <sup>th</sup> and 5 <sup>th</sup>			Instructional	Non- Instructional
,	Start Time	End Time	Minutes	Minutes
Opening	7:55 AM	8:00 AM		5
Instruction	8:00 AM	9:30 AM	90	
Recess	9:30 AM	9:45 AM		15
Instruction	9:45 AM	11:40 AM	115	
Lunch	11:40 AM	12:15 PM		35
Dismissal	12:15 PM	12:15 PM		
Total Minutes			205	55

				Non-
$6^{th}$ , $7^{th}$ and $8^{th}$			Instructional	Instructional
	Start Time	End Time	Minutes	Minutes
Period 1	8:00 AM	8:40 AM	40	
Period 2	8:40 AM	9:20 AM	40	
Period 3	9:20 AM	10:00 AM	40	
Break	10:00 AM	10:15 AM		15
Period 4	10:15 AM	10:55 PM	40	
Period 5	10:55 AM	11:35 PM	40	
Period 6	11:35 PM	12:15 PM	40	
Total Minutes			240	15

### **Instructional Minutes**

Instructional Minutes	Instructional Minutes	State Requirement	RCS Over
Kindergarten (Full Day)			
(153 Full Days) X (345 Minutes)	52,785		
(27 Minimum Days) X (195 Minutes)	5,265		
	Total= 58,050	36,000	22,050
1 <sup>st</sup> and 2 <sup>nd</sup> Grade			
(153 Full Days) X (345 Minutes)	52,785		
(27 Minimum Days) X (195 Minutes)	5,265		
	Total= 58,050	50,400	7,650
3 <sup>rd</sup> Grade			
(153 Full Days) X (345 Minutes)	52,785		
(27 Minimum Days) X (205 Minutes)	5,535		
	Total= 58,320	50,400	7,920
4 <sup>th</sup> and 5 <sup>th</sup> Grade			
(153 Full Days) X (345 Minutes)	52,785		
(27 Minimum Days) X (205 Minutes)	5,535		
	Total= 58,320	54,000	4,320
6 <sup>th</sup> , 7 <sup>th</sup> and 8 <sup>th</sup> Grade			
(153 Full Days) X (345 Minutes)	52,785		
(27 Minimum Days) X (240 Minutes)	6,480		
	Total= 59,265	54,000	5,265

# Appendix 2

### Clubs Schedule

## 1<sup>st</sup> Wednesday of the month

10/02/13, 11/06/13, 12/04/13, 01/08/14, 02/05/14, 03/05/14, 04/02/14

K-3	Global Cultures- Rimmer's
4-5	K Kids 4 <sup>th</sup> /5 <sup>th</sup> - Heseman, Schooley and Boss
6-8	Student Council- Mattina

## 2<sup>nd</sup> Wednesday of the month

10/09/13, 11/13/13, 12/11/13, 01/22/14, 02/12/14, 03/12/14, 04/09/14

3-5	Zumba- Howell and Kicklighter
6-8	Yearbook- Blazek, Hogg and Atencio

## 3<sup>rd</sup> Wednesday of the month

10/16/13, 11/20/13, 12/18/13, 01/22/14, 02/19/14, 03/19/14, 04/16/14

K-2	Chess- Wingo
3-5	Pen Pal- Laird
6-8	Math Club- Griffin

## 4<sup>th</sup> Wednesday of the month

10/23/13, \*11/20/13, \*12/18/13, 01/29/14, 02/26/14, \*03/19/14, 04/23/14

3-5	Art- Stein and Lewis

6-8	Chess- Jacotin

Odyssey of the Minds- Heseman 6-8 Odyssey of the Minds- Schooley 6-8 Sunshine Club- Thompson Volleyball, Basketball- Kaufman

# Appendix 3

#### 2013-14 Student Achievement Plan Template

Name of School: SBE-Ridgecrest Charter School Address: 325 S Downs, Ridgecrest, CA 93555

CDS code: 15-75630-1530500 Charter Term: June 2014 Grades Served: K-8

Numerically Significant Subgroups: White, Socioeconomic Disadvantaged

Title 1 Funded: Yes

PI Status: No

**Enrollment: 400** 

For each area in which the School did not meet API targets and/or AYP, the School must submit a SAP to the CDE describing **specific** and **concrete** actions the school will take in order to improve student achievement over the course of the current school year. The SAP must address, at minimum, the following elements. Use the tables below to respond to each of the elements. The *blue text* provides instructions for each element and is meant as a guide and can be typed over as each school completes the template.

Methods or system the School uses to examine student achievement data on a regular basis across grade levels, by subject matter, by significant subgroups, and across the School as a whole.

<u>Systems in place to analyze data and when:</u> Teachers review data several times per year. At professional development meetings, teachers work in grade level groups analyzing BMK and curriculum assessments. At each BMK, teachers meet to analyze data and make informed curricular changes. Additionally, teachers meet with parents and students to update ILPs three times per year; part of the ILP review is looking at data and making informed conclusions and updates for areas of strength and focus.

<u>Method used to review student data:</u> Teachers use Data Director for BMKs as well as their own informal and formal assessments.

<u>Types of data reviewed:</u> CSTs, BMKs, informal and formal assessments (curriculum), grade level comparisons, Accelerated Math, Accelerated Reader, STAR Math, STAR Reader or STAR Literacy, Unit Reviews, Themed tests, RTi BMKs and behavioral assessments.

# Analysis of the Standardized Testing and Reporting (STAR) Program and AYP results that identifies the specific problem in the area(s) not meeting targets and/or criteria.

RCS met the 2013 API growth targets schoolwide as well as for all student subgroups: white and socioeconomically disadvantaged. RCS's 2012-13 API growth targets schoolwide and for all student subgroups was "A," as the school and student groups scored at or above the statewide performance target of 800 in 2013. RCS's actual 2012-13 schoolwide API growth was 16 points. The white student subgroup's API growth was 9 points, and the socioeconomically disadvantaged student subgroup's API growth was 31 points in 2012-13.

RCS did not make AYP this year, having met 14 of 17 AYP criteria. In mathematics, RCS improved and met all 2013 AYP mathematics proficient rate criteria for all student subgroups. Schoolwide, RCS is 71.9% at or above proficient; the white subgroup is 73.2% at or above proficient; and the socioeconomically disadvantaged subgroup is 72.4% at or above proficient. In English Language Arts, RCS fell short with a slight decrease schoolwide to 69.1% proficient in 2013. The white subgroup also fell to 70.9% proficient in 2013, and socioeconomically disadvantaged students met 2013 AYP criteria at 67.3% proficient in 2013.

Last year RCS focused on mathematics and we saw significant increases in all subgroups: schoolwide increase from 66.7% last year to 71.9% proficient or advanced; white students increased from 70.6% to 73.2% proficient or advanced, and socioeconomically disadvantaged increased from 62.2% to 72.4% proficient or advanced in 2013. Finally, as RCS fully implemented RTI strategies schoolwide we saw our students with disabilities grow from 51.9% to 64% proficient.

RCS's API grew 16 points from 848 to 864; furthermore we were able to disaggregate our schoolwide data and our K-5 API is 874 and our middle school API is 838.

Made AYP: No Met 14 of 17 AYP Criteria

	English-Language Arts Target 95% <u>Met all participation rate criteria?</u> Yes			Mathematics Target 95% <u>Met all participation rate criteria?</u> Yes						
	Enrollmen First Day of	Number of Students		Met 2013 AYP	Alternative	Enrollment First Day of	Number of Students		Met 2013 AYP	Alternative
<u>GROUPS</u>	Testing	Tested	Rate	Criteria	Method	Testing	Tested	Rate	Criteria	Method
Schoolwide	235	235	100	Yes		235	235	100	Yes	
Black or African American	10	10	100			10	10	100		
American Indian or Alaska Native	4	4	100			4	4	100		
Asian	2	2	100			2	2	100		
Filipino	4	4	100			4	4	100		
Hispanic or Latino	54	54	100	Yes	<u>ER</u>	54	54	100	Yes	<u>ER</u>
Native Hawaiian or Pacific Islander	0	0				0	0			
White	141	141	100	Yes		141	141	100	Yes	ER
Two or More Races	20	20	100			20	20	100		
Socioeconomically Disadvantaged	120	120	100	Yes	ER	98	98	100	Yes	ER
English Learners	5	5	100			5	5	100		
Students with Disabilities	26	26	100			26	26	100		

English-Language Arts Mathematics Target 89.2 % Target 89.5 % Met all percent proficient rate criteria? No Met all percent proficient rate criteria? Yes Percent At Met 2013 Percent At Met 2013 or Above **Alternative** or Above Valid or Above <u>AYP</u> Valid or Above <u>AYP</u> **Alternative Proficient** Method Proficient Method

rev: 8/28/2013

**GROUPS** 

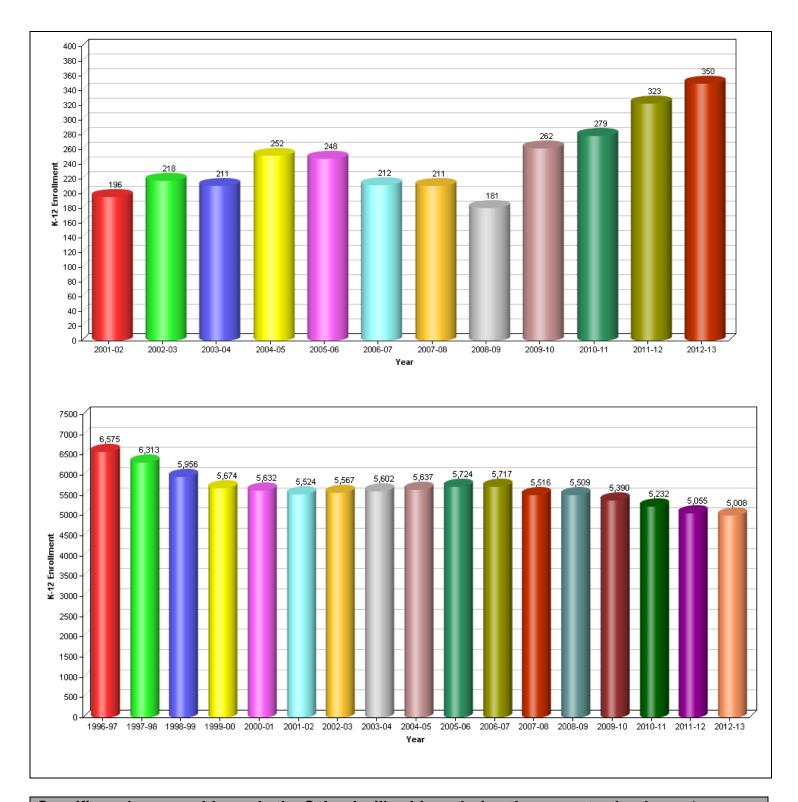
Schoolwide	217	150	69.1	No	•	217	156	71.9	Yes	<u>SH</u>
Black or African American	10					10				
American Indian or Alaska Native	4					4				
Asian	2					2				
Filipino	4					4				
Hispanic or Latino	53	32	60.4	No		53	35	66.0	Yes	<u>SH</u>
Native Hawaiian or Pacific Islander	0					0				
White	127	90	70.9	No		127	93	73.2	Yes	<u>SH</u>
Two or More Races	17	11	64.7			17	11	64.7		
Socioeconomically Disadvantaged	98	66	67.3	Yes	SH	98	71	72.4	Yes	<u>SH</u>
English Learners	5					5				
Students with Disabilities	25	15	60.0			25	16	64.0		

#### Academic Performance Index (API) - Additional Indicator for AYP

2012 Base API	2013 Growth API	2012-13 Growth	Met 2013 API Criteria	Alternative Method
848	864	16	Yes	

2013 API Criteria for meeting federal AYP: A minimum "2013 Growth API" score of 770 OR "2012-13 Growth" of at least one point.

<u>Factors contributing to not meeting targets:</u> RCS teachers work hard each year, and are extremely disappointed when students do not reach State Proficiency levels. The major factors for RCS are its significant growth over the last few years. Students transferring to RCS are students who are below grade level and failing at the District. Students who are excelling do not transfer schools. A few years ago our population was 230 and today we have 400 students (2013-2014). In less than 5 years RCS has more than doubled its student population while increasing its API from 736 in 2008 to 864 in 2013, an increase of 128 points. Below are graphs of RCS's increasing enrollment and the District's decreasing enrollment, respectively.



## Specific and measurable goals the School will achieve during the current school year.\*

**State Priority #4.** Pupil achievement, as measured by all of the following, as applicable:

A. Statewide assessments (STAR, or any subsequent assessment as certified by SBE)

- B. The Academic Performance Index (API)
- C. Percentage of pupils who have successfully completed courses that satisfy UC/CSU entrance requirements, or career technical education
- D. Percentage of ELs who make progress toward English language proficiency as measured by the CELDT
- E. EL reclassification rate
- F. Percentage of pupils who have passed an AP exam with a score of 3 or higher
- G. Percentage of pupils who participate in and demonstrate college preparedness pursuant to the Early Assessment Program (E.C. §99300 *et seq.*) or any subsequent assessment of college preparedness

#### ANNUAL GOALS TO ACHIEVE **ACTIONS TO ACHIEVE ANNUAL** MEASURABLE OUTCOMES AND METHODS PRIORITY #4 OF MEASUREMENT GOALS All students will become Standards based and 70% or more of all students will proficient in English, math, aligned curriculum. demonstrate at least one year of science and social growth on the CST or CCSS. Regular benchmark science. assessments (minimum • 70% of students will show growth on Students perform well on their internal benchmark 3x per year) aligned to all external tests. standards assessments for each course. Students show growth on Extensive student support • 95% or more of students will earn a benchmark assessments. structures (remediation passing grade of C or above in their courses, tutoring, All students show growth courses. differentiated instruction) on external measures. • On average, 75% of students are Curriculum maps proficient or above on STAR or CCSS. designed to support ELs and struggling students • 75% of all subgroups score a proficient or above on STAR or Extensive professional development, (10+ days) CCSS. specifically to analyze • API is above 800. results of and create School meets 90% of AYP criterion. action plans for • 90% of ELs make progress towards benchmark assessments EL proficiency as measured by the and to support struggling CELDT. students and subgroups • 75% of ELs are reclassified as measured by the CELDT.

<u>State Priority #7.</u> The extent to which pupils have access to, and are enrolled in, a broad course of study, including programs and services developed and provided to unduplicated students (classified as EL, FRPM-eligible, or foster youth; E.C. §42238.02) and students with exceptional needs.

"Broad course of study" includes the following, as applicable:

<u>Grades 1-6</u>: English, mathematics, social sciences, science, visual and performing arts, health, physical education, and other as prescribed by the governing board. (E.C. §51210)

Grades 7-12: English, social sciences, foreign language(s), physical education, science, mathematics

visual and performing arts, applied arts, and career technical education. (E.C. §51220(a)-(i))							
ANNUAL GOALS TO ACHIEVE PRIORITY #7	ACTIONS TO ACHIEVE ANNUAL GOALS	MEASURABLE OUTCOMES AND METHODS OF MEASUREMENT					
100% of students are enrolled in a broad course of study.  State Priority #8 Pupil out	<ul> <li>Extensive Support         Systems (tutoring,         remedial courses, RTi,         etc.).</li> <li>Comprehensive career         and college focus 6-8.</li> </ul>	<ul> <li>95% of students promote from 8<sup>th</sup> grade.</li> <li>60% of students are enrolled in honors and/or college prep classes following 8<sup>th</sup> grade promotion from RCS to HS.</li> <li>ubject areas described above in #7, as</li> </ul>					
applicable.  ANNUAL GOALS TO ACHIEVE	ACTIONS TO ACHIEVE ANNUAL	MEASURABLE OUTCOMES AND METHODS					
PRIORITY #8	GOALS	OF MEASUREMENT					
Goal 1: All students will become proficient readers and writers of the English Language. Goal 2: All students will become proficient in mathematical skills and content. Goal 3: All students will become proficient in science concepts and scientific thinking. Goal 4: All students will become proficient in social science practice and content.	<ul> <li>Standards based and aligned curriculum maps.</li> <li>Regular benchmark assessments (minimum 3x per year) aligned to standards.</li> <li>Extensive student support structures (remediation courses, tutoring, and differentiated instruction).</li> <li>Curriculum maps designed to support ELs and struggling students.</li> <li>Extensive professional development, (10+ days) specifically to analyze results of and create action plans for benchmark assessments and to support struggling students and subgroups.</li> </ul>	<ul> <li>70% or more of all students will demonstrate at least one year of growth on the English STAR test or CCSS test.</li> <li>70% of students will show growth on their internal benchmark assessments for English.</li> <li>75% or more of all students will be proficient or above English STAR or CCSS test.</li> <li>An average of 70% or more of all students will be classified as having an advanced or proficient grade level equivalence on the STAR Reading Assessment.</li> <li>95% or more of all students will earn a passing grade of C or above in their English course.</li> <li>70% or more of all students will demonstrate at least one year of growth on the CST for math.</li> <li>70% of students will show growth on their internal benchmark assessments for math.</li> <li>75% of students will be proficient or above on the math STAR test or CCSS test.</li> <li>95% or more of students will earn a passing grade of C or above in their math course.</li> <li>70% or more of all students will earn a passing grade of C or above in their math course.</li> <li>70% or more of all students will</li> </ul>					

- demonstrate at least one year of growth on the CST for science.
- 70% of students will show growth on their initial benchmark assessments for science.
- An average of 75% of students will be proficient or above on the science STAR test.
- 95% or more of students will earn a passing grade of C or above in their science course.
- 70% or more of all students will demonstrate at least one year of growth on the CST for social science.
- 70% of students will show growth on their initial benchmark assessments for social science.
- 70% of students will be proficient or above on the social science STAR test.
- 95% or more of students will earn a passing grade of C or above in their social science course.
- School leadership/department lead yearly audit of curriculum and lesson plans show that 95% of curriculum maps are aligned to CCSS and ELD standards and have supports for ELs and struggling students.

Specific actions, which follow from the goals and examination of student data, the School will take to improve student achievement in the area(s) identified as needing improvement, including changes to curriculum, instruction, assessment, governance, and organization.\*

Please see the RCS SAP Action Plan, below.

Professional development plan for teachers and/or other staff that supports the activities the School will implement to improve performance in targeted areas.

#### **Goals for Staff Development:**

- 1. Improve student achievement.
- 2. Prepare teachers to successfully meet the challenges of the Common Core State Standards and assessments.
- 3. Prepare faculty to successfully meet the academic, behavioral and social needs of diverse

- learners using differentiated instructional strategies.
- 4. Promote collegiality, collaboration and synergism among all staff members at RCS.
- 5. Encourage personal and professional growth.
- 6. Prepare faculty to integrate the teaching of reading and writing across multiple curriculum and grade level areas.
- 7. Prepare faculty to effectively integrate technology into daily lesson planning.

#### **Objectives:**

- Teachers will encourage student participation in performance-based activities such as oral reports, role plays, model construction, discovery based lab activities, multi-media presentations, debates.
- Teachers will require students to engage in research based activities such as examination of public records for investigation purposes, use of accessible media, study of sources to distinguish between valid and invalid information, generation of original research documents and use of the internet and other electronic research technologies.
- 3. Teachers will encourage students to use of a variety of intellectual skills, which demonstrate understanding of major ideas by using graphic organizers (i.e. Venn Diagrams, semantic maps, KWL's etc.).
- 4. Teachers will use community resources as they invite community presenters to classes, plan field trips into the community, encourage students to interview community members and participate in service learning projects.
- 5. Teachers will use evaluative tools such as rubrics, portfolios and benchmarks to accurately evaluate students and their own professional performance.
- 6. Teachers will develop a classroom environment by building student skills of cooperation and collaboration; by developing an understanding of cultural differences and similarities; and by nurturing acceptance of the ideas of others.

#### Needs Assessment:

- A. **Student Needs** Student achievement and performance is assessed by analyzing BMK data, student attendance rates, and student performance on state and locally developed assessments.
- B. **Teacher Needs** Teacher needs are assessed by completing teacher surveys which will identify areas of interest.
- C. **Targeted areas of growth** Implement new strategies and programs that will positively impact student achievement and mastery of the Common Core State Learning Standards.

# <u>Strategies, Activities and Opportunities Provided for Continuous and Sustained Professional Development Directly Related to Student Learning Needs:</u>

- Computers and other technologies
- Curriculum alignment
- Early literacy

- Differentiated instruction
- Essential elements of instruction
- Reading and writing across the content areas
- Common Core State Standards

#### <u>Professional Learning Communities and Classroom Walk-throughs</u>

Peer Coaching is a non-evaluative confidential relationship through which peers collaborate, in and out of the classroom, with a focus on developing skills that will increase student learning.

During Professional Developments days - teachers have common planning time which serves as a professional development opportunity.

#### **Expected Teacher Participation**

All teachers will participate in staff development offered by the school. The PD Plan will provide ample opportunities for newly certified teachers to meet the 175 hours of professional development every five years required for teachers applying for certification after February 2004.

#### **Evaluation Plan**

Student achievement and performance will be assessed by analyzing BMK data, attendance rates, and student performance on state and locally developed assessments.

Date	Topic	Participants
8/5/13	New Teacher Orientation	All Staff
8/5/13	Data Session- CST Data	All Staff
8/5/13	Special Education- Roles and Responsibility	All Staff
8/5/13	Individual Learning Plans	All Staff
8/6/13	Pacing Guides and Planning (ADD CC Bridging Materials)	All Staff
8/6/13	BMKs- What do we use them for?	All Staff
8/6/13	Too Good For Drugs	All Staff
8/7/13	Sexual Harassment Training	All Staff
8/7/13	FERPA Training	All Staff
8/7/13	Child Abuse Training	All Staff
8/8/13	CPR Training (Those Who Need It)	All Staff
8/8/13	BTSA (Those Who Need It)	All Staff
8/9/13	Whole Brain Teaching- Chris Biffle	All Staff
8/9/13	Cume Review- and initial ILP	
8/16/13	Technology Integration- Are You CC Ready?	All Staff
8/16/13	Teacher Book Report- Rigor Made Easy	All Staff
	by Barbara Blackburn	
8/13/13	Common Core- Bridging Math	All Staff
8/13/13	IEP Goals and Meeting Student Needs (Common Core)	All Staff
8/30/13	Common Core- Bridging English	All Staff
8/30/13	Teacher Book Report- How the Best Teachers Differentiate	All Staff
	Instruction	

	By Elizabeth Breaux and Monique Boutte Magee	
9/13/13	Teacher Book Report- Solving Behavior Problems in Math	All Staff
	Class	
	by Jennifer Taylor-Cox	
9/13/13	Teacher Book Report- Helping Students Motivate Themselves	All Staff
	By Larry Ferlazzo	
9/27/13	Classroom Management Simplified	All Staff
	by Elizabeth Breaux	
9/27/13	Common Core- Social Studies and Science	
10/11/13	Professional Learning Communities (PLC)	All Staff
10/25/13	Data Session- Looking at BMK I Results (Adjust ILPs)	All Staff
11/8/13	CPI Part I Training	All Staff
11/22/13	CPI Part II Training	All Staff
12/06/13	Teacher Book Report- 75 Solutions To Common Classroom	All Staff
	Disruptions	
	by Bryan Harris and Cassandra Goldberg	
12/20/13	Classroom walk-Thru's	All Staff
01/17/14	Data Session- Looking at BMK II Results (Adjust ILPs)	All Staff
01/31/14	Retention- Criterion, Pros and Cons	All Staff
02/28/14	Teacher Book Report- 50 Ways to Improve Student Behavior	All Staff
	By Annette Breaux and Todd Whitaker	
03/14/14	Looking at the CST Released Test Questions or New CC	All Staff
	Questions	
04/11/14	Data Session- Looking at BMK III Results (Adjust ILPs)	
04/25/14	Looking at the CST Released Test Questions or New CC	All Staff
	Questions	
05/09/14	Survey Results- 13-14 Data	All Staff
05/23/14	Planning 2014-2015 Schedule	All Staff

Diagnostic assessments that will be used to enable the school to monitor the effects of proposed changes on student performance, and the specified intervals at which students will be assessed in order to develop at least two to three data points.

Accelerated Math and Accelerated Reader, Renaissance Place <a href="http://www.renlearn.com/am/">http://www.renlearn.com/am/</a> Publishing-, (daily assessments) STAR Reader, STAR Literacy and STAR Math (6 week intervals).

Curriculum Assessments:(see attached Instructional Materials List)

Spelling, vocabulary and math (intervals are weekly)

Biweekly ELA (bi-weekly)

ELA Themed Tests and Math Cumulative Reviews (intervals are 4-6 weeks)

District BMKs- (intervals are 3 times per year)

District Pre and post assessment (2 times per year)

Instructional Materials List		
Subject Area	Textbook Title	Year Adopted
English- Language Arts	Houghton Mifflin California Excursions	2009-10
HMH Common Core English California Student Edition Practice	Houghton Mifflin California Series	2013-14
HMH Common Core English California Student Practice- Reading Adventures	Houghton Mifflin California Series	2013-14
HMH Common Core English California Student Practice- Writing Handbook	Houghton Mifflin California Series	2013-14
Literature 7-8	McGraw Hill Glencoe Course 2, Course 3	2009-10
Common Core Practice Book Literature 7-8	McGraw Hill Glencoe Course 2, Course 3	2013-14
Common Core Writing Handbook 7-8	McGraw Hill Glencoe Course 2, Course 3	2013-14
Math K-6	Houghton Mifflin California Series	2008-09
HMH Common Core Math California Student Edition Practice	Houghton Mifflin California Series	2013-14
HMH Common Core Math California Student Edition Homework Practice Book	Houghton Mifflin California Series	2013-14
Pre- Algebra/ Algebra 7-8	McGraw Hill Glencoe California Pre-Algebra/ Algebra	2008-09
Common Core Practice Book California Pre-Algebra/ Algebra	McGraw Hill Glencoe California Pre-Algebra/ Algebra	2013-14
Science K-6	Houghton Mifflin California Science	2007-08
Science 7-8	McGraw Hill Glencoe Life/Physical	2007-08
Elective- Life Skills 6-8	Glencoe Applying Life Skills	2013-14
Elective- Art History 6-8	Meet the Masters Track A Track B Track C	2010-11 2011-12 2013-14
Elective- Study Skills 6-8	What's Happening? HMH Tier II Intervention Resource	2012-13
Elective- Current Events 6-8	Boe-Bot Robot Kit - Serial (with USB adapter and cable)	2013-14
Social Studies K-6	Harcourt Reflections	2007-08
History-Social Science 7-8	McGraw Hill Glencoe Discovering Our Past	2007-08

# Timelines for each of the specific actions proposed.\*

Please see the RCS SAP Action Plan, below.

rev: 8/28/2013

# Ridgecrest Charter School - SAP Action Plan

Goal: All students will become proficient in English, math, science and social science. **Specific** Timeline Person Year-end **Action Items** Evidence of Achievement Results Responsible Start End Date Date Objective #1: All students will become proficient **Ellingsworth** readers and writers of the English Language K-8 Teachers 70% of students will show Action Items #1: Regular benchmark assessments 3 May **Ellingsworth** Aua **BMK Data** growth on their initial 2013 K-8 Teachers 2014 X per year benchmark Action Item #2: Student support structures 95% or more of students will Aug May Ellingsworth (remediation courses, tutoring, differentiated earn a passing grade of C or Grade Data 2014 K-8 Teachers 2013 above in their courses instruction) 70% of students will show Objective #2: All students will become proficient Aug May **Ellingsworth BMK Data** growth on their initial in mathematical skills and content K-8 Teachers 2013 2014 benchmark 95% or more of students will Action Items #1: Regular benchmark assessments 3 May Ellingsworth Aug Grade Data earn a passing grade of C or 2013 2014 K-8 Teachers X per year above in their courses 70% of students will show Action Item #2: Student support structures Aug May Ellingsworth (remediation courses, tutoring, differentiated growth on their initial **BMK Data** 2013 2014 K-8 Teachers instruction) benchmark 70% of students will show Objective #3: All students will become proficient Aug May Ellingsworth **BMK Data** growth on their initial in science concepts and scientific thinking 2013 2014 K-8 Teachers benchmark 95% or more of students will Action Items #1: Regular benchmark assessments 3 Aua Mav **Ellingsworth** earn a passing grade of C or Grade Data K-8 Teachers 2013 2014 X per year above in their courses Action Item #2: Student support structures 70% of students will show Aug May Ellingsworth (remediation courses, tutoring, differentiated growth on their initial **BMK Data** 2013 2014 K-8 Teachers instruction) benchmark 70% of students will show Objective #4: All students will become proficient Aug May **Ellingsworth BMK Data** growth on their initial in social science practice and content 2013 2014 K-8 Teachers benchmark 95% or more of students will Action Items #1: Regular benchmark assessments 3 Aua Mav Ellingsworth earn a passing grade of C or Grade Data K-8 Teachers 2013 2014 X per year above in their courses Action Item #2: Student support structures 70% of students will show

growth on their initial

benchmark

Ellingsworth

K-8 Teachers

**BMK Data** 

Aug

2013

May

2014

instruction)

(remediation courses, tutoring, differentiated

# Appendix 4



# 2012 Academic Accountability Report Card

07/01/2013

School: Ridgecrest Charter School

## **General School Data**

CDS Code: 15-75630-1530500 Primary Contact: Tina Ellingsworth

Phone: (760) 375-1010 Address: 325 S Downs

Ridgecrest, CA 93555

Grades Served: K-8

School Type: ELEMENTARY

### **School Renewal & Authorization**

Charter Start Date: 09/04/2001

Authorizor: California State Board of Education

Charter Expiration Date: 06/30/2014

Number of Years Old: 11

#### **General School Data**

				٠
Number of Valid 2012 STAR Test Scores:	194	% African American:	6	
% of Free/Reduced Price Lunch Eligible Students:	57	% American Indian/AN:	2	
% of English Language Learners:	1	% Asian:	2	
	4	% Filipino:	3	
% of Students with Disabilities:	15	% Latino/Hispanic:	21	
Average Parent Education:	3.01	% NH/Pacific Islander:	1	
% of Parent Education Responses Received:	94	% White:	63	
		% Two or More Races:	5	

% of Student Retention from October 2011 to

2012 STAR Testing:

90

Note: The above data are publicly reported to the California Department of Education through the 2012 STAR Program student answer documents. They are used for the calculation of schools' Similar Students Measure (SSM) -- see page 2.

# **What's Inside This Report**

## Page 2: CCSA Accountability Framework

The CCSA Accountability Framework measures three elements of your school's performance: academic status (API score), growth over time (cumulative API growth over the past three years), and comparison to similar student populations (Similar Students Measure, or SSM). - Schools are divided into 4 quadrants based on whether their API and cumulative growth scores place them above or below the statewide average - these are the status and growth metrics. - Schools are also categorized into SSM Performance Bands based on whether they perform below, within range of, or above a predicted score based on student background - this is the comparison metric (See more detail on page 4).

Schools four years and older (ASAM excluded) must meet at least one of the following CCSA minimum criteria for renewal:

- API at or above 700 points
- 3-year cumulative API growth greater than or equal to 50 points (2009-10 growth + 2010-11 growth + 2011-12 growth)
- Similar Students Measure (SSM) band higher than "Below" at least two out of the last three years.

#### **Page 3: SBE Revocation Regulations**

In 2010, the State Board of Education adopted regulations that would allow them to initiate a process of potential revocation if a school is below certain level of performance. They only apply to non-ASAM schools five years and older. If a school five years and older has both of the following, it could be identified for potential revocation by the SBE:

- API Statewide Rank in the first decile for both of the prior two years
- 3-year cumulative API growth less than 50 points (2009-10 growth + 2010-11 growth + 2011-12 growth)

The revocation process would trigger a review where the school would be called to present additional performance data to demonstrate additional value-add to students' educational experience. SSM results would guide CCSA support in the event of revocation implementation.

**Above or Below SBE Revocation Regulations?** 

# **Summary of School Results**

**ABOVE OR BELOW MINIMUM CRITERIA?** 

**Meets CCSA Minimum Criteria for Renewal?** 

(Options: Above, Below, Not Applicable)

(Options: Above, Below, Not Applicable)

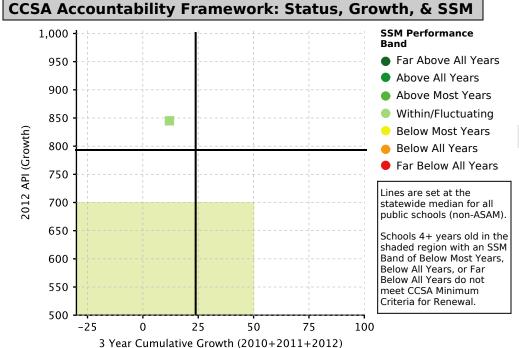
**Above** 

**ABOVE OR BELOW REVOCATION CRITERIA?** 

Above



School: Ridgecrest Charter School



### **CCSA Minimum Criteria for Renewal**

	School Result
2012 API (Growth):	845
3-Year Cumulative API Growth:	12
SSM Performance Band:	Within/Fluctuating
ABOVE OR BELOW MINIMUM CRITERIA?	Above

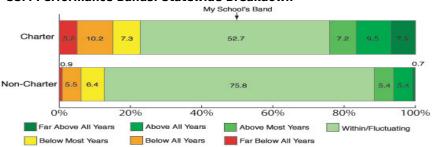
My school is 11 years old. Minimum criteria only apply to schools 4 and older.

**Definition of CCSA Minimum Criteria for Renewal:** Schools four years and older must meet <u>at least one</u> of the following in order to qualify for CCSA support at renewal:

- API score at or above 700
- 3-year cumulative API growth greater than or equal to 50 points (2009-10 growth + 2010-11 growth + 2011-12 growth)
- Similar Students Measure (SSM) band higher than "Below" at least two out of the last three years

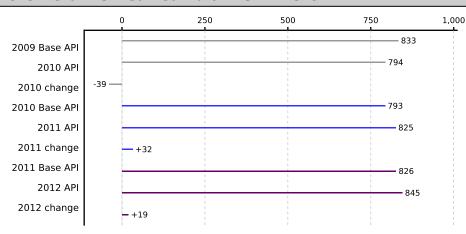
# **More Detail: SSM Performance Band**

Academic Year	Annual Result	
, ica de il il ca	(Far Above, Above, Within, Below, or Far Below)	
2009-2010:	Within Predicted	
2010-2011:	Within Predicted	
2011-2012:	Within Predicted	
SSM Performance Band	l: Within/Fluctuating	
SSM Performance Bands: Statewide Breakdown		
My School's Band		
Charles		





# More Detail: 3-Year Cumulative API Growth





School: Ridgecrest Charter School

# **State Board of Education Revocation Regulations**

Criteria for revocation eligibility (only applies to non-ASAM schools 5 years and older): Statewide rank of 1 over the past two years and 3-year cumulative growth under 50 points

Criteria	<b>School Status</b>
Does it apply? (i.e., Is my school non-ASAM, 5+ years?)	Yes
Statewide Rank 2009-10	5
Statewide Rank 2010-11	6
3-year Cumulative API Growth	12
Above or below revocation criteria:	Above

If you have any questions on the material presented in the CCSA Academic Accountability Report Card, please contact:

accountability@calcharters.org

or call Chase Davenport, Vice President Performance Management, at 213-244-1446 ext. 403

For more information on the CCSA Accountability Framework, please visit

http://www.calcharters.org/advocacy/accountability/



# 2012 Academic Accountability Report Card

School: Ridgecrest Charter School

Definitions and Data Sources			
Term	Definition	Data Source	
API Score	The Academic Performance Index (API) is a numeric score ranging from 200 to 1,000 that summarizes a school's performance on California's standardized tests. It is used for school accountability purposes. )	2012 Growth API Data File	
3-year cumulative API growth	Cumulative API growth over the last three API cycles (i.e. an API cycle represents the difference between a current year growth API and the prior year's base API).	2012, 2011 and 2010 Growth API Data Files	
	<b>What is it?</b> The Similar Students Measure (SSM) identifies schools that over- and under-perform compared to schools with similar students statewide. It functions as a "proxy value-add" measure by comparing each school's performance to a prediction based on how schools with similar demographic characteristics perform.		
Similar Students Measure	<b>How is it calculated?</b> For each of the prior three years, schools are categorized by whether their API score was Far Above, Above, Within Range of, Below, or Far Below their prediction based on student background. Those results are aggregated into a three-year SSM Performance Band. There are seven SSM Performance Bands: Far Above All Years, Above All Years, Within/Fluctuating, Below Most Years, Below All Years, Far Below All Years. The SSM calculation is based on API scores and publicly-reported student demographics, as reported to the California Department of Education with STAR testing. The variables used are listed below. For technical detail on the SSM, see the Technical Guide: www.calcharters.org/2011/02/technical-guide-construction-of-aspp-and-ssm.html	California Charter Schools Association, calculated using California Department of Education (CDE) reported data	
School Type	Elementary, Middle, or High School, as assigned by CDE for determining API ranks		
# of Valid Test Scores	Number of students in grades two through eleven tested in STAR Program testing for 2012. Note: Only includes number of students included in the 2012 API	2012 Growth API Data File	
% Free/Reduced Lunch Enrollment	Percentage of students in the school who were eligible for the free or reduced-price lunch program		
% English Language Learners	Percentage of students at the school who were designated as English Learners		
% Students with Disabilities	Percentage of students who were designated as students with disabilities (SWDs). A SWD receives special education services and has a valid disability code on the STAR Program student answer document.	2012 STAR Program answer document	
Average Parent Education Level	Average of all parent education level responses using the following scale: 1 = Not high school graduate; 2 = High school graduate; 3 = Some college; 4 = College graduate; 5 = Graduate School		
Response Rate for Parent Education	Percentage of parents responding to parent education level question		
% Student Retention from October 2011 to 2012 STAR Testing:	Percentage of students who were counted as part of the school enrollment on the October 2011 Fall Consus Day and		
Pupil ethnicity percentages	Percentage of students in the school in each ethnic category: African American, American Indian, Asian, Filipino, Hispanic, Pacific Islander, White, and Two or More Races		
	Percentage of total enrollment in the following grade spans:		
Percentage of grade span enrollments	<ul> <li>Elementary schools: grade 2, grade 6, grades 7-8 and grades 9-11</li> <li>Middle schools: grade 2, grades 3-5, grade 6, grades 9-11</li> <li>High schools: grade 2, grades 3-5, grade 6, grades 7-8</li> </ul>		

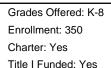


# 2012-13 School Quality Snapshot

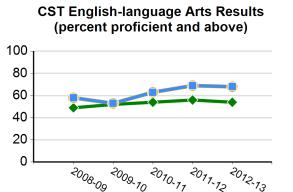
## **Ridgecrest Charter**

SBE - Ridgecrest Charter

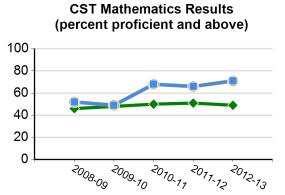
325 South Downs St., Ridgecrest, CA 93555

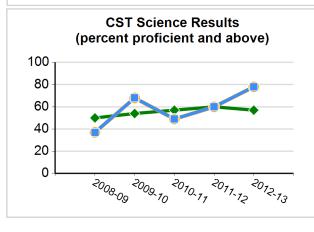


CDS Code: 15-75630-1530500



	(percent proficient and above)
100	
80 -	
60 -	
40 -	•
20 -	
0 -	
	20 <sub>08-09</sub> 20 <sub>09-70</sub> 20 <sub>10-71</sub> 20 <sub>11-72</sub> 20 <sub>12-13</sub>





California's Academic Performance Index (API)	
2013 Growth API	864
2011-12 Growth from Prior Year	16
Met Schoolwide Growth Target	Yes
All Student Groups Met Target	Yes
2012 Base API State Rank	7
2012 Base API Similar Schools Rank	10
API Subgroup Performance - 2013 AF	PI Growth

	Met Target	Growth
African American or Black		
American Indian or Alaska Native		
Asian		
Filipino		
Hispanic or Latino		
Native Hawaiian or Pacific Islander		
White	Yes	9
Two or More Races		
English Learners		
Socioeconomically Disadvantaged	Yes	31
Students with Disabilities		
Green = Student group met target		

Red = Student group did not meet target

Blue = Student group is not numerically significant

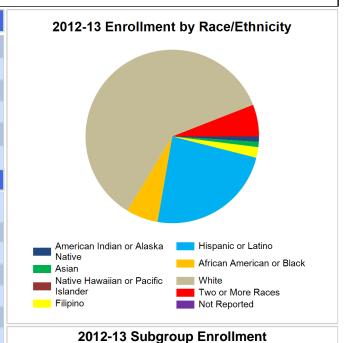
-- = Not enough students to report

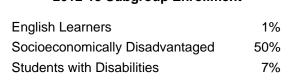
## **CHART LEGEND:**

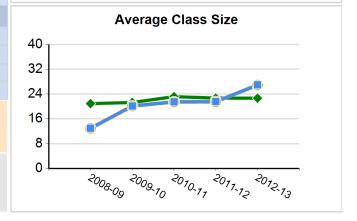


CST: CA Standards Test CDS: County-district-school

School and/or district information will not be displayed when data are not available or when data are representing fewer than 11 students.







# THINT OF COLUMN TO CALLED BY

# 2012-13 School Quality Snapshot

# **Ridgecrest Charter**

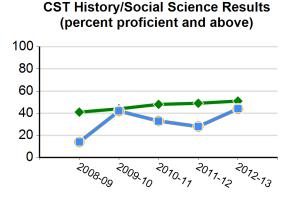
SBE - Ridgecrest Charter

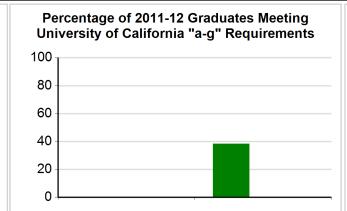
325 South Downs St., Ridgecrest, CA 93555

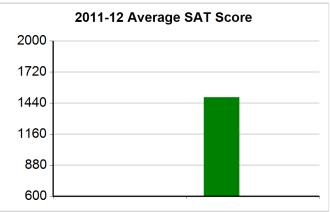
Grades Offered: K-8 Enrollment: 350 Charter: Yes

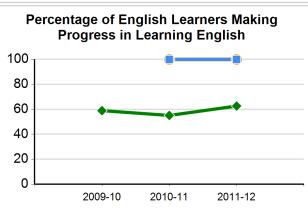
Title I Funded: Yes

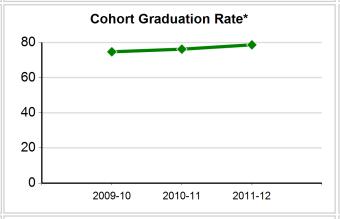
CDS Code: 15-75630-1530500

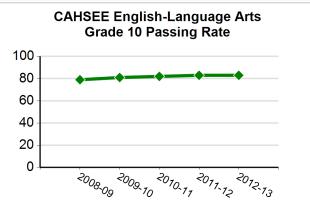


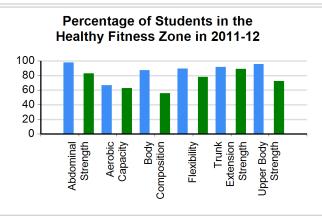


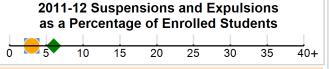


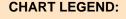










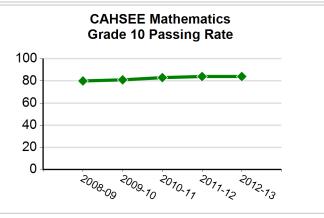




\* Only three years of data are available

**CAHSEE**: CA High School Exit Examination **CST**: CA Standards Test

School and/or district information will not be displayed when data are not available or when data are representing fewer than 11 students.



California Department of Education Report (v2.a) Generated: September 17, 2013 Tom Torlakson
State Superintendent of Public Instruction

Please visit the following Web page for more information: <a href="http://www.cde.ca.gov/snapshot/">http://www.cde.ca.gov/snapshot/</a>

# Appendix 5

#### Introduction

Students are responsible for knowing and following the contents of this handbook. The handbook will be reviewed annually.

The administration reserves the right to make additions and deletions, as it deems necessary, for the safety and/or welfare of all students.

Education Code Section 48982 requires parents or guardians to sign and return this acknowledgment.

Please sign, tear out and return to school.

#### **Tardy Policy**

RCS has a tardy policy. All students arriving to school after 8:00 a.m. will be counted as tardy. If a student accumulates a total of three tardies, a note will be sent home to the parent. Continued tardiness will result in the family being referred to the School Attendance Review Board, the District Attorney and possible dismissal from the school. I have received, read, understand and agree to comply with the tardy policy.

#### **Attendance Policy**

The school day begins officially at 8:00 a.m. Students are expected to arrive at school each day in time to enter the building/front gate and get to their classroom on or before 8:00 a.m.

#### **Emergency Contact Information**

The school must keep an updated file of the name, address, telephone number and e-mail of the person to contact for each child in the event of an emergency. Please contact the school at 760-375-1010 immediately if any of this information changes for your child after the school year has started.

#### **Textbook Contract: Parent/Student**

I, as the parent/guardian agree to pay for any and all lost or damaged textbooks, workbooks and library books. Students in grades 4-8 will have their books checked out to them directly through the library. These books are bar coded, and the student will be responsible for the assigned bar coded textbooks. Removal of bar code will result in additional costs.

#### **Detention Policy**

Students assigned detention will report to the assigned room at 3:00 p.m. and remain until 3:55 p.m. Students will be given 24 hours notice so that they may make arrangements for transportation. I have read RCS's detention policy and understand the school's detention policy. I will comply with the information herein.

#### **Photo Release**

I grant permission as the parent/legal guardian, for school use of pictures in which my child is included, and relinquish all title to said photographs, negatives, and reproduction. (Includes public media)

Yes; Please Initial:	No; Please Initial:
----------------------	---------------------

## Acceptable Use Policy (AUP)

#### For Student

I have read RCS's Acceptable Use policy on pages 5 of this School Handbook. I agree to follow all of the rules. I understand that, if I break any of the rules or misuse the technology resources, I may lose the privilege of using the resources either for a short time or for the entire school year. I also understand that I will have to pay for any damage that I cause.

I understand that my use of the technology resources is not private. I understand that school officials may read, delete or change any of my files.

#### For Parent(s)/Guardians

I have read the RCS's Technology Use policy on page 5 of this School Handbook and explained it to my child. I understand that violation of these provisions may result in disciplinary action taken against my child, including but not limited to suspension or revocation of my child's access to the school's technology resources. I understand that my child's technology usage is not private and that the school will monitor my child's use of technology resources. I consent to the school's interception of or access to all communications sent, received or stored by my child using the school's technology resources.

I agree to be responsible for any unauthorized costs arising from my child's use of the school's technology resources. I agree to be responsible for any damages incurred by my child.

#### **Cell Phone Policy**

I have read RCS's cell phone policy and understand the school's cell phone policy. I will comply with the policy on page 11 of this handbook.

#### **Saturday School Program**

(E.C. 37223, 48205) Students who are absent for personal reasons and who did NOT receive prior approval from the school administrator will be assigned to Saturday School to make up class work missed because of the **unexcused absence**. Absences will be considered unexcused and may affect extra-curricular eligibility if not cleared within 7 school days after the student returns from the absence. The Saturday School Program is an instructional session and an alternative program of classes, offered on Saturday, at which students can make up class work that was missed during the regular school week because of unexcused absence or **truancy**. A student who is defined as a truant will be required to attend the Saturday School Program. A student with unexcused absences or who is defined as truant shall be excused from the Saturday School Program if it is held on a day when such attendance would be in conflict with his/her religious beliefs.

#### Parent/Student Handbook

I have received and read the RCS Parent/Student Handbook and will comply with the information contained herein.

PLEASE PRINT STUDENT NAME	Date
Homeroom/Classroom Teacher and Grade	
Student Signature	Date
PLEASE PRINT PARENT NAME	Date
Parent Signature	Date
Parent/Guardian Email Contact	

I request to be included in the Email Contact List. This will include school updates and may be used as a tool for teachers to communicate with parents/guardians.

Parent/Guardian Email Address/Name	
Parent/Guardian Email Address/Name	

#### **Attendance Policies**

#### MANDATED NOTIFICATION TO PARENTS/GAURDIANS

Education code 48980 and various other statutes require school districts to give written notification to parents/guardians on an annual basis regarding programs, rights, and services.

#### **Compulsory Education**

Each person between the ages of 6 and 18 years not exempted under the provisions of this chapter or Chapter 3 (commencing with Section 48400) is subject to compulsory full-time education. Each person subject to compulsory full-time education and each person subject to compulsory continuation education not exempted under the provisions of Chapter 3 (commencing with Section 48400) shall attend the public full-time day school or continuation school or classes and for the full time designated as the length of the school day by the governing board of the school district in which the residency of either the parent or legal guardian is located and each parent, guardian, or other person having control or charge of the pupil shall send the pupil to the public full-time day school or continuation school or classes and for the full time designated as the length of the school day by the governing board of the school district in which the residence of either the parent or legal guardian is located.

#### Absence

C.C.R. Title 5, Section 306- A principal or teacher may require satisfactory explanation from the parent or guardian of a pupil, either in person or by written note, whenever the pupil is <u>absent a part or all</u> of a school day **or** tardy.

PARENTS, PLEASE PROVIDE A NOTE FOE EVERY ABSENCE

#### Absences- Excused

A pupil shall be excused from school when the absence is:

- Due to his or her illness (note from parent)
- Due to quarantine under the direction of a county or city health officer
- For the purpose of having medical, dental, optometric or chiropractic services rendered (physicians note required)
- For the purpose of attending the funeral service of a member of his or her immediate family, so long as the absence is not more than one day if the service is conducted in California and not more than three days if the service is conducted outside California.

A physician's note is required for all absences **3 or more continuous** days. Without this, the absences will be considered UNEXCUSED.

After 10 EXCUSED Absences, a physician's note will be required for each subsequent absence.

A pupil absent from school for the above excused reasons shall be allowed to complete all assignments and tests missed during the absence that can reasonably be provided and, upon satisfactory completion, shall be given full credit. The teacher of any class from which a pupil is absent shall determine what assignments the pupil shall make up and in what period of time the pupil shall complete such assignments. The tests and assignments shall be reasonably equivalent to, but not necessarily identical to, the tests and assignments that the pupil missed during the absence. A pupil absent from school for unexcused reasons may make up the work by attending Saturday School.

#### Absences- Unexcused

Any absence for reasons other than listed as EXCUSED ABSENCES are deemed unexcused. The District is required by law to seek an explanation (a written or verbal justification) regarding all absences. Upon the third unexcused or uncleared absence for more than any 30 minute period from school in any school year, the student may be classified as truant. This could be grounds for referral

to the SARB and on to the City or District Attorney's Office for possible prosecution.

#### **Absences for Religious Purposes**

Pupils who are members of religions that observe religious holidays that fall on school days may be excusable from school by making prior arrangements, as specified by the school director and with written parental/guardian request (E.C. 48205(a)(7). Additionally, students may be absent to attend a religious retreat, not to exceed four hours per school year (E.C. 48205(C).

#### Attendance

School attendance is vital to student's achievement. Students who develop patterns of good attendance are much more likely to be successful both academically and socially.

#### Attendance Matters!

- When students attend school, they get better grades, score better on standardized tests and are more likely to go to college.
- It is our responsibility to teach students the importance of attendance now so they are prepared for the future.
   Employers say good attendance demonstrates responsibility and is a key factor in the hiring and promotion of employees.
- It's the law. Parents and guardians are responsible for ensuring that their children go to school. When parents are at work, students should be safe at school.

#### Parent Influence Attendance- Get Involved!

- Plan family vacations for non-school days only.
- Schedule non-emergency medical and dental appointments after school hours.
- Make sure your child's school has your accurate daytime contact information, including cell phone number and/or email address.
- Communicate often with your child's teachers.
- Gain access to AERIES and monitor your child(ren) up-tothe-minute progress online. Ask your school attendance clerk about AERIES.
- Make your school aware of any problems that may be causing your child to miss school.

Every student is expected to attend school on a daily basis, unless there is a valid justification for his or her absence (E.C. 48200). Do not allow your child to have "parent permitted truancies." These truancies are best described as absences for reasons other than what the law allows. They may include the following: personal business, car problems, no clean clothes and rain

#### Truancy and Tardy Policy

Any pupil subject to compulsory full-time education who is absent from school without a valid excuse three full days in one school year **or** tardy or absent for more than any 30-minute period during the school day without a valid excuse or three occasions in one school year, or any combination thereof is a truant and shall be reported to the attendance supervisor or to the superintendent of the school district (E.C. 48260). District policy requires schools to notify parents by mail upon student's initial classification as a truant.

The first mandated truancy notification states:

- That the parent or guardian is obligated to compel the attendance of the pupil at school
- That parents or guardians who fail to meet this obligation may be guilty of an infraction and subject to prosecution.
- That the parents or guardian has the right to meet with appropriate school personnel to discuss solutions to the pupil's truancy.
- That it is recommended that the parent or guardian accompany the pupil to school and attend classes with the pupil for one day.

There is no excused tardy- UNLESS, there is a physician's note with the start date, return to school date and reason for absence.

Any pupil is deemed a **habitual truant** who has been reported as a truant three or more times per school year after an appropriate district officer or employee has made a conscientious effort to hold at least one conference with the parents or guardian of the pupil and the pupil.

Any pupil who is deemed a habitual truant or is irregular in attendance in school or is habitually insubordinate or disorderly during attendance at school may be referred to a School Attendance Review Board (SARB). The notice shall indicate that the pupil and parents or guardians of the pupil will be required to meet with the School Attendance Review Board.

Any minor who is required to be reported as a truant will be required to attend makeup classes conducted on one day of a weekend (Saturday School Program).

In the event that any parent, guardian, student, or other person continually and willfully fails to respond to directives of the SARB or services provided, the SARB shall direct the school to make and file in the proper court a criminal complaint against the parent, guardian, student or other person charging the violation and shall see that the charge is prosecuted by the proper authority.

The District is in partnership with the Ridgecrest Police Department and the Kern County District Attorney's Office to provide services to parents of truant students.

#### Students on Campus Before/After School

Students are not to arrive on campus before 7:30 a.m., unless requested by a teacher. Once on campus, students are <u>not</u> allowed to leave without permission. The first bell rings at 7:55 a.m. and students must be in class and ready to begin at 8:00 a.m. Students arriving after 8:00 a.m. must report to the office for a tardy slip to keep from being marked absent. School ends at 3:00 p.m. and at 12:15 p.m. on Flex/Minimum Days. Students are to leave campus directly after school, unless they are staying for an authorized activity. If students are staying for an activity they are to remain with their teacher until they are released to the activity.

#### **Saturday School Program**

(E.C. 37223, 48205) Students who are absent for personal reasons and who did NOT receive prior approval from the school administrator will be assigned to Saturday School to make up class work missed because of the **unexcused absence**. Absences will be considered unexcused and may affect extra-curricular eligibility if not cleared within 7 school days after the student returns from the absence. The Saturday School Program is an instructional session and an alternative program of classes, offered on Saturday, at which students can make up class work that was missed during the regular school week because of unexcused absence or **truancy**. A student who is defined as a **truant** will be required to attend the Saturday School Program. A student with unexcused absences or who is defined as truant shall be excused from the Saturday School Program if it is held on a day when such attendance would be in conflict with his/her religious beliefs (alternative arrangements will be made).

#### Visitation/Observation

All campus visitors must have the consent and approval of the principal/designee. Permission to visit must be given at the time requested if at all possible or within a reasonable period of time following the request. Children who are not enrolled at the school are not to be on the campus unless prior approval of the principal has been obtained. Visitors may not interfere with, disrupt or cause substantial disorder in any classroom or school activity. District Policy states, that smoking and the use of all tobacco products is prohibited on all District property including District-owned or leased building, and in District vehicles at all times, by all persons, including employees, students, and visitors at any school or District site, or attending any school-sponsored events. Visitors are expected to:

- Follow the established school policy in requesting a classroom visitation
- Complete a visitor's permit upon arrival at the site
- Enter and leave the classroom as quietly as possible
- Not converse with the students, teacher and/or instructional aides during the visitation
- Not interfere with any school activity
- Keep the length and frequency of classroom visits reasonable
- Follow the school's established procedures for meeting with the teacher and/or principal after the visit, if needed
- Learn and follow the school-wide behavioral expectations
- Return the visitor's permit to the point of origin before leaving the campus.

Any individual who disrupts a school site or fails to follow school rules and/or procedures is subject to removal from the school site and may be further restricted from visiting the school.

#### Use of the Office Phone

Any student that is not feeling well at any time during the day, including after school, needs to check into the school office. The office will call home and see that care is given until the child is taken home. (Refer to pg. 4 "First aid and Illness during School Hours") Students may not use the phone: to see if they can go home with, or bring home, a friend or to have their work or other forgotten items brought to school. Phone calls from parents/guardians to the classroom during the school day are disruptive to the teacher and students and are NOT recommended. \* If possible, please inform your child of transportation changes in the morning before school.

#### Meal Applications: Breakfast and Lunch

Students can qualify for free or reduced price meals based upon their household size and income which is based on Federal Income Eligibility Guidelines. Most students are required to fill out a current meal application at the beginning of each school year. Applications for free and reduced price meals are mailed to students' homes before the start of each school year. They are also available at the school site.

If you receive an application in the mail please fill it out and mail it back in the return envelope provided, or return it to the school office; this will expedite the process.

Only one application per household is required. Please do not submit multiple applications as this will slow down your processing.

Once your application has been received and/or processed, an eligibility letter will be mailed to your home address.

Applications are accepted throughout the school year. If your income or household size changes you may submit an updated application. This may be subject to verification and documentation.

Detailed information on how to fill out a Meal Applications is available on our website.

A new application must be on file within the <u>first 30</u> days of the new school year; this is known as the "grace period". After the end of the "grace period", any student without a new application on file will be required to pay full price for meals until an application is submitted and eligibility determined.

Students may also bring a lunch from home each day. A parent may bring a hot lunch for their student if desired. Students have 40 minutes for lunch. All food must be eaten in designated areas inside the Cafeteria or outside where tables and benches are provided. No energy or soda drinks are permitted on campus.

Parents/guardians are invited to have lunch with students during the student's designated lunch time. Parents/guardians must sign in at the front office and obtain a visitor badge to be worn during their visit. While on campus parents/guardians will be

supervised by staff members. We strongly suggest that you adhere to a no soda policy as part of your student's lunch. Sugar drinks will make them thirstier and tired as the school day continues. We do sell milk at a minimal price in the office on a daily, weekly and monthly basis. We suggest you provide water or 100% fruit juice boxes in your student's lunch boxes. Please be sure that your student has adequate food for lunch and snacks for the full school day. The school office personnel cannot provide these items for your student.

#### **Birthday Celebrations**

Families should contact the classroom teacher to make arrangements. Parents/guardians must sign in at the front office and obtain a visitor badge to be worn during their visit.

#### **Personal Belongings**

Do not leave personal belongings unattended. The school is not responsible for lost or stolen items. Money should always be turned in to the teacher or carried on the person and never put in backpacks or left in the desk or classroom. The school is not responsible for lost money. Please refer to page 11 for a complete list of items not permitted on campus.

#### **Campus Passes**

All students who are out of class must have a pass from a staff member. Students must have a pass to leave designated areas at lunch time, between classes, and before or after school.

#### First Aid and Illness during School Hours

First Aid is administered in case of minor injuries. If illness or a serious accident occurs during the school day, every attempt is made to notify the parent/guardian at once. Any student not able to return to class due to illness or injury must be picked up from the school within 60 minutes of parent/guardian or emergency contact notification. If you cannot be reached, our only recourse is to use our judgment in seeking medical attention for your student. In the event you will be out of town during any school day, you must notify the office before school begins and give office personnel an emergency phone number of a person willing to take charge of and pick up your student in the event your student becomes injured or ill.

RCS has a room where an ill or injured pupil can lie down. The school will contact the parent to have the child picked up. An ill pupil cannot be released without parent permission. Every pupil must have on file at the school an emergency information card listing the family's choice of doctor and noting where parents/guardians or other responsible adult can be reached in case of emergency. It is very important that this card be returned to the school promptly after the pupil brings it home for his/her parent to complete and sign. If your phone number changes, please update the emergency information card in the office.

#### Medication

Children may take medication, which is prescribed by a physician, and get help from school personnel during the school day if:

- The charter school designee has received a written statement from the physician detailing the medication name, method, amount, and time schedules by which the medication is to be taken; and
- Parent, guardian or caregiver submits a written statement indicating his/ her desire that the school assist his/her child in taking the medication; and
- Parent signs a release statement on a special form available from the school.

Children may carry and self-administer a blood glucose level test and diabetes care, inhaled asthma medication and auto-injectable epinephrine if the rules in one through three above are met.

If your child is on a continuing medication regimen for a non-

episodic condition, you are required to notify the school designee of the medication being taken, the current dosage, and the name of the supervising physician.

Forms are available in the front office; all medication, whether prescription or over-the-counter, <u>must be brought in by the parent/guardian in the original unopened container</u>. The parent/guardian must come into the office to pick up all leftover medication. No medication will be given to students to take home.

The school office may not administer over-the-counter medications, such as aspirin or cough medicine, unless these conditions above are met, but you may come to the site and administer such medications to your child.

Note: No medication (including Tylenol and Aspirin) will be administered by school personnel without parent and/or doctor's written permission; however, parents and guardians may come to the school and administer medications to their child(ren).

Doctor's instructions must be renewed each year. Any changes in medication, amount, or means of administering require new doctor's instructions

RCS recognizes that some students have asthma graded as moderate or severe and may need to carry their own inhalers in order to have immediate accessibility. Parents/guardians who are aware of this need must follow steps 1-3 in the above "Medication" section to allow qualified students to carry inhalers.

RCS recognizes that some students have allergies of such severity that they may require an emergency anaphylactic injection during the course of the school day. Parents/guardians who are aware of this foreseeable need may have the medication stored at the school in accordance with the medication policy. The medication will be made available for trained school staff, paramedics or parent administration. With appropriate permission from the student's physician and parent/guardian, students may self-inject the medication and/or may be assisted by staff to self-inject the medication.

#### **Immunizations**

A pupil may not be admitted to school unless he/she has been fully immunized against: Diphtheria, pertussis (whooping cough). Tetanus, poliomyelitis, measles, mumps, rubella, Hepatitis B and Varicella (chicken pox) in the manner and with immunizing agents approved by the State Department of Public Health, except that students who have reached the age of seven are exempted from the requirement of immunization against pertussis or mumps. The required immunizations are available from the County Health Officer or a physician.

Documented proof of immunizations is required upon registration. It is the policy of RCS that there be no "Conditional" admittance to school; immunizations must be up to date before admission to school is granted. This requirement does not apply if a school provided waiver is signed stating that the immunization is contrary to the beliefs of the parent/guardian, or a letter or affidavit from a licensed physician is given stating that the physical condition of the pupil is such that immunization is not considered safe. If an outbreak of a communicable disease occurs at the school, the non-immunized student will be excluded for his/her safety until such time as directed by health officials or school administration

#### Kindergarten and First Grade Physicals

State law requires that each student enrolling in the first grade must present a certificate, signed by a physician, verifying that the student has received a physical examination within the last 18 months. Parents/guardians may file a written objection (waiver) for the physical but must understand that the child may be sent home if he/she is suspected to be suffering from a contagious or infectious disease. You may find it convenient to have your child immunized at the same time that the physical examination is conducted. These

services may be available to you at no cost through the Child Health and Disability Prevention Program (CHDPP). [E.C. 49450]

#### Oral Health Assessment [E.C. 49452.8]

Parents or guardians must have their child's oral health assessed by May 31 of the student's first school year (kindergarten or first grade). Assessments within the 12 months before the child enters school also meet this requirement. The assessment must be done by a licensed dentist or licensed or registered dental health professional. By law student health information is confidential.

Many things impact a child's school progress and success, including health. Children must be healthy to learn, and children with cavities are not healthy. Baby teeth are not just teeth that will fall out. Children need their teeth to eat properly, talk, smile, and feel good about themselves. Children with cavities may have difficulty eating, stop smiling, and have problems paying attention and learning at school.

#### Scoliosis Screening [E.C. 49452.5]

Seventh grade girls and eighth grade boys are screened for scoliosis (curvature of the spine), unless you submit a written denial of consent.

#### Vision Screening [E.C. 49455, 49452]

Your child's vision will be checked by an authorized person between grades kindergarten through 8, unless you present to the school a certificate from a physician or optometrist verifying prior testing or a letter stating it violates your faith in a recognized religious belief.

#### Hearing Test [E.C. 49452]

The school is required to provide for the testing of hearing of each student enrolled in kindergarten and grades 2, 5, 8, and 10, unless you submit a written denial of consent.

#### Sun Protection [E.C. 35183.5] [E.C. 35291, 35294.6]

Students when outdoors can wear sun protective clothing, including, but not limited to hats. Students may also apply sunscreen during the day without a doctor's note or prescription.

#### Confidential Medical Services [E.C. 46010.1]

According to the Education Code, school authorities may excuse any student in grades 7 through 12 from school for the purpose of obtaining confidential medical services without the consent of the pupil's parent or guardian. Schools are permitted to grant such excuses, but are not required to do so. RCS does not grant such excuses.

#### Pesticide Use [E.C. 17610.1]

RCS is providing parents/guardians the name of all pesticide products expected to be applied at school facilities this school year. That identification includes the name and active ingredients. Only fully certified pesticides can be used on school grounds. Parents and guardians may register with the school if they wish to receive notification of pesticide applications at a particular school or facility, please request an individual pesticide application notification form from RCS Facilities Department. Further information is available from the California Department of Pesticide.

Cross Check Plus	Lesco	Bifenthrin	279-3206- 10404
Tempo SC Ultra	Bayer	Cyfluthrin	432-1363
Max Force Granular	Bayer	Hyperamethylnon	432-1262

#### Acceptable Use Policy & Digital Portfolios

The future our children will live in depends on their ability to use technology. RCS is providing students with access to and experience with cutting-edge technology. Each student has daily access to technology and receives instruction in the appropriate use of this technology. While RCS regularly updates blocking software to limit access to inappropriate resources and information, it is impossible to restrict access to all controversial materials. Student work is also monitored. Students are to follow all rules and regulations governing technology and Internet conduct. Any violations of these rules and regulations will result in disciplinary action. Students are responsible for their use of technology and technological resources and must sign an Acceptable Use Agreement annually.

Computers and the Internet are found in every classroom and the Library Media Center of the school. Students use computers for school projects and research. Teachers help students learn to use computers and the Internet properly so they will be prepared for the future. RCS will work to protect students from any dangerous or inappropriate material found on the Internet. It is the student's job to use the computer properly and responsibly. Students must report any vandalism or dangerous and inappropriate material found on the Internet to their teacher or school employee immediately.

**Personal Responsibility**: Students are expected to know that the computer must be used correctly.

- Students are expected to know that school rules must be followed on the computer network.
- Students are expected to know that if anything is not right or makes me uncomfortable, I will tell the person in charge.
- If a student finds something that is not appropriate on the Internet, they are expected to leave it right away and tell an adult.
- Students are expected to understand that all the rules described in the discipline matrix apply when they are using the computer and/or the Internet.

Acceptable Use: Students are expected to understand that computers should be used for learning, research and creating classroom projects. The purpose of using the Internet in our school is to support research and education by providing access to unique resources and the opportunity for collaborative work. Transmission of any material in violation of school policy or any U.S. or state regulation is prohibited. This includes, but is not limited to: copyrighted material; threatening or obscene material; or material protected by trade secrets.

- If a student copies anything from the Internet or software program and pastes it into their project, they are to give credit to the author.
- 2. Students are expected to follow the rules of the network.
- 3. Students are expected not to try to buy, sell or advertise anything on the school network.
- Students are expected to understand that the computer belongs to the school and are not to change the way the computer desktop looks or works.
- Students are expected not to download any commercial software from the Internet.

Network Etiquette and Privacy: Students are expected to abide by the generally accepted rules of network etiquette. The following are not permitted: sending or displaying offensive messages or pictures; using obscene language; accessing personal e-mail; harassing, insulting or attacking others; sharing confidential information (name, personal address, phone number); damaging computers, computer systems or computer networks; violating copyright laws; using others' passwords; trespassing in others' folders, work or files; intentionally wasting limited resources; employing the network for commercial purposes; downloading of files; and purchasing of items, materials, goods, etc.

**Services**: RCS has no control over the Internet. Teachers and staff will work with students to protect them from inappropriate material

on the Internet. They will also teach students how to save and protect their work so that they are successful computer-users.

Vandalism: Will result in the cancellation of privileges. Vandalism is defined as any malicious attempts to harm or destroy data of another user, Internet, or any of the networks that are connected to the Internet. This includes, but is not limited to, the uploading or creation of computer viruses, attempts at gaining unauthorized access, or changing online materials without permission.

**Privileges**: Using the computer network is a privilege students must earn and keep. If students don't use the computer correctly, students will face disciplinary action and their parents/guardians will be notified.

**Security**: Security on any computer system is a high priority, especially when the system involves many users. If a student feels they can identify a security problem on the Internet, they must notify the teacher/administrator in charge. Students shall not use another student's log in. Attempts to logon to the Internet as anyone but themselves may result in cancellation of user privileges. Any user identified as a security risk or having a history of problems with other computer systems may be denied access to the Internet.

**Updating:** With the rapidly changing nature of technology and information resources, it may be necessary to update and/or modify this Acceptable Use Policy (AUP). Each user will be required to review and sign this policy annually. All users are responsible for notifying the designated system administrator or any RCS staff member of changes in personal information that may compromise the integrity of the user's Acceptable Use Policy.

**Digital Citizenship:** Access to RCS-provided materials and technologies from any location will be subject to RCS discipline guidelines and procedures.

RCS makes no warranties of any kind, whether expressed or implied, for the service it is providing. RCS will not be responsible for any damages you suffer. This includes loss of data resulting from delays, non-deliveries, miss-deliveries, or service interruptions caused by its own negligence or your errors or omissions. Use of any information obtained via the Internet is at your own risk. RCS specifically denies any responsibility for the accuracy or quality of information obtained through its services.

#### **Standards Based Grading**

Academic Standards Behavior Standards

5= Advanced	90 100%	Α	Outstanding 90-100%
4= Proficient	80 - 89%	В	Good 80-89%
3= Basic	70 - 79%	С	Satisfactory 70-79%
2= Below basic	60 - 69%	D	Needs Improvement 60-69%
1= Far Below basic	0 -59%	F	Unsatisfactory 50-59%

#### **Academic Performance Standards**

Students are expected to perform to grade level standards. If a student receives a grade lower than 70% on any given assessment, the teacher will send the graded work or a note home in the weekly envelope for parent/guardian signatures. The signed work or note is to be returned to the classroom teacher the following day.

#### Report Cards

Transitional Kindergarten through fifth grade will have their first and second trimester report cards sent home in the student's Weekly envelope. The third trimester report card will be mailed home for all students. Sixth, seventh, and eighth grade students will always have their progress reports and report cards mailed home.

#### **Progress Reports**

Progress reports are generated halfway through each trimester to advise the parent of their student's progress. This gives the student the opportunity to improve his/her grade before the report card is issued. Other progress reports may be sent home in addition to this

progress report. Parent/teacher conferences are scheduled three times per year. First and third trimester progress reports will handed out at a mandatory parent/teacher conference. The second trimester progress report will be sent home in the Weekly envelope for grades Transitional Kindergarten through fifth. Sixth, seventh, and eighth grades, progress reports will be mailed home. If a parent/guardian is unable to attend the scheduled conference, please call to make alternate arrangements with your child's teacher. The necessity of other conferences is left to the teacher's or parent's discretion to schedule. However, parents/guardians may and are encouraged to schedule times to meet with teachers on a regular basis to discuss their student's progress.

#### **Honor Roll**

Honor Roll is a means of giving recognition to fourth through eighth grade students based on scholastic achievement. To make the Honor Roll a student must have at least a 3.0 GPA with no failing marks; and be working at, or above, grade level content standards. Honor Roll awards are given out at the end of each trimester and students will have their names published in the local newspaper. If you do not wish to have your student's name published, please contact the Director at the beginning of the school year.

#### **Grade Promotion and Retention**

The Ridgecrest Charter School Board is dedicated to the continuous development of each student. Typically, a student will be promoted annually to the next grade level; however, he/she may be retained when there is evidence that the student will not make satisfactory progress in the next grade.

Students that do not score at least month 3 of their grade level (.3) on the STAR Math or STAR Language Arts during the 1<sup>st</sup> trimester must be marked as risk for retention on their report card. Students that do not score at least month 6 of their grade level (.6) on the STAR Math or STAR Language Arts during the 2<sup>nd</sup> trimester must be marked as risk for retention on their report card. Students that do not score at least month 9 of their grade level (.9) on the STAR Math or STAR Language Arts during the 3<sup>rd</sup> trimester must be marked as risk for retention on their report card.

The process of promotion and retention of Ridgecrest Charter School students should take into consideration a myriad of factors including developmental stage, physical age, fine motor skills, gross motor coordination, capacity for learning, and academic progress. The director and teacher have the final authority for grade promotion.

Passing reading, math, and language arts in the respective grade levels is required for promotion to the next grade.

#### **Academic Acceleration**

Assignment to a higher grade level will occur only after careful assessment of the student's ability, intellectual growth, emotional development, social competence, and academic achievement. Any change in a student's grade level must be in the student's best interest. In some unique cases, parents/guardians may seek grade level advancement for a student in grades TK-8. The needs of each individual student are of utmost importance and must be met in the most effective manner possible; therefore, TK-8 grade level acceleration will be considered when compliance with all of the following criteria is completed: receipt of written request to the Director from the parent/guardian requesting their student "advance" a grade. The Director should receive this written request no later than the end of the second trimester; recommendation from the current grade level teacher as to in-class/grade performance in core subjects (Language Arts, and Mathematics). The developmental readiness of the student will be confirmed by in-class observation and external testing; review of available norm-referenced tests to determine academic ability with the proposed grade level placement as determined by STAR and Benchmark testing and the discretion of the Director; current grade level norm referenced test (pre and post),

and the post test for the grade level to be "skipped"; the school psychologist or counselor may perform an emotional and social readiness evaluation of the student's ability to deal with issues and students in the proposed grade placement; conference with the Director and parent/guardian; and the academic placement will be made by the Director prior to the start of school, and formally communicated to the parents/guardians via letter to their home address. A student may be accelerated if he or she meets all of the following requirements (scores are for end of the year exams of the grade being skipped):

- 1. Reading Assessment 90%
- 2. Math Assessment 90%
- Other materials such as social maturity, observation records and student work
- A school district representative recommends acceleration of the student
- 5. A parent of guardian approves acceleration of the student
- 6. Accelerated Reader score: (grade level being skipped +.9)
- 7. Accelerated Math score: (grade level being skipped +.9)
- 8. CST scores of Advanced in Math and Language Arts

The Student Study Team will make the recommendation for acceleration and the decision made will be final. Placement will occur based on the Team's decision.

#### Awesome Eagles

"Awesome Eagles" is a monthly, student incentive program sponsored by the Parent Teacher Organization. Each student has the opportunity to qualify, participate, and be recognized for this award. The criteria for the award are the "3 E's": Excellent Citizenship (no documented discipline infractions), Excellent Attendance (no unexcused/unverified absences), and Excellent Academics (no more than 2 missing assignments).

Students must earn three Awesome Eagles per school year to qualify for the end of the year swim party (at least one award per trimester).

To attend the Pool Party: Students must have 97% attendance rate and not be considered truant. No suspensions (on campus- OCS or out of school). No more than 5 assigned detentions (lunch or OCS).

#### **Attendance Recognition Program**

Classes with perfect attendance and having the most students to school on time will receive special monthly recognitions during the school year. Every student will be encouraged to develop good school attendance habits.

Individual attendance certificates will be awarded to students with perfect attendance throughout the school year. Regular and prompt attendance increases instructional time in the classroom, minimizes classroom interruptions, and fosters good lifelong habits.

#### **Planners**

Parents, teachers, and administrators all have different ideas about how to best educate young people; the one constant among all of these different schools of thought is a shared goal: That we give students the best chance at becoming successful.

Students with a solid foundation in organization and planning are better equipped to learn and succeed, and student planners are among the best hands-on resources for building these invaluable skills. By incorporating a planner into his or her daily life, a student will begin to internalize the ideals of responsibility, neatness, organization and punctuality in a natural and efficient way. Each student receives their first planner/student handbook for free, if lost, replacement is \$6.00.

#### Planners are required to be brought to class each day.

#### Homework

Homework is an integral part of the education program at RCS. It is an extension of the classroom lessons and should directly relate to class work. Homework reinforces skills and concepts that are taught and helps develop good study skills and habits. It also informs parents/guardians what is being taught in the classroom. Some guidelines for the assignment of homework follow:

It is generally agreed that the younger the child, the less time the child should be expected to devote to homework. A general rule of thumb is that children do 10 minutes of homework for each grade level. Therefore, first graders should be expected to do about 10 minutes of homework, second graders 20 minutes, third graders 30 minutes, and so on. If your child is spending more than 10 minutes per grade level on work at night, then you may want to talk with your child's teacher about adjusting the workload. In addition to homework all students should spend 20 minutes a night reading at least four times a week. Please contact teachers for missed homework assignments during absences via email or note; the office staff does not have information regarding missed assignments.

Students who do not complete homework may be assigned recess or lunch detention by their teacher on a daily basis.

#### Absences and Make-Up work

Students are responsible for making up work covered or assigned during his/her excused absence. All make-up work will be assigned no later than the day the student returns from the absence. The student is given two days to complete the work for each day absent. However, if a student is absent the day a previous assignment was due, that work is due the first day the student returns to school. For any unexcused absence, the student will be given a zero for the work assignment.

# It is the responsibility of the student to turn in the work on the day it is due and to request make-up work from the teacher.

Please contact teachers via email for make-up work.

## **Independent Study Contracts**

If parents/guardians know that their student(s) will be away for three (3) or more consecutive days, an Independent Study Contract may be requested. Independent Study Contracts allow students to complete their class work and homework assignments away from the school campus and students are not considered absent during these days. By contacting the school office personnel, parents/guardians may request an Independent Study Contract if their child is going to be absent three (3) or more days. Parents/guardians must allow at least 48 hours (2 school days) for teachers to be notified and assignments collected. Parents/guardians can get the necessary paperwork from the school office. Any school work completed by students during Independent Study Contract MUST be returned to the classroom teacher on the student's first day back in class, or the contract will be void and the days the student was out will be changed to unexcused absences with zero marks for the work.

## **Independent Study Contract for Military Families**

RCS may grant up to five days of excused absences for military-connected students whose parents are experiencing a deployment. The conditions under which the school may approve excused absences are: (1) the absence is preapproved; (2) the student is in good standing; (3) the student has a prior record of good attendance; (4) missed work is completed and turned in within the school's allotted time period; and (5) the absence is not during standardized testing dates.

#### **Academic Honesty**

To be successful in school, all students are expected to do their own work. In the event a student or group of students chooses to cheat on an assignment or test, the following policy will be followed: First incident: student(s) involved receive a warning and the teacher calls the parents/guardians.

Second incident: student(s) receives a zero on the assignment or test, parents/guardians are called, the teacher writes a disciplinary referral, and a consequence is given.

Third incident: student(s) face possible suspension and recommendation of expulsion according to the guidelines in the zero tolerance policy.

#### Student Study Team (SSTs)

The Student Study Team (SST) process is used at RCS as a tool to help students that are in danger of failing, having behavior issues, and/or attendance problems, which impedes his or her success during the school year. The SST Team also determines grade acceleration (skipping grades). The SST is made up of the student's teacher(s), one or several other teachers, an administrator or designee, the parents/guardians and the student. In grades four and above it is important that the student be part of this team and attend the meetings. The team works to assess the learning modes of the student and devises interventions to help them be more successful. During the meetings, the student's strengths and weaknesses are discussed and interventions are explored. When everyone involved follows the interventions, improvement occurs. The teachers or parents/guardians may request an SST.

#### **Weekly Envelopes**

Weekly envelopes are a primary source of communication to each student's home. The envelope will be sent home every Monday in the student's backpack. Please remember to look for this envelope every week. It will contain everything you need to know concerning class and school activities for the week. Advance notice of all important events, including permission slips, will be sent home via this envelope; please be sure to the sign outer cover of the envelope each week. Student work that has been graded at below 70% will need to be signed by the parent/guardian and returned to the teacher.

The front of the Envelope is to be signed by the parent each week to verify receipt of the contents. If the envelope is not signed and the contents of the envelope still remain, the parent will be contacted by the teacher.

Replacement of the Weekly Envelope is \$2.00 and can be purchased through the school office.

### **Eighth Grade Promotion/Class Trip Requirements**

In order to participate in the eighth grade promotion ceremony and the class trip, the following requirements must be met:

<u>Academic:</u> Student must have an overall GPA (Grade Point Average) of at least 2.0 in core academics; Language Arts, Math, Science and Social Studies.

<u>Behavior</u>: Student must not receive more than three (3) after school detentions and/or on campus suspensions, or two (2) out of school suspensions during the year. Any expulsion or pending expulsion will mean an automatic loss of promotion/class trip privileges.

<u>Valedictorian/Salutatorian:</u> The Grade Point Average during the sixth, seventh and eighth grade years must be 3.5 or above.

Attendance: Students must have 97% attendance, unexcused absences and tardies qualify as truant.

<u>Textbooks</u>: All textbooks must be turned in and fines paid. Lost textbooks must be paid for prior to the class trips and ceremony.

<u>Dress Code for Promotion:</u> Girls should wear dresses or dress pants. No see through, strapless, or low cut clothes allowed. Boys should wear button down shirts, and casual slacks. Jeans are not allowed.

#### **Kindergarten Graduation Requirements**

In order to participate in the kindergarten graduation ceremony, the following requirements must be met:

<u>Academic:</u> Student must be recommended for 1<sup>st</sup> grade promotion by the classroom teacher.

<u>Behavior</u>: The student must not receive more than two (2) out of school suspensions during the year. Any expulsion or pending expulsion will mean an automatic loss of promotion privileges.

**School Accountability Report Cards:** The School Accountability Report Card is available on request and is accessible at the following Internet site: http://www.ridgecrestcharterschool.org. This contains information about the school regarding the quality of the programs and its progress toward achieving stated goals.

**Standardized, Norm-Referenced Achievement Tests:** The school is required to report each pupil's individual score, in writing, to the pupil's parent or guardian. The school invites parents/guardians to contact appropriate school personnel for further explanation or information regarding how the parent or guardian can best assist the school and the pupil in improving the pupil's performance.

#### **Classroom Behavior Expectations**

Students are expected to follow the classroom rules of the teacher. Students with good behavior will be rewarded and consequences will be used for students who break the rules. Good attendance, and completing homework and schoolwork as assigned are also examples of expected classroom behavior. Students will follow the directions of all classroom teachers, program assistants, and volunteers under the direct supervision of staff.

All school property will be kept neat and clean. Vandalism will not be tolerated and will result in student discipline. Parents/guardians are responsible for malicious acts by their students.

#### **Code of Conduct**

**Respect for Self** - students are expected to respect themselves by wearing correct uniform, using appropriate language, and maintaining appropriate hygiene and dress for their location.

**Respect for Others -** students are expected to respect others by obeying staff instructions, treating others with kindness, and striving to treat others as they would like to be treated.

**Respect for Property -** students are expected to respect their property, and the property of others, by consistently trying to leave things in the same (or better) condition than they found them.

## **School Wide Discipline Policy**

School staff supports an environment that teaches students, through the daily curriculum, the skills to resolve conflicts and take responsibility for their actions. Character education instruction and discipline models are based on the schools character education program; which is comprised of six components: trustworthiness, respect, responsibility, fairness, caring, and citizenship, taught through the curriculum and school assemblies throughout the year. Students participate in formal and informal discussions about the meaning of each behavioral trait.

Teachers have established classroom management, token economies, and incentive programs based on school rules. At the beginning of the year, behavior expectations are outlined in a student handbook.

Progressive disciplinary measures begin in the classroom when students are disruptive or demonstrating poor citizenship. Students who continue to make poor choices in conduct are referred to the Administrator. Consequences and disciplinary action are based upon the student's past behavioral trend and severity of infraction. Discipline measures are applied, firm, fair, and consistently throughout the school year.

Positive behavior and citizenship by students are acknowledged by staff members through intangible and tangible incentive programs. Students demonstrating good citizenship are immediately given verbal praise, and are eligible for a *Caught in the Act* card given by school staff: at the end of the month, the class with the most cards earns a special reward. Students are also eligible to earn flat currency in the token economy system. Their currency can be converted into various goods and services available through classroom and schoolwide auctions. Teachers are empowered to deal with student misbehavior in their classrooms. Violations or non-compliance of the school-wide discipline policy will be taken seriously. If a student receives a referral, he/she is to report to the Administrator. Students that fail to report to the office when sent with a referral or fail to present the referral will incur serious consequences.

A referral will result in, but is not limited to, one or more of the following consequences:

**<u>Detention</u>** After school, lunch detention, or campus clean-up.

<u>Suspension</u> In-school or out-of-school suspension of 1-5 days depending upon the severity of the offense. A student on in-school suspension must be brought to the school office and picked up from the school office by a parent or guardian. (The decision to suspend out-of-school in excess of one day is decided by the Administrator.) Suspensions may be extended past the initial 5 day if an expulsion hearing is pending.

**Expulsion** Results in the student not attending school at RCS and the parents/guardians seeking placement elsewhere. This decision is made in a hearing with the Ridgecrest Charter School Governing Roard

**Duty Concerning Conduct of Pupils**: Every teacher shall hold pupils accountable for their conduct on the way to and from school, and on the playground.

**Parent Responsibility:** If a teacher suspends a student, the teacher may require the child's parent/guardians to attend a portion of the school day in his/her child's classes. Employers may not discriminate against parents/guardians who are required to comply with this requirement.

**Duties of Pupils**: All pupils are required to conform to school regulations, obey all directions, be diligent in study and respectful to teachers and others in authority, and refrain from the use of profanity and vulgar language.

Parent's Liability: Parents or guardians are liable for all damages caused by any student's misconduct that results in injury or death to other students or school personnel, or causes damages to school property. Parents/guardians are also liable for any school property loaned to a student and not willfully returned. Following due process procedures, the school may withhold the grades, diplomas, or transcripts of the student until such damages are paid, or the property returned, or until completion of a voluntary work program in lieu of payment of monetary damages.

**Student Search and Video Surveillance:** The school principal or designee may search the person of a student (including backpack, purse, bag, etc.) or the student's locker if there is a reasonable suspicion to believe the student may have a concealed weapon, narcotics, stolen property, or contraband. Evidence is gathered from video surveillance tape systems in posted areas is specifically admissible in discipline hearings, as no one has a reasonable expectation of privacy in those circumstances. (U.S. Supreme Court Case: *New Jersey v. T.L.O.* (1985) 469 U.S. 325)

#### Dear Students, Employees and Parents/Legal Guardians:

On June 22, 2010, the Governing Board of the Ridgecrest Charter School District adopted Board Policy 3515.7 and Administrative Regulation 3515.7. This Board Policy authorizes the use of video surveillance cameras in School buildings and on School grounds to further the School's ongoing efforts to promote a safe educational environment for students, employees and visitors; to deter student drug use and violence; and to protect School property and equipment.

Please be advised that video surveillance will occur on School property. Video surveillance shall be limited to school hallways, entrances, school grounds and other areas deemed appropriate by the Director. Video surveillance shall not occur in areas where there is a reasonable expectation of privacy.

Video images obtained by the School shall be viewed by authorized School personnel as necessary. The School may rely on the images obtained by the video surveillance cameras in connection with the enforcement of Board policy, administrative regulations, building rules and other applicable law, including, but not limited to, student and staff discipline proceedings and matters referred to local law enforcement agencies in accordance with applicable law. Video images may become part of a student's educational record or a staff member's personnel record in accordance with applicable law.

The Governing Board sincerely hopes that this new technology will help the School create an even safer school environment for its students, staff and the community.

#### **Grounds for Suspension or Expulsion**

A pupil may not be suspended from school or recommended for expulsion unless the superintendent or the principal of the school in which the pupil is enrolled determines that the pupil has committed an act as defined pursuant to one or more subdivisions:

- (a) Caused, attempted to cause, or threatened to cause physical injury to another person; or (b.) Willfully used force or violence upon the person of another, except in self-defense.
- 2. Possessed, sold, or otherwise furnished any firearm, knife, explosive, or other dangerous object unless, in the case of possession of any such object of this type, the pupil had obtained written permission to possess the item from a certificated school employee, which is concurred in by the principal or the designee of the principal.
- Unlawfully possessed, used, sold, or otherwise furnished, or been under the influence of, any controlled substance listed in Chapter 2 (commencing with Section 11053) of Division 10 of the Health and Safety Code, an alcoholic beverage, or an intoxicant of any kind.
- 4. Unlawfully offered, arranged, or negotiated to sell any controlled substance listed in Chapter 2 (commencing with Section 11053) of Division 10 of the Health and Safety Code, an alcoholic beverage, or an intoxicant of any kind, and then either sold, delivered, or otherwise furnished to any person another liquid, substance, or material and represented the liquid, substance, or material as a controlled substance, alcoholic beverage, or intoxicant.
- 5. Committed or attempted to commit robbery or extortion.
- Caused or attempted to cause damage to school property or private property.
- 7. Stolen or attempted to steal school property or private property.
- 8. Possessed or used tobacco, or any products containing tobacco or nicotine products, including, but not limited to, cigarettes, cigars, miniature cigars, clove cigarettes, smokeless tobacco, snuff, chew packets, and betel. However, this section does not prohibit use or possession by a pupil of his or her own prescription products.
- Committed an obscene act or engaged in habitual profanity or vulgarity.

- Unlawfully possessed or unlawfully offered, arranged, or negotiated to sell any drug paraphernalia, as defined in Section 11014.5 of the Health and Safety Code.
- 11. Disrupted school activities or otherwise willfully defied the valid authority of supervisors, teachers, administrators, school of officials, or other school personnel engaged in the performance of their duties.
- 12. Knowingly received stolen school property or private property.
- 13. Possessed an imitation firearm. An "imitation firearm" means a replica of a firearm so similar in physical properties to a firearm as to lead a reasonable person to conclude that the replica is a firearm. Displaying an imitation weapon at a school can result in a misdemeanor or fines.
- 14. Committed or attempted to commit a sexual assault as defined in Section 261, 266c, 286, 288, 288a, or 289 of the Penal Code or committed a sexual battery as defined in Section 243.4 of the Penal Code.
- 15. Harassed, threatened, or intimidated a pupil who is a complaining witness or witness in a school disciplinary proceeding for the purpose of either preventing that pupil from being a witness or retaliating against that pupil for being a witness or both.
- Unlawfully offered, arranged to sell, negotiated to sell, or sold the prescription drug Soma.
- 17. Engaged in, or attempted to engage in, hazing. For purposes of this subdivision, "hazing" means a method of initiation or preinitiation into a pupil organization or body, whether or not the organization or body is officially recognized by an educational institution, which is likely to cause serious bodily injury or personal degradation or disgrace resulting in physical or mental harm to a former, current, or prospective pupil. For purposes of this subdivision, "hazing" does not include athletic events or school-sanctioned events.
- 18. Engaged in an act of bullying, including, but not limited to, bullying committed by means of an electronic act directed specifically toward a pupil or school personnel as defined in subdivisions (f) and (g) of Section 32261. Such activity may result in a misdemeanor charge.
- 19. Made terrorist threats against school officials and/or school property. For purposes of this section, "terroristic threat" shall include any statement, whether written or oral, by a person who willfully threatens to commit a crime which will result in death, great bodily injury to another person, or property damage in excess of one thousand dollars (\$1,000), with the specific intent that the statement is to be taken as a threat, even if there is no intent of actually carrying it out, which, on its face and under the circumstances in which it is made, is so unequivocal, unconditional, immediate, and specific as to convey to the person threatened, a gravity of purpose and an immediate prospect of execution of the threat, and thereby causes that person reasonably to be in sustained fear for his or her own safety or for his or her immediate family's safety, or for the protection of school property, or the personal property of the person threatened or his or her immediate family.
- 20. Committed sexual harassment, as defined in Education Code Section 212.5. For the purposes of this section, the conduct described in Section 212.5 must be considered by a reasonable person of the same gender as the victim to be sufficiently severe or pervasive to have a negative impact upon the individual's academic performance or to create an intimidating, hostile, or offensive educational environment. This section shall apply to pupils in any of grades 4 to 12, inclusive.
- 21. Caused, attempted to cause, threaten to cause or participated in an act of hate violence, as defined in subdivision (e) of Section 233 of the Education Code. This section shall apply to pupils in any of grades 4 to 12, inclusive.
- 22. Intentionally harassed, threatened or intimidated a student or group of students to the extent of having the actual and

- reasonably expected effect of materially disrupting class work, creating substantial disorder and invading student rights by creating an intimidating or hostile educational environment. This section shall apply to pupils in any of grades 4 to 12, inclusive
- 23. A pupil who aids or abets, as defined in Section 31 of the Penal Code, the infliction or attempted infliction of physical injury to another person may be subject to suspension, but not expulsion, except that a pupil who has been adjudged by a juvenile court to have committed, as an aider and abettor, a crime of physical violence in which the victim suffered great bodily injury or serious bodily injury shall be subject to discipline pursuant to subdivision (1).
- 24. A pupil may not be suspended or expelled for any of the acts enumerated unless that act is related to school activity or school attendance occurring within a school under the jurisdiction of the superintendent or principal or occurring within any other school district. A pupil may be suspended or expelled for acts which are enumerated in this section and related to school activity or attendance that occur at any time, including, but not limited to, any of the following:
  - 1. While on school grounds.
  - 2. While going to or coming from school.
  - 3. During the lunch period whether on or off the campus.
  - 4. During, or while going to or coming from a school sponsored activity.

As used in this section, "school property" includes, but is not limited to, electronic files and databases.

The principal may use their discretion to provide alternatives to suspension or expulsion, including, but not limited to, counseling and an anger management program, for a pupil subject to discipline under this section.

It is the intent of the Legislature that alternatives to suspension or expulsion be imposed against any pupil who is truant, tardy, or otherwise absent from school activities. [Amended by AB 1411, Ch.21, Statutes of 2003]

## **Cyber Bullying**

Cyber bullying is bullying that is conducted via electronic communication technology (e.g., texts, e-mails, blogs, postings). A person who engages in cyber bullying at school or school-related activities and events is subject to disciplinary action even if the bullying occurred on a personal electronic devise. Cyber bullying that occurs off-campus but compromises the safety or instructional environment of the school may fall under District jurisdiction.

#### Mandatory Suspension/Expulsion

The principal or designee of the school shall recommend the expulsion of a pupil for any of the following acts committed at school or at a school activity off school grounds; unless the principal or designee finds that the expulsion is inappropriate, due to the particular circumstance:

- Causing serious physical injury to another person, except in self-defense.
- 2. Possession of any knife, explosive, or other dangerous object of no reasonable use to the pupil.
- Unlawful possession of any controlled substance listed in Chapter 2 (commencing with section 1 1053) of Division 10 of the Health and Safety Code, except for the first offense for the sale of not more than one avoirdupois ounce of marijuana, other than concentrated cannabis.
- 4. Robbery or extortion.
- 5. Assault or battery, as defined in Sections 240 and 242 of the Penal Code, upon any school employee.

The principal or superintendent of schools shall immediately suspend and shall recommend expulsion of a pupil that he or she determines has committed any of the following acts at school or at a school activity off school grounds:

- Possessing, selling, or otherwise furnishing a firearm. This
  subdivision does not apply to an act of possessing a firearm if
  the pupil had obtained prior or written permission to possess
  the firearm from a certificated school employee, which is
  concurred in by the principal or the designee of the principal.
  This subdivision applies to an act of possessing a firearm
  only if the possession is verified by an employee of a School.
- 2. Brandishing a knife at another person.
- Unlawfully selling a controlled substance listed in Chapter 2 (commencing with Section 11053) of Division 10 of the Health and Safety Code.
- Committing or attempting to commit a sexual assault as defined in subdivision (n) of Section 48900 or committing a sexual battery as defined in subdivision (n) of Section 48900.
- 5. Possession of an explosive.

#### **Due Process**

Students have the right to a fair hearing before any disciplinary action can be taken, except in an emergency situation where a student has committed an act that endangers staff or students. All suspensions will be preceded by an informal telephone conference between the student and/or teacher or the Administrator, at which time the student shall be informed of the reason for the suspension and be given an opportunity to bring forth evidence in his or her self-defense. In emergency situations, this opportunity may not be afforded. However, a conference shall be held within 72 hours, or as soon as otherwise possible. It is the policy of the school to telephone parents/guardians at the time of the suspension. Additionally, a written notice will be sent to the home of the student in all cases involving suspension and expulsion.

## On-Campus Suspension (OCS) Procedures

Students arriving early to school will wait in the office for the first bell to ring; students in OCS may be on campus to attend tutoring, they are not allowed on campus before or after school to participate in any other school activity; students will do their class work in a location other than their regular classroom. During free time activities and lunch time, they will be sent to a central location for monitoring; after school, students will wait in the office for parent/guardians s to pick them up and ensure they are off campus. In the event a parent or family member is not able to pick the student up, they will be released to go home at 3:15 p.m. from the school office: students who are in OCS will not be allowed to participate in class field trips, reward events (i.e. Awesome Eagle reward events, or school functions off campus, i.e. academic contests or athletic events); one or more OCS referrals in one trimester may result in a loss of an upcoming field trip for that trimester; and students who refuse to follow the rules of the "On Campus" suspension will be suspended out of school.

#### **Violations Against School Administrative Procedures**

Defiance/Interference/Obstruction/Disobedience/Disruptive Behavior: Defiance is the refusal to obey lawful authority. All staff and volunteers filling specific staff positions are required by State Law to provide proper supervision of our students. A student may be suspended and/or expelled if he/she disrupts school activities or otherwise willfully defies the valid authority of staff members (volunteers performing assigned duties), teachers, or administrators performing their duties.

#### **Sexual Harassment**

Sexual harassment includes, but is not limited to, unwelcome sexual advances, unwanted requests for sexual favors, or other unwanted

verbal, visual, or physical conduct of a sexual nature made against another person of the same or opposite gender.

Types of conduct which are prohibited in the school and which may constitute sexual harassment include, but are not limited to: unwelcome leering, sexual flirtations, or propositions; sexual slurs, epithets, threats, verbal abuse, derogatory comments, or sexually degrading descriptions; graphic verbal comments about an individual's body, or overly personal conversation; sexual notes, jokes, stories, drawings, pictures, or gestures; spreading sexual rumors; teasing or sexual remarks about students enrolled in a predominantly single-gender class; massaging, grabbing, fondling, stroking, or brushing against the body; touching an individual's body or clothes in a sexual way; purposefully cornering or blocking normal movement; and displaying sexually suggestive objects.

#### **Notifications**

A copy of the school's sexual harassment policy and regulation shall:

Be included in the notifications that are sent to parents/guardians at the beginning of each school year

# <u>Investigation of Complaints at School (Site-Level Grievance Procedure)</u>

The director or designate shall promptly investigate all complaints of sexual harassment. In so doing, he/she shall talk individually with:

- The student who is complaining.
- The person accused of harassment.
- Anyone who witnessed the conduct complained of.
- Anyone mentioned as having related information.

The Director or designee shall write a report of his/her findings, decision, and reasons for the decision. If the Director or designee verifies that sexual harassment occurred, this report shall describe the actions taken to end the harassment, address the effects of the harassment on the student harassed, and prevent retaliation or further harassment. Within two weeks after receiving the complaint, the director or designee shall determine whether or not the student who complained has been further harassed.

#### Disciplinary Measures

Any student who engages in sexual harassment of anyone at school or school-related activities is in violation of this policy and shall be subject to disciplinary action. For students in grades 4 thru 8 disciplinary actions may include suspension and/or expulsion, provided that in imposing such discipline the entire circumstance of the incident(s) shall be taken into account.

<u>Due Process for Special Needs Students Regarding Suspension and Expulsion</u> RCS will work to comply with all applicable state and federal laws regarding the suspension and expulsion of students with special needs.

#### **Items Not Permitted on Campus**

The following items are forbidden on campus without prior approval by RCS staff: unshelled peanuts or sunflower seeds, gum, electronic toys and devices, radios, tape recorders, electronic music players, Game Boys, rollerblades, Heeleys, toy water guns (devices capable of discharging water), balloons, trading cards, CD players, hair spray, make-up, perfume, aftershave, cologne, aerosol containers, or any potentially dangerous items. Items forbidden on campus that are lost or stolen are not the responsibility of the school and will not be investigated by the school or its officials. Items brought to school on the above list will be confiscated when seen by a member of the school staff. A parent or guardian must pick up the items.

#### **Cell Phone Policy**

It is the policy of RCS to prohibit the use of cellular phones or any electronic signaling device by students on campus during normal school hours. Students are permitted to possess cellular phones, pagers, or electronic signaling devices on campus provided that any such device shall remain off and stored in a backpack, purse, pocket, or other place where it is not visible during normal school hours.

Students are permitted to use cellular phones, pagers, or electronic signaling devices on campus before and after school or during school activities that occur outside of school hours. Students must comply anytime a request is made by school personnel to cease the use of a cellular telephone, pager or other signaling device even before or after school. The District is not responsible for lost or stolen cellular telephones or other personal items of value such as iPods, cameras, electronic games, radios, CD players, computers, etc.

RCS will NOT investigate stolen cell phones or other electronic devices. RCS will not pay for phones that are lost, stolen, or misplaced by staff members after confiscation.

#### Bicycles Electric Scooters Skateboards and Scooters

Bicycles, electric scooters, skateboards, and scooters are to be parked and locked in the designated area(s) and may not be ridden on campus. Students must walk the bicycle or scooter on school property. Students who violate this rule will have their bicycle privileges suspended initially for five (5) days, and a progressive discipline plan will be used for subsequent violations. Bicycles and electric scooters are parked at the student's own risk. Tampering with other students' bicycles or scooters will be considered vandalism.

#### Intimate Contact

Intimate physical contact is not allowed. This includes, but is not limited to, holding hands, excessive hugging, kissing, lap sitting, and leaning on each other. Students, who engage in such activities, will be disciplined.

#### Playground

Playground guidelines: be kind to others, reach out and make new friends; play only in the designated areas; share equipment with others; return equipment to the classroom or an adult; follow directions of the adult aide; stay outside unless an adult gives you permission to enter the building; line up quickly when the whistle is blown or the bell rings; and act-don't react- and play without pushing and shoving, kicking, and karate movements, tackling or touching others, throwing things, inappropriate language, or fighting.

#### Use of Sports Equipment on Campus

Playing with balls during recess and lunch periods is allowed on the basketball courts and on the playground. Balls must be kept away from the trees and/or the landscaping. Buildings may not be used for wall ball.

#### Landscaping

Do not hang on the trees; pull on the leaves or other plants. Rocks are to be left on the ground. Please treat all plants and trees with care. Abuse of any landscape material will be subject to disciplinary action.

#### **Uniform Guidelines**

The administrator will make the determination if the student is in violation of the dress code. A dress code violation will result in, but is not limited to, one or more of the following consequences: warning, detention, call to patents in case of questionable dress (not covered in the rules listed below), the administrator will make a final decision.

#### **Dress Code**

A dress code has been established to minimize economic and competitive differences among students. All students will be required to wear specified school attire. The students are expected to follow the adopted dress code policy and to exercise good hygiene every day.

Shirts may be any solid color, plain, collared, shirt or a button oxford shirt with sleeves (no zippers, snaps, ribbing, or designs). The shirts must be of a solid color with no logos. Shirts may not be pinned, tied tight, or rubber-banded behind the back or off to the side.

**Undershirts** must be **plain**, **solid color** (no lace or see-through) underneath the required uniform shirt. Turtleneck shirts may be worn in lieu of the uniform shirt during cold weather periods. All undershirts **must be long enough to be tucked in**.

**Sweatshirts, Hoodies and Jackets** may be any color. If the sweatshirt or jacket has logos, they must be school-appropriate with no alcohol, tobacco, profanity or drug logos. Sweatshirts, hoodies and jackets may not be worn over the head in any buildings.

Pants may be plain navy (dark blue), black, or khaki colored twill or corduroy. Pants must be straight leg, regular or relaxed fit only. Excessively loose or excessively tight pants are not permitted. "Skinny jean" style pants are NOT permitted. Pants must fit at the waist (no sagging, no low-waisted [hip huggers]). Denim pants are not part of the uniform. Logos should not exceed a total size of 2" x 3" (business card size) - similar to "Dockers" or "Dickies" labels.

Shorts may be plain navy (dark blue), black, or khaki colored twill or corduroy shorts. Shorts must fit at the waist (no sagging, no low-waisted [hip huggers]). Denim shorts are not part of the uniform. Logos should not exceed a total size of 2" x 3" (business card size) - similar to "Dockers" or "Dickies" labels.

**Skorts, skirts, capris** and **skirt jumpers** may be **plain navy** (dark blue), **black**, or **khaki**. Capris must fit at the waist (no sagging, no low-waisted [hip huggers]). **Denim skorts, skirts, capris,** and **skirt jumpers are not part of the uniform.** Logos should not exceed a total size of 2" x 3" (business card size) - similar to "Dockers" or "Dickies" labels.

**Length and Size:** Shorts, skorts, skirts, and skirt jumpers must not be shorter than four (4) inches above the knee or longer than four (4) inches below the knee. Students are encouraged to wear shorts under skirts and jumpers. All uniforms must be the appropriate size. Uniform items intentionally worn to be excessively loose or excessively tight are not permitted, regardless of waist size.

**Shoes:** Students are to wear safe, athletic-type shoes, with traction soles that may be Velcro or with laces that tie. Shoes are to be tied securely to the feet. At no time are bare feet, open-toe shoes, high heels or wedges, Heelys, mules or flip flops to be worn for safety reasons. Shoes must be appropriate for daily PE and comfortable for physical activity.

**Belts:** All pants designed to have belt loops, must have loops intact. The belts must be of appropriate size, worn through the belt loops and not dangle from the buckle. The belts should not have sharp or spiked edges or accessories attached to them.

**Hats or Beanies** with an appropriate logo or plain may be worn outside. Hats and Beanies are not allowed to be worn inside.

**Jewelry**: A single post earring in one or both ears may be worn. For safety reasons, no dangling or hoop-style earrings are allowed. Body piercing (except for ears) is not allowed. One necklace may be worn inside the blouse or shirt. No "Dog Collar" necklaces. A bracelet, wrist watch, and ring may also be worn. Tattoos are prohibited.

#### **Athletic Guidelines**

Students must obtain a sports physical and return it to the school. Students must have a parent permission slip on file for each sport to be played before they can try out or practice. Students will have a signed sports waiver on file and have on file proof of health insurance.

Students must have a 2.0 GPA with no F's from the previous grading period. Students must attend the entire school day of a game day. Only verified doctor or dentist appointments are acceptable excuses. Students must attend a mandatory check-in for eligibility for the following week. This check-in will be held by the coach or coaches. At this check in, the following will be verified: students will have picked up a weekly progress report and have it completed.

This report will reflect a "C" – 70% or better weekly grade average. Students who have grades below 70% will be benched and required to attend tutoring until they have achieved above 70%; and students must attend all meetings and competitions. Progress reports will be verified on Friday for the following week.

Students are expected to be role models for the school. They will sign an Athletic Code of Conduct when accepted to the team. Any violations of this code may result in suspension from the team.

<u>Disciplinary Action</u> Students who receive an in-School Suspension will not play the following game. Students who receive an out-of-school suspension will be removed from the team. School service, detention, and other disciplinary action will result in a loss of playing time.

#### Parents Rights and Responsibilities

Parents as Equal Partners in the Education of Their Children, embraces family strengths and assets as essential to the academic success of students and recognizes parents as the first and most important lifelong teachers of their children. To that end, families and schools assume their responsibility for student success and commit to a partnership that: Maintains high expectations for student achievement, Ensures all children are college and career ready, Promotes productive conversation and collaboration and Reflects mutual respect and support.

Parents Have the Right To: A free education that honors their child's learning and prepares them for college and careers, A welcoming environment that values family assets and contributions to learning, Information about the school's expectations, educational programs, policies and procedures, The School Report Card to assess the quality of their child's school, Visit their child's classroom and develop partnerships with teachers and staff, Opportunities to learn how best to support education at home and at school, Tutoring services and other learning supports for their child and to Choose the best school/programs available for their child.

Parents Have the Responsibility To: Promote literacy, high achievement, and a love for learning, Ensure their child attends school every day, on time, and ready to learn, Monitor and guide their child's academic progress to ensure success, Confer with teachers and other school staff about their child's education, Attend meetings and learning activities to be informed and support their child's education, Express their level of satisfaction through the annual School Experience Survey, Provide all information about their child as needed by the school and Advocate for their child's education and for the school's quality.

#### Family Participation

RCS requires four hours of volunteer time per month per family as a minimum guideline.

Families can be involved in a multitude of ways, including but not limited to: assisting educators in the classrooms; teaching/tutoring small groups of students in specific subject areas; leading small group activities in specific topics of expertise or interest, ranging from art to music to engineering and beyond; coordinating or delivering hot lunches to students; participating in the RCS Governing Board; helping maintain a clean and safe campus through evening classroom cleanup and/or weekend work days; supervising/driving on field trips; shopping/gathering resources for the curriculum; and joining one or more groups, which assist in the overall administration of school functions: Parent Advisory Council, school committees the Parent Teachers Organization and its committees, and school wide events. To achieve this goal, the Volunteer Coordinator and the Room Parents/guardians monitor the progress of each family's effort toward the goal on a monthly basis and assist in identifying appropriate projects for those who need help in meeting their goal. The PTO, at the end of the year, rewards all

volunteers and gives special recognition to those families with 40 +hours.

#### Responsibilities

This includes responding to the Homework, and Annual Parent Surveys; to be responsible for transporting your child to and from the RCS to be an active participant in the Parent Teacher Conferences; to use the proper protocols when problems arise between parent and staff; to exercise discretion when speaking about other people's children in front of your own children or with others; and to provide lunch and appropriate snacks for your child/children.

#### Lost and Found

Any items found on campus should be taken to the lost and found in the cafeteria. The lost and found will be cleaned out every 2 weeks. Items not claimed will be donated or discarded. All items brought to school should be clearly labeled with the child's name. The school is not responsible to replace lost or damaged student belongings.

#### Students with Disabilities and Special Education

Students learn in a variety of ways with most students learning effectively in a traditional school setting. Students with disabilities may be eligible to receive special education services. These services are based on assessment and determined by an Individualized Education Program (IEP) team, which includes the student's parent. Special education services are designed to meet the unique educational needs of students with disabilities and are provided at no cost to parents. Such services may include support, instruction and accommodations in the general education program or may be provided in other settings. To the maximum extent appropriate, student with disabilities must be educated with their nondisabled peers in the general education environment at the school they would attend if they were not disabled.

Parents of school age children who suspect their child may have a disability and who may need special education services should contact the Special Education Administrator.

#### **Students with Disabilities Section 504**

Section 504 of the Rehabilitation Act of 1973 (Section 504) is a federal civil rights law that prohibits discrimination against individuals with disabilities in programs and activities that receive financial assistance from the U.S. Department of Education. Discrimination/harassment in any form toward individuals on the basis of their actual or perceived disability is unacceptable and will not be tolerated. The District will promptly investigate any complaints of disability-based discrimination/harassment and take reasonable actions to stop future incidents of such discrimination/harassment.

Section 504 also requires that students with disabilities be provided a free and appropriate public education (FAPE), a program designed to meet the educational needs of students with disabilities as adequately as the educational needs of students without disabilities. For students who are not eligible for special education services, but meet the federal definition of disabled under Section 504, a Section 504 Plan is developed which indicates the accommodations, supplementary aids and/or services that will be provided to assist the student in accessing the general education program. Parents or guardians must be notified in writing of any District decisions regarding the identification, evaluation, and/or educational placement of their student and their right to participate in and/or appeal these decisions under Section 504.

#### Suggestions, Comments, and Concerns Process

As with any other organization, we would like to have any issues resolved at the level that is closest to your student's day. Any suggestion, comment, or concern should be addressed initially with your child's teacher. You should receive a response to your inquiry within 72 hours. In the event that you are not satisfied with the

teacher's response or the time frame established has not been met, you should then address your suggestion, comment, or concern **in writing** to the Director. The Director should respond to your suggestion, comment, or concern within 72 hours.

In the event you are not satisfied with the Director's response or timeliness of response, the next step would be to address your concern to the RCS Governing Board. It is recommended that you write a letter to the school board clearly stating your suggestion, comment, or concern. Identify in the letter that you have taken action and attempted to resolve the issue with your child's teacher and the Director. The board will respond within 14 days of receiving the letter.

#### **Uniform Complaint Procedure**

Parents, Guardians, Pupils, and Teachers:

You are hereby notified that:

- There should be sufficient textbooks and instructional materials.
   That means each pupil, including English learners, must have a textbook or instructional materials, or both, to use in class and to take home.
- School facilities must be clean, safe, and maintained in good repair.
- 3. There should be no teacher vacancies or misassignments. There should be a teacher assigned to each class and not a series of substitutes or other temporary teachers. The teacher should have the proper credential to teach the class, including the certification required to teach English learners if present.

Teacher vacancy means a position to which a single designated certificated employee has not been assigned at the beginning of the year for an entire year or, if the position is for a one-semester course, a position to which a single designated certificated employee has not been assigned at the beginning of a semester for an entire semester.

Misassignment means the placement of a certificated employee in a teaching or services position for which the employee does not hold a legally recognized certificate or credential or the placement of a certificated employee in a teaching or services position that the employee is not otherwise authorized by statute to hold.

A complaint form may be obtained at the school office, School office, or downloaded from the school's Web site at <a href="https://www.ridgecrestcharterschool.org">www.ridgecrestcharterschool.org</a>. You may also download a copy of the California Department of Education complaint form from the following Web site: <a href="https://www.cde.ca.gov/re/cp/uc">https://www.cde.ca.gov/re/cp/uc</a>.

#### **Compliance Officer**

The Board designates the following compliance officers to receive and investigate complaints and ensure School compliance with law:

Tina Ellingsworth, Executive Director

#### **Procedures**

Step 1 - Filing of Complaint:

Any individual, public agency or organization may file a written complaint of alleged noncompliance by the school using the *Complaint Form*.

Complaints alleging unlawful discrimination may be filed by a person who alleges that he/she personally suffered unlawful discrimination or by a person who believes that an individual or any specific class of individuals has been subjected to unlawful discrimination. The complaint must be initiated no later than six months from the date when the alleged discrimination occurred or when the complainant first obtained knowledge of the facts of the alleged discrimination.

#### Step 2 - Mediation:

Within three days of receiving the complaint, the compliance officer may informally discuss with the complainant the possibility of using mediation. If the complainant agrees to mediation, the compliance officer shall make all arrangements for this process.

Before initiating the mediation of a discrimination complaint, the compliance officer shall ensure that all parties agree to make the mediator a party to related confidential information.

If the mediation process does not resolve the problem within the parameters of law, the compliance officer shall proceed with his/her investigation of the complaint.

The use of mediation shall not extend the School's time-lines for investigating and resolving the complaint unless the complainant agrees in writing to such an extension of time.

#### **Complaint Mediation**

The Board recognizes that a neutral mediator can often suggest an early compromise that is agreeable to all parties in a dispute. In accordance with uniform complaint procedures, whenever all parties to a complaint agree to try resolving their problem through mediation, the Director shall initiate a mediation process before beginning a formal compliance investigation. The Director shall ensure that mediation results are consistent with state and federal laws and regulations.

#### Step 3 - Investigation of Complaint:

The compliance officer shall hold an investigative meeting within five days of receiving the complaint or an unsuccessful attempt to mediate the complaint. This meeting shall provide an opportunity for the complainant and/or his/her representative to repeat the complaint orally.

The complainant and/or his/her representative and the School's representatives shall also have an opportunity to present information relevant to the complaint. Parties to the dispute may discuss the complaint and question each other or each other's witnesses.

#### Step 4 - School Response:

Within 60 days of receiving the complaint, the compliance officer shall prepare and send to the complainant a written report of the School's investigation and decision, as described in Step #5 below.

#### Step 5 - Final Written Decision:

The report of the School's decision shall be written in English and in the language of the complainant whenever feasible or required by law. If it is not feasible to write this report in the complainant's primary language, the School shall arrange a meeting at which a community member will interpret it for the complainant.

Compliance officers shall maintain a record of each complaint as required for compliance with the 5 CCR 4632.

#### **Civil Law Remedies**

A complainant may pursue available civil law remedies outside of the School's complaint procedures. Complainants may seek assistance from mediation centers or public/private interest attorneys. Civil law remedies that may be imposed by a court include, but are not limited to, injunctions and restraining orders. For discrimination complaints, however, a complainant must wait until 60 days have elapsed from the filing of an appeal with the California Department of Education before pursuing civil law remedies. The moratorium does not apply to injunctive relief and is applicable only if the School has appropriately, and in a timely manner, apprised the

complainant of his/her right to file a complaint in accordance with the California Code of Regulations, Title 5, Section 4622.

#### **Basis for Direct State Department of Education Intervention**

The California Department of Education may directly intervene in the complaint without waiting for action by the School when one of the conditions listed in 5 CCR 4650 exists. In addition, the California Department of Education may also intervene in those cases where the School has not taken action within 60 calendar days of the date the complaint was filed with the School.

#### **Complaint Form**

#### **Uniform Complaint Procedures Williams Settlement Form**

#### For Education Code Section 35186 Complaints

Education Code (EC) Section 35186 created a procedure for the filing of complaints concerning deficiencies related to instructional materials conditions of facilities that are not maintained in a clean or

safe m misassig provided Howeve must pro Respons	anner or in good repair, and teacher vacancy or gament. The complaint and response are public documents as d by statute. Complaints may be filed anonymously. It, if you wish to receive a response to your complaint, you ovide the following contact information. See requested: Yes No Optional):
Mailing	Address:
Phone N	Jumber: (Optional):
Issue of	complaint (please check all that apply):
	books and Instructional Materials  A pupil, including an English learner, does not have standards-aligned textbooks or instructional materials or state-adopted or School-adopted textbooks or other required instructional materials to use in class.  A pupil does not have access to textbooks or instructional materials to use at home or after school. This does not require two sets of textbooks or instructional materials for each pupil.  Textbooks or instructional materials are in poor or unusable condition, have missing pages, or are unreadable due to damage.  A pupil was provided photocopied sheets from only a portion of a textbook or instructional materials to address a shortage of textbooks or instructional materials.
2. Facil	lity Conditions  A condition poses an urgent or emergency threat to the health or safety of students or staff, including: gas leaks, nonfunctioning heating, ventilation, fire sprinklers or airconditioning systems, electrical power failure, major sewer line stoppage, major pest or vermin infestation, broken windows or exterior doors or gates that will not lock and that pose a security risk, abatement of hazardous materials previously undiscovered that pose an immediate threat to pupils or staff, structural damage creating a hazardous or uninhabitable condition, and any other emergency

conditions the school determines appropriate.

functional hand dryers.

when pupils are in classes.

A school restroom has not been maintained or cleaned regularly, is not fully operational and has not been stocked at all times with toilet paper, soap, and paper towels or

The school has not kept all restrooms open during school hours when pupils are not in classes, and has not kept a

sufficient number of restrooms open during school hours

#### 3. Teacher Vacancy or Misassignment

☐ Teacher vacancy - A semester begins and a teacher vacancy exists. (A teacher vacancy is a position to which a single designated certificated employee has not been assigned at the beginning of the year for an entire year or, if the position is for a one-semester course, a position to which a single designated certificated employee has not been assigned at the beginning of a semester for an entire ☐ Teacher misassignment - A teacher who lacks credentials or training to teach English learners is assigned to teach a class with more than 20 percent English learner pupils in the class. Teacher misassignment - A teacher is assigned to teach a class for which the teacher lacks subject matter competency. Date of Problem: \_\_\_ Location of Problem: (School Name, Address, and Room Number or Location) Course or Grade Level and Teacher Name: Please describe the issue of your complaint in detail. You may attach additional pages if necessary to fully describe the situation:

Please file this complaint at the following location:

Tina Ellingsworth, Executive Director 325 S Downs, Ridgecrest, CA 93555

# Appendix 6

9/30-10/4		Opening	Math		Phonics/Spelling	Language Arts
Phonic Elements of the Week: all Theme of the Week: spiders	Monder	ttang up backpacks on chairs  Turn in homework folders  Accelerated math  Drops in the bucket language arts wksht	Calendar  Chapter 7 lesson 1  Subtract from 7  and 8  CC-1.0A.1, 1.0A.4 1.0A.7	Recess	Introduce ball cardall Spelling- introduce words to class and do wkbk pages 37-38 RF.1.3	Read Decodable Story-"A Tall, Tall Wall" on whiteboard SL.1.2. RL.1.1-3  Making Words lesson 3 Rf.1.3
Spelling words:  1. all 2. call 3. fall 4. wall 5. ball	Tuesdery	ttang up backpacks on chairs  Turn in homework folders  Accelerated math  Drops in the bucket language arts wksht	Calendar Chapter 7 lesson 2 Subtract from 9 and 10 CC-1.0A.1, 1.0A.4 1.0A.7	Recess	Zoophonics with Mrs. Ikenorana Wkbk pg 39	Introduce Classify/Categorize L.1.5  Introduce HF words Read "All on the Map" on whiteboard SL.1.2. RF.1.4 RL.1.1-3
6. tall 7. not 8. top 9. much 10. thank	Wednesday	tang up backpacks on chairs  Turn in homework folders  Accelerated math  Drops in the bucket language arts wksht	Library with Mrs. Beitnes (8:15-9:15)  Chapter 7 lessons 3 Subtract in Vertical Lesson 4 Form and Subtract All or Nothing (C-1.0A.1, 1.0A.4 1.0A.7	Recess	Write _all words, sight words, and sentences on white boards  RF.1.1 RF.1.3	Review 11F words and do wbk pg 40 and 41 RF.1.3
thigh Frequency Words  1. how 2. make 3. of 4. some	Thurwedery	ttang up backpacks on chairs  Turn in homework folders  Accelerated math  Drops in the bucket language arts wksht	Calendar Chapter 7 lesson 5 Draw a Picture Chapter review (C-1.0A.1, 1.0A.4 1.0A.7	Recess	Zoophonics with Mrs. Ikenoyama RF.1.3	Contraction's-n't and 's wkbk pg 42-43 RF.1.3  Read decodable book "Thank You, Mon!" RF.1.4 RL.1.1-3
Grammar Skill of the week: questions	Frydlery	ttang up backpacks on chairs  Turn in homework folders  Accelerated math  Drops in the bucket language arts wksht	Calendar Chapter 7 Test (C-1.0A.1, 1.0A.4,1.0A.7 Weekly Math Magic 6	Recess	Lesson 6 Spelling Test Rf.1.3	1st Center- 25 minutes  2nd Center-20 minutes  Rotate center chart once to the right

\*Morning recess duty on Kindergarten playground all week \*Send home October book orders home on Monday

<sup>\*</sup>Copy benchmark tests

		PΕ	Literacy Centers	Theme Work		Science	Sharing	Pack
Mondery	Lunch	Run two laps Sharks and Minnows	1st Center- 25 minutes  2nd Center-20 minutes  Rotate center chart once to the right	Introduce spiders  Fill out our schema on spiders for the chart W.1.2. SL.1.1 SL.1.2	Recess	Chapter 8 Lesson 1 What Does Heating Do? Pg 256-259 Wbk pg 138-141 PS1 a,b	Student whose star is in the center top slot shares what they brought. Then others ask questions or comments about what was brought. \$1.1.1	Pack up and disnissal
Tuesday	Lunch	Run two laps Relay race	1st Center- 25 minutes  2nd Center-20 minutes  Rotate center chart once to the right	Read "Spiders" by Nic Dishop (small book)  Add facts to spider chart W.1.2. SL.1. SL.1.2	Recess	Mrs. Hogg's Class Chapter 8 Lesson 1 What Does Heating Do? Pg 256-259 Wbk pg 138-141 PS1 a,b	Student whose star is in the center top slot shares what they brought. Then others ask questions or comments about what was brought. SL.1.1	Pack up and disnissal
Wednesdory	Lunch	Run two laps Frisbee rings	1 <sup>st</sup> Center- 25 minutes  2 <sup>nd</sup> Center-20 minutes  Rotate center chart once to the right	Read "Spiders" by Nat Geo Add facts to spider chart W.1.2. SL.1.1 SL.1.2	Recess	Chapter 8 Lesson 2 What Does Cooling Do? Pg 256-259 Wbk pg 142-144 PS1 a,b	Student whose star is in the center top slot shares what they brought. Then others ask questions or comments about what was brought. \$1.1.1	Pack up and disnissal
Thursday	Lunch	Run two laps Freeze tag	1st Center- 25 minutes  2nd Center-20 minutes  Rotate center chart once to the right	Read "Spiders" by Nic Dishop (big book)  Add facts to spider chart W.1.2. SL.1. SL.1.2	Recess	Mrs. Hogg's Class  Chapter 8 Lesson 2  What Does Cooling Do?  Pg 256-259  Wbk pg 142-144  PS1 a,b	Student whose star is in the center top slot shares what they brought. Then others ask questions or comments about what was brought. SL.1.1	Pack up and disnissal
Fridery	Lunch	Run two laps ttand slap race	Magic School Bus- Spider Spins a Web W.1.8	Spider fact craft for bulletin board -one fact about spiders on body W.1.2.	Recess	Spider craft with Styrofoan balls and	Student whose star is in the center top slot shares what they brought. Then others ask questions or comments about what was brought. \$1.1.1	Pack up and disnissal

# Appendix 7

Instructional Materials List							
Subject Area	Textbook Title	Year Adopted					
English- Language Arts	Houghton Mifflin California Excursions	2009-10					
HMH Common Core English California Student Edition Practice	Houghton Mifflin California Series	2013-14					
HMH Common Core English California Student Practice- Reading Adventures	Houghton Mifflin California Series	2013-14					
HMH Common Core English California Student Practice- Writing Handbook	Houghton Mifflin California Series	2013-14					
Literature 7-8	McGraw Hill Glencoe course 2, Course 3	2009-10					
Common Core Practice Book Literature 7-8	McGraw Hill Glencoe course 2, Course 3	2013-14					
Common Core Writing Handbook 7-8	McGraw Hill Glencoe course 2, Course 3	2013-14					
Math K-6	Houghton Mifflin California Series	2008-09					
HMH Common Core Math California Student Edition Practice	Houghton Mifflin California Series	2013-14					
HMH Common Core Math California Student Edition Homework Practice Book	Houghton Mifflin California Series	2013-14					
Pre- Algebra/ Algebra 7-8	McGraw Hill Glencoe California Pre-Algebra/ Algebra	2008-09					
Common Core Practice Book California Pre-Algebra/ Algebra	McGraw Hill Glencoe California Pre-Algebra/ Algebra	2013-14					
Science K-6	Houghton Mifflin California Science	2007-08					
Science 7-8	McGraw Hill Glencoe Life/Physical	2007-08					
Elective- Life Skills 6-8	Glencoe Applying Life Skills	2013-14					
Elective- Art History 6-8	Meet the Masters Track A Track B Track C	2010-11 2011-12 2013-14					
Elective- Study Skills 6-8	What's Happening? HMH Tier II Intervention Resource	2012-13					
Elective- Current Events 6-8	Boe-Bot Robot Kit - Serial (with USB adapter and cable)	2013-14					
Social Studies K-6	Harcourt Reflections	2007-08					
History-Social Science 7-8	McGraw Hill Glencoe Discovering Our Past	2007-08					

# Appendix 8

# Kindergarten Pacing Guides for 2013/2014 - First Trimester

Week Days	Dates	Events	Math	Language Arts	Social Studies	Science	PE	Music	Art
1 1-5	Aug 12 - Aug 16 Flex Friday	BOY Assessment Back-to-School - W	Welcome to Kindergarten	Welcome To Kindergarten - Lesson 1	Unit 1 - Intro Being a Good Citizen	What Do Scientists Do?	Gross Motor Skills Cooperation	Melody Rhythm	Lines
2 6-10	Aug 19 - Aug 23	Ned Show - R	Unit 1 Chapter 1 Lesson 1-5 Review/Test	Welcome To Kindergarten – Lesson 2	Unit 1 - Lesson 1 Follow the Rules	Unit A - Lesson 1 Animal Needs	Gross Motor Skills Cooperation	Melody Rhythm	Lines
3 11-15	Aug 26 - Aug 30 Flex Friday	Picture Day - R	Chapter 2 Lesson 1-4 Review/Test	Theme 1 All About Me Lesson 1	Unit 1 Lesson 2 Rules	Unit A Lesson 2 Animal Parts	Gross Motor Skills Cooperation	Melody Rhythm	Lines
4 16-19	Sep 2 - Sep 6 NO School Monday	Labor Day - M Grandparent Day-F	Chapter 3 Lesson 1-5 Chapter 3 Review/Test	Theme 1 All About Me - Lesson 2	Unit 1 Lesson 3 A Good Citizen	Unit A Lesson 3 Animals move	Locomotion Skills / Cooperation	Melody Rhythm	Lines
5 20-24	Sep 9 - Sep 13 Flex Friday	Hero Luncheon - W	Unit 1 Review/Test	Theme 1 All About Me - Lesson 3	Citizenship Unit 1 Test	Unit A Lessons Animals Change 4	Locomotion Skills / Cooperation	Melody Rhythm	Shapes
6 25-29	Sep 16 - Sep 20	Pictures - W Johnny Appleseed -F	Chapter 4 Lessons 1-5 Review/Test	Theme 2 Families Lesson 4	Unit 2 Intro My Country	Unit A Lesson 5-6 Plant Needs/Parts	Locomotion Skills / Cooperation	Melody Rhythm	Shapes
7 30-34	Sep 23 - Sep 27 P/T Conferences W-F	PTC - W-F	Chapter 5 Lesson 1-5 Review/Test	Theme 2 Families Lesson 5	Unit 2 - Lesson 1 U.S. Flag	Unit A Lesson 7 Plant Growth/Different	Perceptual Motor Skills / Team Work	Expression Form	Shapes
8 35-39	Sep 30 - Oct 4		Chapter 6 Lessons 1-4 Review /Test	Theme 2 Families Lesson 6	Maps and Globes	Unit A Lesson 8 -Trees Unit A Test	Perceptual Motor Skills / Team Work	Expression Form	Shapes
9 40-44	Oct 7 - Oct 11 Flex Friday	Bench Mark 1	Unit 2 Review/Test	Theme 3 Friends At School - Lesson 7	Unit 2 - Lesson 2 Symbols of the U.S.A.	Food / Nutrition	Perceptual Motor Skills / Team Work	Expression Form	Color
10 45-48	Oct 14 – Oct 18 NO School Monday	Columbus Day - M Bosses Day - R	Chapter 7 Lessons 1-5 Review/Test	Theme 3 Friends At School - Lesson 8	Unit 2 - Lesson 3 Symbols of the U.S.A.	Food / Nutrition	Brain Gym Team Work	Expression Form	Color
11 49-53	Oct 21 - Oct 25 Flex Friday	Red Ribbon Week Harvest Festival - F	Chapter 8 Lessons 1-5 Review /Test	Theme 3 Friends At School - Lesson 9	Unit 2 - Lesson 4-5 California	Red Ribbon Week	Brain Gym Team Work	Expression Form	Color
12 54-58	Oct 28 - Nov 1 daylight savings -Su	Pumpkin Patch Field Trip-? Halloween - R	Quarter End Review/Testing	Theme 4 On The Farm Lesson 10	Maps Unit 2 Test	Red Ribbon Week	Brain Gym Team Work	Expression Form	Color
13 59-63	Nov 4 – Nov 8 Flex Friday	Trimester Ends - F	Chapter 9 Lessons 1-5 Review /Test	Theme 4 On The Farm Lesson 11	Unit 6 Intro Stories of the Past	Unit D - Lesson 1 My Senses	Rhythm and Movement Health	Texture	Color

# 2013/2014 Pacing Guides for Common Core Standards

Dates	Math	Common Core Standard	Dates	Language Arts	Common Core Standard
Week 1 Aug 12 - Aug 16	Welcome to Kindergarten		Week 1 Aug 12 - Aug 16	Welcome To Kindergarten - Lesson 1	K.RL. 1,2,10,10a K.RF. 1a K.SL. 1a,2,2a,4 K.L. 1f,1b,5a
Week 2 Aug 19 - Aug 23	Unit 1 Chapter 1 Lesson 1-5 Review/Test	CC.K.G.1,5	Week 2 Aug 19 - Aug 23	Welcome To Kindergarten – Lesson 2	K.RL. 1,3,4,10,10a K.W. 12 K.SL. 1a-b,2,2a,4 K.L. 1b,1e,5b-c,6
Week 3 Aug 26 - Aug 30	Chapter 2 Lesson 1-4 Review/Test	CC.K.MD.3 CC.K.G.4	Week 3 Aug 26 - Aug 30	Theme 1 All About Me Lesson 1	K.RL. 1,2,4,5c,7,10,10a-b K.RI. 5 K.RF. 1a-b,1d,2,3a,3c,4 K.SL. 1a,2a,4 K.L. 1a-I,2a,2c,5c,6
Week 4 Sep 2 - Sep 6	Unit 1 Review/Test		Week 4 Sep 2 - Sep 6	Theme 1 All About Me - Lesson 2	K.RL. 1,2,3,4,5,6,9,10,10a-b K.RF. 1a-b,1d,2b,3a,3c,4 K.SL. 1a,3,4 K.L. 1a-b,1f,2a,2c,4a,5a,5c,6
Week 5 Sep 9 - Sep 13	Chapter 4 Lessons 1-5 Review/Test	CC.K.G.2, 4	Week 5 Sep 9 - Sep 13	Theme 1 All About Me - Lesson 3	K.RL. 1,2,3,7,9,10,10b K.RF. 1a,1d,2b,3a,3c,4 K.W. 2 K.SL. 1a-b,2,2a K.L. 1a-b,5a,5c,6
Week 6 Sep 16 - Sep 20	Chapter 5 Lesson 1-5 Review/Test	CC.K.G.2	Week 6 Sep 16 - Sep 20	Theme 2 Families Lesson 4	K.RL. 1,2,3,4,5c,7,10,10a K.RF. 1c-d,2,2b,3a,3c,4 K.W. 2 K.SL. 1a,2,3 K.L. 1a-b,5c,6
Week 7 Sep 23 - Sep 27	Chapter 6 Lessons 1-4 Review /Test	CC.K.G.2	Week 7 Sep 23 - Sep 27	Theme 2 Families Lesson 5	K.RL. 1,2,3,4,7,9,10,10a-b K.RF. 1b-d,2a,3a,3c,4 K.SL. 1a-b,2,3,4,5 K.L. 1a-b,1f,2a-b,5a,5c,6
Week 8 Sep 30 - Oct 4	Unit 2 Review/Test		Week 8 Sep 30 - Oct 4	Theme 2 Families Lesson 6	K.RL. 2,3,9,10,10b K.RF. 1b,1d,2e,3a-c,4 K.W. 3,8 K.SL. 2,4,5,6 K.L. 1a-b,5c,6
Week 9 Oct 7 - Oct 11	Benchmark Testing		Week 9 Oct 7 - Oct 11	Theme 3 Friends At School - Lesson 7	K.RL. 1,2,3,4,5,6,7,10,10b K.RF. 1a-b,2a-b,3a-d,4 K.SL. 1a,2,4,5,6 K.L. 1f,2a-d,5c,6
Week 10 Oct 14 - Oct 18	Chapter 7 Lessons 1-5 Review/Test	CC.K.CC.4a-b, 5, 6	Week 10 Oct 14 - Oct 18	Theme 3 Friends At School - Lesson 8	K.RL. 1,2,3,3a-b,4,6,7,10,10a-b K.RF. 1b,1d,2a,2c,3a-d K.SL. 2,4,5,6 K.L. 1a, 1f.2a-b,2d,5c,6
Week 11 Oct 21 - Oct 25	Chapter 8 Lessons 1-5 Review /Test	CC.K.CC.1, 3, 4a-b, 5	Week 11 Oct 21 - Oct 25	Theme 3 Friends At School - Lesson 9	K.RL. 2,3,3a-b,9,10 K.RF. 1b,2c,2e,3a-d,4 K.W. 2 K.SL. 2,4,5 K.L. 1e-f,2b,2d,5a,5c,6
Week 12 Oct 28 - Nov 1	Chapter 9 Lessons 1-5 Review /Test	CC.K.CC.1, 3, 4a-b, 5	Week 12 Oct 28 – Nov 1	Theme 4 On The Farm Lesson 10	K.R.L. 1,3,4,5,6,7,9,10,10a-b K.Rl. 1,2,4,5,7,10a-b K.RF. 1a-b,1d,2b,2d-e,3a-d,4 K.W. 2 K.S.L. 1a-b,1f,4,5,5c,6 K.L. 1b,1f,2c-d,5c,6
Week 13 Nov 4 – Nov 8	Unit 3 Review/Test		Week 13 Nov 4 - Nov 8	Theme 4 On The Farm Lesson 11	K.R.L. 1,2,3,4,5,6,7,10,10a-b K.RF. 1a-b,1d,2e,3a-d,4 K.W. 7 K.SL. 1a-b,2,3,4,5,6 K.L. 1a-b,1f,2a-c,5c,6

# Kindergarten Pacing Guides for 2013/2014 - Second Trimester

Week	Dates	Events	Math	Language Arts	Social Studies	Science	PE	Music	Art
Days									
14 64-67	Nov 11 - Nov 15 NO School Monday	Veteran's Day - M	Unit 3 Review/Test	Theme 4 On The Farm Lesson 12	Time Lines Colonial Life	Unit D Lesson 2 Sorting Objects	Rhythm and Movement Health	Texture	Color
15 68-72	Nov 18 - Nov 22 Flex Friday	Thanksgiving - F No School Next Week	Chapter 10 Lesson 1-5 Review/Test	Theme 5 Whatever the Weather -Lesson 13	Unit 6 Lesson 1-2 American Holidays Responsibility	Sci Fair Project	Rhythm and Movement Health	Texture	Color
16 73-77	Dec 2 - Dec 6 Flex Friday		Chapter 11 Lessons 1-5 Review/Test	Theme 5 Whatever the Weather -Lesson 14	Fact vs. Fiction stories Unit 6 Lesson 3 then and now	Unit D Lesson 3-4 Sink or Float/ Magnets	Rhythm and Movement Health	Texture	Black and White
17 78-82	Dec 9 - Dec 13		Chapter 12 Lessons 1-4 Review/Test	Theme 5 Whatever the Weather -Lesson 15	Christmas Around the World	Unit D Lesson 5 Material Properties	Dance Steps and Formations / Nutrition	Texture	Black and White
18 83-87	Dec 16 - Dec 20 Flex Friday	Winter Program - R Winter Break	Unit 4 Review/Test	Theme 6 Let's Play Lesson 16	Christmas Around the World	Unit D Lesson 6-7 Liquid-Solid/Evaporation	Dance Steps and Formations / Nutrition	Texture	Black and White
19 88-92	Jan 6 - Jan 10	Sci. Fair Due Bench Mark 2	Chapter 13 Lesson 1-4 Review/Test	Theme 6 Let's Play Lesson 17	Unit 6 Lesson 4 Patriots Unit 6 Assessment Enrichment Activity	Unit D Assessment Unit C Lesson 1 Weather and Seasons	Dance Steps and Formations / Nutrition	Harmony	Black and White
20 93-97	Jan 13 – Jan 17 Flex Schedule W-F	PTC - W-R	Chapter 14 Lesson 1-5 Review/Test	Theme 6 Let's Play Lesson 18	Unit 3 Lesson 1 Workers at school	Unit C Lesson 1 Weather and Seasons	Dance Steps and Formations / Nutrition	Harmony	Black and White
21 98-101	Jan 20 – Jan 24 NO School Monday	MLK Day - M 100 <sup>th</sup> Day - R	Unit 5 Review/Test	Theme 7 In the Neighborhood Lesson 19	Unit 3 Intro Workers	Weather Journal	Calisthenics and Stretches / Body	Harmony	Black and White
22 102-106	Jan 27 - Jan 31 Flex Friday	Chinese New Year -F Groundhog Day -Su	Chapter 15 Lesson 1-5 Review/test	Theme 7 In the Neighborhood Lesson 20	Unit 3 Lesson 2 map community jobs	Weather Journal	Calisthenics and Stretches / Body	Harmony	Texture
23 107-111	Feb 3 - Feb 7		Chapter 16 Lesson 1-4 Review/Test	Theme 7 In the Neighborhood Lesson 21	Unit 3 Lesson 3 work for money	Weather in the USA	Calisthenics and Stretches / Body	Harmony	Texture
24 112-115	Feb 10 – Feb 14 NO School Friday	Valentine's Day -R Lincoln B-day - F	Unit 6 Review/Test	Theme 8 Jobs people Do - Lesson 22	Unit 3 Lesson 4 - tools & jobs past and present	Weather in diff. CA environments	Calisthenics and Stretches / Body	Harmony	Texture
25 116-119	Feb 17 - Feb 21 NO School Monday	Wash B-day - M	Quarter End Review/Testing	Theme 8 Jobs people Do - Lesson 23	Unit 3 Lesson 5 - Little Red Hen Unit 3 Test		Fitness / Track	Harmony	Texture
26 120-124	Feb 24 – Feb 28 Flex Friday	Trimester Ends - F	Chapter 17 Lessons 1-5 Review/Test	Theme 8 Jobs people Do - Lesson 24			Fitness / Track	Listening Performing	Texture

# 2013/2014 Pacing Guides for Common Core Standards

Dates	Math	Common Core Standard	Dates	Language Arts	Common Core Standard
Week 14 Nov 11 - Nov 15	Chapter 10 Lesson 1-5 Review/Test	CC.K.CC.1, 2, 3 CC.K.CC.4a-b, 5	Week 14 Nov 11 - Nov 15	Theme 4 On The Farm Lesson 12	K.RL. 2,3,5,10 K.Rl. 2,10 K.RF. 1b,2a,2d-e,3a-d,4 K.SL. 1a-b,2a,4,6 K.L. 1b,1f,2d,5a,5c,6
Week 15 Nov 18 - Nov 22	Chapter 11 Lessons 1-5 Review/Test	CC.K.CC.1,4a-b, 5 CC.K.OA.4	Week 15 Nov 18 - Nov 22	Theme 5 Whatever the Weather Lesson 13	K.RL. 1,5,10,10a K.RI. 1,3,4,5,6,7,8,9,10,10a K.RF. 1b,1d,2e,3a-c K.SL. 2,2a,3,4 K.L. 1a-b,1d,1f,2a-b,2d,5c,6
Week 16 Dec 2 - Dec 6	Chapter 12 Lessons 1-4 Review/Test	CC.K.CC.1,4a-c,5,6,7	Week 16 Dec 2 - Dec 6	Theme 5 Whatever the Weather Lesson 14	K.RL. 1,2,3,4,7,10,10b K.Rl. 1,6,7,10,10a-b K.RF. 1b,2d-e,3a-d,4 K.W. 8 K.SL. 1b,2,2a,3,4,6 K.L. 1d,1f,2a-b,2d,5c-d,6
Week 17 Dec 9 - Dec 13	Unit 4 Review/Test		Week 17 Dec 9 - Dec 13	Theme 5 Whatever the Weather Lesson 15	K.RL. 2,3,10,10b K.Rl. 1,2,10 K.RF. 1a-b,1d,2e,3a-d,4 K.SL. 1b,2a,3,4,5,6 K.L. 1a,1f,2a-b,2d,5c,6
Week 18 Dec 16 - Dec 20	Chapter 13 Lesson 1-4 Review/Test	CC.K.OA.1,2,5	Week 18 Dec 16 - Dec 20	Theme 6 Let's Play Lesson 16	K.RL. 2,3,4,5,6,710,10a-b K.RF. 1d,2a,2e,3a-c,4 K.SL. 1a,2,2a,4,5,6 K.L. 1a,1f,2a-c,5c,6
Week 19 Jan 6 - Jan 10	Chapter 14 Lesson 1-5 Review/Test	CC.K.OA.1,2	Week 19 Jan 6 - Jan 10	Theme 6 Let's Play Lesson 17	K.RL. 2,3,4,5,6,7,10,10b K.RF. 1a-b,1d,2d-e,3a-d,4 K.W. 2 K.SL. 1a,2,2a,4,6 K.L. 1b,1d,1f,2c-d,4a,5c-d,6
Week 20 Jan 13 - Jan 17	Unit 5 Review/Test		Week 20 Jan 13 - Jan 17	Theme 6 Let's Play Lesson 18	K.RL. 1,2,3,5,9,10,10a K.RF. 1a,1d,2a,2e,3a-d,4 K.W. 1 K.SL. 1a,2a,4,6 K.L. 1a-b,2c,5c,6
Week 21 Jan 20 - Jan 24	Chapter 15 Lesson 1-5 Review/test	CC.K.OA.1,3	Week 21 Jan 20 - Jan 24	Theme 7 In the Neighborhood Lesson 19	K.RL. 1,2,3,4,5,7,10,10b K.RF. 1b,2e,3a-d,4 K.W. 2 K.SL. 1a,4,5 K.L. 2d,5b-c,6
Week 22 Jan 27 - Jan 31	Chapter 16 Lesson 1-4 Review/Test	CC.K.OA.1,3,5	Week 22 Jan 27 - Jan 31	Theme 7 In the Neighborhood Lesson 20	K.RL. 1,3,4,5,6,9,10,10a-b K.RF. 1b,1d,2e,3a-d,4 K.W. 2,5 K.SL. 2,4,6 K.L. 1a,1d,1f,2c-d,5c,6
Week 23 Feb 3 - Feb 7	Unit 6 Review/Test		Week 23 Feb 3 - Feb 7	Theme 7 In the Neighborhood Lesson 21	K.RL. 1,3,4,5,6,10,10a-c K.RF. 1b,1d,2e,3a-d,4 K.W. 2,5 K.SL. 2,4,6 K.L. 1a,1f,1f,2c-d,5c,6
Week 24 Feb 10 - Feb 14	Quarter End Review/Testing		Week 24 Feb 10 - Feb 14	Theme 8 Jobs people Do - Lesson 22	K.RL. 1,2,3,9,10 K.RF. 1a-b,2d,3a-d,4 K.W. 2 K.SL. 1a,2,3,4,6 K.L. 1f,2d,5c,6
Week 25 Feb 17 - Feb 21	Chapter 17 Lessons 1-5 Review/Test	CC.K.OA.1,3 CC.K.CC.1,4a-b, 5 CC.K.NBT.1	Week 25 Feb 17 - Feb 21	Theme 8 Jobs people Do - Lesson 23	K.RL. 1,2,3,4,5,6,10,10b K.Rl. 1,2,4,5,6,7,10,10a K.RF. 1d,2b,2d,3a-c,4 K.SL. 2,2a,3,4,6 K.L. 1a-b,11,2c,5c,6
Week 26 Feb 24 - Feb 28	Chapter 18 Lesson 1-5 Review/Test	CC.K.CC.1,4c CC.K.NBT.1	Week 26 Feb 24 - Feb 28	Theme 8 Jobs people Do - Lesson 24	K.RL. 1,3,4,5,7,10,10a-b K.RF. 1b,2a,2e,3a-d,4 K.W. 3 K.SL. 1a,2,2a,3,4 K.L. 1,1b,1d,2d,5a,5c,6

## Kindergarten Pacing Guides for 2013/2014 - Third Trimester

Week Days	Dates	Events	Math	Language Arts	Social Studies	Science	PE	Music	Art
27 125-129	Mar 3 - Mar 7	Dr Seuss - M	Chapter 18 Lesson 1-5 Review/Test	Theme 9 Animals All Around - Lesson 25	Unit 4 Lesson 1 Where Do We Live	Unit B Earth Science Unit B- Lesson 1 Looking At The Earth	Fitness / Track	Listening Performing	Texture
28 130-134	Mar 10 - Mar 14 Flex Friday	Bench Mark 3 Olympics - R-F	Unit 7 Review/Test	Theme 9 Animals All Around - Lesson 26	Globe - Land Forms	Unit B Lesson 2 Mountains and Valleys	Fitness / Track	Listening Performing	Space
29 135-138	Mar 17 - Mar 21	St Patrick's - M Spring Break	Chapter 19 Lesson 1-5 Review/Test	Theme 9 Animals All Around - Lesson 27	Science - Unit Enviro		Team Sports Skills and Rules	Listening Performing	Space
30 139-142	Mar 31 - Apr 4	Spring Pictures - ? Book Fair - 2 <sup>nd</sup> -11 <sup>th</sup>	Chapter 20 Lesson 1-5 Review/Test	Theme 10 On the Go Lesson 28	Science - Unit B Lesson 3-4 Environments		Team Sports Skills and Rules	Listening Performing	Space
31 143-147	Apr 7 - Apr 11 Flex Schedule W-F	Book Fair – 2 <sup>nd</sup> -11 <sup>th</sup> PT <i>C</i> – W-R	Unit 8 Review/Test	Theme 10 On the Go Lesson 29	Soc.St Unit 4 Lesson 2-3 Models to Map - Traffic signs		Team Sports Skills and Rules	Listening Performing	Form
32 148-152	Apr 14 – Apr 18 NO School Friday	Good Friday - F	Chapter 21 Lesson 1-5 Review/Test	Theme 10 On the Go Lesson 30	Soc. St Unit 4 Lesson 3-4 Models to Map - countries & folktales		Team Sports Skills and Rules	Listening Performing	Form
33 153-157	Apr 21 - Apr 25 No School Monday Flex Friday	Earth Day -T	Chapter 22 Lesson 1-5 Review/Test	Review and Extend Lesson 31	Unit 4 Review Assessment	Unit B Lesson 5-6 Earth Resources/Care Unit B Review/Test	Team Sports Skills and Rules	Listening Performing	Form
34 158-162	Apr 28 - May 2		Unit 9 Review/Test	Review and Extend Lesson 32	Unit 5 Lesson 1 Time Goes By	Unit C Lesson 3-6 Seasons	Team Sports Skills and Rules	Listening Performing	Form
35 163-167	May 5 - May 9 Flex Friday	Cinco de Mayo - M Mother's Day - F	Chapter 23 Lesson 1-5 Review/Test	Review and Extend Lesson 33	Unit 5 Lesson 2 Months of the year	Unit C Assessment/Activity	Team Sports Skills and Rules	Listening Performing	
36 168-172	May 12 - May 16	Open House - R EOY Testing	Chapter 24 Lesson 1-5 Review/Test	Review and Extend Lesson 34	Unit 5 Lesson 4 Measuring Time		Team Sports Skills and Rules	Listening Performing	
37 173-177	May 19 - May 23 Flex Friday			Starfall Readers	Unit 5 Review/Test		Evaluation	Listening Performing	
38 178-180	May 27 – May 31 NO School Monday Flex Schedule T-W	Memorial Day - M K Graduation - R							

## 2013/2014 Pacing Guides for Common Core Standards

Dates	Math	Common Core Standard	Dates	Language Arts	Common Core Standard
Week 27 Mar 3 - Mar 7	Unit 7 Review/Test		Week 27 Mar 3 - Mar 7	Theme 9 Animals All Around - Lesson 25	K.RL. 1,3,4,5,7,10,10a K.RF. 1b,2a,2e,3a-d,4 K.W. 3 K.SL. 1a,2,3,4 K.L. 1,1d,2d,5a,5c,6
Week 28 Mar 10 - Mar 14	Chapter 19 Lesson 1-5 Review/Test	CC.K.MD.4a-b	Week 28 Mar 10 - Mar 14	Theme 9 Animals All Around - Lesson 26	K.RL. 1,2,3,4,5,6,7,10,10a K.R.R. 7 K.RF. 1b,2e,3a-d,4 K.W. 1,2,7 K.SL. 1a,2,2a,4,6 K.L. 2a-d,5c,6
Week 29 Mar 17 - Mar 21	Chapter 20 Lesson 1-5 Review/Test	CC.K.MD.4a-b	Week 29 Mar 17 - Mar 21	Theme 9 Animals All Around - Lesson 27	K.RL. 1,2,3,5,10 K.Rl. 2,7,10 K.RF. 1b,1d,2e-f,3a-c,4 K.W. 1,2,5 K.SL. 1a,2,2a,3,4,6 K.L. 1a,2-d,5a,5c,6
Week 30 Mar 31 - Apr 4	Unit 8 Review/Test		Week 30 Mar 31 - Apr 4	Theme 10 On the Go Lesson 28	K.RL. 1,3,4,5,6,7,10,10a-b K.RF. 1a-b,2b,3a-d,4 K.W. 1,2,5 K.SL. 1a,2,2a,3,4 K.L. 1f,2d,5c,6
Week 31 Apr 7 - Apr 11	Chapter 21 Lesson 1-5 Review/Test	CC.K.CC.1,2	Week 31 Apr 7 - Apr 11	Theme 10 On the Go Lesson 29	K.RL. 1,2,3,4,5,6,7,10,10a-b K.RF. 1b,1d,2e,3a-d,4 K.W. 3,8 K.SL. 1a,2,2a,3,4,6 K.L. 1f,2d,5c,6
Week 32 Apr 14 - Apr 18	Chapter 22 Lesson 1-5 Review/Test	CC.K.CC.1,2	Week 32 Apr 14 - Apr 18	Theme 10 On the Go Lesson 30	K.RL. 2,3,5,6,7,9,10 K.RF. 1a,1d,2d-f,3a-d,4 K.W. 3,5 K.SL. 2,2a,4,6 K.L. 1f,2a-d,5c,6
Week 33 Apr 21 - Apr 25	Unit 9 Review/Test		Week 33 Apr 21 - Apr 25	Review and Extend Lesson 31	K.R.L. 5,10 K.R.I. 1,2,5,7,8,10,10a-b K.RF. 1b,2d,3a-d K.W. 2,5 K.SL. 1b,5,6 K.L. 1f,2,2a-b,5a,5c,6
Week 34 Apr 28 - May 2	Chapter 23 Lesson 1-5 Review/Test	CC.K.G.2-6	Week 34 Apr 28 - May 2	Review and Extend Lesson 32	K.RL. 1,5,7,10 K.Rl. 1,7,9,10 K.RF. 1b,2e,3a-d K.W. 5,6,7 K.SL. 2a,5,6 K.L. 2a-b5c,6
Week 35 May 5 - May 9	Chapter 24 Lesson 1-5 Review/Test	CC.K.MD.1,2	Week 35 May 5 - May 9	Review and Extend Lesson 33	K.RL. 1,3,5,10,10a-b K.RF. 1b,2e,3a-d K.W. 2 K.SL. 2a,4,6 K.L. 1f,2a-b,5c,6
Week 36 May 12 - May 16			Week 36 May 12 - May 16	Review and Extend Lesson 34	K.RL. 1,3,5,9,10,10a-b K.RF. 1b,2f,3a-d K.W. 3,5,6 K.SL. 2a,6 K.L. 5c,6
Week 37 May 19 - May 23			Week 37 May 19 - May 23	Starfall Readers	
Week 38 May 27 - May 31			Week 38 May 27 - May 31		

## 2013/2014 Pacing Guides for Common Core Standards

Dates	Math	Common Core Standard	Dates	Math	Common Core Standard	Dates	Math	Common Core Standard
Week 1 Aug 12 - Aug 16	Welcome to Kindergarten		Week 14 Nov 11 - Nov 15	Chapter 10 Lesson 1-5 Review/Test	CC.K.CC.1, 2, 3 CC.K.CC.4α-b, 5	Week 27 Mar 3 - Mar 7	Unit 7 Review/Test	
Week 2 Aug 19 - Aug 23	Unit 1 Chapter 1 Lesson 1-5 Review/Test	CC.K.G.1,5	Week 15 Nov 18 – Nov 22	Chapter 11 Lessons 1-5 Review/Test	CC.K.CC.1,4a-b, 5 CC.K.OA.4	Week 28 Mar 10 - Mar 14	Chapter 19 Lesson 1-5 Review/Test	CC.K.MD.4a-b
Week 3 Aug 26 - Aug 30	Chapter 2 Lesson 1-4 Review/Test	CC.K.MD.3 CC.K.G.4	Week 16 Dec 2 - Dec 6	Chapter 12 Lessons 1-4 Review/Test	CC.K.CC.1,4a-c,5,6,7	Week 29 Mar 17 - Mar 21	Chapter 20 Lesson 1-5 Review/Test	CC.K.MD.4a-b
Week 4 Sep 2 - Sep 6	Unit 1 Review/Test		Week 17 Dec 9 - Dec 13	Unit 4 Review/Test		Week 30 Mar 31 - Apr 4	Unit 8 Review/Test	
Week 5 Sep 9 - Sep 13	Chapter 4 Lessons 1-5 Review/Test	CC.K.G.2, 4	Week 18 Dec 16 - Dec 20	Chapter 13 Lesson 1-4 Review/Test	CC.K.OA.1,2,5	Week 31 Apr 7 - Apr 11	Chapter 21 Lesson 1-5 Review/Test	CC.K.CC.1,2
Week 6 Sep 16 - Sep 20	Chapter 5 Lesson 1-5 Review/Test	CC.K.G.2	Week 19 Jan 6 - Jan 10	Chapter 14 Lesson 1-5 Review/Test	CC.K.OA.1,2	Week 32 Apr 14 - Apr 18	Chapter 22 Lesson 1-5 Review/Test	
Week 7 Sep 23 - Sep 27	Chapter 6 Lessons 1-4 Review /Test	CC.K.G.2	Week 20 Jan 13 - Jan 17	Unit 5 Review/Test		Week 33 Apr 21 - Apr 25	Unit 9 Review/Test	
Week 8 Sep 30 - Oct 4	Unit 2 Review/Test		Week 21 Jan 20 - Jan 24	Chapter 15 Lesson 1-5 Review/test	CC.K.OA.1,3	Week 34 Apr 28 - May 2	Chapter 23 Lesson 1-5 Review/Test	CC.K.G.2-6
Week 9 Oct 7 - Oct 11	Benchmark Testing		Week 22 Jan 27 - Jan 31	Chapter 16 Lesson 1-4 Review/Test	CC.K.OA.1,3,5	Week 35 May 5 - May 9	Chapter 24 Lesson 1-5 Review/Test	CC.K.MD.1,2
Week 10 Oct 14 - Oct 18	Chapter 7 Lessons 1-5 Review/Test	CC.K.CC.4a-b, 5, 6	Week 23 Feb 3 - Feb 7	Unit 6 Review/Test		Week 36 May 12 - May 16		
Week 11 Oct 21 - Oct 25	Chapter 8 Lessons 1-5 Review /Test	CC.K.CC.1, 3, 4a-b, 5	Week 24 Feb 10 - Feb 14	Quarter End Review/Testing		Week 37 May 19 - May 23		
Week 12 Oct 28 - Nov 1	Chapter 9 Lessons 1-5 Review /Test	CC.K.CC.1, 3, 4a-b, 5	Week 25 Feb 17 - Feb 21	Chapter 17 Lessons 1-5 Review/Test	CC.K.OA.1,3 CC.K.CC.1,4a-b, 5 CC.K.NBT.1	Week 38 May 27 - May 31		
Week 13 Nov 4 - Nov 8	Unit 3 Review/Test		Week 26 Feb 24 - Feb 28	Chapter 18 Lesson 1-5 Review/Test	CC.K.CC.1,4c CC.K.NBT.1	_		

### 2013/2014 Pacing Guides for Common Core Standards

Dates	Language Arts	Common Core Standard	Dates	Language Arts	Common Core Standard	Dates	Language Arts	Common Core Standard
Week 1 Aug 12 - Aug 16	Welcome To Kindergarten - Lesson 1	K.RL. 1,2,10,10a K.RF. 1a K.SL. 1a,2,2a,4 K.L. 1f,1b,5a	Week 14 Nov 11 - Nov 15	Theme 4 On The Farm Lesson 12	K.RL. 2,3,5,10 K.Rl. 2,10 K.RF. 1b,2a,2d-e,3a-d,4 K.SL. 1a-b,2a,4,6 K.L. 1b,1f,2d,5a,5c,6	Week 27 Mar 3 - Mar 7	Theme 9 Animals All Around - Lesson 25	K.RL. 1,3,4,5,7,10,10a K.RF. 1b,2a,2e,3a-d,4 K.W. 3 K.SL. 1a,2,3,4 K.L. 1,1d,2d,5a,5c,6
Week 2 Aug 19 - Aug 23	Welcome To Kindergarten - Lesson 2	K.RL. 1,3,4,10,10a K.W. 12 K.SL. 1a-b,2,2a,4 K.L. 1b,1e,5b-c,6	Week 15 Nov 18 - Nov 22	Theme 5 Whatever the Weather Lesson 13	K.R. 1,5,10,10a K.RI. 1,3,4,5,6,7,8,9,10,10a K.RF. 1b,1d,2e,3a-c K.SL 2,2a,3,4 K.L. 1a-b,1d,1f,2a-b,2d,5c,6	Week 28 Mar 10 - Mar 14	Theme 9 Animals All Around - Lesson 26	K.R. 1,2,3,4,5,6,7,10,10a K.RI. 7 K.RI. 7 K.RF. 1b,2e,3a-d,4 K.W. 1,2,7 K.SL. 1a,2,2a,4,6 K.L. 2a-d,5c,6
Week 3 Aug 26 - Aug 30	Theme 1 All About Me Lesson 1	K.RL. 1,2,4,5c,7,10,10a-b K.RI. 5 K.RF. 1a-b,1d,2,3a,3c,4 K.SL. 1a,2a,4 K.L. 1a-l,2a,2c,5c,6	Week 16 Dec 2 - Dec 6	Theme 5 Whatever the Weather Lesson 14	K.RL. 1,2,3,4,7,10,10b K.RI. 1,6,7,10,10a-b K.RF. 1b,2d-6,3a-d,4 K.W. 8 K.SL. 1b,2,2a,3,4,6 K.L. 1d,1f,2a-b,2d,5c-d,6	Week 29 Mar 17 - Mar 21	Theme 9 Animals All Around - Lesson 27	K.R.L. 1,2,3,5,10 K.RI. 2,7,10 K.RF. 1b,1d,2e4,3a-c,4 K.W. 1,2,5 K.SL. 1a,2;2a,3,4,6 K.L. 1a,2;cd,5a,5c,6
Week 4 Sep 2 - Sep 6	Theme 1 All About Me - Lesson 2	K.RL. 1,2,3,4,5,6,9,10,10a-b K.RF. 1a-b,1d,2b,3a,3c,4 K.SL. 1a,3,4 K.L. 1a-b,1f,2a,2c,4a,5a,5c,6	Week 17 Dec 9 - Dec 13	Theme 5 Whatever the Weather Lesson 15	K.RL. 2,3,10,10b K.RI. 1,2,10 K.RF. 1a-b,1d,2e,3a-d,4 K.SL. 1b,2a,3,4,5,6 K.L. 1a,1f,2a-b,2d,5c,6	Week 30 Mar 31 - Apr 4	Theme 10 On the Go Lesson 28	K.RL. 1,3,4,5,6,7,10,10a-b K.RF. 1a-b,2b,3a-d,4 K.W. 1,2,5 K.SL. 1a,2,2a,3,4 K.L. 1f,2d,5c,6
Week 5 Sep 9 - Sep 13	Theme 1 All About Me - Lesson 3	K.RL. 1,2,3,7,9,10,10b K.RF. 1a,1d,2b,3a,3c,4 K.W. 2 K.SL. 1a-b,2,2a K.L. 1a-b,5a,5c,6	Week 18 Dec 16 - Dec 20	Theme 6 Let's Play Lesson 16	K.RL. 2,3,4,5,6,710,10a-b K.RF. 1d,2a,2e,3a-c,4 K.SL. 1a,2,2a,4,5,6 K.L. 1a,11,2a-c,5c,6	Week 31 Apr 7 - Apr 11	Theme 10 On the Go Lesson 29	K.RL. 1,2,3,4,5,6,7,10,10a-b K.RF. 1b,1d,2e,3a-d,4 K.W. 3,8 K.SL. 1a,2,2a,3,4,6 K.L. 1f,2d,5c,6
Week 6 Sep 16 - Sep 20	Theme 2 Families Lesson 4	K.RL. 1,2,3,4,5c,7,10,10a K.RF. 1c-d,2,2b,3a,3c,4 K.W. 2 K.SL. 1a,2,3 K.L. 1a-b,5c,6	Week 19 Jan 6 - Jan 10	Theme 6 Let's Play Lesson 17	K.R.L. 2,3,4,5,6,7,10,10b K.RF. 1a-b,1d,2d-e,3a-d,4 K.W. 2 K.SL. 1a,2,2a,4,6 K.L. 1b,1d,1f,2c-d,4a,5c-d,6	Week 32 Apr 14 - Apr 18	Theme 10 On the Go Lesson 30	K.RL. 2,3,5,6,7,9,10 K.RF. 1a,1d,2d-f,3a-d,4 K.W. 3,5 K.SL. 2,2a,4,6 K.L. 1f,2a-d,5c,6
Week 7 Sep 23 - Sep 27	Theme 2 Families Lesson 5	K.RL. 1,2,3,4,7,9,10,10a-b K.RF. 1b-d,2a,3a,3c,4 K.SL. 1a-b,2,3,4,5 K.L. 1a-b,1f,2a-b,5a,5c,6	Week 20 Jan 13 - Jan 17	Theme 6 Let's Play Lesson 18	K.RL. 1,2,3,5,9,10,10a K.RF. 1a,1d,2a,2e,3a-d,4 K.W. 1 K.SL. 1a,2a,4,6 K.L. 1a-b,2c,5c,6	Week 33 Apr 21 - Apr 25	Review and Extend Lesson 31	K.RL. 5,10 K.RI. 1,2,5,7,8,10,10a-b K.RF. 1b,2d,3a-d K.W. 2,5 K.SL. 1b,5,6 K.L. 1b,2,2-b,5a,5c,6
Week 8 Sep 30 - Oct 4	Theme 2 Families Lesson 6	K.RL. 2,3,9,10,10b K.RF. 1b,1d,2e,3a-c,4 K.W. 3,8 K.SL. 2,4,5,6 K.L. 1a-b,5c,6	Week 21 Jan 20 - Jan 24	Theme 7 In the Neighborhood Lesson 19	K.RL. 1,2,3,4,5,7,10,10b K.RF. 1b,2e,3a-d,4 K.W. 2 K.SL. 1a,4,5 K.L. 2d,5b-c,6	Week 34 Apr 28 - May 2	Review and Extend Lesson 32	K.R. 1,5,7,10 K.Rl. 1,7,9,10 K.Rf. 1b,2e,3a-d K.W. 5,6,7 K.SL. 2a,5,6 K.L. 2a-55c,6
Week 9 Oct 7 - Oct 11	Theme 3 Friends At School - Lesson 7	K.RL. 1,2,3,4,5,6,7,10,10b K.RF. 1a-b,2a-b,3a-d,4 K.SL. 1a,2,4,5,6 K.L. 1f,2a-d,5c,6	Week 22 Jan 27 - Jan 31	Theme 7 In the Neighborhood Lesson 20	K.RL. 1,3,4,5,6,9,10,10a-b K.RF. 1b,1d,2e,3a-d,4 K.W. 2,5 K.SL. 2,4,6 K.L. 1a,1d,1f,2c-d,5c,6	Week 35 May 5 - May 9	Review and Extend Lesson 33	K.RL. 1,3,5,10,10a-b K.RF. 1b,2e,3a-d K.W. 2 K.SL. 2a,4,6 K.L. 1f,2a-b,5c,6
Week 10 Oct 14 - Oct 18	Theme 3 Friends At School - Lesson 8	K.RL. 1,2,3,3a-b,4,6,7,10,10a-b K.RF. 1b,1d,2a,2c,3a-d K.SL. 2,4,5,6 K.L. 1a, 1f.2a-b,2d,5c,6	Week 23 Feb 3 - Feb 7	Theme 7 In the Neighborhood Lesson 21	K.RL. 1,3,4,5,6,10,10a-c K.RF. 1b,1d,2e,3a-d,4 K.W. 2,5 K.SL. 2,4,6 K.L. 1a,1f,1f,2c-d,5c,6	Week 36 May 12 - May 16	Review and Extend Lesson 34	K.RL. 1,3,5,9,10,10a-b K.RF. 1b,2f,3a-d K.W. 3,5,6 K.SL. 2a,6 K.L. 5c,6
Week 11 Oct 21 - Oct 25	Theme 3 Friends At School - Lesson 9	K.RL. 2,3,3a-b,9,10 K.RF. 1b,2c,2e,3a-d,4 K.W. 2 K.SL. 2,4,5 K.L. 1e-f,2b,2d,5a,5c,6	Week 24 Feb 10 - Feb 14	Theme 8 Jobs people Do - Lesson 22	K.RL. 1,2,3,9,10 K.RF. 1a-b,2d,3a-d,4 K.W. 2 K.SL. 1a,2,3,4,6 K.L. 1f,2d,5c,6	Week 37 May 19 - May 23	Starfall Readers	
Week 12 Oct 28 – Nov 1	Theme 4 On The Farm Lesson 10	K.R.L. 1,3,4,5,6,7,9,10,10a-b K.Rl. 1,2,4,5,7,10a-b K.RF. 1a-b,1d,2b,2d-e,3a-d,4 K.W. 2 K.S.L. 1a-b,1f,4,5,5c,6 K.L. 1b,1f,2c-d,5c,6	Week 25 Feb 17 - Feb 21	Theme 8 Jobs people Do - Lesson 23	K.RL. 1,2,3,4,5,6,10,10b K.Rl. 1,2,4,5,6,7,10,10a K.RF. 1d,2b,2d,3a-c,4 K.SL. 2,2a,3,4,6 K.L. 1a-b,11,2c,5c,6	Week 38 May 27 - May 31		
Week 13 Nov 4 - Nov 8	Theme 4 On The Farm Lesson 11	K.E. 10, 11,204,56,6 K.R. 1,2,3,45,6,7,10,10a-b K.RF. 1a-b,1d,2e,3a-d,4 K.W. 7 K.SL. 1a-b,2,3,4,5,6 K.L. 1a-b,1f,2a-c,5c,6	Week 26 Feb 24 - Feb 28	Theme 8 Jobs people Do - Lesson 24	K.RL. 1,3,4,5,7,10,10a-b K.RF. 1b,2a,2e,3a-d,4 K.W. 3 K.SL. 1a,2,2a,3,4 K.L. 1,1b,1d,2d,5a,5c,6			

RL-reading literature RI-reading information RF-reading foundation (CAP) W-writing SL-speaking and listening L-language

**BP 6158** 

#### **Ridgecrest Charter School**

#### Instruction

#### **Independent Study (Short Term)**

The Governing Board authorizes independent study as an optional alternative instructional strategy by which students in grades K-8 and adult education may reach curriculum objectives and fulfill graduation requirements. Independent study shall offer a means of individualizing the educational plan for students whose needs may be met best through study outside of the regular classroom setting.

The school's independent study option shall be substantially equivalent in quality and quantity to classroom instruction, thus enabling students enrolled in independent study to complete the school's adopted course of study within the customary time frame. Students in independent study shall have access to the same services and resources as is available to other students in the school.

The Administrator or designee shall determine that the prospective independent study student understands and is prepared to meet the school's requirements for independent study. Independent study entails a commitment by both the parent/guardian and the student. As the student gets older, he/she assumes a greater portion of the responsibility involved. Independent study may be offered only to students who can achieve in this program as well as or better than they would in the regular classroom.

The Administrator or designee shall ensure that a written independent study agreement, as prescribed by law, exists for each participating student. (Education Code 51747)

The Board recognizes that independent study may be used as an option to encourage students to remain in school. Teachers should carefully set the duration of independent study assignments, within the limits specified by the Board in order to help identify students falling behind in their work or in danger of failing or dropping out of school.

To foster each student's success in independent study, the Board establishes the following maximum lengths of time which may elapse between the time an assignment is made and date by which the student must complete the assigned work which shall be as follows:

For students in grades K-3:
 For students in grades 4-8:
 week
 weeks

When circumstances justify a longer time, the Administrator or designee may extend the maximum length of an assignment to a period not to exceed eight weeks, pursuant to a written request with justification.

#### Appendix 9: Independent Study Board Policy and Master Agreement

b When any student fails to complete consecutive independent study assignments, the Administrator or designee shall conduct an evaluation to determine whether it is in the student's best interest to remain in independent study. Evaluation findings shall be kept in the student's permanent record.

The Administrator or designee shall annually report to the Board the number of students engaged in independent study, the ADA generated, the quality of these students' work as measured by standard indicators, and the number and proportion of independent study students who graduate or successfully complete independent study.

#### Legal Reference:

Code of Regulations, Title 5

11700-11703

Education Code	
17289	Exemption for building
44865	Qualifications for home teachers and teachers in special classes
	and schools; consent to assignment
46300-46300.6	Methods of computing ADA
48220	Classes of children exempted
48340	Improvement of pupil attendance
48915	Expulsion; particular circumstances
48917	Suspension of expulsion order
51225.3	Requirements for high school graduation
51745-51749.3	Independent study programs
52000	Improvement of elementary and secondary education: legislative
	intent
52015	School improvement plans: components of plan
52017	Secondary schools: additional plan components
56026	Individual with exceptional needs
Family Code	
6550	Authorization affidavits

Independent study

Policy Adopted: 10/10/02 Policy Amended: March 2006



325 S Downs Ridgecrest, CA 93555

Director Signature

## Request for Short Term Independent Study

Fax: 760.375.7766

www.ridgecrestcharterschool.org

Please submit 3 school days prior to planned leave School of Attendance: Ridgecrest Charter School First Middle Initial Student ID#\_\_\_\_\_Birthdate \_\_\_\_\_ Parent/Guardian\_\_\_\_\_ Email Address Home Telephone\_\_\_\_\_ Cell/Work Telephone\_\_\_\_\_ Reason for Request \_\_\_\_\_ First Date of Planned Absence\_\_\_\_\_Last Date of Planned Absence \_\_\_\_\_ I understand that the following conditions must be met to participate in Short Term Independent Study: The maximum number of days of participation is 20 (twenty). If the student is absent after twenty days, he/she will be dropped from school rolls. A space will not be retained in your child's school or class. The Director must approve the Independent Study request. The student and parent MUST sign the appropriate form and pick up assignments BEFORE Independent Study The student must complete the assigned work and keep it in the Independent Study folder. The assigned work must be completed and returned the day the student returns or the designated day of return, whichever comes first. If the assigned work is not returned on time as explained, the student WILL NOT receive any attendance credit, per California Education Code. Does student receive Special Education Services? 

Yes 

No Does student have an IEP? Dyes DNo Has contract been amended? □Yes □No Parent Signature Date □ Approved □Not Approved (will meet with parents)



### RIDGECREST CHARTER SCHOOL

Home of the Eagles

#### MASTER AGREEMENT FOR SHORT TERM INDEPENDENT STUDY

Student Name ID Number Birth date		Grade			
		Age			
	.ss				
Start	Date End Date				
Objec	tive:				
1.	The major objective for the duration o current with the grade studies for the	of this agreement is to enable the student to keep period covered by this agreement.			
2.	This agreement is to enable the studen the objectives identified on the assign	nt to successfully reach the objectives and complete ment sheet that will be part of this agreement. With caregiver the student will submit all assignments on			
3.	The Ridgecrest Charter School will pro and other necessary items and resource	vide the teacher services, instructional materials, es as specified for each assignment.			
4.	· · · · · · · · · · · · · · · · · · ·	isted on the attached sheet during the term of the			
5.	for Disease Control and Prevention (CD	t vacation to any country considered by the Center (C) to have increased risk of TB exposure (such as neast Asia) MUST receive a TB clearance upon			
6.	ALL work completed in this contract wi office.	ill be graded. The work will be kept in the records			
		COMPLETED AND RETURNED THE DAY THE DAY OF RETURN, WHICHEVER COMES FIRST.			
Failur	e to comply will void this independent c	contract and result in all absences unexcused.			
Agree	ment: We have read this agreement and	hereby agree to all conditions set forth within:			
Stude	nt Signature:	Date:			
Parent	t Signature:	Date:			
Teach	er Signature:	Date:			
Direct	tor Sianature:	Date:			

325 S. Downs, Ridgecrest, California 93555 Phone (760) 375-1010 Fax (760) 375-7766 Website www.ridgecrestcharterschool.org

#### STUDENT STUDY TEAM

#### A GUIDE FOR PARENTS

#### **To Parents:**

Students are most successful when there is a cooperative effort between parents and school personnel to explore and problem-solve in order to help students succeed. This handout is intended to help you better understand the way the SST works so that you can become more actively involved in your child's education. Your questions, comments, and suggestions are very valuable.

#### What is the Student Study Team (SST)?

The SST is a school site team, which reviews individual student strengths and areas of concern. The SST plans strategies and organizes resources for addressing problems. This process is a function of regular education. A facilitator is appointed to guide the team. This is usually the teacher, but not always.

#### How is the student selected to be discussed at the SST?

Usually the classroom teacher indicates that the student's learning, behavioral, and/or emotional needs are not being adequately met under existing circumstances.

#### Will anything have been done to help my child before the SST?

Yes. Usually the teacher has already made some modifications in the classroom. The SST will have met to review the student and to make sure that beneficial accommodations have been implemented, and any appropriate screenings are done.

#### What are "appropriate screening tests"?

Evaluation of classroom skills by your child's teacher may occur. The Resource Specialist may also administer some standardized tests, to determine where your child stands according to the grade level standards.

### What does "Program modifications" mean?

Measures taken to accommodate to the needs of an individual student, some examples include: change of seating, use of diagnostic materials, cross-age tutor, individual contracts, (for behavior modification) change of group, buddy system, change in expectation of completed assignments, notebooks or journals for organizational purposes, visual aids.

#### How many people will be involved in the SST?

Participants on the team may vary, depending on the nature of the concern. In addition to the teacher, the team may include the resource specialist, administrator, special day class teacher, psychologist, speech and language pathologist, school nurse, counselor, ESL teacher, reading specialist, or audiologist. Only those who are necessary to adequately review the student will participate.

#### **SST Summary**

The team will summarize key information discussed during an SST meeting, which will include the student's strengths, modifications in place and their effectiveness, areas of concern, questions, strategies to implement, person(s) responsible, and any other pertinent information. This information will be recorded in a summary, and serve as a record of the minutes of the SST meeting. As a parent, you will receive a copy of this summary, whether you attend the meeting or not. You may request that copies of the SST summary be sent to your child's doctor or other professional personnel.

#### Will my child receive special testing?

It is possible, if the classroom modifications have not been effective. If additional testing shows significant educational gaps, the possibility of Special Education assistance may be considered. The Resource Specialist will then become the facilitator, and parent permission must be obtained in writing to proceed.

# STUDENT STUDY TEAM TEACHER REFERRAL FORM

Date:			
Person Completing Form:			
Student name:			
Date of Birth:	Age:	Grade:	Sex: M / F
Parent/Guardian Name:			
Parent/Guardian Address:			
Phone:	Ema	il:	
Purpose Of Referral (Check Curriculum help Health issues Learning difficulties Social/emotional problems Other:	., .,		
School History: (Please list schools attended and suspended or expelled while in schome.)			
Has the child ever been enro If yes, explain	olled in a special educ	cation program?	

Student Strengths:	
Student Concerns:	
What methods have been attempted to solve the	e concern and what resulted?
·	
Additional Information: (Please, include anything sections)	that has not been addressed in prior
Signature of Person Completing Form	Date

### STUDENT STUDY TEAM NOTES

STUDENT: TEACHER: SCHOOL: Ridgecrest Charter School

PRIMARY LANG: GRADE: DOB: DATE:

PARENTS:

	KN	OWN	AREAS OF		STRATEGIES	ACTIONS	PERSON	S RESPONSIBLE
STRENGTHS	INFORMATION	MODIFICATIONS	CONCERN	QUESTIONS	BRAINSTORM	PRIORITIZE	WHO?	WHEN?
							POLL	
							FOLL	OW-UP DATE:

#### PROFESSIONAL DEVELOPMENT PLAN

#### 2013-2014

#### **Goals for Staff Development**

- 1. Improve student achievement.
- 2. Prepare teachers to successfully meet the challenges of the Common Core State Standards and assessments.
- 3. Prepare faculty to successfully meet the academic, behavioral and social needs of diverse learners using differentiated instructional strategies.
- 4. Promote collegiality, collaboration and synergism among all staff members at RCS.
- 5. Encourage personal and professional growth.
- 6. Prepare faculty to integrate the teaching of reading and writing across multiple curriculum and grade level areas.
- 7. Prepare faculty to effectively integrate technology into daily lesson planning.

#### **Objectives:**

- 1. Teachers will encourage student participation in performance-based activities such as oral reports, role plays, model construction, discovery based lab activities, multi-media presentations, debates.
- 2. Teachers will require students to engage in research based activities such as examination of public records for investigation purposes, use of accessible media, study of sources to distinguish between valid and invalid information, generation of original research documents and use of the internet and other electronic research technologies.
- 3. Teachers will encourage students to use of a variety of intellectual skills, which demonstrate understanding of major ideas by using graphic organizers (i.e. Venn Diagrams, semantic maps, KWL's etc.).
- 4. Teachers will use community resources as they invite community presenters to classes, plan field trips into the community, encourage students to interview community members and participate in service learning projects.
- 5. Teachers will use evaluative tools such as rubrics, portfolios and benchmarks to accurately evaluate students and their own professional performance.
- 6. Teachers will develop a classroom environment by building student skills of cooperation and collaboration; by developing an understanding of cultural differences and similarities; and by nurturing acceptance of the ideas of others.

#### **Needs Assessment**

- A. Student Needs Student achievement and performance is assessed by analyzing BMK data, student attendance rates, and student performance on state and locally developed assessments.
- B. Teacher Needs Teacher needs are assessed by completing teacher surveys which will identify areas of interest.
- C. Targeted areas of growth- Implement new strategies and programs that will positively impact student achievement and mastery of the Common Core State Learning Standards.

Strategies, Activities and Opportunities Provided for Continuous and Sustained Professional Development Directly Related to Student Learning Needs

- Computers and other technologies
- Curriculum alignment
- Early literacy
- Differentiated instruction
- Essential elements of instruction
- Reading and writing across the content areas
- Common Core State Standards

#### **Professional Learning Communities and Classroom Walk-thru's**

Peer Coaching is a non-evaluative confidential relationship through which peers collaborate, in and out of the classroom, with a focus on developing skills that will increase student learning.

During Professional Developments days- teachers have common planning time which serves as a professional development opportunity.

#### **Expected Teacher Participation**

All teachers will participate in staff development offered by the school. The PD Plan, will provide ample opportunity for newly certified teachers to meet the 175 hours of professional development every five years required for teachers applying for certification after February 2004.

#### **Evaluation Plan**

1. Student achievement and performance will be assessed by analyzing BMK data, attendance rates, and student performance on state and locally developed assessments.

Date	Topic	Participants
8/5/13	New Teacher Orientation	All Staff
8/5/13	Data Session- CST Data	All Staff
8/5/13	Special Education- Roles and Responsibility	All Staff
8/5/13	Individual Learning Plans	All Staff
8/6/13	Pacing Guides and Planning (ADD CC Bridging Materials)	All Staff
8/6/13	BMKs- What do we use them for?	All Staff
8/6/13	Too Good For Drugs	All Staff
8/7/13	Sexual Harassment Training	All Staff
8/7/13	FERPA Training	All Staff
8/7/13	Child Abuse Training	All Staff
8/8/13	CPR Training (Those Who Need It)	All Staff
8/8/13	BTSA (Those Who Need It)	All Staff
8/9/13	Whole Brain Teaching- Chris Biffle	All Staff
8/9/13	Cume Review- and initial ILP	
8/16/13	Technology Integration- Are You CC Ready?	All Staff
8/16/13	Teacher Book Report- Rigor Made Easy	All Staff
-, -,	by Barbara Blackburn	
8/13/13	Common Core- Bridging Math	All Staff
8/13/13	IEP Goals and Meeting Student Needs (Common Core)	All Staff
8/30/13	Common Core- Bridging English	All Staff
8/30/13	Teacher Book Report- How the Best Teachers Differentiate Instruction	All Staff
	By Elizabeth Breaux and Monique Boutte Magee	
9/13/13	Teacher Book Report- Solving Behavior Problems in Math Class	All Staff
	by Jennifer Taylor-Cox	
9/13/13	Teacher Book Report- Helping Students Motivate Themselves	All Staff
	By Larry Ferlazzo	
9/27/13	Classroom Management Simplified	All Staff
	by Elizabeth Breaux	
9/27/13	Common Core- Social Studies and Science	
10/11/13	Professional Learning Communities (PLC)	All Staff
10/25/13	Data Session- Looking at BMK I Results (Adjust ILPs)	All Staff
11/8/13	CPI Part I Training	All Staff
11/22/13	CPI Part II Training	All Staff
12/06/13	Teacher Book Report- 75 Solutions To Common Classroom Disruptions	All Staff
	by Bryan Harris and Cassandra Goldberg	
12/20/13	Classroom walk-Thru's	All Staff
01/17/14	Data Session- Looking at BMK II Results (Adjust ILPs)	All Staff
01/31/14	Retention- Criterion, Pros and Cons	All Staff
02/28/14	Teacher Book Report- 50 Ways to Improve Student Behavior	All Staff
00/11/11	By Annette Breaux and Todd Whitaker	
03/14/14	Looking at the CST Released Test Questions or New CC Questions	All Staff
04/11/14	Data Session- Looking at BMK III Results (Adjust ILPs)	
04/25/14	Looking at the CST Released Test Questions or New CC Questions	All Staff
05/09/14	Survey Results- 13-14 Data	All Staff
05/23/14	Planning 2014-2015 Schedule	All Staff

#### INDIVIDUAL LEARNING PLAN

School Name	Date Plan Developed
Student Name	Student Identification #
Teacher(s)	Grade/Age
	Parent Name

### ASSESSMENT RESULTS (ATTACH CST, BMK AND CURRICULUM ASSESSMENTS, STAR READING AND MATH)

ASSESSMENT		READING			MATHEMATICS	
	Scaled Score	Proficiency	Areas for	Scaled Score	Proficiency	Areas for
		Level	Focus		Level	Focus
CST Grade 2						
CST Grade 3						
CST Grade 4						
007.0						
CST Grade 5						
CST Grade 6						
CST Grade 0						
CST Grade 7						
oo r claas r						
	BMK 1	BMK 2	BMK 3	BMK 1	BMK 2	BMK 3
BMK Test						
Scale score						
Proficiency Level						
	Pre-Test	Mid-Test	Post-Test	Pre-Test	Mid-Test	Post-Test
Curriculum Tests						
English						
Curriculum Test						
Math						
	September	January	May	September	January	May
STAR Reading						
STAR Mathematics						

AREAS FOR FOCUS TRIMESTER I
1.
2.
3.
Areas for Celebration
1.
2.
3.
AREAS FOR FOCUS TRIMESTER II
1.
2.
3.
AREAS FOR CELEBRATION
1.
2.
3.
AREAS FOR FOCUS TRIMESTER III
1.
2.
3.
Areas for Celebration
1.
2.
3.
SOCIAL AND EMOTIONAL LEARNING
CHECK THE BOX IF THIS IS AN AREA OF CELEBRATION, OR DESCRIBE WHY THIS IS AN AREA FOR FOCUS
Self-aware:
Caring and connected to others:
Responsible in their decision-making:

#### INTERVENTION AND/OR ACCELERATION PLAN

Түре		AMOUNT OF TIME	Person(s) Responsible
☐ After School Tutoring with Classroom	Teacher		
☐ After School Tutoring- Success Maker			
☐ After School Program- LEXIA			
☐ Mentoring Support (peer)			
☐ One to One Classroom Support			
☐ Homework Assistance			
☐ Computer Assisted Instruction- LEXIA			
☐ Reading Specialist			
☐ Paraprofessional Support			
□ RTi			
□ SST			
□ 504 Plan			
□ IEP			
□ Peer Tutoring			
☐ Peer Mentor			
☐ Current Events (Middle Only)			
☐ Odyssey Of the Mind (GATE)			
English Langua Your child is an English Learner; here		S: IF NOT APPLICAB	
Skill Area	Scale		CELDT Proficiency Level
Listening			
Speaking			
Reading		+	
Writing			
Overall Proficiency			
Overall 1 Tolliciency			
Yes, this EL continues to mee No, this EL has been reclassi	•	-	•
I agree to fully participate in the interver	ntion program as o	utlined above.	
Student Signature			
Parent Signature			
Teacher Signature			

## Ridgecrest Charter School--Parent Survey

Begin by answering the following questions about yourself and your child.

I am a ...

- () Parent of at least one child at this school
- () Grandparent, other relative, and/or legal guardian of a child at this school
- () Not applicable, not sure, or decline to answer

Is your child in any of these programs?

- () Special Education Program, IEP (Individual Learning Plan), or a 504 plan
- ( ) English language development (for children learning English)
- () Gifted and Talented Education (GATE) or takes Honors/AP classes
- () Not applicable, not sure, or decline to answer

How many years has your child been at this school?

- () Less than one year
- () 1 to 2 years
- () 3 to 5 years
- () 6 to 10 years
- () Over 10 years
- () Not applicable, not sure, or decline to answer

What is your race or ethnicity?

- () African American (Not Hispanic)
- () American Indian or Alaska Native
- () Asian or Asian American
- () Hispanic or Latino/a
- () Pacific Islander
- () White or Caucasian (Not Hispanic)
- () Other or Multi-Ethnic
- () Not applicable, not sure, or decline to answer

Does one or more of your children receive a free or reduced-price breakfast at this school?

- () Yes
- () No
- () Not applicable, not sure, or decline to answer

In what grade is your child?

- () TK
- () Kindergarten
- () 1st Grade

- () 2nd Grade() 3rd Grade() 4th Grade() 5th Grade
- () 6th Grade
- () 7th Grade
- () 8th Grade

# Please Indicate how much you agree or disagree with the following statements about this school.

This School..

promotes academic success for ALL students.							
	Strongly Agree	Agree	Disagree	Strongly Disagree	Don't Know/NA		
	()	()	()	()	()		
treats all students with resp	ect.						
	Strongly Agree	Agree	Disagree	Strongly Disagree	Don't Know/NA		
	()	()	()	()	()		
clearly tells students in adv	ance what will h	appen if th	ney break scho	ool rules.			
	Strongly Agree	Agree	Disagree	Strongly Disagree	Don't Know/NA		
	()	()	()	()	()		
gives all students opportun community.	ities to "make a c	difference'	by helping o	ther people,	the school, or	the	
	Strongly Agree	Agree	Disagree	Strongly Disagree	Don't Know/NA		
	()	()	()	()	()		
keeps me well-informed ab	out school activi	ities.					
-	Strongly Agree	Agree	Disagree	Strongly Disagree	Don't Know/NA		

	Strongly Agree	Agree	Disagree	Strongly Disagree	Don't Know/NA				
	()	()	()	()	()				
provides quality counseling or other ways to help students with social or emotional needs.									
	Strongly Agree	Agree	Disagree	Strongly Disagree	Don't Know/NA				
	()	()	()	()	()				
is an inviting place for stu	dents to learn.								
	Strongly Agree	Agree	Disagree	Strongly Disagree	Don't Know/NA				
	()	()	()	()	()				
allows input and welcomes parents' contributions.									
	Strongly Agree	Agree	Disagree	Strongly Disagree	Don't Know/NA				
	()	()	()	()	()				
communicates the importance of respecting all cultural beliefs and practices.									
communicates the importa	ance of respecting	all cultura	l beliefs and	practices.					
communicates the importa	ance of respecting Strongly Agree	all cultura	l beliefs and p	practices. Strongly Disagree	Don't Know/NA				
communicates the importa	Strongly		•	Strongly					
communicates the importa	Strongly Agree	Agree ()	Disagree ( )	Strongly Disagree	Know/NA				
	Strongly Agree	Agree ()	Disagree ( )	Strongly Disagree	Know/NA				
	Strongly Agree  ( )  ies to participate i Strongly	Agree ( )	Disagree  () m activities.	Strongly Disagree  ( )  Strongly	Know/NA  ( )  Don't				
	Strongly Agree  ( )  ies to participate i Strongly Agree  ( )	Agree  ( )  n classroom Agree  ( )	Disagree  ( )  m activities.  Disagree	Strongly Disagree  ()  Strongly Disagree  ()	Know/NA  ( )  Don't Know/NA				
gives my child opportunit	Strongly Agree  ( )  ies to participate i Strongly Agree  ( )	Agree  ( )  n classroom Agree  ( )	Disagree  ( )  m activities.  Disagree	Strongly Disagree  ()  Strongly Disagree  ()	Know/NA  ( )  Don't Know/NA				

enforces school rules equally for my child and all students.

	Strongly Agree	Agree	Disagree	Strongly Disagree	Don't Know/NA			
	()	()	()	()	()			
provides quality activities that meet my child's interests and talents, such as: sports, clubs and music.								
	Strongly Agree	Agree	Disagree	Strongly Disagree	Don't Know/NA			
	()	()	()	()	()			
has quality programs for m	y child's talents,	gifts, or sp	pecial needs.					
	Strongly Agree	Agree	Disagree	Strongly Disagree	Don't Know/NA			
	()	()	()	()	()			
is a safe place for my child								
	Strongly Agree	Agree	Disagree	Strongly Disagree	Don't Know/NA			
	()	()	()	()	()			
keeps me well-informed ab	out my child's pr	rogress in	school.					
_	Strongly Agree	Agree	Disagree	Strongly Disagree	Don't Know/NA			
	()	()	()	()	()			
promptly responds to my p	hone calls, messa	ages, or en	nails.					
	Strongly Agree	Agree	Disagree	Strongly Disagree	Don't Know/NA			
	()	()	()	()	()			
encourages me to be an act	ive partner with	the school	in educating	my child.				
	Strongly Agree	Agree	Disagree	Strongly Disagree	Don't Know/NA			
	()	()	()	()	()			

## Based on your experience, how much of a problem at this school is ..

student alcohol and drug use? Not a Small Somewhat Large Don't Problem Problem a Problem Problem Know/NA () () () () () harassment or bullying of students? Not a Small Somewhat Large Don't Problem Problem a Problem Problem Know/NA () () () () () physical fighting between students? Not a Small Somewhat Large Don't Problem Problem a Problem Problem Know/NA () () () () () racial/ethnic conflict among students? Small Somewhat Don't Not a Large Problem Problem a Problem Problem Know/NA () () () () () students not respecting staff? Not a Small Somewhat Large Don't Problem Problem a Problem Problem Know/NA () () () () () weapons possesion? Not a Small Somewhat Don't Large Problem Problem a Problem Problem Know/NA () () () () () vandalism (including graffiti)? Not a Small Somewhat Large Don't Problem Problem a Problem Problem Know/NA

Not a Problem		Somewhat a Problem	_	
()	()	()	()	()

## Please indicate how much you agree or disagree with the following statements about this school.

This school..

	1	. 1 .		C		1 0	1 .	•	1
actively	LCAPKE	the 1	nnut	∩t '	narente	hetore	making	1mnortant	decisions.
actively	SCCKS	uic i	nput v	$\sigma_{\mathbf{I}}$	parcino	UCIUIC	manne	mportant	uccisions.

actively seeks the input of parents before making important decisions.								
	Strongly Agree	Agree	Disagree	Strongly Disagree	Don't Know/NA			
	()	()	()	()	()			
has clean and well-maintained facilities and properties.								
	Strongly Agree	Agree	Disagree	Strongly Disagree	Don't Know/NA			
	()	()	()	()	()			
motivates students to learn	ı <b>.</b>							
	Strongly Agree	Agree	Disagree	Strongly Disagree	Don't Know/NA			
	()	()	()	()	()			
has a summentive learning environment for my shild								
has a supportive learning e	enviroment for m	y child.		()				
has a supportive learning e	enviroment for m Strongly Agree	y child.	Disagree	Strongly Disagree	Don't Know/NA			
has a supportive learning e	Strongly	•		Strongly				
	Strongly Agree	Agree ()	Disagree	Strongly Disagree	Know/NA			
has a supportive learning e	Strongly Agree	Agree ()	Disagree	Strongly Disagree	Know/NA			
	Strongly Agree  ( )  bout the students. Strongly	Agree ()	Disagree ( )	Strongly Disagree  ()  Strongly	Know/NA  ( )  Don't			

## My students teacher..

communicates with me regularly.

	Strongly Agree	Agree	Disagree	Strongly Disagree	Don't Know/NA			
	()	()	()	()	()			
provides feedback on homework and tests.								
	Strongly Agree	Agree	Disagree	Strongly Disagree	Don't Know/NA			
	()	()	()	()	()			
Is firm, fair, and consist	ent with discipline.							
Is firm, fair, and consist	ent with discipline. Strongly Agree	Agree	Disagree	Strongly Disagree	Don't Know/NA			
Is firm, fair, and consist	Strongly		Disagree ( )					
Is firm, fair, and consist  Respects students.	Strongly Agree	Agree		Disagree	Know/NA			
	Strongly Agree	Agree		Disagree	Know/NA			

### MIDDLE SCHOOL ONLY

Please check all that apply...

I receive weekly school news from my child's homeroom teacher.

- [] Yes -6th Grade
- [] No -6th Grade
- [] Yes -7th Grade
- [] No -7th Grade
- [] Yes -8th Grade
- [] No -8th Grade

My childs teacher uses discipline effectively.

- [] Yes -Math
- [] No -Math

•	[] Yes -English
•	[] No -English
•	[] Yes -Social Studies/Science
•	[] No -Social Studies/Science
	My child's teacher keeps me informed on his/her academic progress.
•	[] Yes -Math
•	[] No -Math
•	[] Yes -English
•	[] No -English
•	[] Yes -Social Studies/Science
•	[] No -Social Studies/Science
	My child's teacher provides feedback regarding homework and tests.
•	[] Yes -Math
•	[] No -Math
•	[] Yes -English
•	[] No -English
•	[] Yes -Social Studies/Science
•	[] No -Social Studies/Science

## **Executive Summary School Accountability Report Card, 2011–12**

#### **Ridgecrest Charter School**

Address:	325 South Downs St., Ridgecrest, CA, 93555-4531	Phone:	(760) 375-1010
Principal:	Tina Ellingsworth, Principal	Grade Span:	K-8

This executive summary of the School Accountability Report Card (SARC) is intended to provide parents and community members with a quick snapshot of information related to individual public schools. Most data presented in this report are reported for the 2011–12 school year. School finances and school completion data are reported for the 2010–11 school year. Contact information, facilities, curriculum and instructional materials, and select teacher data are reported for the 2012–13 school year. For additional information about the school, parents and community members should review the entire SARC or contact the school principal or the district office.

#### **About This School**

Ridgecrest Charter School (RCS) is a K-8 district with 380 students (323 students in 2011-2012). The school is equipped with classrooms, a cafeteria, multipurpose room, computer lab, library and resource room. The school includes certificated, classified and paraprofessional employees who participate in extensive staff development programs. The staff takes pride in its elevated teaching standards and the success of all students.

#### **Student Enrollment**

Group	Enrollment
Number of students	323
Black or African American	8.0%
American Indian or Alaska Native	1.2%
Asian	0.9%
Filipino	2.2%
Hispanic or Latino	21.1%
Native Hawaiian or Pacific Islander	0.3%
White	60.7%
Two or More Races	5.3%
Socioeconomically Disadvantaged	59.1%
English Learners	1.2%
Students with Disabilities	10.2%

#### **Teachers**

Indicator	Teachers
Teachers with full credential	100%
Teachers without full credential	0%
Teachers Teaching Outside Subject Area of Competence	0%
Misassignments of Teachers of English Learners	0%
Total Teacher Misassignments	0%

#### **Student Performance**

Subject	Students Proficient and Above on STAR* Program Results	
English-Language Arts	69%	
Mathematics	66%	
Science	60%	
History-Social Science	28%	

<sup>\*</sup>Standardized Testing and Reporting Program assessments used for accountability purposes include the California Standards Tests, the California Modified Assessment, and the California Alternate Performance Assessment.

#### **Academic Progress\***

Indicator	Result
2012 Growth API Score (from 2012 Growth API Report)	845
Statewide Rank (from 2011 Base API Report)	6
Met All 2012 AYP Requirements	no
Number of AYP Criteria Met Out of the Total Number of Criteria Possible	Met 11 of 13
2012–13 Program Improvement Status (PI Year)	Not in PI

<sup>\*</sup>The Academic Performance Index is required under state law. Adequate Yearly Progress is required by federal law.

#### **School Facilities**

#### **Summary of Most Recent Site Inspection**

The District's goal is to provide school facilities which support teaching and learning and which are safe. The following are done regularly to ensure that school buildings are clean, safe and functional: all classroom facilities, eating areas and restrooms are cleaned based on standards established by the District. We use a triage system for problems which occur that need immediate attention and resolution. For example, broken heaters, inoperable restrooms, and vandalism which impairs a facility from operating in a functional way. The Custodian performs an early morning inspection to identify problems and reports them.

#### **Repairs Needed**

None.

#### **Corrective Actions Taken or Planned**

No corrective action required.

## **Curriculum and Instructional Materials**

Core Curriculum Area	Pupils Who Lack Textbooks and Instructional Materials
Reading/Language Arts	0%
Mathematics	0%
Science	0%
History-Social Science	0%
Foreign Language	0%
Health	0%
Visual and Performing Arts	0%
Science Laboratory Equipment (grades 9-12)	0%

#### **School Finances**

Level	Expenditures Per Pupil (Unrestricted Sources Only)	
School Site		\$4,293
District		\$4,293
State		\$5,455

## **School Completion**

Indicator	Result
Graduation Rate (if applicable)	Not Applicable

## **Postsecondary Preparation**

Measure	Percent
Pupils Who Completed a Career Technical Education Program and Earned a Diploma	N/A
Graduates Who Completed All Courses Required for University of California or California State University Admission	0.0%

## **School Accountability Report Card**

## Reported Using Data from the 2011–12 School Year

#### Published During 2012–13

Every school in California is required by state law to publish a School Accountability Report Card (SARC), by February 1 of each year. The SARC contains information about the condition and performance of each California public school.

- For more information about SARC requirements, see the California Department of Education (CDE) SARC Web page at http://www.cde.ca.gov/ta/ac/sa/.
- For additional information about the school, parents and community members should contact the school principal or the district office.

#### I. Data and Access

#### **Ed-Data Partnership Web Site**

Ed-Data is a partnership of the CDE, EdSource, and the Fiscal Crisis and Management Assistance Team (FCMAT) that provides extensive financial, demographic, and performance information about California's public kindergarten through grade twelve school districts and schools.

#### **DataQuest**

DataQuest is an online data tool located on the CDE DataQuest Web page at <a href="http://dq.cde.ca.gov/dataquest/">http://dq.cde.ca.gov/dataquest/</a> that contains additional information about this school and comparisons of the school to the district, the county, and the state. Specifically, DataQuest is a dynamic system that provides reports for accountability (e.g., state Academic Performance Index [API], federal Adequate Yearly Progress [AYP]), test data, enrollment, high school graduates, dropouts, course enrollments, staffing, and data regarding English learners.

#### **Internet Access**

Internet access is available at public libraries and other locations that are publicly accessible (e.g., the California State Library). Access to the Internet at libraries and public locations is generally provided on a first-come, first-served basis. Other use restrictions may include the hours of operation, the length of time that a workstation may be used (depending on availability), the types of software programs available on a workstation, and the ability to print documents.

#### **II. About This School**

#### Contact Information (School Year 2012–13)

	School	District			
School Name	Ridgecrest Charter	District Name	SBE - Ridgecrest Charter		
Street	325 South Downs St.	Phone Number	(760) 375-1010		
City, State, Zip	Ridgecrest, CA, 93555-4531	Web Site	www.ridgecrestcharterschool.org		
Phone Number	(760) 375-1010	Superintendent	Tina Ellingsworth		
Principal	Tina Ellingsworth, Principal	E-mail Address	tellingsworth@rcharter.org		
E-mail Address	tellingsworth@rcharter.org	CDS Code	15756301530500		

#### School Description and Mission Statement (School Year 2011–12)

The Mission of RCS is to provide an experience-centered, life-long learner based environment that enables each student to meet the academic challenges and develop the social, emotional, and physical understanding necessary to succeed in life.

#### Opportunities for Parental Involvement (School Year 2011–12)

Parents are encouraged to get involved by volunteering their time, attending school events, or sharing in the decision making process. School staff welcomes parent's assistance in the classroom, library and office. Back to School Night, Open House, student performances, academic competitions, monthly family fun nights, annual Ice Cream Social, Science Fair, Geography Bee and the Spelling Bees are just a few ways parents can support their children's efforts.

#### Student Enrollment by Grade Level (School Year 2011–12)

<b>Grade Level</b>	Number of Students	Grade Level	Number of Students
Kindergarten	55	Grade 8	25
Grade 1	43	Ungraded Elementary	0
Grade 2	40	Grade 9	0
Grade 3	39	Grade 10	0
Grade 4	40	Grade 11	0
Grade 5	29	Grade 12	0
Grade 6	27	Ungraded Secondary	0
Grade 7	25	Total Enrollment	323

#### Student Enrollment by Student Group (School Year 2011-12)

Group	Percent of Total Enrollment
Black or African American	8.0%
American Indian or Alaska Native	1.2%
Asian	0.9%
Filipino	2.2%
Hispanic or Latino	21.1%
Native Hawaiian or Pacific Islander	0.3%
White	60.7%
Two or More Races	5.3%
Socioeconomically Disadvantaged	59.1%
English Learners	1.2%
Students with Disabilities	10.2%

#### Average Class Size and Class Size Distribution (Elementary)

Grade Level	Avg. Class	N	2009–10 Number of Classes*		Avg. Class	Class Classes*		Avg. Class	N	2011-1 umber Classes	of	
Level	Size	1- 20	21- 32	33+	Size	1- 20	21- 32	33+	Size	1- 20	21- 32	33+
K	21.0	2	0	0	21.0	2	0	0	18.0	3	0	0
1	19.0	2	0	0	18.5	2	0	0	21.5	2	0	0
2	14.0	2	0	0	19.5	2	0	0	19.5	2	0	0
3	15.0	2	0	0	15.5	2	0	0	19	2	0	0
4	27.0	0	1	0	27.0	0	1	0	19.5	2	0	0
5	25.0	0	1	0	28.0	0	1	0	27	0	1	0
6	27.0	0	1	0	23.0	0	1	0	27	0	1	0
Average	12.0	8	3	0	14.0	8	3	0	12.0	11	2	0

<sup>\*</sup> Number of classes indicates how many classes fall into each size category (a range of total students per classroom).

#### Average Class Size and Class Size Distribution (Secondary: Middle School 6-8)

Subject	Avg. Class	2009-10 Number of Classes*		Avg. Class	2010-11 Number of Classes*		Avg. Class	N	2011–1 umber Classes	of		
	Size	1- 22	23- 32	33+	Size	1- 22	23- 32	33+	Size	1- 22	23- 32	33+
English	24	0	3	0	23	0	3	0	24	0	3	0
Mathematics	24	0	3	0	23	0	3	0	24	0	3	0
Science	24	0	3	0	23	0	3	0	24	0	3	0
Social Science	24	0	3	0	23	0	3	0	24	0	3	0

<sup>\*</sup> Number of classes indicates how many classrooms fall into each size category (a range of total students per classroom). At the secondary school level, this information is reported by subject area rather than grade level.

#### **III. School Climate**

#### School Safety Plan (School Year 2011–12)

RCS provides a safe environment for learning through a closed campus policy. Many individuals visit the campus as volunteers or to participate in school events. To maintain a safe and secure environment, all parents and visitors are required to check in at the school office upon arrival.

Supervision begins at 7:30 am, school begins at 7:55 and the gates are locked by 8:05 am, and unlocked after 2:55 pm for dismissal. During the day the only access to the campus is through the front door. All visitors are required to sign in and wear a badge while on campus.

During recess and lunch, playground supervisors monitor student activities on the playground while members of the administration circulate though the campus greeting students and monitoring student

behavior. Each playground supervisor is CPI trained and equipped with a hand-held radio to facilitate routine and emergency communication.

When students are dismissed at the end of the day, teachers oversee the student pick-up area to ensure students depart in a safe manner. The Director, RSP teacher and a middle school teacher also monitor and provide additional supervision.

#### **Suspensions and Expulsions**

Rate*	School 2009-10	School 2010-11	School 2011-12
Suspensions	.026	.010	.021
Expulsions	0	.003	.003

<sup>\*</sup> The rate of suspensions and expulsions is calculated by dividing the total number of incidents by the total enrollment.

#### IV. School Facilities

#### School Facility Conditions and Planned Improvements (School Year 2012–13)

RCS had a major renovation during the summer of 2011. This included adding separate restrooms for the staff, a new staff lounge, an additional classroom, 2 drinking fountains, and 2 additional student restrooms with handicap stalls. There was also a new playground structure added to the Kindergarten playground. The school is planning to add 2 additional portables to facilitate the continued growth (12-13), a new multipurpose room that will include a kitchen, indoor basketball and volleyball courts, a stage, storage areas and possibly boys and girls locker rooms for middle school PE. In December of 2012, a new playground will be installed for the 1<sup>st</sup>-8<sup>th</sup> grade students to use. Additionally, a new basketball court and wall ball court will be added during the 12-13 school year. The temporary kitchen was outfitted with convection ovens and hoods in October 2012. RCS continues to look for a food service vendor willing to provide services; however, our remote location has made it difficult.

#### School Facility Good Repair Status (School Year 2012–13)

System Inspected	Rep	oair Sta	Repair Needed and Action Taken or		
System Inspected	Exemplary	Good	Fair	Poor	Planned
Systems: Gas Leaks, Mechanical/HVAC, Sewer					
Interior: Interior Surfaces					
Cleanliness: Overall Cleanliness, Pest/ Vermin Infestation					
Electrical: Electrical		<b>/</b>			
Restrooms/Fountains: Restrooms, Sinks/ Fountains					
Safety: Fire Safety, Hazardous Materials					
Structural: Structural Damage, Roofs		<b>/</b>			
External: Playground/School Grounds, Windows/ Doors/Gates/Fences					
Overall Rating		<b>√</b>			

#### V. Teachers

#### **Teacher Credentials**

Teachers	School 2009-10	School 2010-11	School 2011-12	District 2011-12
With Full Credential	14	14	15	15
Without Full Credential	0	0	0	0
Teaching Outside Subject Area of Competence (with full credential)	0	0	0	0

#### **Teacher Misassignments and Vacant Teacher Positions**

Indicator	2010-11	2011-12	2012-13
Misassignments of Teachers of English Learners	0	0	0
Total Teacher Misassignments*	0	0	0
Vacant Teacher Positions	0	0	0

Note: "Misassignments" refers to the number of positions filled by teachers who lack legal authorization to teach that grade level, subject area, student group, etc.

#### Core Academic Classes Taught by Highly Qualified Teachers (School Year 2011–12)

The Federal Elementary and Secondary Education Act (ESEA), also known as No Child Left Behind (NCLB), requires that core academic subjects be taught by Highly Qualified Teachers, defined as having at least a bachelor's degree, an appropriate California teaching credential, and demonstrated core academic subject area competence. For more information, see the CDE *Improving Teacher and Principal Quality* Web page at: <a href="http://www.cde.ca.gov/nclb/sr/tq/">http://www.cde.ca.gov/nclb/sr/tq/</a>

Location of Classes	Percent of Classes In Core Academic Subjects Taught by Highly Qualified Teachers	Percent of Classes In Core Academic Subjects Not Taught by Highly Qualified Teachers
This School	100.00%	0.00%
All Schools in District	100.00%	0.00%
High-Poverty Schools in District	0.00%	0.00%
Low-Poverty Schools in District	0.00%	0.00%

Note: High-poverty schools are defined as those schools with student eligibility of approximately 40 percent or more in the free and reduced price meals program. Low-poverty schools are those with student eligibility of approximately 25 percent or less in the free and reduced price meals program.

<sup>\*</sup> Total Teacher Misassignments includes the number of Misassignments of Teachers of English Learners.

## **VI. Support Staff**

#### Academic Counselors and Other Support Staff (School Year 2011–12)

Title	Number of FTE* Assigned to School	Average Number of Students per Academic Counselor
Academic Counselor	0	0
Counselor (Social/Behavioral or Career Development)	.5	
Library Media Teacher (librarian)	0	
Library Media Services Staff (paraprofessional)	1	
Psychologist	1	
Social Worker	.2	
Nurse	.2	
Speech/Language/Hearing Specialist	1	
Resource Specialist (non-teaching)	3	
Other	2	

Note: Cells shaded in black do not require data.

#### VII. Curriculum and Instructional Materials

#### Quality, Currency, Availability of Textbooks and Instructional Materials (School Year 2012–13)

This section describes whether the textbooks and instructional materials used at the school are from the most recent adoption; whether there are sufficient textbooks and instruction materials for each student; and information about the school's use of any supplemental curriculum or non-adopted textbooks or instructional materials. Year and month in which data were collected: December 2012

Core Curriculum Area	Textbooks and instructional materials/year of adoption	From most recent adoption?	Percent students lacking own assigned copy
Reading/Language Arts	2009-10	Yes	0%
Mathematics	2008-09	Yes	0%
Science	2007-08	Yes	0%
History-Social Science	2007-08	Yes	0%
Foreign Language	N/A	N/A	0%
Health	2012-13	Yes	0%
Visual and Performing Arts	2010-11	Yes	0%
Science Laboratory Equipment (grades 9-12)	N/A	N/A	0%

<sup>\*</sup> One Full-Time Equivalent (FTE) equals one staff member working full-time; one FTE could also represent two staff members who each work 50 percent of full-time.

#### VIII. School Finances

#### Expenditures Per Pupil and School Site Teacher Salaries (Fiscal Year 2010-11)

Level	Total Expenditures Per Pupil	Expenditures Per Pupil (Supplemental / Restricted)	Expenditures Per Pupil (Basic / Unrestricted)	Average Teacher Salary
School Site	\$4,293	\$1,100	\$5,397	\$41,806
State			\$5,455	\$67,932
Percent Difference – School Site and State			2%	39%

Note: Cells shaded in black do not require data.

**Supplemental/Restricted** expenditures come from money whose use is controlled by law or by a donor. Money that is designated for specific purposes by the district or governing board is not considered restricted. **Basic/unrestricted** expenditures are from money whose use, except for general guidelines, is not controlled by law or by a donor.

For detailed information on school expenditures for all districts in California, see the *CDE Current Expense of Education & Per-pupil Spending* Web page at <a href="http://www.cde.ca.gov/ds/fd/ec/">http://www.cde.ca.gov/ds/fd/ec/</a>. For information on teacher salaries for all districts in California, see the CDE *Certificated Salaries & Benefits* Web page at <a href="http://www.cde.ca.gov/ds/fd/cs/">http://www.cde.ca.gov/ds/fd/cs/</a>. To look up expenditures and salaries for a specific school district, see the Ed-Data Web site at: <a href="http://www.ed-data.org">http://www.ed-data.org</a>.

#### Types of Services Funded (Fiscal Year 2011–12)

In addition to staffing allocations and instructional material budgets provided by the District, our school provides professional development, teacher support, and intervention assistance for students below grade level from a variety of State, Federal and grant resources.

#### Teacher and Administrative Salaries (Fiscal Year 2010–11)

Category	District Amount	State Average For Districts In Same Category
Beginning Teacher Salary	\$32,391	\$40,097
Mid-Range Teacher Salary	\$38,159	\$68,531
Highest Teacher Salary	\$54,021	\$78,735
Average Principal Salary (Elementary)	\$85,020	\$100,422
Average Principal Salary (Middle)		
Average Principal Salary (High)		
Superintendent Salary		
Percent of Budget for Teacher Salaries	43%	
Percent of Budget for Administrative Salaries	8.5%	

Note: For detailed information on salaries, see the CDE Certificated Salaries & Benefits Web page at http://www.cde.ca.gov/ds/fd/cs/.

#### IX. Student Performance

#### **Standardized Testing and Reporting Program**

The Standardized Testing and Reporting (STAR) Program consists of several key components, including:

- California Standards Tests (CSTs), which include English-language arts (ELA) and mathematics in grades two through eleven; science in grades five, eight, and nine through eleven; and history-social science in grades eight, and nine through eleven.
- California Modified Assessment (CMA), an alternate assessment that is based on modified achievement standards in ELA for grades three through eleven; mathematics for grades three through seven, Algebra I, and Geometry; and science in grades five and eight, and Life Science in grade ten. The CMA is designed to assess those students whose disabilities preclude them from achieving grade-level proficiency on an assessment of the California content standards with or without accommodations.
- California Alternate Performance Assessment (CAPA) includes ELA and
  mathematics in grades two through eleven, and science for grades five, eight, and ten.
  The CAPA is given to those students with significant cognitive disabilities whose
  disabilities prevent them from taking either the CSTs with accommodations or
  modifications or the CMA with accommodations.

The assessments under the STAR Program show how well students are doing in relation to the state content standards. On each of these assessments, student scores are reported as performance levels.

For detailed information regarding the STAR Program results for each grade and performance level, including the percent of students not tested, see the CDE STAR Results Web site at <a href="http://star.cde.ca.gov">http://star.cde.ca.gov</a>.

#### Standardized Testing and Reporting Results for All Students – Three-Year Comparison

	Percent of Students Scoring at Proficient or Advanced (meeting or exceeding the state standards)						g or		
Subject	School			District			State		
	2009- 10	2010- 11	2011- 12	2009- 10	2010- 11	2011- 12	2009- 10	2010- 11	2011- 12
English- Language Arts	53%	63%	69%	53%	63%	69%	52%	54%	56%
Mathematics	49%	68%	66%	49%	68%	66%	48%	50%	51%
Science	68%	49%	60%	68%	49%	60%	54%	57%	60%
History- Social Science	42%	33%	28%	42%	33%	28%	44%	48%	49%

Note: Scores are not shown when the number of students tested is ten or less, either because the number of students in this category is too small for statistical accuracy or to protect student privacy.

#### Standardized Testing and Reporting Results by Student Group - Most Recent Year

	Percent of Students Scoring at Proficient or Advanced			
Group	English- Language Arts	Mathematics	Science	History- Social Science
All Students in the LEA	69%	66%	60%	28%
All Students at the School	69%	66%	60%	28%
Male	66%	68%	56%	36%
Female	73%	65%	65%	21%
Black or African American	61%	67%	0%	0%
American Indian or Alaska Native	0%	0%	0%	0%
Asian	0%	0%	0%	0%
Filipino	0%	0%	0%	0%
Hispanic or Latino	64%	56%	47%	0%
Native Hawaiian or Pacific Islander	0%	0%	0%	0%
White	71%	69%	64%	20%
Two or More Races	73%	0%	0%	0%
Socioeconomically Disadvantaged	65%	61%	57%	22%
English Learners	0%	0%	0%	0%
Students with Disabilities	50%	54%	0%	0%
Students Receiving Migrant Education Services				

Note: Scores are not shown when the number of students tested is ten or less, either because the number of students in this category is too small for statistical accuracy or to protect student privacy.

#### **California High School Exit Examination**

The California High School Exit Examination (CAHSEE) is primarily used as a graduation requirement. However, the grade ten results of this exam are also used to establish the percentages of students at three proficiency levels (not proficient, proficient, or advanced) in ELA and mathematics to compute AYP designations required by the federal ESEA, also known as NCLB.

For detailed information regarding CAHSEE results, see the CDE CAHSEE Web site at <a href="http://cahsee.cde.ca.gov/">http://cahsee.cde.ca.gov/</a>.

#### California High School Exit Examination Data: Not Applicable

#### California Physical Fitness Test Results (School Year 2011–12)

The California Physical Fitness Test (PFT) is administered to students in grades five, seven, and nine only. This table displays by grade level the percent of students meeting the fitness standards for the most recent testing period. For detailed information regarding this test,

and comparisons of a school's test results to the district and state, see the CDE *PFT* Web page at <a href="http://www.cde.ca.gov/ta/tg/pf/">http://www.cde.ca.gov/ta/tg/pf/</a>.

Grade Level	Percent of Students Meeting Fitness Standards					
Graue Lever			Six of Six Standards			
5	19.20%	38.50%	38.50%			
7	18.20%	13.60%	68.20%			

Note: Scores are not shown when the number of students tested is ten or less, either because the number of students in this category is too small for statistical accuracy or to protect student privacy.

## X. Accountability

#### **Academic Performance Index**

The Academic Performance Index (API) is an annual measure of state academic performance and progress of schools in California. API scores range from 200 to 1,000, with a statewide target of 800. For detailed information about the API, see the CDE *API Web page at* <a href="http://www.cde.ca.gov/ta/ac/ap/">http://www.cde.ca.gov/ta/ac/ap/</a>.

#### Academic Performance Index Ranks – Three-Year Comparison

This table displays the school's statewide and similar schools' API ranks. The **statewide API rank** ranges from 1 to 10. A statewide rank of 1 means that the school has an API score in the lowest ten percent of all schools in the state, while a statewide rank of 10 means that the school has an API score in the highest ten percent of all schools in the state.

The **similar schools API rank** reflects how a school compares to 100 statistically matched "similar schools." A similar schools rank of 1 means that the school's academic performance is comparable to the lowest performing ten schools of the 100 similar schools, while a similar schools rank of 10 means that the school's academic performance is better than at least 90 of the 100 similar schools.

API Rank	2009	2010	2011
Statewide	7	5	6
Similar Schools	10	2	8

#### Academic Performance Index Growth by Student Group – Three-Year Comparison

Group	Actual API Change 2009–10	Actual API Change 2010–11	Actual API Change 2011–12
All Students at the School	-39	32	19
Black or African American			
American Indian or Alaska Native			
Asian			
Filipino			
Hispanic or Latino			

Native Hawaiian or Pacific Islander			
White	-29	36	25
Two or More Races			
Socioeconomically Disadvantaged		-18	14
English Learners			
Students with Disabilities			

Note: "N/D" means that no data were available to the CDE or LEA to report. "B" means the school did not have a valid API Base and there is no Growth or target information. "C" means the school had significant demographic changes and there is no Growth or target information.

#### Academic Performance Index Growth by Student Group – 2012 Growth API Comparison

This table displays, by student group, the number of students included in the API and the 2012 Growth API at the school, LEA, and state level.

	2012 Growth API						
Group	Number of Students	School	Number of Students	LEA	Number of Students	State	
All Students at the School	194	845			4,664,264	788	
Black or African American	11	796			313,201	710	
American Indian or Alaska Native	3				31,606	742	
Asian	3				404,670	905	
Filipino	5				124,824	869	
Hispanic or Latino	40	798			2,425,230	740	
Native Hawaiian or Pacific Islander	1				26,563	775	
White	122	860			1,221,860	853	
Two or More Races	9				88,428	849	
Socioeconomically Disadvantaged	113	821			2,779,680	737	
English Learners	7				1,530,297	716	
Students with Disabilities	29	700			530,935	607	

#### **Adequate Yearly Progress**

The federal ESEA requires that all schools and districts meet the following Adequate Yearly Progress (AYP) criteria:

- Participation rate on the state's standards-based assessments in ELA and mathematics
- Percent proficient on the state's standards-based assessments in ELA and mathematics
- API as an additional indicator

Graduation rate (for secondary schools)

For detailed information about AYP, including participation rates and percent proficient results by student group, see the CDE AYP Web page at <a href="http://www.cde.ca.gov/ta/ac/ay/">http://www.cde.ca.gov/ta/ac/ay/</a>.

#### Adequate Yearly Progress Overall and by Criteria (School Year 2011–12)

AYP Criteria	School
Made AYP Overall	No
Met Participation Rate - English-Language Arts	Yes
Met Participation Rate - Mathematics	Yes
Met Percent Proficient - English-Language Arts	Yes
Met Percent Proficient - Mathematics	No
Met API Criteria	Yes
Met Graduation Rate	N/A

#### Federal Intervention Program (School Year 2012–13)

Schools and districts receiving federal Title I funding enter Program Improvement (PI) if they do not make AYP for two consecutive years in the same content area (ELA or mathematics) or on the same indicator (API or graduation rate). After entering PI, schools and districts advance to the next level of intervention with each additional year that they do not make AYP. For detailed information about PI identification, see the CDE *PI Status Determinations Web* page: <a href="http://www.cde.ca.gov/ta/ac/ay/tidetermine.asp">http://www.cde.ca.gov/ta/ac/ay/tidetermine.asp</a>.

Indicator	School	District
Program Improvement Status	Not in PI	
First Year of Program Improvement		
Year in Program Improvement		
Number of Schools Currently in Program Improvement		0
Percent of Schools Currently in Program Improvement		0.0%

Note: Cells shaded in black do not require data.

## **XI. School Completion and Postsecondary Preparation**

#### Not Applicable: Ridgecrest Charter School is a K-8

University of California
California State University
Dropout Rate and Graduation Rate
Completion of High School Graduation Requirements
Career Technical Education Programs (School Year 2011–12)
Career Technical Education Participation (School Year 2011–12)
Courses for University of California and/or California State University Admission
Advanced Placement Courses (School Year 2011–12)

## XII. Instructional Planning and Scheduling

#### **Professional Development**

This section provides information on the annual number of school days dedicated to staff development for the most recent three-year period.

2010-2011 Staff development days will be August 17-23, 2010 and June 9, 2011.

Teacher's Professional Development Days: 24

Teachers work year is 186 days.

2011-2012 Staff development days will be August 15-19, 2011 and June 8, 2012.

Teacher's Professional Development Days: 24

Teachers work year is 186 days.

2012-2013 Staff development days will be August 6-10, 2012 and May 31, 2013.

Teacher's Professional Development Days: 24

Teachers work year is 187 days.

#### **Ridgecrest Charter**

School Accountability Report Card, 2011-2012

SBE - Ridgecrest Charter

Provided by the Ed-Data Partnership

For more information visit www.ed-data.org



# Appendix 15



#### **SECRETARY OF STATE**

I, *BILL JONES*, Secretary of State of the State of California, hereby certify:

That the attached transcript of \_\_\_\_\_ page(s) has been compared with the record on file in this office, of which it purports to be a copy, and that it is full, true and correct.



*IN WITNESS WHEREOF*, I execute this certificate and affix the Great Seal of the State of California this day of

MAR 1 3 2001

Secretary of State

in the office of the Secretary of State of the State of California

MAR 1 2 2001

BILL JONES, Secretary of State

## ARTICLES OF INCORPORATION OF RIDGECREST CHARTER SCHOOL

(A California Non-Profit Public Benefit Corporation)

I.

The name of the Corporation shall be: Ridgecrest Charter School.

П.

The Corporation is a non-profit public benefit corporation and is not organized for the private gain of any person. It is organized under the Non-Profit Public Benefit Corporation Law for public and charitable purposes. The specific purposes for which this Corporation is organized are to manage, operate, guide, direct and promote the Ridgecrest Charter School (a California public school).

The Corporation is organized and operated exclusively for charitable purposes pursuant to and within the meaning of section 501(c)(3) of the Internal Revenue Code or the corresponding provision of any future United States Internal Revenue Law. Notwithstanding any other provision of these articles, the Corporation shall not, except to an insubstantial degree, engage in any other activities or exercise of power that do not further the purposes of the Corporation. The Corporation shall not carry on any other activities not permitted to be carried on by: (a) a corporation exempt from federal income tax under section 501(c)(3) of the Internal Revenue Code, or the corresponding section of any future federal tax code; or (b) by a corporation, contributions to which the deductible under section 170(c)(2) of the Internal Revenue Code, or the corresponding section of any future federal tax code.

Ш.

The name and address in the State of California of this Corporation's initial agent for service of process is:

Paul C. Minney 7 Park Center Drive Sacramento, CA 95825

IV.

All corporate property is irrevocably dedicated to the purposes set forth in the second article above. No part of the net earnings of the Corporation shall inure to the benefit of, or be distributable to any of its directors, members, trustees, officers or other private persons except that the Corporation shall be authorized and empowered to pay reasonable compensation for services rendered, and to make payments and distributions in furtherance of the purposes set forth in Article II.

No substantial part of the activities of the Corporation shall consist of the carrying on of propaganda, or otherwise attempting to influence legislation, and the Corporation shall not participate in, or intervene in (including the publishing or distribution of statements) any political campaign on behalf of or in opposition to any candidate for public office.

Subject to the provisions of the non-profit public benefit provisions of the Non-Profit Corporation Law of the State of California, and any limitations in the articles or bylaws relating to action to be approved by the members or by a majority of all members, if any, the activities and affairs of this Corporation shall be conducted and all the powers shall be exercised by or under the direction of the board of directors.

The number of directors shall be as provided for in the bylaws. The bylaws shall prescribe the qualifications, mode of election, and term of office of directors.

V.

The authorized number and qualifications of members of the corporation, if any, the different classes of membership, the property, voting and other rights and privileges of members, and their liability for dues and assessments and the method of collection thereof, shall be set forth in the bylaws.

VI.

Upon the dissolution or winding up of the Corporation, its assets remaining after payment of all debts and liabilities of the Corporation, shall be distributed to a non-profit fund, foundation, or association which is organized and operated exclusively for educational, public or charitable purposes and which has established its tax exempt status under section 501(c)(3) of the Internal Revenue Code, or the corresponding section of any future federal tax code, or shall be distributed to the federal government, or to a state or local government, for a public purpose. Any such assets not so disposed of shall be disposed of by a court of competent jurisdiction of the county in which the principal office of the Corporation is then located, exclusively for such purposes or to such organization or organizations, as said court shall determine, which are organized and operated exclusively for such purposes.

Dated: 3-12-2001

Incorporator

## BYLAWS OF RIDGECREST CHARTER SCHOOL (A California nonprofit public benefit corporation)

## I. MEMBERSHIP; GENERAL AND SPECIFIC PURPOSES; LIMITATIONS: DEDICATION OF ASSETS

#### A. General and Specific Purposes

This corporation is a nonprofit public benefit corporation and is not organized for the private gain of any person. It is organized under the Nonprofit Public Benefit Corporation Law for public and charitable purposes. This corporation is organized exclusively for educational purposes within the meaning of Internal Revenue Code section 501 (c) (3) or the corresponding provision of any future United States internal revenue law. Despite any other provisions in these bylaws, the Corporation shall not, except to an insubstantial degree, engage in any activities or exercise any powers that do not further the purpose of this corporation, and the corporation shall not carry on any other activities not permitted to be carried on by (a) a corporation exempt from federal income tax under Internal Revenue Code section 501 (c) (3) or the corresponding provision of any future United States internal revenue law; or (b) a corporation, contributions to which are deductible under Internal Revenue Code section 170 (c) (2) or the corresponding provision of any future United States internal revenue law. No substantial part of the activities of the Corporation shall consist of the carrying on of propaganda, or otherwise attempting to influence legislation, and the Corporation shall not participate in, or intervene in (including the publishing or distributing of statements) any political campaign on behalf of or in opposition to any candidate for public office.

#### B. Members

The corporation shall have no voting members within the meaning of the nonprofit corporation law. The rights which would otherwise vest in the members vest in the directors of the corporation (hereinafter "Trustees") of RCS.

Actions which would otherwise require approval by a majority of all members or approval by the members require only approval of a majority of all Trustees or approval by the Board of Trustees (hereinafter "Board").

#### C. Dedication of Assets

This corporation's assets are irrevocably dedicated to public benefit purposes as set forth in the Charter School's Charter. No part of the net earnings, properties, or assets of the corporation, on dissolution or otherwise, shall inure to the benefit of any private person or individual, or to any Trustee or officer of the corporation. On liquidation or dissolution, all properties and assets remaining after payment, or provision for payment, of all debts and liabilities of the corporation shall be distributed to a nonprofit fund, foundation, or corporation that is organized and operated exclusively for charitable purposes and that has established its exempt status under Internal Revenue Code section 501(c)(3).

#### II. BOARD OF TRUSTEES

#### A. Powers

The Board shall conduct or direct the affairs of the corporation and exercise its powers, subject to the limitations of the California Nonprofit Public Benefit Corporation Law, the Articles of Incorporation and these Bylaws. The Board may delegate the management of the activities of the corporation to others, so long as the affairs of the corporation are managed, and its powers are exercised, under the Board's ultimate jurisdiction.

Without limiting the generality of the powers here granted to the Board, but subject to the same limitations, the Board shall have all the powers enumerated in these Bylaws, and the following specific powers:

- 1. Appoint and remove, at the discretion of the Board of Trustees, all corporate officers, agents, and employees; prescribe powers and duties for them as are consistent with the law, the articles of incorporation, and these bylaws; fix their compensation; and require from them security for faithful service.
- 2. Change the principal office or the principal business office in California from one location to another, cause the corporation to be qualified to conduct its activities in any other state, territory, dependency, or country; and conduct its activities in or outside California.
- 3. Borrow money and incur indebtedness on the corporation's behalf and cause to be executed and delivered for the corporation's purposes, in the corporate name, promissory notes, bonds, debentures, deeds of trust, mortgages, pledges, hypothecations, and other evidences of debt and securities.
- 4. Adopt and use a corporate seal.

#### **B.** Number of Trustees

The number of Trustees of the corporation shall be no less than five (5) and no more than six (6). The Board may fix the number of Trustees by Board resolution or amendment of the Bylaws.

The corporation will strive to compose a Board that includes a city community member, a member appointed by staff election, and three school community members (including the parent or guardian of currently enrolled students). All five members shall be subject to an election process as outlined in Section II.C. and none shall be employed by the School or receive any direct or indirect financial benefit from relationships with the School. The sixth member shall be held aside for charter authorizer appointment. Per Education Code 47604(b), the charter authorizer may designate a voting representative to the Board at the discretion of the authorizer.

#### C. Nomination, Election of Trustees & Terms of Office

1. Nomination and Election Process.

Not less than sixty (60) days prior to April 30th, the Board Chair shall appoint a Nominating Committee of not more than five (5) members consisting of at least one (1) Trustee, at least one (1) staff member, and at least one (1) parent or guardian of a current RCS student. It shall be the duty of the Committee to return a list of nominees for election to the Board according to eligibility guidelines listed in Section C.2. Eligible individuals may also self-nominate, subject to applicable deadlines, and will be included on the list of nominees. A ballot with all eligible candidates will be prepared and distributed.

The Board of Trustees elections shall be held in May, beginning on the first Monday in May of each year. All current Ridgecrest Charter School staff members shall first vote for the staff-elected Trustee, who shall be elected by majority vote.

Thereafter, ballots shall be distributed to each school community member. Each school community member is entitled to submit one ballot. School community members include each parent and/or legal guardian of children currently enrolled in Ridgecrest Charter School (not to exceed a total of two ballots per family). The number of nominees equal to the number of upcoming Trustee vacancies who receive the majority of the votes will be considered the elected Trustees.

- 2. Eligibility. The electing bodies (staff and school community members) may elect any person who in their discretion they believe will serve the interests of the corporation faithfully and effectively. Candidates must accept nomination or be self nominated to be placed on any ballot.
- 3. Interested Persons. No Trustees serving on the Board may be interested persons. An "interested person" is:
  - a. Any person currently being compensated by the corporation for services rendered to it within the previous 12 months, whether as a full-time or part-time employee, independent contractor or otherwise, excluding any reasonable compensation paid to a Trustee as Trustee; or
  - b. Any sister, brother, ancestor, descendant, spouse, sister-in-law, brother-in-law, daughter-in-law, son-in-law, mother-in-law, father-in-law, common law, domestic partner, or any persons or persons of common personal financial interests of any such person. However, any violation of this paragraph shall not affect the validity or enforceability of transactions entered into by the corporation. The Board may adopt other policies

- circumscribing potential conflicts of interest.
- c. Any Presiding Trustee that becomes or endeavors to become, an interested person, be it intentional or otherwise, is in violation of Ridgecrest Charter School Bylaws Section II, item C-2: Eligibility, and must resign their post to remedy the conflict of interest. If resignation does not occur in a timely fashion the Board may act appropriately under Section II, item D of the RCS Bylaws.

#### 4. Term of Office.

- a. The term of office of all members of the Board of Trustees shall be two (2) years.
- b. Terms shall be staggered to ensure continuity. Two terms will end on June 30 of the even calendar years and three terms will end on June 30 of the odd calendar years.
- c. No Trustee may serve for more than three consecutive terms of service (for a total of no more than six (6) consecutive years).
- d. A Trustee's term of office shall not be shortened by any reduction in the number of Trustee resulting from amendment of the Articles of Incorporation or the Bylaws or other Board action.
- e. A Trustee's term of office shall not be extended beyond that for which the Trustee was elected by amendment of the Articles of Incorporation or the Bylaws or other Board action.

#### D. Removal of Trustees

Any Trustee may be removed, with or without cause, by the vote of the majority of the remaining Trustees at a special meeting called for that purpose, or at a regular meeting, provided that notice of that meeting and of the removal in question are given in compliance with the provisions of the Ralph M. Brown Act [Chapter 9 (commencing with Section 54950) of Division 2 of Title 5 of the Government Code]. Any vacancy caused by the removal of a Trustee shall be filled as provided in Section H.

The electing bodies shall also reserve the right to recall any Trustee at its discretion by majority vote following the submission to the Board of a majority signed petition (signed by either a majority of the staff for the staff-elected Trustee, or a majority of the parents/guardians of currently enrolled students for all other Trustees).

#### E. Resignation by Trustee

A Trustee may resign by giving signed written notice to the Board Chair or Board President or Secretary. The resignation becomes effective when given, and/or at any

later date specified in the written notice of resignation. A Trustee may not resign if the Trustee's resignation would leave the corporation without a duly elected Trustee in charge of its affairs, without first giving notice to the California Attorney General.

#### F. Vacancies

A vacancy is deemed to occur on the effective date of the resignation of a Trustee, upon the removal of a Trustee, upon declaration of vacancy pursuant to these Bylaws, or upon a Trustee's death. A vacancy is also deemed to exist upon the increase by the Board of the authorized number of Trustees.

Vacancies on the Board of Trustees may be filled by vote of the Board of Trustees, or, if the number of Trustees then in office is less than a quorum, by (1) the affirmative vote of a majority of the Trustees then in office at a meeting held according to notice complying with Corporations Code Section 6211, or (2) a sole remaining Trustee.

#### **G.** Compensation of Trustees

Trustees shall serve without compensation. However, the Board may approve reimbursement of a Trustee's actual and necessary expenses while conducting corporation business.

#### III. PRINCIPAL OFFICE

The corporation's principal office shall be at 325 South Downs Street, Ridgecrest, California, 93555, or at such other place as the Board may select by resolution or amendment of the Bylaws. The Secretary shall note any change in principal office on the copy of the Bylaws maintained by the Secretary.

#### IV. MEETINGS OF THE BOARD

All meetings of the Board shall be called, held, and conducted in accordance with the terms and conditions of the Ralph M. Brown Act, California Government Code Sections 54950, et seq., as said chapter may be modified by subsequent legislation.

#### A. Place of Meetings

Meetings shall be held at the principal office of the Corporation. The Board of Trustees may designate that a meeting be held at any place within the Charter School's jurisdiction that has been designated by resolution of the Board of Trustees or in the notice of the meeting. All meetings of the Board of Trustees shall be called, held and conducted in accordance with the terms and provisions of the Ralph M. Brown Act, California Government Code Sections 54950, et seq, as said chapter may be modified by subsequent legislation.

#### B. Annual Meetings

An Annual Meeting shall be held in July of each year for the purpose of swearing in Trustees, electing board positions, making and receiving reports on corporate affairs, and transacting other business as comes before the meeting. This meeting shall be held at a time, date, and place as may be specified and noticed by resolution of the Board of Trustees.

#### C. Regular Meetings

Regular meetings of the Board of Trustees, including annual meetings, shall be held at such times and places as may from time to time be fixed by the Board of Trustees. At least 72 hours before a regular meeting, the Board of Trustees, or its designee shall post an agenda containing a brief general description of each item of business to be transacted or discussed at the meeting.

#### **D.** Special Meetings

Special meetings of the Board for any purpose may be called at any time by the Chair of the Board or a majority of the Board of Trustees. The party calling a special meeting shall determine the place, date, and time thereof.

#### E. Adjournment

A majority of the Trustees present at a meeting may adjourn the meeting to another time and place. If a meeting is adjourned for more than twenty-four (24) hours, notice of such adjournment to another time or place shall be given, prior to the time schedule for the continuation of the meeting, to the Trustees who were not present at the time of the adjournment, and to the public in the manner prescribed by any applicable public open meeting law.

#### F. Notices

Notices of Board Meetings shall be given as follows:

- 1. Annual Meetings and Regular Meetings: At least 72 hours before a regular meeting, the Board of Trustees, or its designee shall post an agenda containing a brief general description of each item of business to be transacted or discussed at the meeting.
- 2. Special Meetings. In accordance with the Brown Act, special meetings of the Board of Trustees may be held only after at least twenty-four (24) hours' notice is given to each Trustee and to the public through the posting of an agenda. Pursuant to the Brown Act, the Board shall adhere to the following notice requirements for special meetings:
  - a. Any such notice shall be addressed or delivered to each Trustee at the Trustee's email or physical address as it is shown on the records of the Corporation, or as may have been given to the Corporation by the Trustee for purposes of notice, or, if an

- address is not shown on the Corporation's records or is not readily ascertainable, at the place at which the meetings of the Board of Trustees are regularly held.
- b. Notice by mail shall be deemed received at the time a properly addressed written notice is deposited in the United States mail, postage prepaid. Any other written notice shall be deemed received at the time it is personally delivered to the recipient or is delivered to a common carrier for transmission, or is actually transmitted by the person giving the notice by electronic means to the recipient. Oral notice shall be deemed received at the time it is communicated, in person or by telephone or wireless, to the recipient or to a person at the office of the recipient whom the person giving the notice has reason to believe will promptly communicate it to the receiver.
- c. The notice of special meeting shall state the time of the meeting, and the place if the place is other than the principal office of the Corporation, and the general nature of the business proposed to be transacted at the meeting. No business, other than the business the general nature of which was set forth in the notice of the meeting, may be transacted at a special meeting.

#### V. ACTION BY THE BOARD

#### A. Quorum

A majority of the voting Trustees then in office shall constitute a quorum. If a quorum is present, the affirmative vote of the majority of the voting power represented at the meeting, entitled to vote, and voting on any matter shall be a decision of the Board of Trustees. Should there be less than a majority of the Trustees present at any meeting, no quorum exists and a meeting will not be held. Voting Trustees may not vote by proxy.

#### **B.** Action by the Board

- 1. Actions Taken at Board Meetings. The actions done and decisions made by a majority of the Trustees present at a meeting duly held at which a quorum is present are the actions and decisions of the Board, except for purposes of electing Trustees, appointing committees and delegating authority thereto, or amending the corporation's Bylaws, where the action of a majority of Trustees then in office is required by the California Nonprofit Public Benefit Corporation Law or as set out in these Bylaws.
- 2. Board Meeting by Conference Telephone. Members of the Board of Trustees may participate in teleconference meetings so long as all of the following requirements in the Brown Act are complied with:

- a. At a minimum, a quorum of the members of the Board of Trustees shall participate in the teleconference meeting from locations within the boundaries of the school district in which the Charter School operates:
- b. All votes taken during a teleconference meeting shall be by roll call;
- c. If the Board of Trustees elects to use teleconferencing, it shall post agendas at all teleconference locations with each teleconference location being identified in the notice and agenda of the meeting;
- d. All locations where a member of the Board of Trustees participates in a meeting via teleconference must be fully accessible to members of the public and shall be listed on the agenda;<sup>1</sup>
- e. Members of the public must be able to hear what is said during the meeting and shall be provided with an opportunity to address the Board of Trustees directly at each teleconference location; and
- f. The agenda shall indicate that members of the public attending a meeting conducted via teleconference need not give their name when entering the conference call.<sup>2</sup>

#### C. Committees

- 1. Appointment of Committees. The Board may appoint one or more Board Committees by vote of the majority of Trustees. A Board Standing Committee will consist of not less than two Trustees, who shall serve at the pleasure of the Board.
- 2. Authority of Board Committees. The Board may delegate to a Board committee any of the authority of the Board, except with respect to:
  - a. The election of Trustees.
  - b. Filling vacancies on the Board or any committee which has the authority of the Board.
  - c. The fixing of Trustee compensation for serving on the Board or on any committee.
  - d. The amendment or repeal of any Board resolution.

<sup>&</sup>lt;sup>1</sup> 1Members of the Board of Trustees who choose to utilize their homes or offices as teleconference locations must open these locations to the public and accommodate any members of the public who wish to attend the meeting at that location.

<sup>&</sup>lt;sup>2</sup> The Brown Act prohibits requiring members of the public to provide their names as a condition of attendance at the meeting.

- e. The amendment or repeal of Bylaws or the adoption of new Bylaws.
- f. The appointment of other committees of the Board, or the members of the committees.
- g. The expenditure of corporate funds to support a nominee for Trustee.
- h. Approve any contract or transaction to which the corporation is a party and in which one or more of its Trustees has a material financial interest.
- 3. Procedures of Committees. Meetings and actions of committees of the Board of Trustees shall be governed by, held, and taken under the provisions of these bylaws concerning meetings, other Board of Trustees' actions, and the Brown Act, if applicable, except that the time for general meetings of such committees and the calling of special meetings of such committees may be set either by Board of Trustees' resolution or, if none, by resolution of the committee. Minutes of each meeting shall be kept and shall be filed with the corporate records. The Board of Trustees may adopt rules for the governance of any committee as long as the rules are consistent with these bylaws. If the Board of Trustees has not adopted rules, the committee may do so.

#### D. Standard of Care

- 1. Performance of Duties. Each Trustee shall perform all duties of a Trustee, including duties on any Board Committee, in good faith, in a manner the Trustee believes to be in the corporation's best interest and with such care, including reasonable inquiry, as an ordinary prudent person in a like position would use under similar circumstances.
- 2. Reliance on Others. In performing the duties of a Trustee, a Trustee shall be entitled to rely on information, opinions, reports or statements, including financial statements and other financial data, presented or prepared by:
  - a. One or more officers or employees of the corporation whom the Trustee believes to be reliable and competent in the matters presented;
  - b. Legal counsel, independent accountants or other persons as to matters that the Trustee believes are within that person's professional or expert competence; or
  - c. A Board Committee on which the Trustee does not serve, as to matters within its designated authority provided the Trustee believes the Committee merits confidence and the Trustee acts in good faith, after reasonable inquiry when the need is indicated by the circumstances, and without knowledge that would cause such reliance to be unwarranted.

3. Investments. In investing and dealing with all assets held by the corporation for investment, the Board shall exercise the standard of care described above and avoid speculation, looking instead to the permanent disposition of the funds, considering the probable income, as well as the probable safety of the corporation's capital. The Board may delegate its investment powers to others, provided that those powers are exercised within the ultimate direction of the Board. No investment violates this section where it conforms to provisions authorizing such investment contained in an instrument or agreement pursuant to which the assets were contributed to the corporation.

#### E. Rights of Inspection

Every Trustee has the right to inspect and copy all books, records and documents of every kind and to inspect the physical properties of the corporation, provided that such inspection is conducted at a reasonable time after reasonable notice, and provided that such right of inspection and copying is subject to the obligation to maintain the confidentiality of the reviewed information, in addition to any obligations imposed by any applicable federal, state or local law.

#### F. Participation in Discussions and Voting

Every Trustee has the right to participate in the discussion and vote on all issues before the Board or any Board Committee, except Trustees shall adhere to the provisions of the RCS Conflicts Code, these bylaws, and any Trustee shall be excused from the discussion and vote on any matter involving: (a) a self-dealing transaction; (b) a conflict of interest, (c) indemnification of that Trustee; or (d) any other matter at the discretion of a majority of the Trustees then present.

#### G. Duty to Maintain Board Confidences

Every Trustee has a duty to maintain the confidentiality of all Board actions, including discussions and votes. Any Trustee violating this confidence may be removed from the Board. Moreover, the Trustee may be disciplined, including immediate dismissal, if Board information is disclosed without the Chair's prior approval.

#### VI. OFFICERS

#### A. Officers

The officers of the corporation consist of a President (hereinafter "Chair"), Vice President (hereinafter "Vice Chair"), a Secretary and a Chief Financial Officer (hereinafter "Treasurer"). The corporation also may have such other officers as the Board deems advisable.

- 1. Chair. Subject to Board control, the Chair has general supervision, direction and control of the affairs of the corporation, and such other powers and duties as the Board may prescribe. If present and able, the Chair shall preside at Board meetings.
- 2. Vice Chair. If the Chair is absent or disabled, the Vice Chair shall perform all the Chair's duties and, when so acting, shall have all the Chair's powers and be subject to the same restrictions. The Vice Chair

- shall have other such powers and perform such other duties as the Board may prescribe.
- 3. Secretary. The Secretary shall: (a) keep or cause to be kept, at the corporation's principal office, or such other place as the Board may direct a book of minutes of all meetings of the Board and Board Committees, noting the time and place of the meeting, whether it was regular or special (and if special, how authorized), the notice given, the names of those present, and the proceedings; (b) keep or cause to be kept a copy of the corporation's Articles of Incorporation and Bylaws, with amendments; (c) give or cause to be given notice of the Board and Committee meetings as required by the Bylaws; and (d) have such other powers and perform such other duties as the Board may prescribe.
- 4. Treasurer. The Treasurer shall: (a) keep or cause to be kept adequate and correct accounts of the corporation's properties, receipts and disbursements; (b) make the books of account available at all times for inspection by any Trustee; (c) deposit or cause to be deposited the corporation's monies and other valuables in the corporation's name and to its credit, with the depositories the Board designates; (d) disburse or cause to be disbursed the corporation's funds as the Board directs; (e) render to the Chair and the Board, as requested but no less frequently than once every fiscal year, an account of the corporation's financial transactions and financial condition; (f) prepare any reports on financial issues required by an agreement on loans; and (g) have such other powers and perform such other duties as the Board may prescribe.

#### B. Election, Eligibility and Terms of Office

- 1. Election. The Board shall elect the officers annually at the Annual Meeting or a Regular Meeting designated for that purpose or at a Special Meeting called for that purpose, except that officers elected to fill vacancies shall be elected as vacancies occur.
- 2. Eligibility. A Trustee may hold any number of offices, except that neither the Secretary nor Treasurer may serve concurrently as the Chair.
- 3. Terms of Office. Each officer serves at the discretion of the Board, holding office until resignation, removal or disqualification from service, or until his or her successor is elected.

#### C. Removal and Resignation

The Board may remove any officer, either with or without cause, at any time. Such removal shall not prejudice the officer's rights, if any, under an employment contract. Any officer may resign at any time by giving written notice to the corporation, the resignation taking effect on receipt of the notice or at a later date as specified in the notice.

#### VII. NON-LIABILITY OF TRUSTEES

The Trustees shall not be personally liable for the corporation's debts, liabilities or other obligations.

#### VIII. INDEMNIFICATION OF CORPORATE AGENTS

To the fullest extent permitted by law, this corporation shall indemnify its Trustees, officers, employees, and other persons described in Corporations Code Section 5238(a), including persons formerly occupying any such positions, against all expenses, judgments, fines, settlements, and other amounts actually and reasonably incurred by them in connection with any "proceeding," as that term is used in that section, and including an action by or in the right of the corporation by reason of the fact that the person is or was a person described in that section. "Expenses," as used in this bylaw, shall have the same meaning as in that section of the Corporations Code.

On written request to the Board of Trustees by any person seeking indemnification under Corporations Code Section 5238 (b) or Section 5238 (c) the Board of Trustees shall promptly decide under Corporations Code Section 5238 (e) whether the applicable standard of conduct set forth in Corporations Code Section 5238 (b) or Section 5238 (c) has been met and, if so, the Board of Trustees shall authorize indemnification.

#### IX. INSURANCE FOR CORPORATE AGENTS

The Board may adopt a resolution authorizing the purchase and maintenance of insurance on behalf of any Trustee, officer, employee or other agent of the corporation, against any liability other than for violating provisions of law relating to self-dealing asserted against or incurred by the agent in such capacity or arising out of the agent's status as such, whether or not the corporation would have the power to indemnify the agent against such liability under the provisions of the California Nonprofit Public Benefit Corporation Law.

#### X. SELF-DEALING TRANSACTIONS

#### A. Self-Dealing Transactions

The Corporation shall not enter into a contract or transaction in which a Trustee directly or indirectly has a material financial interest (nor any other corporation, firm, association, or other entity in which one or more of this Corporation's Trustees are Trustees have a material financial interest) unless all of the following apply:

- a. The Trustee with a material financial interest in the proposed contract or transaction fully discloses his/her financial interest in such contract or transaction in good faith and said disclosure is noted in the Board of Trustees meeting minutes.
- b. The Trustee with a material financial interest in the proposed contract or transaction recuses himself/herself from any participation whatsoever in the proposed contract or transaction (i.e., the interested

Trustee who recuses himself/herself shall refrain from voting on the matter and shall leave the room during Board discussion and when the final vote is taken).

- c. Such contract or transaction is authorized in good faith by a majority of the Board of Trustees by a vote sufficient for that purpose.
- d. Before authorizing or approving the transaction, the Board of Trustees considers and in good faith decides after reasonable investigation that the corporation could not obtain a more advantageous arrangement with reasonable effort under the circumstances.
- e. The corporation for its own benefit enters into the transaction, which is fair and reasonable to the corporation at the time the transaction was entered into.

This Section does not apply to a transaction that is part of an educational or charitable program of this corporation if it (a) is approved or authorized by the corporation in good faith and without unjustified favoritism and (b) results in a benefit to one or more Trustees or their families because they are in the class of persons intended to be benefited by the educational or charitable program of this corporation.

#### **B.** Loans to Trustees and Officers

This corporation shall not lend any money or property to or guarantee the obligation of any Trustee or officer without the approval of the California Attorney General; provided, however, that the corporation may advance money to a Trustee or officer of the corporation for expenses reasonably anticipated to be incurred in the performance of his or her duties if that Trustee or officer would be entitled to reimbursement for such expenses of the corporation.

#### XI. OTHER PROVISIONS

#### A. Fiscal Year.

The fiscal year of the corporation begins on July 1 of each year and ends on June 30 of the following year.

#### **B.** Execution of Instruments.

Except as otherwise provided in these Bylaws, the Board may adopt a resolution authorizing any officer or agent of the corporation to enter into any contract or execute and deliver any instrument in the name of or on behalf of the corporation. Such authority may be general or confined to specific instances. Unless so authorized, no officer, agent or employee shall have any power to bind the corporation by any contract or engagement, to pledge the corporation's credit, or to render it liable monetarily for any purpose or any amount.

#### C. Checks and Notes.

Except as otherwise specifically provided by Board resolution, checks, drafts,

promissory notes, orders for the payment of money, and other evidence of indebtedness of the corporation may be signed by the Chair, Treasurer or RCS Executive Director.

#### D. Construction and Definitions.

Unless the context otherwise requires, the general provisions, rules of construction, and definitions contained in the California Nonprofit Corporation Law and the California Nonprofit Public Benefit Corporation Law shall govern the construction of these Bylaws. Without limiting the generality of the foregoing, words in these Bylaws shall be read as the masculine or feminine gender, and as the singular or plural, as the context requires, and the word "person" includes both a corporation and a natural person. The captions and headings in these Bylaws are for convenience of reference only and are not intended to limit or define the scope or effect of any provisions.

#### E. Conflict of Interest

The corporation shall comply with the provisions of the California Corporations Code applicable to nonprofit public benefit corporations, as well as the Political Reform Act as applicable to public charter schools.

Any Trustee, officer, key employee, or committee member having an interest in a contract, other transaction or program presented to or discussed by the Board or Board Committee for authorization, approval, or ratification shall make a prompt, full and frank disclosure of his or her interest to the Board or committee prior to its acting on such contract or transaction. Such disclosure shall include all relevant and material facts known to such person about the contract or transaction which might reasonably be construed to be adverse to the corporation's interest. The body to which such disclosure is made shall thereupon determine, by majority vote, whether the disclosure shows that a conflict of interest exists or can reasonably be construed to exist. If a conflict is deemed to exist, such person shall not vote on, nor use his or her personal influence on, nor be present during in the discussion or deliberations with respect to, such contract or transaction (other than to present factual information or to respond to questions prior to the discussion). The minutes of the meeting shall reflect the disclosure made, the vote thereon and, where applicable, the abstention from voting and participation. The Board may adopt conflict of interest policies requiring:

- 1. Regular annual statements from Trustees, officers, key employees to disclose existing and potential conflict in interest; and,
- 2. Corrective and disciplinary actions with respect to transgressions of such policies.

For the purpose of this section, a person shall be deemed to have an "interest" in a contract or other transaction if he or she is the party (or one of the parties) contracting or dealing with the corporation, or is a director, trustee or officer of, or has a significant financial or influential interest in the entity contracting or dealing with the corporation.

#### F. Interpretation of Charter

Whenever any provisions of these Bylaws are in conflict with the provisions of the Charter, the provisions of the Charter and the Conflicts Code control.

#### **G.** Compliance with Laws Governing Student Records

The Board shall comply with all applicable provisions of the Family Education Rights and Privacy Act ("FERPA") as set forth in Title 20 of the United States Code Section 1232g.

#### XII. AMENDMENT

The Board of Trustees may adopt, amend or repeal any of these Bylaws by a majority of the Trustees present at a meeting duly held at which a quorum is present, except that no amendment shall change any provisions of the Charter that created the Ridgecrest Charter School or make any provisions of these Bylaws inconsistent with that Charter, the corporation's Articles of Incorporation, or any laws.

#### **Certificate of Secretary**

I certify that I am the duly elected and acting Secretary of Ridgecrest Charter School, a California nonprofit public benefit corporation; that these Bylaws, consisting of 15 pages, are the Bylaws of this corporation as adopted by the Board of Directors on July 20, 2001; and amended on December 07, 2012, and that these Bylaws have not been amended or modified since that most recent date.

Executed on December 07, 2012, at Ridgecrest, Calif	fornia.
Jennifer Anders	son, Secretary

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Executed on December 07, 2012, at Ridgecrest, California.

Jennifer Anderson, Secretary

#### RIDGECREST CHARTER SCHOOL

**BOARD GOVERNANCE: CONFLICT OF INTEREST CODE** 

The Board of Directors hereby adopts this Conflict of Interest Code ("Code"), which shall apply to all Board members, candidates for membership on the Board, and all other designated employees of the Charter School.

#### 1. Statement Of Economic Interests: Time Of Filing

Each "designated employee," Board members and candidates, shall file a Statement of Economic Interest ("Statement") at the time and manner prescribed below, disclosing reportable investments, interests in real property, business positions, and income required to be reported under the category or categories to which the employee's position is assigned.

#### 2. Designated Employees

Employees of this Charter School who hold positions that involve the making or participation in the making, of decisions that may foreseeably have a material effect on any financial interest, shall be considered "designated employees." A list of designated positions will be maintained by the School at all times and shall be incorporated by reference herein.

#### 3. <u>Definition Of Terms</u>

As applicable to a charter school, the definitions contained in the Political Reform Act of 1974, the regulations of the Fair Political Practices Commission, specifically California Code of Regulations Section 18730, and any amendments or modifications to the Act and regulations are incorporated by reference to this Code.

#### 4. Disqualification

No designated employee, Board member or candidate shall make, participate in making, or try to use his/her official position to influence any Charter School decision which he/she knows or has reason to know will have a reasonably foreseeable material financial effect, distinguishable from its effect on the public generally, on the official or a member of his or her immediate family or on:

RIDGECREST CHARTER SCHOOL CONFLICT OF INTEREST CODE PAGE 1 of 3

- Any business entity or real property in which the designated employee, Board member or candidate has a direct or indirect investment or interest worth one thousand dollars (\$1,000) or more.
- Any source of income totaling two hundred fifty dollars (\$250) or more provided or promised to the designated employee, Board member or candidate within twelve months prior to the decision. (This category does not include gifts or loans made at regular rates by commercial lending institutions.)
- Any business entity in which the designated employee, Board member or candidate is the director, officer, partner, trustee, employee, or any kind of manager.
- Any donor of gifts totaling \$250 or more in value provided or promised to the designated employee, Board member or candidate within twelve months prior to the decision; any intermediary or agency for such a donor.

No designated employee, Board member or candidate shall be prevented from making or participating in any decision to the extent that his/her participation is legally required for the decision to be made. (The need to break a tie vote does not make the designated employee's participation legally required.)

#### 5. Statements of Economic Interest

An investment, interest in real property or income shall be reportable, if the business entity in which the investment is held, the interest in real property, the business position, or source of income may foreseeably be affected materially by a decision made or participated in by the designated employee by virtue of his or her position.

All Statements shall be supplied by the Charter School. All Statements shall be filed with the Charter School. The Director shall make and retain a copy and forward the original to the County Board of Supervisors.

Initial Statements shall disclose any reportable investments, interests in real property and business positions held on the effective date of the Code and income received during the twelve (12) months prior to the effective date of the Code.

#### 6. Manner Of Disqualification

When a designated employee determines that he/she should not make a decision because of a disqualifying interest, he/she should submit a written disclosure of the disqualifying interest to his/her immediate supervisor. The supervisor shall immediately reassign the matter to another employee and shall forward the disclosure notice to the Director, who shall record the employee's disqualification. In the case of a designated employee who is the Director, this determination and disclosure shall be made in writing and maintained on file at the School.

RIDGECREST CHARTER SCHOOL CONFLICT OF INTEREST CODE PAGE 2 of 3

Board members shall disclose a disqualifying interest at the meeting during which consideration of the decision takes place. This disclosure shall be made part of the Board's official record. The Board member shall then refrain from participating in the decision in any way.

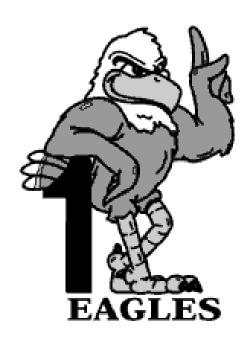
Adopted:

Amended:

RIDGECREST CHARTER SCHOOL CONFLICT OF INTEREST CODE PAGE 3 of 3

## Appendix 16

## Ridgecrest Charter School



# Employee Handbook 2013-2014

325 South Downs Street Ridgecrest, CA 93555

Phone: (760) 375-1010 Fax: (760) 375-7766

www.ridgecrestcharterschool.org

#### ACKNOWLEDGMENT OF RECEIPT OF EMPLOYEE HANDBOOK

PLEASE READ THE EMPLOYEE HANDBOOK AND SUBMIT A SIGNED COPY OF THIS STATEMENT TO THE DIRECTOR.		
EMPLOYEE NAME:		
I ACKNOWLEDGE that I have received a copy of the Employee Handbook. I have read and understood the contents of the Handbook, and I agree to abide by its directions and procedures. I have been given the opportunity to ask any questions I might have about the policies in the Handbook. I understand that it is my responsibility to read and familiarize myself with the policies and procedures contained in the Handbook.		
I understand that the statements contained in the Handbook are guidelines for employees concerning some of the School's policies and benefits, and are not intended to create any contractual or other legal obligations or to alter the at-will nature of my employment with the School. In the event I do have an employment contract which expressly alters the at-will relationship, I agree to the foregoing except with reference to an at-will employment status.		
I understand that except for employment at-will status, any and all policies or practices can be changed at any time by the School.		
I understand that other than the Board of the School, no person has authority to enter into any agreement, express or implied, for employment for any specific period of time, or to make any agreement for employment other than at-will; only the Board has the authority to make any such agreement and then only in writing signed by the Board President.		
Employee's Signature: Date:		

Please sign/date, tear out, and return to the School.

#### ACKNOWLEDGMENT OF RECEIPT OF EMPLOYEE HANDBOOK

PLEASE READ THE EMPLOYEE HANDBOOK AND SUBMIT A SIGNED COPY OF THIS STATEMENT TO THE DIRECTOR.		
EMPLOYEE NAME:		
I ACKNOWLEDGE that I have received a copy of the Employee Handbook. I have read and understood the contents of the Handbook, and I agree to abide by its directions and procedures. I have been given the opportunity to ask any questions I might have about the policies in the Handbook. I understand that it is my responsibility to read and familiarize myself with the policies and procedures contained in the Handbook.		
I understand that the statements contained in the Handbook are guidelines for employees concerning some of the School's policies and benefits, and are not intended to create any contractual or other legal obligations or to alter the at-will nature of my employment with the School. In the event I do have an employment contract which expressly alters the at-will relationship, I agree to the foregoing except with reference to an at-will employment status.		
I understand that except for employment at-will status, any and all policies or practices can be changed at any time by the School.		
I understand that other than the Board of the School, no person has authority to enter into any agreement, express or implied, for employment for any specific period of time, or to make any agreement for employment other than at-will; only the Board has the authority to make any such agreement and then only in writing signed by the Board President.		
Employee's Signature: Date:		

Please retain this copy for your records.

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#### INTRODUCTION TO HANDBOOK

This Handbook is designed to help employees get acquainted with Ridgecrest Charter School (hereinafter referred to as "RCS" or the "School"). It explains some of our philosophies and beliefs, and describes in general terms, some of our employment guidelines. Although this Handbook is not intended to be an exclusive or comprehensive policies and procedures manual, we hope that it will serve as a useful reference document for employees throughout their employment at the School. Employees should understand, however, that this Handbook is not intended to be a contract (express or implied), nor is it intended to otherwise create any legally enforceable obligations on the part of the School or its employees. In no way does the Handbook replace any official plan documents (e.g., health insurance, retirement plan, etc.) or insurance contracts, which will govern in all cases. This Handbook supersedes and replaces all previous personnel policies, practices, and guidelines.

Due to the fact that the School is a growing and changing organization, it reserves full discretion to add to, modify, or delete provisions of this Handbook, or the policies and procedures on which they may be based, at any time without advance notice. RCS also reserves the right to interpret any of the provisions set forth in this Handbook in any manner it deems appropriate.

No individual other than the Board of Directors has the authority to enter into any employment or other agreement that modifies School policy. Any such modification *must* be in writing.

This Handbook is the property of the School, and it is intended for personal use and reference by employees of the School. Circulation of this Handbook outside of the School requires the prior written approval of the Director.

Employees must sign the acknowledgment form at the beginning of this Handbook, tear it out, and return it to the Director. This will provide the School with a record that each employee has received this Handbook.

#### CONDITIONS OF EMPLOYMENT

#### **Equal Employment Opportunity Is Our Policy**

RCS is an equal opportunity employer. It is the policy of the School to afford equal employment and advancement opportunity to all qualified individuals without regard to race, creed, color, religion, national origin, ancestry, sex, sexual orientation, age, physical or mental disability, marital status, citizenship status, medical condition, or any other legally protected status. This policy extends to all employees and to all aspects of the employment relationship, including the hiring of new employees and the training, transfer, promotion, compensation and benefits of existing employees.

To comply with applicable laws ensuring equal employment opportunities to qualified individuals with a disability, the School will make reasonable accommodations for the known physical or mental limitations of an otherwise qualified individual with a disability who is an applicant or an employee unless undue hardship would result.

Any applicant or employee who requires an accommodation in order to perform the essential functions of the job should contact a School representative with day-to-day personnel responsibilities and request such an accommodation. The individual with the disability should specify what accommodation he or she needs to perform the job. RCS then will conduct an investigation to identify the barriers that interfere with the equal opportunity of the applicant or employee to perform his or her job. RCS will identify possible accommodations, if any, that will help eliminate the limitation. If the accommodation is reasonable and will not impose an undue hardship, the School will make the accommodation.

#### **Employment At-Will**

Except if stated expressly otherwise by employment contract, it is the policy of the School that all employees are considered "at-will" employees of the School. Accordingly, either the School or the employee can terminate this relationship at any time, for any reason, with or without cause, and with or without advance notice.

Nothing contained in this Handbook, employment applications, School memoranda or other materials provided to employees in connection with their employment shall require the School to have "cause" to terminate an employee or otherwise restrict the School's right to release an employee from their at-will employment with the School. Statements of specific grounds for termination set forth in this Handbook or elsewhere are not all-inclusive and are not intended to restrict the School's right to terminate at-will. No School representative, other than the Board of Directors or its designee, is authorized to modify this policy for any employee or to make any representations to employees or applicants concerning the terms or conditions of employment with the School that are not consistent with the School's policy regarding "at will" employment.

This policy shall not be modified by any statements contained in this Handbook or employee applications, School memoranda, or any other materials provided to employees in connection with their employment. Further, none of those documents whether singly or combined, or any employment practices shall create an express or implied contract of employment for a definite period, nor an express or implied contract concerning any terms or conditions of employment.

#### **Child Abuse and Neglect Reporting**

California Penal Code section 11166 requires any child care custodian who has knowledge of, or observes, a child in his or her professional capacity or within the scope of his or her employment whom he or she knows or reasonably suspects has been the victim of child abuse to report the known or suspected instance of child abuse to a child protective agency immediately, or as soon as practically possible, by telephone and to prepare and send a written report thereof within thirty-six (36) hours of receiving the information concerning the incident.

By acknowledging receipt of this Handbook, the Employee acknowledges he or she is a child care custodian and is certifying that he or she has knowledge of California Penal Code section 11166 and will comply with its provisions.

#### **Staff/Student Interaction Policy**

RCS recognizes its responsibility to make and enforce all rules and regulations governing student and employee behavior to bring about the most safe and learning conducive environment possible.

#### **Corporal Punishment**

Corporal punishment shall not be used as a disciplinary measure against any student. Corporal punishment includes the willful infliction of, or willfully causing the infliction of, physical pain on a student.

For purposes of this policy, corporal punishment does not include an employee's use of force that is reasonable and necessary to protect the employee, students, staff or other persons or to prevent damage to property.

For clarification purposes, the following examples are offered for direction and guidance of School personnel:

#### A. Examples of PERMITTED actions (NOT corporal punishment)

- 1. Stopping a student from fighting with another student;
- 2. Preventing a pupil from committing an act of vandalism;
- 3. Defending yourself from physical injury or assault by a student;
- 4. Forcing a pupil to give up a weapon or dangerous object;
- 5. Requiring an athletic team to participate in strenuous physical training activities designed to strengthen or condition team members or improve their coordination, agility, or physical skills;
- 6. Engaging in group calisthenics, team drills, or other physical education or voluntary recreational activities.

#### B. Examples of PROHIBITED actions (corporal punishment)

- 1. Hitting, shoving, pushing, or physically restraining a student as a means of control;
- 2. Making unruly students do push-ups, run laps, or perform other physical acts that cause pain or discomfort as a form of punishment;

3. Paddling, swatting slapping, grabbing, pinching, kicking, or otherwise causing physical pain.

#### Acceptable and Unacceptable Staff/Student Behavior

This policy is intended to guide all School faculty and staff in conducting themselves in a way that reflects the high standards of behavior and professionalism required of school employees and to specify the boundaries between students and staff.

Although this policy gives specific, clear direction, it is each staff member's obligation to avoid situations that could prompt suspicion by parents, students, colleagues, or school leaders. One viable standard that can be quickly applied, when you are unsure if certain conduct is acceptable, is to ask yourself, "Would I be engaged in this conduct if my family or colleagues were standing next to me?"

For the purposes of this policy, the term "boundaries" is defined as acceptable professional behavior by staff members while interacting with a student. Trespassing the boundaries of a student/teacher relationship is deemed an abuse of power and a betrayal of public trust.

Some activities may seem innocent from a staff member's perspective, but can be perceived as flirtation or sexual insinuation from a student or parent point of view. The objective of the following lists of acceptable and unacceptable behaviors is not to restrain innocent, positive relationships between staff and students, but to prevent relationships that could lead to, or may be perceived as, sexual misconduct.

Staff must understand their own responsibility for ensuring that they do not cross the boundaries as written in this policy. Disagreeing with the wording or intent of the established boundaries will be considered irrelevant for disciplinary purposes. Thus, it is crucial that all employees learn this policy thoroughly and apply the lists of acceptable and unacceptable behaviors to their daily activities. Although sincere, competent interaction with students certainly fosters learning, student/staff interactions must have boundaries surrounding potential activities, locations and intentions.

#### **Duty to Report Suspected Misconduct**

When any employee becomes aware of another staff member having crossed the boundaries specified in this policy, he or she must speak to this staff member if the violation appears minor, or report the matter to school administrators. If the observed behavior appears significant, it is the duty of every staff member to <u>immediately</u> report it to an administrator. All reports shall be confidential. It is the duty of the administrator to investigate and thoroughly report the situation. Employees must also report to the administration any awareness or concern of student behavior that crosses boundaries or where a student appears to be at risk for sexual abuse.

#### <u>Unacceptable Staff/Student Behaviors (Violations of this Policy)</u>

- (a) Giving gifts to an individual student that are of a personal and intimate nature.
- (b) Kissing of any kind.
- (c) Any type of unnecessary physical contact with a student in a private situation.
- (d) Intentionally being alone with a student away from the school.
- (e) Making or participating in sexually inappropriate comments.
- (f) Sexual jokes.
- (g) Seeking emotional involvement with a student for your benefit.

- (h) Listening to or telling stories that are sexually oriented.
- (i) Discussing inappropriate personal troubles or intimate issues with a student in an attempt to gain their support and understanding.
- (j) Becoming involved with a student so that a reasonable person may suspect inappropriate behavior.

#### <u>Unacceptable Staff/Student Behaviors without Parent and Supervisor Permission</u>

### (These behaviors should only be exercised when a staff member has parent and supervisor permission.)

- (a) Giving students a ride to/from school or school activities.
- (b) Being alone in a room with a student at school with the door closed.
- (c) Allowing students in your home.
- (d) Sending emails, text messages or letters to students if the content is not about school activities.

#### Cautionary Staff/Student Behaviors

(These behaviors should only be exercised when a reasonable and prudent person, acting as an educator, is prevented from using a better practice or behavior. Staff members should inform their supervisor of the circumstance and occurrence prior to or immediately after the occurrence)

- (a) Being alone in a room with a student at school with the door closed.
- (b) Remarks about the physical attributes or development of anyone.
- (c) Excessive attention toward a particular student.
- (d) Sending emails, text messages or letters to students if the content is not about school activities

#### Acceptable and Recommended Staff/Student Behaviors

- (a) Getting parents' written consent for any after-school activity.
- (b) Obtaining formal approval to take students off school property for activities such as field trips or competitions.
- (c) E-mails, text, phone and instant messages to students must be very professional and pertaining to school activities or classes (Communication should be limited to school technology).
- (d) Keeping the door open when alone with a student.
- (e) Keeping reasonable space between you and your students.
- (f) Stopping and correcting students if they cross your own personal boundaries.
- (g) Keeping parents informed when a significant issue develops about a student.
- (h) Keeping after-class discussions with a student professional and brief.
- (i) Asking for advice from fellow staff or administrators if you find yourself in a difficult situation related to boundaries.
- (j) Involving your supervisor if conflict arises with the student.
- (k) Informing your Executive Director about situations that have the potential to become more severe.
- (l) Making detailed notes about an incident that could evolve into a more serious situation later.

- (m) Recognizing the responsibility to stop unacceptable behavior of students or coworkers.
- (n) Asking another staff member to be present if you will be alone with any type of special needs student.
- (o) Asking another staff member to be present when you must be alone with a student after regular school hours.
- (p) Giving students praise and recognition without touching them.
- (q) Pats on the back, high fives and handshakes are acceptable.
- (r) Keeping your professional conduct a high priority.
- (s) Asking yourself if your actions are worth your job and career.

#### **Policy Prohibiting Unlawful Harassment**

RCS is committed to providing a work and educational atmosphere that is free of unlawful harassment. RCS's policy prohibits sexual harassment and harassment based upon pregnancy, childbirth or related medical conditions, race, religion, creed, color, gender, national origin or ancestry, physical or mental disability, medical condition, marital status, age, sexual orientation, or any other basis protected by federal, state, local law, ordinance or regulation. RCS will not condone or tolerate harassment of any type by any employee, independent contractor or other person with which the School does business with. This policy applies to all employee actions and relationships, regardless of position or gender. RCS will promptly and thoroughly investigate any complaint of harassment and take appropriate corrective action, if warranted.

#### Prohibited Unlawful Harassment

- Verbal conduct such as epithets, derogatory jokes or comments or slurs;
- Physical conduct including assault, unwanted touching, intentionally blocking normal movement or interfering with work because of sex, race or any other protected basis;
- Retaliation for reporting or threatening to report harassment; or
- Deferential or preferential treatment based on any of the protected classes above.

#### Prohibited Unlawful Sexual Harassment

In accordance with existing policy, discrimination on the basis of gender in education institutions is prohibited. All persons, regardless of the gender, are afforded equal rights and opportunities and freedom from unlawful discrimination in education programs or activities conducted by the School.

RCS is committed to provide a workplace free of sexual harassment and considers such harassment to be a major offense, which may result in disciplinary action, up to, and including dismissal, of the offending employee.

Sexual harassment consist of sexual advances, request for sexual favors and other verbal or physical conduct of a sexual nature when: (1) submission of the conduct is either made explicitly or implicitly a term or condition of an individual's employment; (2) an employment decision is based upon an individual's acceptance or rejection of that conduct; (3) that conduct interferes with an individual's work performance or creates an intimidating, hostile or offensive working environment.

It is also unlawful to retaliate in any way against an employee who has articulated a good faith concern about sexual harassment against him or her or against another individual.

All supervisors of staff will receive sexual harassment training within six (6) months of their assumption of a supervisory position and will receive further training once every two (2) years thereafter. All staff will receive sexual harassment training and/or instruction concerning sexual harassment in the workplace as required by law.

Each employee has the responsibility to maintain a workplace free from any form of sexual harassment. Consequently, should any individual, in particular those with supervisory responsibilities, become aware of any conduct that may constitute sexual harassment or other prohibited behavior, immediate action should be taken to address such conduct. Employees and students are expected to act in a positive and professional manner and to contribute to a productive School environment that is free from harassing or disruptive activity. Any employee who believes they have been sexually harassed or has witnessed sexual harassment is encouraged to immediately report such harassment to the Director. See Appendix A for the "Harassment Complaint Form." See Appendix B for the general "Complaint Form."

Sexual harassment may include, but is not limited to:

- Physical assaults of a sexual nature, such as:
  - o Rape, sexual battery, molestation or attempts to commit these assaults and
  - o Intentional physical conduct that is sexual in nature, such as touching, pinching, patting, grabbing, brushing against another's body, or poking another's body.
- Unwanted sexual advances, propositions or other sexual comments, such as:
  - O Sexually oriented gestures, notices, remarks, jokes, or comments about a person's sexuality or sexual experience.
  - O Preferential treatment or promises of preferential treatment to an employee for submitting to sexual conduct, including soliciting or attempting to solicit any employee to engage in sexual activity for compensation or reward or deferential treatment for rejecting sexual conduct.
  - O Subjecting or threats of subjecting an employee to unwelcome sexual attention or conduct or intentionally making performance of the employee's job more difficult because of the employee's sex.
- Sexual or discriminatory displays or publications anywhere at the workplace by employees, such as:
  - O Displaying pictures, cartoons, posters, calendars, graffiti, objections, promotional materials, reading materials, or other materials that are sexually suggestive, sexually demeaning or pornographic or bringing to work or possessing any such

material to read, display or view at work.

- Reading publicly or otherwise publicizing in the work environment materials that are in any way sexually revealing, sexually suggestive, sexually demeaning or pornographic; and
- O Displaying signs or other materials purporting to segregate an employee by sex in an area of the workplace (other than restrooms or similar rooms).

The illustrations of harassment and sexual harassment above are not to be construed as an all-inclusive list of prohibited acts under this policy.

Complainants and witnesses under these policies will be protected from further harassment and will not be retaliated against in any aspect of their employment due to their participation, filing of a complaint or reporting sexual harassment.

RCS will investigate complaints promptly and provide a written report of the investigation and decision as soon as practicable. The investigation will be handled in as confidential a manner as possible consistent with a full, fair, and proper investigation.

While in most situations a personal relationship is a private matter, these relationships are not appropriate in a professional setting, particularly where one of the parties has management or supervisory responsibilities.

#### **Whistleblower Policy**

RCS requires its directors, officers, employees, and volunteers to observe high standards of ethics in the conduct of their duties and responsibilities within the School. As representatives of the School, such individuals must practice honesty and integrity in fulfilling all responsibilities and must comply with all applicable laws and regulations. The purpose of this policy is to create an ethical and open work environment, to ensure that the School has a governance and accountability structure that supports its mission, and to encourage and enable directors, officers, employees, and volunteers of the School to raise serious concerns about the occurrence of illegal or unethical actions within the School before turning to outside parties for resolution.

All directors, officers, employees, and volunteers of the School have a responsibility to report any action or suspected action taken within the School that is illegal, unethical or violates any adopted policy of the School. Anyone reporting a violation must act in good faith, without malice to the School or any individual at the School and have reasonable grounds for believing that the information shared in the report indicates that a violation has occurred. A person who makes a report does not have to prove that a violation has occurred. However, any report which the reporter has made maliciously or any report which the reporter has good reason to believe is false will be viewed as a serious disciplinary offense. No one who in good faith reports a violation, or who, in good faith, cooperates in the investigation of a violation shall suffer harassment, retaliation, or adverse employment action.

#### **Drug-Free Workplace**

RCS is committed to providing a drug and alcohol free workplace and to promoting safety in the workplace, employee health and well-being, customer confidence and a work environment that is conducive to attaining high work standards. The use of drugs and alcohol by employees, whether on or off the job, jeopardizes these goals, since it adversely affects health and safety, security, productivity, and public confidence and trust. Drug or alcohol use in the workplace is extremely harmful to workers.

The bringing to the work place, possession or use of intoxicating beverages or drugs on any School premises is prohibited and will result in disciplinary action up to and including termination.

#### **Confidential Information**

All information relating to students, personal information, schools attended, addresses, contact numbers and progress information is confidential in nature, and may not be shared with or distributed to unauthorized parties. All records concerning special education pupils shall be kept strictly confidential and maintained in separate files. Failure to maintain confidentiality may result in disciplinary action, up to and including release from at-will employment.

#### **Conflict of Interest**

All employees must avoid situations involving actual or potential conflict of interest.

An employee involved in any relationships or situations which may constitute a conflict of interest should immediately and fully disclose the relevant circumstances to the Director, or the Board of Directors, for a determination about whether a potential or actual conflict exists. If an actual or potential conflict is determined, the School may take whatever corrective action appears appropriate according to the circumstances. Failure to disclose facts shall constitute grounds for disciplinary action.

#### **Smoking**

RCS facility is a no smoking facility.

#### THE WORKPLACE

#### **Work Schedule**

Business hours are normally 7:30 a.m. – 4:30 p.m. Monday through Friday. The regular workday schedule for non-exempt employees is eight (8) hours; the regular workweek schedule is forty (40) hours. Exempt employees are also generally expected to be present during business hours and to commit whatever additional time is necessary to satisfactorily complete all job requirements, including requisite participation in the **Saturday School Program** (E.C. 37223, 48205).

The Saturday School Program is an instructional session and an alternative program of classes, offered on Saturday, at which students can make up class work that was missed during the regular school week due to unexcused absence or truancy. Teachers will be assigned one (1) Saturday school assignment per year, 8:00 a.m. – 11:00 a.m. Teachers will be responsible for supervision of students in Saturday school, as well as completing student attendance paperwork. Teachers also may be assigned reasonable additional duties as necessary.

#### **Meal Periods**

Non-exempt employees are provided with at least a thirty (30) minute meal period, to be taken approximately in the middle of the workday. The Director should be aware of and approve your scheduled meal and rest periods.

You are expected to observe your assigned working hours and the time allowed for meal and rest periods. Do not leave the premises during your rest period and do not take more than ten (10) minutes for each rest period. You may leave the premises during the meal period.

#### **Attendance and Tardiness**

All employees, whether exempt or non-exempt, are expected to arrive at work consistently and on time. Absenteeism and tardiness negatively affects the School's ability to implement its educational program and disrupts consistency in students' learning.

If you find it necessary to be absent or late, you are expected to telephone the Director as soon as possible but no later than one-half hour before the start of the workday. If you are absent from work longer than one day, you are expected to keep the Director sufficiently informed of your situation.

As noted in the section of this Handbook concerning prohibited conduct, excessive or unexcused absences or tardiness may result in disciplinary action up to and including release from at-will employment with the School. Absence for more than three (3) consecutive days without notifying the Director will be considered a voluntary resignation from employment.

#### **Time Cards/Records**

By law, the School is obligated to keep accurate records of the time worked by non-exempt employees. Such employees shall keep be required to utilize the School's time card system.

Non-exempt employees must accurately sign in and out of their shifts as this is the only way the payroll department knows how many hours each employee has worked and how much each employee is owed. The time card indicates when the employee arrived and when the employee departed. All non-exempt employees must sign in and out for arrival and departure, along with lunch and for absences like doctor or dentist appointments. All employees are required to keep the office advised of their departures from and returns to the school premises during the workday.

Non-exempt employees are solely responsible for ensuring accurate information on their time cards and remembering to record time worked. If an employee forgets to mark their time card or makes an error on the time card, the employee must contact the Director to make the correction and such correction must be initialed by both the employee and the Director.

No one may record hours worked on another's worksheet. Any employee, who tampers with his/her own time card, or another employee's time card, may be subjected to disciplinary action, up to and including release from at-will employment with the School.

#### **Use of E-Mail, Voicemail and Internet Access**

RCS will permit employees to use its electronic mail, voicemail systems and Internet access subject to the following:

- 1. Minimal personal use as long as it does not interfere with timely job performance and is consistent with law and appropriate protocols.
- 2. The E-mail system and Internet access is not to be used in any way that may be disruptive, offensive to others, or harmful to morale. For example, sexually explicit images, ethnic slurs, racial epithets, or anything else that may be construed as harassment or disparagement of others based on their race, national origin, sex, sexual orientation, age, religious beliefs or political beliefs may not be displayed or transmitted.
- 3. Employees should not attempt to gain access to another employee's personal file of Email or a voicemail message without the latter's express permission.
- 4. School staff will not enter an employee's personal E-mail files or voicemail unless there is a business need to do so. RCS retains a copy of all passwords; passwords unknown to the School may not be used. System security features, including passwords and delete functions, do not neutralize the School's ability to access any message at any time. Employees must be aware that the possibility of such access always exists.

#### **Personal Business**

RCS's facilities for handling mail and telephone calls are designed to accommodate School business. Please have your personal mail directed to your home address and limit personal

telephone calls to an absolute minimum. Personal calls should not be made outside your immediate dialing area. Do not use School material, time or equipment for personal projects.

#### **Employee Blogs**

If an employee decides to keep a personal blog that discusses any aspect of his/her workplace activities, the following restrictions apply:

- School equipment, including its computers and electronics systems, may not be used for these purposes;
- Student and employee confidentiality policies must be adhered to;
- Employees must make clear that the views expressed in their blogs are their own and not those of the School;
- Employees may not use the School's logos, trademarks and/or copyrighted material and are not authorized to speak on the School's behalf;
- Employees are not authorized to publish any confidential information maintained by the School;
- Employees are prohibited from making discriminatory, defamatory, libelous or slanderous comments when discussing the School, the employee's supervisors, coworkers and competitors;
- Employees must comply with all School policies, including, but not limited to, rules against sexual harassment and retaliation

RCS reserves the right to take disciplinary action against any employee whose blog violates this or other School policies.

#### Personal Appearance/Standards of Dress for Faculty Members

The Board of Directors believes that teachers serve as role models. They should therefore maintain professional standards of dress and grooming. Just as overall attitude and instructional competency contribute to a productive learning environment, so do appropriate dress and grooming.

The Board of Directors encourages staff, during school hours, to wear clothing that will add dignity to the educational profession, will present an image consistent with their job responsibilities, and will not interfere with the learning process. Accordingly, all staff shall adhere to the following standards of dress:

1) Clothing and jewelry must be safe and appropriate to the educational environment. All clothing must be clean and in good repair. Slits or tears in pants or other articles of clothing are not permitted except for modest slits in women's dresses or skirts that are no higher than three inches above the knee.

- 2) Head coverings, including hats of any kind, except those worn for religious or safety reasons, are not to be worn inside school buildings including assemblies, classrooms, labs and offices. Hats may be worn outside for sun protection (Cal. Ed. Code § 35183.5). All hats are to be removed upon entering school buildings. For exceptions to this policy, prior approval must be granted by the Director.
- 3) Slacks and shorts are to be worn on the waist with no portion of an undergarment showing. Jeans are not permitted Monday through Thursday. Shorts should be modest in length and should be no higher than three inches above the knee.
- 4) Skirts and dresses should be no higher than three inches above the knee.
- 5) All tops must be appropriate to the work environment, and should be clean, neat, and provide proper coverage.
- 6) For safety purposes, earrings must not dangle more than one inch below the ear.
- 7) Clothing or jewelry with logos that depict and/or promote gangs (as defined in Cal. Ed. Code § 35183), drugs, alcohol, tobacco, sex, violence, illegal activities, profanity, or obscenity are not permitted.
- 8) Appropriate shoes must be worn at all times.

#### **Health and Safety Policy**

RCS is committed to providing and maintaining a healthy and safe work environment for all employees.

You are required to know and comply with the School's General Safety Rules and to follow safe and healthy work practices at all times. You are required to report immediately to the Director any potential health or safety hazards, and all injuries or accidents.

In compliance with Proposition 65, the School will inform employees of any known exposure to a chemical known to cause cancer or reproductive toxicity.

#### **Criminal Background Checks**

As required by law, all individuals working or volunteering at the School will be required to submit to a background criminal investigation. No condition or activity will be permitted that may compromise the School's commitment that the safety and the well-being of students takes precedence over all other considerations. Conditions that preclude working at the School include conviction of a controlled substance or sex offense, or a serious or violent felony. Additionally, should an employee, during his/her employment with the School, be convicted of a controlled substance or sex offense, or serious or violent felony, the employee must immediately report such a conviction to the Director.

#### **Tuberculosis Testing**

All employees of the School must submit written proof from a physician of an examination for tuberculosis (TB) within the last sixty (60) days showing that they are free of active TB. The examination for tuberculosis consists of an approved TB test, which, if positive, will be followed by an x-ray of the lungs, or in the absence of skin testing, an x-ray of the lungs. All employees will be required to undergo TB examination at least once every four (4) years. Volunteers may be required to undergo a TB examination as necessary. TB examination is a condition of initial employment with the School and the cost of the exam will be borne by the applicant.

Food handlers will be required to have annual TB exams. Documentation of employee and volunteer compliance with TB exams will be kept on file in the office. This requirement also includes contract food handlers, substitute teachers, and student teachers serving under the supervision of an educator. Any entity providing student services to the School will be contractually required to ensure that all contract workers have had TB testing that shows them to be free of active TB prior to conducting work with School students.

#### **Security Protocols**

RCS has developed guidelines to help maintain a secure workplace. Be aware of unknown persons loitering in parking areas, walkways, entrances and exits and service areas. Report any suspicious persons or activities to the Director. Secure your desk or office at the end of the day. When called away from your work area for an extended length of time, do not leave valuable or personal articles around your work station that may be accessible. The security of facilities as well as the welfare of our employees depends upon the alertness and sensitivity of every individual to potential security risks. You should immediately notify the Director when keys are missing or if security access codes or passes have been breached.

#### **Occupational Safety**

RCS is committed to the safety of its employees, vendors, contractors and the public and to providing a clear safety goal for management.

The prevention of accidents is the responsibility of every School supervisor. It is also the duty of all employees to accept and promote the established safety regulations and procedures. Every effort will be made to provide adequate safety training. If an employee is ever in doubt how to perform a job or task safely, assistance should be requested. Unsafe conditions must be reported immediately.

It is the policy of the School that accident prevention shall be considered of primary importance in all phases of operation and administration. RCS's management is required to provide safe and healthy working conditions for all employees and to establish and require the use of safe practices at all times.

Failure to comply with or enforce School safety and health rules, practices and procedures could result in disciplinary action up to and including possible termination.

#### **Accident/Incident Reporting**

It is the duty of every employee to immediately or as soon as is practical report any accident or injury occurring during work or on School premises so that arrangements can be made for medical or first aid treatment, as well as for investigation and follow-up purposes.

#### **Reporting Fires and Emergencies**

It is the duty of every employee to know how to report fires and other emergencies quickly and accurately. Employees should report any such emergency by calling management. In addition, all employees should know the local emergency numbers such as 911.

#### EMPLOYEE WAGES AND HEALTH BENEFITS

#### **Payroll Withholdings**

As required by law, the School shall withhold Federal Income Tax, State Income Tax, Social Security (FICA) and State Disability Insurance from each employee's pay as follows:

- 1. Federal Income Tax Withholding: The amount varies with the number of exemptions the employee claims and the gross pay amount.
- 2. State Income Tax Withholding: The same factors which apply to federal withholdings apply to state withholdings.
- 3. Social Security (FICA): The Federal Insurance Contribution Act requires that a certain percentage of employee earnings be deducted and forwarded to the federal government, together with an equal amount contributed by the School.
- 4. State Disability Insurance (SDI): This state fund is used to provide benefits to those out of work because of illness or disability.

Every deduction from your paycheck is explained on your check voucher. If you do not understand the deductions, ask the Business Manager to explain them to you.

You may change the number of withholding allowances you wish to claim for Federal Income Tax purposes at any time by filling out a new W-4 form and submitting it to the Business Manager. The office maintains a supply of these forms.

All Federal, State, and Social Security taxes will be automatically deducted from paychecks. Federal Withholding Tax deduction is determined by the employee's W-4 form. The W-4 form should be completed upon hire and it is the employee's responsibility to report any changes in filing status to the Business Manager and to fill out a new W-4 form.

At the end of the calendar year, a "withholding statement" (W-2) will be prepared and forwarded to each employee for use in connection with preparation of income tax returns. The W-2 shows Social Security information, taxes withheld and total wages.

#### **Overtime Pay**

Whether an employee is exempt from or subject to overtime pay will be determined on a case-by-case basis and will be indicated in the employee's job description. Generally, teachers and administrators are exempt. Non-exempt employees may be required to work beyond the regularly scheduled workday or workweek as necessary. Only actual hours worked in a given workday or workweek can apply in calculating overtime for non-exempt employees. RCS will attempt to distribute overtime evenly and accommodate individual schedules. All overtime work must be previously authorized by the Director. RCS provides compensation for all overtime hours worked by non-exempt employees in accordance with state and federal law as follows:

For employees subject to overtime, all hours worked in excess of eight (8) hours in one workday or forty (40) hours in one workweek shall be treated as overtime. Compensation for hours in excess of forty (40) for the workweek or in excess of eight (8) and not more than twelve (12) for the workday, and for the first eight (8) hours on the seventh consecutive day in one workweek, shall be paid at a rate of one and one-half times the employee's regular rate of pay. Compensation for hours in excess of twelve (12) in one workday and an excess of eight (8) on the seventh consecutive workday of the workweek shall be paid at double the regular rate of pay.

Exempt employees may have to work hours beyond their normal schedules as work demands require. No overtime compensation will be paid to these exempt employees.

#### **Comp Time**

RCS does not offer Comp Time.

#### **Paydays**

Paydays are scheduled on the last working day of each month. If you observe any error in your check, please report it immediately to the Business Manager.

#### **Wage Attachments and Garnishments**

Under normal circumstances, the School will not assist creditors in the collection of personal debts from its employees. However, creditors may resort to certain legal procedures such as garnishments, levies or judgments that require the School, by law, to withhold part of your earnings in their favor.

You are strongly encouraged to avoid such wage attachments and garnishments. If the School is presented a second garnishment request concerning you, the Director will discuss the situation with you.

#### **Medical Benefits**

#### Eligibility

You are eligible for medical coverage if you are a full-time regular employee working for the School or if you are a part time employee who works a minimum of thirty-two (32) hours per week. Part-time employees will be responsible to pay a pro-rated share of the costs for medical coverage.

"Full-time" employee means that you are hired to work at least 40 regular hours per week. Temporary and internship employees are not eligible to participate in the plans.

Employees who go from part-time to full-time employment become eligible for full benefits on the first day of the month following the effective date of the change.

#### When Coverage Starts

Your coverage will begin on the first day of employment or if hired mid-month it will start on the first day of the next month. Your enrollment form must be submitted to the Director as soon as possible. This form serves as a request for coverage, and authorizes any payroll deductions necessary to pay for your coverage.

#### **COBRA Benefits**

#### Continuation of Medical and Dental

WHEN COVERAGE UNDER THE SCHOOL'S HEALTH PLAN ENDS, YOU OR YOUR DEPENDENTS MAY CONTINUE COVERAGE IN SOME SITUATIONS.

When your coverage under the School's medical and/or dental plans ends, you or your dependents can continue coverage for 18 or 36 months, depending upon the reason benefits ended. To continue coverage, you must pay the full cost of coverage - your contribution and the School's previous contribution plus a possible administrative charge.

Medical coverage for you, your spouse, and your eligible dependent children can continue for up to 18 months if coverage ends because:

- Your employment ends, voluntarily or involuntarily, for any reason other than gross misconduct; or
- Your hours of employment are reduced below the amount required to be considered a full-time employee or part-time, making you ineligible for the plan.

This 18-month period may be extended an additional 11 months if you are disabled at the time of your termination or reduction in hours if you meet certain requirements. This 18-month period also may be extended if other events (such as a divorce or death) occur during the 18-month period.

Your spouse and eligible dependents can continue their health coverage for up to 36 months if coverage ends because:

- You die while covered by the plan;
- You and your spouse become divorced or legally separated;
- You become eligible for Medicare coverage, but your spouse has not yet reach age 65; or
- Your dependent child reaches an age which makes him or her ineligible for coverage under the plan (age 19 or if a full-time student age 25).

Rights similar to those described above may apply to retirees, spouses and dependents if the employer commences a bankruptcy proceeding and those individuals lose coverage.

RCS will notify you or your dependants if coverage ends due to termination or a reduction in

your work hours. If you become eligible for Medicare, divorced or legally separated, die, or when your child no longer meets the eligibility requirements, you or a family member are responsible for notifying the School within 30 days of the event. RCS will then notify you or your dependents of your rights.

Health coverage continuation must be elected within 60 days after receiving notice of the end of coverage, or within 60 days after the event causing the loss, whichever is later.

There are certain circumstances under which coverage will end automatically. This happens if:

- Premiums for continued coverage are not paid within 30 days of the due date;
- You (or your spouse or child) becomes covered under another group health plan which does not contain any exclusion or limitation with respect to any pre-existing condition you (or your spouse or child, as applicable) may have;
- RCS stops providing group health benefits;
- You (or your spouse or child) become entitled to Medicare; or
- You extended coverage for up to 29-months due to disability and there has been a final determination that you are no longer disabled.

#### PERSONNEL EVALUATION AND RECORD KEEPING

#### **Employee Reviews and Evaluations**

Each employee will receive periodic performance reviews conducted by the Director. Performance evaluations will be conducted annually, on or about the anniversary date of your employment with the School. The frequency of performance evaluations may vary depending upon length of service, job position, past performance, changes in job duties, or recurring performance problems.

Your performance evaluations may review factors such as the quality and quantity of the work you perform, your knowledge of the job, your initiative, your work attitude, and your attitude toward others. The performance evaluations are intended to make you aware of your progress, areas for improvement, and objectives or goals for future work performance. Favorable performance evaluations do not guarantee increases in salary or promotions. Salary increases and promotions are solely within the discretion of the School and depend upon many factors in addition to performance. After the review, you will be required to sign the evaluation report simply to acknowledge that it has been presented to you, that you have discussed it with the Director, and that you are aware of its contents.

Newly hired employees will have their performance goals reviewed by the Director within the first ninety (90) days of employment.

Your salary and your potential for advancement will be based largely upon your job performance. On a periodic basis, the Director will review your job performance with you in order to establish goals for future performance and to discuss your current performance. RCS's evaluation system will in no way alter the at-will employment relationship.

#### **Personnel Files and Record Keeping Protocols**

At the time of your employment, a personnel file is established for you. Please keep the Director advised of changes that should be reflected in your personnel file. Such changes include: change in address, telephone number, marital status, number of dependents and person(s) to notify in case of emergency. Prompt notification of these changes is essential and will enable the School to contact you should the change affect your other records.

You have the right to inspect certain documents in your personnel file, as provided by law, in the presence of a School representative, at a mutually convenient time. You may add your comments to any disputed item in the file. RCS will restrict disclosure of your personnel file to authorized individuals within the School. A request for information contained in the personnel file must be directed to the Director. Only the Director or designee is authorized to release information about current or former employees. Disclosure of information to outside sources will be limited. However, the School will cooperate with requests from authorized law enforcement or local, state or federal agencies conducting official investigations or as otherwise legally required.

#### HOLIDAYS, VACATIONS AND LEAVES

#### **Holidays**

RCS calendar reflects any and all holidays observed by the School. The following holidays are generally observed by public entities, including public schools:

- New Year's Day
- Martin Luther King Jr. Birthday
- President's Day
- Memorial Day
- Independence Day
- Labor Day
- Veteran's Day
- Thanksgiving
- Friday after Thanksgiving
- Day before Christmas
- Christmas Day
- Religious Holidays Recognized religious holidays may be taken off by an employee whose religion requires observance of the particular day. Employees must request the day off in advance by written notice to the Director. The employee will be paid if the religious holiday is taken as an earned personal necessity day. The employee will not be paid if the religious holiday is taken as a personal leave of absence day.
- Employees on any leave of absence do not earn holiday pay.

#### Vacation

While the School recognizes the importance of vacation time as a period of rest and rejuvenation away from the job, vacations must be scheduled with due consideration for "peak traffic periods" in the school. With this in mind, it is expected that vacation time will be taken when school is not in session.

Regular full-time employees are entitled to vacation terms based upon date of hire, length of service and status with the School. Full-time clerical staff shall accrue 1 day per month of paid vacation each year, beginning after six (6) months of service. Paid vacation time for administrators will be established in the administrator's employment contract. Employees working on part-time basis (less than full-time) shall not earn vacation days.

Any vacation time taken during the school year or otherwise should be coordinated and cleared by the Director subject to scheduling and seniority. No vacation time may be taken by clerical staff during the last two weeks of August unless specifically authorized by the Director.

For clerical employees, vacation days should be taken when school is not in session, preferably between July 1 to August 15. Vacation time is figured on a school year beginning with the opening of school rather than on a fiscal year.

Vacation time may not be utilized before it is earned. An employee whose employment terminates will be paid for accrued unused vacation days. Vacation can accrue up to a maximum of two years. Once this cap is reached, no further vacation will accrue until some vacation is used. When some vacation is used, vacation compensation will begin to accrue again. There is no retroactive grant of vacation compensation for the period of time the accrued vacation compensation was at the cap.

#### **Unpaid Leave of Absence**

RCS recognizes that special situations may arise where an employee must leave his or her job temporarily. At its discretion, the School may grant employees leaves of absence. Any unpaid leave of absence must be approved in advance by the School.

The granting of a leave of absence always presumes the employee will return to active work by a designated date or within a specific period.

If you are currently covered, medical, and dental coverage will remain in force during a medical or worker's compensation leave of absence, provided you pay the appropriate premiums. Whether you are required to pay your own premiums will depend upon the length of your leave of absence. During a family/medical leave, your medical and dental benefits will remain in force provided you pay the appropriate premiums. Benefits are terminated the day any other type of leave begins. If an employee fails to return from a leave and is subsequently terminated, the employee is entitled to all earned but unused vacation pay, provided that the vacation pay was earned prior to the commencement of leave.

#### No vacation time is accrued during any type of unpaid leave of absence.

#### Sick Leave

Sick leave is a form of insurance that employees accumulate in order to provide a cushion for incapacitation due to illness or injury. It is intended to be used only when actually required to recover from illness or injury; sick leave is not for "personal" absences. Time off for medical and dental appointments will be treated as sick leave. RCS will not tolerate abuse or misuse of your sick leave privilege.

RCS offers paid sick leave to regular full-time employees. You will accrue paid sick leave at the rate of one day per month allotted to each school year. Accrued sick leave carries over up to 40 hours from year to year and the School does not pay employees in lieu of unused sick leave. Sick leave records will be kept to insure the ability to use for retirement purposes.

If you are absent longer than three (3) days due to illness, medical evidence of your illness and/or medical certification of your fitness to return to work satisfactory to the School will be required before the School honors any sick pay requests. RCS may withhold sick pay if it suspects that sick leave has been misused.

Once an employee has exhausted sick leave, the employee may continue on an unpaid medical leave depending upon the facts and circumstances of the employee's basis for leave beyond

accrued sick leave. Employee requests for unpaid medical leave must be approved in advance by the School.

#### **Family Care and Medical Leave**

This policy explains how the School complies with the federal Family and Medical Leave Act ("FMLA") and the California Family Rights Act ("CFRA"), both of which require the School to permit each eligible employee to take up to 12 workweeks of FMLA leave in any 12-month period for the birth/adoption of a child, the employee's own serious illness or to care for certain family members who have a serious illness. For purposes of this policy, all leave taken under FMLA or CFRA will be referred to as "FMLA leave."

• Employee Eligibility Criteria

To be eligible for FMLA leave, the employee must have been employed by the School for the last 12 months and must have worked at least 1,250 hours during the 12-month period immediately preceding commencement of the FMLA leave.

• Events That May Entitle an Employee to FMLA Leave

The 12-week FMLA allowance includes any time taken (with or without pay) for any of the following reasons:

- 1. To care for the employee's newborn child or a child placed with the employee for adoption or foster care. Leaves for this purpose must conclude 12 months after the birth, adoption, or placement. If both parents are employed by the School, they will be entitled to a combined total of 12 weeks of leave for this purpose.
- 2. Because of the employee's own serious health condition (including a serious health condition resulting from an on-the-job illness or injury) that makes the employee unable to perform any one or more of the essential functions of his or her job (other than a disability caused by pregnancy, childbirth, or related medical conditions, which is covered by the School's separate pregnancy disability policy).
- 3. To care for a spouse, domestic partner, child, or parent with a serious health condition or military service-related injury.
- 4. For any "qualifying exigency" because the employee is the spouse, son, daughter, or parent of an individual on active military duty, or an individual notified of an impending call or order to active duty, in the Armed Forces.
- 5. A "serious health condition" is an illness, injury, impairment, or physical or mental condition that involves: (1) inpatient care (i.e., an overnight stay) in a hospital, hospice, or residential medical care facility, including any period of incapacity or any subsequent treatment in connection with such inpatient care; or (2) continuing treatment by a health care provider.

- Amount of FMLA Leave Which May Be Taken
  - 1. FMLA leave can be taken in one or more periods, but may not exceed twelve (12) workweeks total for any purpose in any 12-month period, as described below, for any one, or combination of the above-described situations. "Twelve workweeks" means the equivalent of twelve of the employee's normally scheduled workweeks. For a full-time employee who works five eight-hour days per week, "twelve workweeks" means sixty (60) working and/or paid eight (8) hour days.
  - 2. An employee who is the spouse, son, daughter, parent, or next of kind of a covered Armed Forces member shall be entitled to a total of twenty-six (26) workweeks of FMLA leave during a twelve (12) month period to care for the Armed Forced member.
  - 3. The "12 month period" in which twelve (12) weeks of FMLA leave may be taken is the twelve (12) month period immediately preceding the commencement of any FMLA leave.
  - 4. If a holiday falls within a week taken as FMLA leave, the week is nevertheless counted as a week of FMLA leave. If, however, the School's business activity has temporarily ceased for some reason and employees are generally not expected to report for work for one or more weeks, such as the Winter Break, Spring Break, or Summer Vacation, the days the School's activities have ceased do not count against the employee's FMLA leave entitlement.

#### • Pay during FMLA Leave

- 1. An employee on FMLA leave because of his or her own serious health condition must use all accrued paid sick leave and may use any or all accrued paid vacation time at the beginning of any otherwise unpaid FMLA leave period.
- 2. An employee on FMLA leave for child care or to care for a spouse, domestic partner, parent, or child with a serious health condition may use any or all accrued paid leave at the beginning of any otherwise unpaid FMLA leave.
- 3. All other FMLA leaves are unpaid leaves.
- 4. The receipt of vacation pay, sick leave pay, or State Disability Insurance benefits will not extend the length of the FMLA leave. Vacation pay and sick pay accrues during any period of unpaid FMLA leave only until the end of the month in which unpaid leave began.

#### • Health Benefits

The provisions of the School's various employee benefit plans govern continuing eligibility during FMLA leave, and these provisions may change from time to time. The health benefits of employees on FMLA leave will be paid by the School during the leave at the same level and under the same conditions as coverage would have been provided if the employee had been continuously employed during the leave period. When a request for FMLA leave is granted, the School will give the employee written confirmation of the arrangements made for the payment of insurance premiums during the leave period.

RCS may recover the health benefit costs paid on behalf of an employee during his/her FMLA leave if:

- 1. The employee fails to return from leave after the period of leave to which the employee is entitled has expired. An employee is deemed to have "failed to return from leave" if he/she works less than thirty (30) days after returning from FMLA leave; and
- 2. The employee's failure to return from leave is for a reason other than the continuation, recurrence, or onset of a serious health condition that entitles the employee to FMLA leave, or other circumstances beyond the control of the employee.

#### Seniority

An employee on FMLA leave remains an employee and the leave will not constitute a break in service. An employee who returns from FMLA leave will return with the same seniority he/she had when the leave commenced.

#### Medical Certifications

- 1. An employee requesting FMLA leave because of his/her own or a relative's serious health condition must provide medical certification from the appropriate health care provider on a form supplied by the School. Failure to provide the required certification in a timely manner (within fifteen (15) days of the leave request) may result in denial of the leave request until such certification is provided.
- 2. If the School has reason to doubt the medical certification supporting a leave because of the employee's own serious health condition, the School may request a second opinion by a health care provider of its choice (paid for by the School). If the second opinion differs from the first one, the School will pay for a third, mutually agreeable, health care provider to provide a final and binding opinion.
- 3. Recertifications are required if leave is sought after expiration of the time estimated by the health care provider. Failure to submit required recertifications can result in termination of the leave.

- Procedures for Requesting and Scheduling FMLA Leave
  - 1. An employee should request FMLA leave by completing a Request for Leave form and submitting it to the Director. An employee asking for a Request for Leave form will be given a copy of the School's then-current FMLA leave policy.
  - 2. Employees should provide not less than thirty (30) days notice or such shorter notice as is practicable, for foreseeable childbirth, placement, or any planned medical treatment for the employee or his/her spouse, domestic partner, child, or parent. Failure to provide such notice is grounds for denial of a leave request, except if the need for FMLA leave was an emergency or was otherwise unforeseeable.
  - 3. Where possible, employees must make a reasonable effort to schedule foreseeable planned medical treatments so as not to unduly disrupt the School's operations.
  - 4. If FMLA leave is taken because of the employee's own serious health condition or the serious health condition of the employee's spouse, domestic partner, parent or child, the leave may be taken intermittently or on a reduced leave schedule when medically necessary, as determined by the health care provider of the person with the serious health condition.
  - 5. If FMLA leave is taken because of the birth of the employee's child or the placement of a child with the employee for adoption or foster care, the minimum duration of leave is two (2) weeks, except that the School will grant a request for FMLA leave for this purpose of at least one day but less than two (2) weeks' duration on any two (2) occasions.
  - 6. If an employee needs intermittent leave or leave on a reduced leave schedule that is foreseeable based on planned medical treatment for the employee or a family member, the employee may be transferred temporarily to an available alternative position for which he or she is qualified that has equivalent pay and benefits and that better accommodates recurring periods of leave than the employee's regular position.
  - 7. In most cases, the School will respond to an FMLA leave request within two (2) days of acquiring knowledge that the leave is being taken for an FMLA-qualifying reason and, in any event, within ten (10) days of receiving the request. If an FMLA leave request is granted, the School will notify the employee in writing that the leave will be counted against the employee's FMLA leave entitlement. This notice will explain the employee's obligations and the consequences of failing to satisfy them.

#### • Return to Work

1. Upon timely return at the expiration of the FMLA leave period, an employee (other than a "key" employee whose reinstatement would cause serious and grievous injury to the School's operations) is entitled to the same or a comparable

position with the same or similar duties and virtually identical pay, benefits, and other terms and conditions of employment unless the same position and any comparable position(s) have ceased to exist because of legitimate business reasons unrelated to the employee's FMLA leave.

- 2. When a request for FMLA leave is granted to an employee (other than a "key" employee), the School will give the employee a written guarantee of reinstatement at the termination of the leave (with the limitations explained above).
- 3. Before an employee will be permitted to return from FMLA leave taken because of his or her own serious health condition, the employee must obtain a certification from his or her health care provider that he or she is able to resume work.
- 4. If an employee can return to work with limitations, the School will evaluate those limitations and, if possible, will accommodate the employee as required by law. If accommodation cannot be made, the employee will be medically separated from the School.

#### Limitations on Reinstatement

- 1. RCS may refuse to reinstate a "key" employee if the refusal is necessary to prevent substantial and grievous injury to the School's operations. A "key" employee is an exempt salaried employee who is among the highest paid 10% of the School's employees within seventy-five (75) miles of the employee's worksite.
- 2. A "key" employee will be advised in writing at the time of a request for, or if earlier, at the time of commencement of, FMLA leave, that he/she qualifies as a "key" employee and the potential consequences with respect to reinstatement and maintenance of health benefits if the School determines that substantial and grievous injury to the School's operations will result if the employee is reinstated from FMLA leave. At the time it determines that refusal is necessary, the School will notify the "key" employee in writing (by certified mail) of its intent to refuse reinstatement and will explain the basis for finding that the employee's reinstatement would cause the School to suffer substantial and grievous injury. If the School realizes after the leave has commenced that refusal of reinstatement is necessary, it will give the employee at least ten (10) days to return to work following the notice of its intent to refuse reinstatement.

#### • Employment during Leave

An employee on FMLA leave may not accept employment with any other employer without the School's written permission. An employee who accepts such employment will be deemed to have resigned from employment at the School.

#### **Pregnancy Disability Leave**

This policy explains how the School complies with the California Pregnancy Disability Act, which requires the School to give each female employee an unpaid leave of absence of up to four (4) months, as needed, for the period(s) of time a woman is actually disabled by pregnancy, childbirth, or related medical conditions.

#### • Employee Eligibility Criteria

To be eligible for pregnancy disability leave, the employee must be disabled by pregnancy, childbirth, or a related medical condition and must provide appropriate medical certification concerning the disability.

• Events That May Entitle an Employee to Pregnancy Disability Leave

The four-month pregnancy disability leave allowance includes any time taken (with or without pay) for any of the following reasons:

- 1. The employee is unable to work at all or is unable to perform any one or more of the essential functions of her job without undue risk to herself, the successful completion of her pregnancy, or to other persons because of pregnancy or childbirth, or because of any medically recognized physical or mental condition that is related to pregnancy or childbirth (including severe morning sickness); or
- 2. The employee needs to take time off for prenatal care.

#### Duration of Pregnancy Disability Leave

Pregnancy disability leave may be taken in one or more periods, but not to exceed four months total. "Four months" means the number of days the employee would normally work within four months. For a full-time employee who works five eight hour days per week, four months means 88 working and/or paid eight hour days of leave entitlement based on an average of 22 working days per month for four months.

Pregnancy disability leave does not count against the leave which may be available as Family Care and Medical Leave.

#### • Pay during Pregnancy Disability Leave

- 1. An employee on pregnancy disability leave must use all accrued paid sick leave and may use any or all accrued vacation time at the beginning of any otherwise unpaid leave period.
- 2. The receipt of vacation pay, sick leave pay, or state disability insurance benefits will not extend the length of pregnancy disability leave.
- 3. Vacation pay and sick pay accrues during any period of unpaid pregnancy disability leave only until the end of the month in which the unpaid leave began.

#### Health Benefits

The provisions of the School's various employee benefit plans govern continued eligibility during pregnancy disability leave and these provisions may change from time to time. When a request for pregnancy disability leave is granted, the School will give the employee written confirmation of the arrangements made for the payment of insurance premiums during the leave period.

#### Seniority

An employee on pregnancy disability leave remains an employee of the School and a leave will not constitute a break in service. When an employee returns from pregnancy disability leave, he or she will return with the same seniority he or she had when the leave commenced.

#### Medical Certifications

- 1. An employee requesting a pregnancy disability leave must provide medical certification from her healthcare provider on a form supplied by the School. Failure to provide the required certification in a timely manner (within fifteen (15) days of the leave request) may result in a denial of the leave request until such certification is provided.
- 2. Recertifications are required if leave is sought after expiration of the time estimated by the healthcare provider. Failure to submit required recertifications can result in termination of the leave.

#### Requesting and Scheduling Pregnancy Disability Leave

- 1. An employee should request pregnancy disability leave by completing a Request for Leave form and submitting it to the Director. An employee asking for a Request for Leave form will be referred to the School's then current pregnancy disability leave policy.
- 2. Employee should provide not less than thirty (30) days or as short of notice as is practicable, if the need for the leave is foreseeable. Failure to provide such notice is grounds for denial of the leave request, except if the need for pregnancy disability leave was an emergency and was otherwise unforeseeable.
- 3. Where possible, employees must make a reasonable effort to schedule foreseeable planned medical treatments so as not to unduly disrupt the School's operations.
- 4. Pregnancy disability leave may be taken intermittently or on a reduced leave schedule when medically advisable, as determined by the employee's healthcare provider.

- 5. If an employee needs intermittent leave or leave on a reduced leave schedule that is foreseeable based on planned medical treatment, the employee may be transferred temporarily to an available alternative position for which he or she is qualified that has equivalent pay and benefits that better accommodates recurring periods of leave than the employee's regular position.
- 6. In most cases, the School will respond to a pregnancy disability leave request within two (2) days of acquiring knowledge that the leave qualifies as pregnancy disability and, in any event, within ten (10) days of receiving the request. If a pregnancy disability leave request is granted, the School will notify the employee in writing and leave will be counted against the employee's pregnancy disability leave entitlement. This notice will explain the employee's obligations and the consequences of failing to satisfy them.

#### Return to Work

- 1. Upon timely return at the expiration of the pregnancy disability leave period, an employee is entitled to the same position unless the employee would not otherwise have been employed in the same position (at the time reinstatement is requested). If the employee is not reinstated to the same position, she must be reinstated to a comparable position unless there is no comparable position available, but filling that position with the returning employee would substantially undermine the School's ability to operate the business safely and efficiently. A "comparable" position is a position that involves the same or similar duties and responsibilities and is virtually identical to the employee's original position in terms of pay, benefits, and working conditions.
- 2. When a request for pregnancy disability leave is granted to an employee, the School will give the employee a written guarantee of reinstatement at the end of the leave (with the limitations explained above).
- 3. Before an employee will be permitted to return from a pregnancy disability leave of three days or more, the employee must obtain a certification from her healthcare provider that she is able to resume work.
- 4. If the employee can return to work with limitations, the School will evaluate those limitations and, if possible, will accommodate the employee as required by law. If accommodation cannot be made, the employee will be medically separated from the School.

# • Employment during Leave

An employee on pregnancy disability leave may not accept employment with any other employer without the School's written permission. An employee who accepts such employment will be deemed to have resigned from employment.

# **Industrial Injury Leave (Workers' Compensation)**

RCS, in accordance with State law, provides insurance coverage for employees in case of work-related injuries. The workers' compensation benefits provided to injured employees may include:

- Medical care;
- Cash benefits, tax-free to replace lost wages; and
- Vocational rehabilitation to help qualified injured employees return to suitable employment.

To ensure you receive any worker's compensation benefits to which you may be entitled, you will need to:

- Immediately report any work-related injury to the Director;
- Seek medical treatment and follow-up care if required;
- Complete a written Employee's Claim Form (DWC Form 1) and return it to the Director; and
- Provide the School with a certification from your health care provider regarding the need for workers' compensation disability leave as well as your eventual ability to return to work from the leave.

It is the School's policy that when there is a job-related injury, the first priority is to insure that the injured employee receives appropriate medical attention. RCS, with the help of its insurance carrier has selected medical centers to meet this need. Each medical center was selected for its ability to meet anticipated needs with high quality medical service and a location that is convenient to the School's operation.

- If an employee is injured on the job, he/she is to go or be taken to the approved medical center for treatment. If injuries are such that they require the use of emergency medical systems (EMS) such as an ambulance, the choice by the EMS personnel for the most appropriate medical center or hospital for treatment will be recognized as an approved center.
- All accidents and injuries must be reported to the Director and to the individual responsible for reporting to the School's insurance carrier. Failure by an employee to report a work-related injury by the end of his/her shift could result in loss of insurance coverage for the employee. An employee may choose to be treated by his/her personal physician at his/her own expense, but he/she is still required to go to the School's approved medical center for evaluation. All job-related injuries must be reported to the appropriate State Workers' Compensation Bureau and the insurance carrier.

- When there is a job-related injury that results in lost time, the employee must have a medical release from the School's approved medical facility before returning to work.
- Any time there is a job-related injury, the School's policy requires drug/alcohol testing along with any medical treatment provided to the employee.

# Military and Military Spousal Leave of Absence

RCS shall grant a military leave of absence to any employee who must be absent from work due to service in the uniformed services in accordance with the Uniformed Services Employment and Re-Employment Rights Act of 1994 ("USERRA"). All employees requesting military leave must provide advance written notice of the need for such leave, unless prevented from doing so by military necessity or if providing notice would be impossible or unreasonable.

If military leave is for thirty (30) or fewer days, the School shall continue the employee's health benefits. For service of more than thirty (30) days, employee shall be permitted to continue their health benefits at their option through COBRA. Employees are entitled to use accrued vacation or paid time off as wage replacement during time served, provided such vacation/paid time off accrued prior to the leave.

RCS will reinstate those employees returning from military leave to their same position or one of comparable seniority, status, and pay if they have a certificate of satisfactory completion of service and apply within ninety (90) days after release from active duty or within such extended period, if any, as required by law. Exceptions to this policy will occur wherever necessary to comply with applicable laws.

RCS shall grant up to ten (10) days of unpaid leave to employees who work more than twenty (20) hours per week and who are spouses of deployed military servicemen and servicewomen. The leave may be taken when the military spouse is on leave from deployment during a time of military conflict. To be eligible for leave, an employee must provide the School with (1) notice of intention to take military spousal leave within two (2) business days of receiving official notice that the employee's military spouse will be on leave from deployment, and (2) documentation certifying that the employee's military spouse will be on leave from deployment during the time that the employee requests leave.

#### **Bereavement Leave**

Salaried employees are entitled to a leave of up to five (5) work days without loss of pay due to a death in the immediate family (parent, spouse, son/daughter, sister/brother, parents-in-law, son/daughter-in-law, grandparents, and grandchild). Bereavement pay will not be used in computing overtime pay. Any scheduled days off (including weekends, holidays and vacations) falling during the absence will be counted as both bereavement leave and scheduled days off.

# **Jury Duty or Witness Leave**

For all exempt employees, the School will pay for time off if you are called to serve on a jury. For all non-exempt employees, the School will pay for up to three (3) days if you are called to serve on a jury.

# **Voting Time Off**

If an employee does not have sufficient time outside of working hours to vote in an official statesanctioned election, the employee may take off enough working time to vote. Such time off shall be taken at the beginning or the end of the regular working shift, whichever allows for more free time and the time taken off shall be combined with the voting time available outside of working hours to a maximum of two (2) hours combined. Under these circumstances, an employee will be allowed a maximum of two (2) hours of time off during an election day without loss of pay. When possible, an employee requesting time off to vote shall give the Director at least two (2) days notice.

# **Returning From Leave of Absence**

Employees cannot return from a medical leave of absence without first providing a sufficient doctor's return to work authorization.

When business considerations require, the job of an employee on leave may be filled by a temporary or regular replacement. An employee should give the Director thirty (30) days notice before returning from leave. Whenever the School is notified of an employee's intent to return from a leave, the School will attempt to place the employee in his former position or in a comparable position with regard to salary and other terms and conditions for which the employee is qualified. However, re-employment cannot always be guaranteed. If you need further information regarding Leaves of Absence, be sure to consult the Director.

# DISCIPLINE AND TERMINATION OF EMPLOYMENT

# **Rules of Conduct**

The following conduct is prohibited and will not be tolerated by the School. This list of prohibited conduct is illustrative only and applies to all employees of the School; other types of conduct that threaten security, personal safety, employee welfare and the School's operations also may be prohibited. Further, the specification of this list of conduct in no way alters the at-will employment relationship as to at-will employees of the School. If an employee is working under a contract with the School which grants procedural rights prior to termination, the procedural terms in the contract shall apply.

- 1. Insubordination refusing to perform a task or duty assigned or act in accordance with instructions provided by an employee's manager or proper authority.
- 2. Inefficiency including deliberate restriction of output, carelessness or unnecessary wastes of time or material, neglect of job, duties or responsibilities.
- 3. Unauthorized soliciting, collecting of contributions, distribution of literature, written or printed matter is strictly prohibited on School property by non-employees and by employees. This rule does not cover periods of time when employees are off their jobs, such as lunch periods and break times. However, employees properly off their jobs are prohibited from such activity with other employees who are performing their work tasks.
- 4. Damaging, defacing, unauthorized removal, destruction or theft of another employee's property or of School property.
- 5. Fighting or instigating a fight on School premises.
- 6. Violations of the drug and alcohol policy.
- 7. Using or possessing firearms, weapons or explosives of any kind on School premises.
- 8. Gambling on School premises.
- 9. Tampering with or falsifying any report or record including, but not limited to, personnel, absentee, sickness or production reports or records, specifically including applications for employment and time cards.
- 10. Recording the clock card, when applicable, of another employee or permitting or arranging for another employee to record your clock card.
- 11. Use of profane, abusive or threatening language in conversations with other employees and/or intimidating or interfering with other employees.
- 12. Conducting personal business during business hours and/or unauthorized use of telephone lines for personal calls.
- 13. Excessive absenteeism or tardiness excused or unexcused.
- 14. Posting any notices on School premises without prior written approval of management, unless posting is on a School bulletin board designated for employee postings.
- 15. Immoral or indecent conduct.
- 16. Conviction of a criminal act.
- 17. Engaging in sabotage or espionage (industrial or otherwise)
- 18. Violations of the sexual harassment policy.

- 19. Failure to report a job-related accident to the employee's manager or failure to take or follow prescribed tests, procedures or treatment.
- 20. Sleeping during work hours.
- 21. Release of confidential information without authorization.
- 22. Any other conduct detrimental to other employees or the School's interests or its efficient operations.
- 23. Refusal to speak to supervisors or other employees.
- 24. Dishonesty.

For employees who possess an employment contract which provides for other than at-will employment, the procedures and process for termination during the contract shall be specified in the contract.

### **Off-Duty Conduct**

While the School does not seek to interfere with the off-duty and personal conduct of its employees, certain types of off-duty conduct may interfere with the School legitimate business interests. For this reason, employees are expected to conduct their personal affairs in a manner that does not adversely affect the School or its own integrity, reputation, or credibility. Illegal or immoral off-duty conduct by an employee that adversely affects the School's legitimate business interests or the employee's ability to perform his or her work will not be tolerated.

While employed by the School, employees are expected to devote their energies to their jobs with the School. For this reason, second jobs are strongly discouraged. The following types of additional employment elsewhere are strictly prohibited:

- Additional employment that conflicts with an employee's work schedule, duties, and responsibilities at our School.
- Additional employment that creates a conflict of interest or is incompatible with the employee's position with our School.
- Additional employment that impairs or has a detrimental effect on the employee's work performance with our School.
- Additional employment that requires the employee to conduct work or related activities
  on the School's property during the employer's working hours or using our School's
  facilities and/or equipment; and
- Additional employment that directly or indirectly competes with the business or the interests of our School.

Employees who wish to engage in additional employment that may create a real or apparent conflict of interest must submit a written request to the School explaining the details of the additional employment. If the additional employment is authorized, the School assumes no responsibility for it. RCS shall not provide workers' compensation coverage or any other benefit for injuries occurring from or arising out of additional employment. Authorization to engage in

additional employment can be revoked at any time.

# **Termination of Employment**

Should it become necessary for you to terminate your at-will employment with the School, please notify the Director regarding your intention as far in advance as possible. At least two (2) weeks notice is expected whenever possible.

When you terminate your at-will employment, you will be entitled to all earned but unused vacation pay. If you are participating in the medical and/or dental plan, you will be provided information on your rights under COBRA.

# INTERNAL COMPLAINT REVIEW

The purpose of the "Internal Complaint Review Policy" is to afford all employees of the School the opportunity to seek internal resolution of their work-related concerns. All employees have free access to the Director or Board of Directors to express their work-related concerns.

# Filing of Complaint

If complaints cannot be resolved informally, employees may file a written complaint with the Director or Staff Liaison as soon as possible after the events that give rise to the employee's work-related concerns. The written complaint should set forth in detail the basis for the employee's complaint.

# **Investigation**

An objective and timely investigation of all complaints which cannot be resolved informally will be undertaken. This includes meeting separately with the employee and with others who either are named in the complaint or who may have knowledge of the facts set forth in the complaint.

RCS will attempt to treat all internal complaints and their investigation as confidential, recognizing, however, that in the course of investigating and resolving internal complaints some dissemination of information to others may be necessary or appropriate.

Upon completion of the investigation, the Director shall report the finding(s) to the employee in writing.

# Non-Retaliation

If an employee has filed a complaint in good faith, the employee will not be disciplined or otherwise penalized for lodging the complaint. If an employee believes that he or she is being retaliated against for lodging a complaint, the employee should immediately notify the Director or Board President.

# AMENDMENT TO EMPLOYEE HANDBOOK

This Employee Handbook contains the employment policies and practices of the School in effect at the time of publication.

RCS reserves the right to amend, delete or otherwise modify this Handbook at any time provided that such modifications are in writing and duly approved by the employer.

Any written changes to the Handbook will be distributed to all employees. No oral statements can in any way alter the provisions of this Handbook.

## APPENDIX A

# **HARASSMENT COMPLAINT FORM**

It is the policy of the School that all of its employees be free from harassment. This form is provided for you to report what you believe to be harassment, so that the School may investigate and take appropriate disciplinary or other action when the facts show that there has been harassment.

If you are an employee of the School, you may file this form with the Director or Board President.

Please review the School's policies concerning harassment for a definition of harassment and a description of the types of conduct that are considered to be harassment.

RCS will undertake every effort to handle the investigation of your complaint in a confidential manner. In that regard, the School will disclose the contents of your complaint only to those persons having a need to know. For example, to conduct its investigation, the School will need to disclose portions of your factual allegations to potential witnesses, including anyone you have identified as having knowledge of the facts on which you are basing your complaint, as well as the alleged harasser.

In signing this form below, you authorize the School to disclose to others the information you have provided herein, and information you may provide in the future. Please note that the more detailed information you provide, the more likely it is that the School will be able to address your complaint to your satisfaction.

Charges of harassment are taken very seriously by the School both because of the harm caused to the person harassed, and because of the potential sanctions that may be taken against the harasser. It is therefore very important that you report the facts as accurately and completely as possible and that you cooperate fully with the person or persons designated to investigate your complaint.

Your Name:	Date:	
Date of Alleged Incident(s):		
Name of Person(s) you believe sexually	harassed you or someone else:	
List any witnesses that were present:		
Where did the incident(s) occur?		

Please describe the events or conduct that are the basis of your complaint by providing as much factual detail as possible (i.e. specific statements; what, if any, physical contact was involved; any verbal statements; what did you do to avoid the situation, etc.) (Attach additional pages, if needed):

	<del></del>
I acknowledge that I have read and that I understand School to disclose the information I have provided as i	
I hereby certify that the information I have provide complete to the best of my knowledge and belief.	ed in this complaint is true and correct and
	Date:
Signature of Complainant	
Print Name	-
Received by:	Date:
-	

# **APPENDIX B**

# **COMPLAINT FORM**

Your Name:	Date:
Date of Alleged Incident(s):	
Name of Person(s) you have a complaint again	nst:
List any witnesses that were present:	
Where did the incident(s) occur?	
	the basis of your complaint by providing as much factual detail any, physical contact was involved; any verbal statements; what additional pages, if needed):
investigation. I hereby certify that the inform	information I have provided as it finds necessary in pursuing its nation I have provided in this complaint is true and correct and belief. I further understand providing false information in this and including termination.
Signature of Complainant	Date:
Signature of Complainant	
Print Name	
To be completed by School:	
Pagaiyad by	Dotos

# Appendix 17



Ridgecrest Charter School 325 S Downs Ridgecrest, CA 93555 (760) 375-1010

# **TEACHER EVALUATION FORM**

NAME	SCHOOL SCHOOL YEAR					
ASSIGNMENT						
1. INSUFFICIE	NT PERFORMANCE   2. NEEDS DEVELOPMENT   3. INTEGRATING   4. INNOVATING					
	TEACHING STANDARD 1		1	2	3	4
	ND SUPPORTING ALL STUDENTS IN LEARNING (assessed by one or more of the following: reflection, observation, or conferences).					
ELEMENTS	1.1 Connecting student's prior knowledge, life experience and interests with learning goals.					
	1.2 Using a variety of instructional strategies and resources to respond to students' diverse needs.					
	1.3 Facilitating learning experiences that promote autonomy, interaction and choice.					
	1.4 Engaging students in problem solving, critical thinking and other activities that make subject matter meaningful.					
	1.5 Promoting self-directed, reflective learning for all students.					
SUMMARY (ac	tivities and evidence)					
	TEACHING STANDARD 2	<del></del>	1	2	3	1
CREATING AN	ID MAINTAINING EFFECTIVE ENVIRONMENTS FOR STUDENT LEARNING (assessed by one or more of the following: reflection					-
	ocumentation or conferences).	OII,				
ELEMENTS	2.1 Creating a physical environment that engages all students.					
	2.2 Establishing a climate that promotes fairness and respect.					
	2.3 Promoting social development and group responsibility.					
	2.4 Establishing and maintaining standards for student behavior.					
	2.5 Planning and implementing classroom procedures and routines that support student learning.		Ш	Ш		
	2.6 Using instructional time effectively.		$\perp$	$\perp$		
SUMMARY (ac	tivities and evidence)					

	TEACHING STANDARD 3		1	2	3	4
	ING AND ORGANIZING SUBJECT MATTER FOR STUDENT LEARNING (assessed by one or more of the following: reflection,					
·	cumentation or conferences).		_	_		
ELEMENTS						
	3.2 Organizing curriculum to support student understanding of the subject matter.			<u> </u>	<u>↓</u>	
	3.3 Interrelating ideas and information within and across subject matter areas.				<u>.[</u>	
	3.4 Developing student understanding through instructional strategies that are appropriate to the subject matter.					
	3.5 Using materials, resources and technologies to make subject matter accessible to students.				<u>L</u> L'	
SUMMARY (act	tivities and evidence)					
	TEACHING STANDARD 4	1	1	2	3	4
PI ANNING INS	STRUCTION AND DESIGNING LEARNING EXPERIENCES FOR ALL STUDENTS (assessed by one or more of the following:			<u>-</u> -		-
	rvation, documentation or conferences).					
ELEMENTS	4.1 Drawing on and valuing students' backgrounds, interests and developmental learning needs.					
	4.2 Establishing and articulating goals for student learning.		Ī			
	4.3 Developing and sequencing instructional activities and materials for student learning.		<b>1</b>			
		Ŧ	愩	市	一	
	<ul><li>4.4 Designing short-term and long-term plans to foster student learning.</li><li>4.5 Modifying instructional plans to adjust for student needs.</li></ul>	Ī	Ī		百	靣
SUMIVIARY (act	tivities and evidence)					
	TEACHING STANDARD 5		1	2	3	4
	TUDENT LEARNING (assessed by one or more of the following: reflection, observation, documentation or conferences).		_			
ELEMENTS	5.1 Establishing and communicating learning goals for all students.			$\perp \!\!\! \perp$	'	
	5.2 Collecting and using multiple sources of information to assess student learning.		$\sqsubseteq$	<u></u>	'	
	5.3 Involving and guiding all students in assessing their own learning.				<u></u> _'	L
	5.4 Using the results of assessments to guide instruction.					
	5.5 Communicating with students, families and other audiences about student progress.			$\underline{\underline{\Box}}$	<u></u> _'	
	*5.6 Evidence of student progress towards the attainment of grade level academic standards as evidenced by results from					
	multiple performance measures. (BMK's, AM, AR, STAR Math, STAR Reading, teacher created tests)					
SUMMARY (act	tivities and evidence)					

	TEACHING STANDARD 6 1					
DEVELOPING	AS A PROFESSIONAL EDUCATOR (assessed by one or more of the following: reflection, observation, documentation or					
conferences).						
ELEMENTS	6.1 Reflecting on teaching practice and planning professional development.					
	6.2 Establishing professional goals and pursuing opportunities to grow professionally.			] [		
	6.3 Working with communities to improve professional practice.					
	6.4 Working with families to improve professional practice.					
	6.5 Working cooperatively with colleagues to improve professional practice.					
	6.6 Complies with district and school site established rules, regulations, policies, contracts and laws.					
SUMMARY (ad	ctivities and evidence)					

- Teachers receiving the majority of insufficient performance ratings in any two (2) Standards 1-6 shall be rated as insufficient performance.
- Insufficient performance rating in this element: teachers will be required to update all ILP's within 30 days and start a student progress monitoring system with a peer teacher.

1. Ins	ufficient Performance	2. Needs Development	3. Meets Standards of Expectation	n			
	ADDITIONAL RESPONSIBILITIES						
ADJUNCT DUT	TIES (assessed by the following: I	eflection, observation, documentation or conferen	ces).				
ELEMENT	ELEMENT Accepts fair share of responsibility for supervision of students and activities.						
	On time to assigned morning du	ities (before school).					
		vises students during dismissal.					
	Maintains bulletin board in main						
	Monitored students during assign	ned morning and afternoon recess duty.					
	Maintains and updates website.						
	Chairs or co-chairs a club that n	neets at least 1 Wednesday per month.					
		ts and report cards on time to the Chief Operation					
		ember- grade level +.4 as class average.(K/1 <sup>st</sup> - Sc					
	STAR Reader/Early Literacy: December- grade level +.4 as class average. (K/1 <sup>st</sup> - Scaled Score range of 500-550)						
	Accelerated Math- 100% of objectives mastered by end of the year. Therefore, by December, a minimum of 45%-50% objectives complete as class average.						
	ILP's are used to guide individu	al instruction and are updated regularly.					
	Reviewed student cumulative fil	e and updates file periodically with progress repor	ts, BMK's and signed report cards.				
SUMMARY (ac	tivities and evidence)						

Evaluator Comments/Reco	mmendations:						
Teacher Comments:							
OVERALL EVALUATION:	Insufficient Performance		Needs Development		Integrating	Innovating	
Evaluator's Signature		 Date	Employee's S	ignature		 Date	

# Appendix 18

#### **HEALTH AND SAFETY POLICIES AND PROCEDURES**

#### **INTRODUCTION**

Ridgecrest Charter School is committed to maintaining safe and secure campuses for all of its pupils and staff. To that end, this Comprehensive School Safety Plan covers RCS's policies and expectations regarding the practices in maintaining the security of the physical campus, responding appropriately to emergencies, increasing the safety and protection of students and staff, and creating a safe and orderly environment that is conducive to learning.

All school employees should receive training in the Comprehensive School Safety Plan upon joining the school, and should review any changes to the Plan annually.

#### **CAMPUS SAFETY AND SECURITY**

RCS and its staff members will maintain policies, practices and procedures so that the campus is physically secure and safe.

#### **Entrances and Exits**

The school director and chief operations officer should develop procedures so that students, staff, parents and community members can enter and exit the building in a safe and orderly way, and that the building is secure from unauthorized entry during non-school hours, as follows:

- Designating individuals to lock the school building and/or grounds when not in use
- Training school staff members to maintain the security of the building when working during non-regular working hours (e.g. not propping doors open, re-securing the building after leaving)
- Maintaining a practice of locking doors that are not being regularly used, even during school hours
- Posting signs requesting that visitors sign in at the main office
- Establishing a culture in which any adults without a visitor or staff badge and any children not enrolled at the school are escorted immediately to the main office
- Periodically testing the security system according the manufacturer or vendor instructions, to ensure it is functioning
- Creating a dismissal plan and student pick-up traffic plan to avoid congestion of the parking lot and local streets, and to prevent students from crossing traffic unnecessarily

# **Releasing Students**

RCS employees are responsible for releasing students to parents, legal guardians or other persons designated by parents or legal guardians, unless formally modified by a court order served to the school.

In the event that employees are uncertain of the propriety of releasing a student, they should locate or contact the school director or designee before releasing the student.

### **Visitors Policy**

RCS encourages interested members of the community to visit our school. To avoid potential disruptions to learning, to provide visitors with the information they need, and for the safety of students and staff, ALL visitors should register immediately upon entering the school building or grounds. Visitors shall sign in at the beginning of their visit, receive a visitor badge, and sign out at the end of their visit. Students from other schools as well as students who have ended their school day are not to be on campus unless accompanied by parents/guardians or with the permission of the site administrator.

In registering as a visitor, the sign-in form should include spaces for the following information

- Name;
- His/her purpose for entering school grounds;
- Destination within the school
- Time in and out

At his/her discretion, the director, chief operations officer or designee may also request

- proof of identity
- address
- occupation and company affiliation
- age (if less than 21); and any other information consistent with law.

Parents and guardians visiting during the school day for any purpose other than picking up at or dropping off a child at the beginning or end of the school day as part of the normal school day schedule should also be requested to sign into the visitor log or a special log for parents. This applies to parents and guardians who are picking up a student early (e.g. for a medical reason) or dropping off a student late (e.g. tardy), as well as parents and guardians who are on campus to volunteer in their child's classroom.

The director or chief operations officer may refuse to register any visitor if he or she reasonably concludes that the visitor's/outsider's presence would disrupt the school, students or employees, would result in damage to property, or would result in the distribution or use of a controlled substance. (Penal Code 627.4).

The director or chief operations officer may request that a visitor/outsider who has failed to register, or whose registration privileges have been denied or revoked, to promptly leave school grounds.

If necessary, the director or chief operations officer may call the local police to enforce the departure of the visitor/outsider. When a visitor/outsider is directed to leave, the Director or designee shall inform the visitor/outsider that if he or she reenters the school within seven (7)

days, he or she will be guilty of a misdemeanor and subject to a fine and/or imprisonment. (Penal Code 627.7).

RCS shall inform parents annually about the school's policies regarding visitors/outsiders, and remind parents that to maximize safety and security they should also register when visiting the school.

This visitor/outsider policy is subject to the further terms and conditions contained in RCS's Registered Sex Offender Policy, set forth below.

# **Fingerprinting Policy**

For the protection of students, California State law requires criminal background checks for all public school employees, as well as any individual working alone with minors in a school setting. In most cases, fingerprinting is completed with a "Live Scan" machine which takes an electronic picture of the fingerprints (rather than using an ink pad). The fingerprints are then compared to the Federal Bureau of Investigations (FBI) and/or Department of Justice (DOJ) databases.

#### WHO SHOULD BE FINGERPRINTED

All new school employees must be fingerprinted and cleared <u>before they begin work</u>. Individuals who were previously fingerprinted when they worked in another school district must be fingerprinted again to ensure that RCS is notified if the person subsequently commits a felony or misdemeanor.

In addition, any volunteers who have the occasion to be alone with an RCS pupil while not in the presence of a credentialed RCS employee must receive fingerprint clearance <u>prior to volunteering on campus</u>. Volunteers do not have to be fingerprinted only if they are working under the direct and continual supervision of a credentialed school employee in the same room, and will have no occasion to be alone with an RCS pupil. This policy also applies to parents/guardians of RCS students who volunteer at the school and may have the occasion to be alone with an RCS pupil other than their own child.

The actual background check depends on the individual's residency history. If the individual has resided in the state of California for more than 5 years, only DOJ check is required. If the individual has resided in the state of California for less than 5 years, DOJ and FBI checks are both required.

Note that most DOJ background checks take less than seven days, sometimes more. FBI background checks take considerably longer. Individuals who wish to work or volunteer at RCS should plan to get fingerprinted as quickly as possible to avoid delays in commencing work or volunteer activities.

#### WHO PAYS FOR FINGERPRINTING

Potential employees pay for Live Scan (fingerprinting) services. Volunteers are also required to cover the cost of their own fingerprinting. If a potential volunteer is not able to pay for such fingerprinting, then the cost of the fingerprinting may be paid by the school's PTO.

# **Registered Sex Offender Policy**

For the protection of pupils while they are traveling to and from school, attending school, or at a school-related activity, the director or chief operations officer should respond appropriately when apprised of information that a registered sex offender resides or works within two (2) miles of RCS, or otherwise may be likely to attempt to visit to RCS for any reason whatsoever.

In accordance with "Megan's Law", the director or chief operations officer shall recommend that parents utilize the information obtained from the California Attorney General's Megan's Law website, found at <a href="http://meganslaw.ca.gov">http://meganslaw.ca.gov</a>, (Penal Code 290.4 and Parra Act), and subject to the disclaimer found on said website.

RCS and its employees shall be immune from liability for the good faith dissemination of sex offender information so long as the dissemination is in the manner and to the extent authorized by law. (Penal Code 290).

When a school has received information about a registered sex offender from any source, the director or chief operations may, on a case-by-case basis, notify staff, including but not limited to, campus supervisors, staff who may be involved in visitor/outsider registration, and teachers. If the director or chief operations inform any staff member of the information about a registered sex offender, the director or chief operations shall also inform the staff member of the following:

- a) RCS will share public registered sex offender information with staff members to assist in identifying a danger;
- b) Any person who uses registered sex offender information to commit a felony will be subject to criminal penalties; and
- c) Staff is not permitted to notify any parents or any other members of the community of any information received pursuant to this policy without the written permission of the director or designee.

If a suspected registered sex offender is seen on or nearby school grounds, and is not a parent or guardian of a pupil at the school, staff members shall immediately inform the director or designee. When the director or designee receives information that a suspected registered sex offender may be on or nearby school grounds or around any pupil, he or she will determine whether the suspected registered sex offender has received written permission for the entry onto school grounds, is a parent or guardian of a pupil at the school, and if possible, is actually a registered sex offender. Any such registered sex offender who does not have written permission for the entry onto school grounds or is not a parent or guardian of a pupil attending the school will be promptly directed to leave by the director, who will notify law enforcement immediately. Law enforcement will determine if the registered sex offender is in violation of parole or probation conditions.

If a school learns or is notified that a registered sex offender is a parent/guardian of one or more pupils who attend the school, the director or designee should attempt to schedule a meeting with the parent/guardian for the following purposes:

- a) To establish a positive, cooperative working relationship to the extent possible;
- b) To discuss the incident(s) leading to the registration requirement, (RCS recognizes that the parent/guardian is not required to discuss any criminal or personal history with representatives of RCS);
- c) To explain the limitations placed upon the parent's/guardian's participation in school programs, activities or visits, as specified in this policy;
- d) To advise the parent/guardian that the regulations limiting his/her access to children at school will be strictly enforced with the assistance of law enforcement personnel, if required;
- e) To develop joint strategies with the parent/guardian for "normalizing" the educational experience of his/her children to the fullest extent possible; and
- f) To be advised of any judicial restraining orders or conditions of probation or parole that may limit the parent's/guardian's ability to participate in school activities.

This meeting shall be held on school grounds unless there is a concern for the safety or welfare of pupils or staff, and in that event, it may be held at a location within the director's or designee's discretion. If this meeting with the parent is not held, the director or designee shall notify the parent/guardian in writing of the information contained in this policy. RCS recognizes the following rights of the parent/guardian to participate in his/her child's education:

- a) To transport his/her child to and from school;
- b) To attend regularly scheduled parent conferences with the teacher, director or other school official; and
- c) To attend a regularly scheduled school program or activity in which their child is a participant.

The parent/guardian may not extend their presence at school beyond what is reasonable to exercise the aforesaid parental rights, and to that end, a registered sex offender shall not:

- a) Serve as a school or class volunteer;
- b) Act as a chaperone on a school field trip;
- c) Be in the presence of children for any reason other than for the parent rights stated herein; and
- d) Make individual contact with any student other than his/her own while at school or during a school activity.

Staff shall provide observation and/or supervision of a parent/guardian registered sex offender who is visiting a school or participating in a school activity defined herein. When a parent/guardian is a registered sex offender, the school will make an effort to preserve the confidentiality of information obtained pursuant to the Megan's Law notification process to the fullest degree possible. School officials may share relevant information with employees as needed but will not share the information with unauthorized employees, other parents or with the community at large. In order to avoid a breach of confidentiality, copies of forms, materials or information distributed or used in connection with the implementation of this policy should be collected and/or destroyed. Under no circumstances is it appropriate to post notices,

photographs, or the identity of a parent/guardian registered sex offender on school bulletin boards.

RCS shall inform parents annually about the existence of this policy regarding registered sex offenders. RCS shall cooperate to the fullest extent possible with local law enforcement for receiving, communicating and disseminating information concerning registered sex offenders. NOTE: Pursuant to Penal Code 290(q), any person who uses registered sex offender information to commit a felony will receive a five-year state prison term; any person who uses registered sex offender information to commit a misdemeanor will be fined at least \$500 and not more than \$1000.

#### **EMERGENCY PREPAREDNESS**

RCS should have emergency preparedness procedures readily on hand, including a list of up to date emergency contact numbers. This information should be discussed and disseminated before school starts, ideally at an all school staff meeting just when the teachers return to duty.

#### **Drills**

It is the director's responsibility to schedule emergency drills throughout the year, and record the date and time of each drill. The School Secretary may be asked to help out. Those drills are:

- **Fire Drill:** A fire drill should be conducted bi-monthly in which all pupils, teachers, and other employees are required to vacate the building.
- Earthquake Duck & Cover Drill: This drill should be performed bi-monthly per school year.
- **Major Disaster Drill:** This drill should be performed twice per school year so personnel are oriented to the Major Disaster Plan.

#### **Alert Signals**

The ability to respond quickly and efficiently when a major disaster strikes is important so that we are to provide protection for students and school staff. In order to be better prepared, the staff, students and parents should be informed of their responsibilities following a major disaster.

#### At the sound of the "Alert" signals:

- All students in transit between classrooms, in restrooms, etc., will walk to their assigned classrooms.
- Children on the playground or library will return to their assigned classrooms.
- Each teacher will stay in the classroom with his/her students.
- Each custodian will report to the school office for instructions.

### At the sound of the "Take Cover" signals:

- Students will position themselves under desks or tables.
- Students on the playground or out of doors will drop, face down on the ground.
- Open all doors; leave windows as they are.
- The teacher should be ready with stories, songs, guessing games, etc., in case of an extended waiting period.

### At the "All Clear" signals:

- Children will resume their regular class activities.
- When a building is unsafe to resume classroom instruction or if the situation has made the streets and sidewalks hazardous, the superintendent (or designee) will declare the premises unsafe.
- If an evacuation is found necessary, the director will post on a conspicuous place, the new location of the students. A notice or letter to parents designating a site as well as procedures should be included in the first day packet going home with students.

#### **Staff Responsibilities**

In the event of a disaster, individuals on the school site have the following responsibilities:

#### **DIRECTOR**

- Sound appropriate alarm to evacuate building (fire drill) or take cover within the building.
- Following fire drill procedures- check the building to ensure that all students, personnel and visitors have evacuated the building.
- Provide for administration of first aid and request other emergency assistance as needed.
- Keep the local county office informed and, if necessary, set up a telephone communications at a nearby residence or business.
- Give directions to police in search clearing procedures and take full responsibility for search.
- Coordinate supervision of students and all clean-up or security efforts.

#### **TEACHERS**

- Carry out appropriate emergency procedures to ensure the safety and welfare of students.
- Supervise children and maintain calm and order.
- Make sure you have access to the classroom copy of the students' emergency cards.

#### SCHOOL SECRETARY

- Assist and take direction from the director.
- Make sure first aid supplies are handy in case they are needed.
- Carry out other duties as assigned.

#### **CUSTODIANS OR DESIGNEE**

Shut off the valves for gas, water, electricity and air conditioning (if necessary). Open all gates and doors to assembly and exit areas.

#### **AIDES, VOLUNTEERS AND OTHER ADULTS**

Should assist teachers working with students to keep them safe, orderly and comfortable. Be on call for Administrators' requests.

#### **School Emergency Supplies:**

First aid kits Flashlights Batteries Radios Megaphone Walkie-talkies

#### **Emergency Procedures**

All classrooms should have emergency exit charts posted near the door(s). In the case of an emergency, every adult should be aware of his/her role and responsibilities and follow these

- 1. Director assesses the situation.
- 2. Director notifies all staff members of the emergency via PA, fire alarm, and/or megaphone.
- 3. Assigned person calls 911.
- 4. Assigned person notifies APS headquarters.
- 5. Director or assigned person meets with emergency crews.
- 6. Assigned person(s) ensures all classrooms, hallways and restrooms on first floor are empty after escorting students their students to assigned location.
- 7. Assigned person(s) ensures all classrooms, hallways and restrooms on second floor are empty after escorting students their students to assigned location
- 8. Assigned person(s) ensures the cafeteria and gym are empty.
- 9. Assigned person(s) greet, organize and comfort students outside the building.
- 10. Each teacher takes role and Lead Teachers pick up the names of any missing students and report these names to the emergency crew chief and the Director.
- 11. Assigned person(s) will direct students who need first aid to an assigned location.
- 12. Director determines, in consultation with the emergency crews, whether to release students to their homes or to return students to classes and makes announcement via megaphone.
- 13. If students and staff are dismissed for the day, an assigned person(s) will be responsible for securing the building against vandalism and theft.
- 14. All classroom teachers will ensure that students are released to guardians' care.
- 15. In the case that counseling services are subsequently needed by any students, the Director and an assigned person will coordinate that effort.
- 16. In the case that media coverage is an issue, Director and an assigned person will control and organize press releases and media requests.

#### **First Aid**

The First Aid area should be located at an assigned place and properly stocked at all times. The First Aid team will consist of individuals assigned by the Director or designee.

#### **DISASTER PLANS**

Whenever there is any type of disaster, the primary concern is the safety of the students. The following general guidelines will offer assistance in a variety of disaster situations. Each teacher should also display Disaster Plan guidelines prominently in each classroom.

#### Fire

- 1. Director, custodians and/or chief operations officer will determine the location of the fire.
- 2. School secretary will phone 911, picks up emergency card binder and student medication and leaves the building prepared to phone parents of any injured child.
- 3. Custodian or Director will sound the fire alarms.

- 4. Staff will follow emergency procedures previously described.
- 5. Students should leave the room in a single file, walk briskly but carefully, and stay in their class group when they reach their designated spot.

#### **Earthquake**

### If indoors:

- 1. All drop down to the floor and duck and cover.
- 2. Turn away from windows.
- 3. Take cover under a desk or table or against an interior wall.
- 4. Cover head with arms or hold to the cover and be prepared to move with it.
- 5. Hold the position until the ground stops shaking.
- 6. When initial shaking stops, Director or office manager sounds alarms to evacuate the building.
- 7. Staff to follow emergency procedures previously described.

#### If outdoors:

- 1. Move away from buildings, poles and overhead wires.
- 2. Lie down or crouch low to the ground.
- 3. Look out for dangers that demand movement.
- 4. Be prepared to duck and cover again due to aftershocks.
- 5. Staff to follow emergency procedures previously described.

# Flood/ Severe Weather

Warnings of severe weather are usually received via public radio or the State Warning Center. If time and conditions permit, students may be sent home. However, if the weather conditions develop during school hours, without sufficient warning, students should be held at school.

The Director will assess the situation and make an announcement over the PA or megaphone to A) evacuate, B) stay in classes or C) release students to go home. See emergency procedures previously described for evacuation directions.

#### **Electrical Failure**

- 1. Director and/or custodian notify the electrical company (PG&E) at 800-743-5000.
- 2. Office staff and classroom teachers turn off computers and other equipment that might be damaged by a power surge when the service is restored.

#### **Gas Line Break**

- 1. Director and/or custodian notify PG&E.
- 2. Director and/or custodian notify the Fire Department.
- 3. Staff to follow the emergency procedures previously described.

#### **Water Main Break**

- 1. Director and/or custodian notifies the water department.
- 2. Custodian shuts off water.

#### **Water Contamination**

- 1. Instruct teachers to move students away from drinking fountains and sinks.
- 2. Notify school office.
- 3. Have custodian turn off pressure to drinking fountains and sinks.

#### **Chemical Spill/Incident**

#### If Indoors:

- 1. Block or rope off area DO NOT TOUCH ANYTHING.
- 2. Evacuate room and TURN OFF air conditioning system.
- 3. Notify school office and Custodian of the incident -contact 911 if necessary.
- 4. Custodian should check for chemical safety data to determine clean up procedure.

#### If Outdoors:

- 1. Upon hearing of a chemical leak (usually from the fire department or other city office) the Director will determine if students should be evacuated.
- 2. Move away from buildings, poles and overhead wires.
- 3. Close doors and windows and TURN OFF air conditioning system.
- 4. If it is necessary to leave the site, move crosswind, never more directly with or against the wind which may carry fumes.
- 5. Give first aid.
- 6. Staff to follow the emergency procedures previously described.

#### **Lockdown/Shooting Incident**

If a shooting takes place the first priority is to shelter students and staff. On hearing shots or an announcement from Director:

- 1. Teachers close and lock all classroom doors and windows immediately.
- 2. Teachers take roll.
- 3. Teachers calmly direct students to duck under their desks.
- 4. Director calls 911.
- 5. Director assigned person ensure students are not in the hallways or bathrooms. Students found in these areas are immediately escorted to a secure classroom or office.
- 6. Office personnel close and lock all office doors and windows immediately.
- 7. Nobody leaves their secure sites until emergency crew members escort them to safety.
- 8. Assigned person(s) will control and organize media.
- 9. Assigned person(s) will ensure that counseling services are available as soon as possible.

#### **Bomb Threat**

There are two primary ways a bomb threat may arise. One is through a phone call or written letter in which a bomb is discussed. The other is through a citing of a suspicious object. Threats should be handled quickly and efficiently as if they were real and life threatening. If there is a phone call or written threat of a bomb on campus, the person who took the call or read the note will:

1. Notify Director immediately.

2. Try to obtain information from the caller such as where the bomb is, where it is set to explode, what it looks like, what kind of bomb it is, why it is there and who the caller is. Note any identifying features about the caller (i.e. gender, speech patterns).

If there is a citing of a suspicious object, the person would:

- 1. Notify Director immediately.
- 2. Do not touch the object but note any identifying features to describe it to the Director and emergency crews.

#### In all cases:

- 1. If Director determines to evacuate, staff follows emergency procedures previously described.
- 2. Before emergency crews are on campus, do not search for any bomb, or explosive. Search only for people who should be evacuated.
- 3. If you see any suspicious object, steer clear of it and report it to the Director and the emergency crew chief. Follow all emergency crew and bomb squad directives.
- 4. Use radios, walkie-talkies and phones only if absolutely necessary as the frequencies may set off the bomb(s).

#### **Explosion**

#### If indoors:

- 1. All drop down to the floor and duck and cover.
- 2. Turn away from the windows.
- 3. Take cover under a desk or table or against an interior wall.
- 4. Cover head with arms of hold to the cover.
- 5. Hold the position until directed to the building.
- 6. Staff to follow the emergency procedures previously described.

# If outdoors:

- 1. Move away from buildings, poles and overhead wires.
- 2. Lie down or crouch low to the ground.
- 3. Look out for dangers that demand movement.
- 4. Staff to follow emergency procedures previously described.

### **Death/Suicide**

- 1. Director will be notified in the event of a death or suicide on campus.
- 2. Assigned person(s) will phone 911.
- 3. Assigned person(s) will phone APS headquarters.
- 4. Director will notify teachers to keep students in their classrooms until informed otherwise.
- 5. Assigned person(s) will control and organize media.
- 6. Assigned person(s) will notify relatives where the victim(s) have been taken and not divulge unnecessary details.
- 7. Assigned person(s) will ensure that counseling services are available as soon as possible.

#### **Intruders/ Vicious Animals**

- 1. Call the school main office and office staff will check out the situation and take appropriate action (i.e., contact Police or animal control agency).
- 2. Administration should initiate a code to alert staff of a potential suspicious intruder.
- 3. Keep the students in the classroom until the threat is cleared.
- 4. Implement shelter in place if necessary; lock classroom doors and windows, move away from windows, draw curtains, remain silent.
- 5. Notify office of who is with you, if possible.
- 6. All students outside of the building are to be quietly and cautiously led into the building.
- 7. Wait for further instructions from administration and/or police/animal agency.

#### **SCHOOL UNIFORMS**

RCS policy requires all students wear uniforms. RCS is committed to create a culture of academic rigor in our schools. A uniform dress code encourages this atmosphere. Implementation of this policy will reduce distractions and disruptions caused by clothing, make economic disparities between students less obvious, and minimize the use of clothing to signal gang affiliation and other risks to student safety, and promote student achievement and create an orderly learning environment.

- *Uniform selection*: The specific uniform (i.e. colors and other specifications) will be determined by the school.
- Support for needy families: RCS has a uniform closet (donations and exchange program) for families who may need assistance in meeting the uniform requirements.
- Exceptions: Because RCS is a school of choice, there will be NO exemptions for students.

# Appendix 19

# **Strategies for Student Recruitment**

In the student recruiting process, RCS does the following:

- 1. Raise awareness of RCS as a choice among targeted population
- 2. Persuade families to visit RCS or come to a presentation (open house, back to school night)
- 3. Manage parent expectations about the school, to ensure a good fit

# **Raising Awareness**

In the first stage, a variety of methods can be used to make families aware that RCS is an alternative for their children. RCS's market of low-income families tends to have limited access to information about public school choices, so it's important to get information out in a targeted way.

Approach	Cost	Time	Ability to	
			target	Comments
Presentations at community centers	Low	High	High	Community groups, including the boys and girls club, are an important and respected source of information for families.
Presentations at feeder schools	Low	High	High	Pre-school programs, especially Head Start, provide the best access to low-income families of would-be kindergarteners. Local parochial schools and even other neighborhood schools are also possibilities, if the relationship is friendly.
Word-of-mouth	Low	Low	Moderate	Effectiveness depends on current constituency and reputation
Flyers	Low	Moderate	Moderate	The process of posting flyers (i.e. in-person conversations with local small business owners) is a good way to make community connections and get a better feel for the neighborhood dynamics
Direct mail	High	High	Moderate	Ability to target depends on the source of the mailing list (district, community group)
Banner	Low	Low	Low	A very passive but easy way to let people at large know about the school
Community Digital Billboard	Low	Low	Low	Passive, not very targeted- however, locate near Wal-Mart and low cost for "public service announcements"
Newspaper	Low	Low	Moderate	We send updates that are printed for free.

# Appendix 20

# A Typical day at Ridgecrest Charter School

A typical day at Ridgecrest Charter School starts around 7:15 am as students and teachers begin to arrive on school grounds. Teachers arrive on campus entering the main building wishing everyone a good morning, checking their mail boxes and exchanging a few words with colleagues. At 7:30 am, the gates open and students start entering the campus. Some make their way to their classrooms to hang up their backpacks while others head to the cafeteria for breakfast or to the middle school lockers.

Teachers and administrators are visible to all students and parents; supervising the playground, crosswalks and cafeteria. Administrators and teachers ensure the safety of the students on the yard as they monitor, praise, and assist students to follow all playground rules and procedures. Suddenly, the bell rings. It's 7:55 am and students begin lining up on the quad. Teachers meet their students and listen to the morning announcements then the entire school recites the Pledge of Allegiance in unison. After Pledge, K-5 students are led into their classrooms to engage in morning warm-up activities while middle school (6-8 grades) students head to their homeroom.

Each classroom at RCS is inviting with colorful bulletin boards displaying student work with attached criteria charts, rubrics, and kid friendly standards displayed. Daily schedules and lesson objectives are written on the edge of the whiteboards. K-5 desks are arranged in groups to allow for maximum interaction and "think, pair/share" activities. In the K-2 rooms, a large rectangular shaped rug imprinted with individual squares sits facing a morning meeting math board and calendar. Classroom walls are covered with written work, drawings, maps, charts, and pictures that reflect the current topic of study. The classrooms at RCS are student centered and are constantly evolving to reflect the learning that is occurring within those walls.

While K-5 students are busy working on morning warm-ups, middle school students are making their way to their 1<sup>st</sup> period classes; math, English, science or PE. Middle school students have six, 50 minute blocks for core curriculum, and one 45 minute block for their elective class. They also enjoy two, 15 minute breaks and a 40 minute lunch each day.

As students engage in active learning and make the curriculum their own in their journey to mastering the Common Core and state standards, teachers are formally and informally assessing their progress. Students master content and skills through a variety of methodologies that address in an individualized fashion the diverse array of intelligences, learning styles, talents, and challenges in every classroom.

Teachers continuously tailor instruction to meet the needs of each student. Class structure varies from whole -class direct instruction to individual pursuits, small-group collaboration and instruction (including combining groups between different classrooms, based on skill level). Teachers use a variety of instructional methods and ongoing formative and summative assessments continuously to determine whether, in fact, the lessons have had the desired outcome: student mastery of standards.

As one walks the hallways they will notice bulletin boards full of data displaying progress and achievement in Accelerated Math, Accelerated Reader, class assessments and schoolwide BMKs. If

someone drops into classrooms, they would see rigorous learning activities and active student engagement. Teachers ask students to provide evidence for their reasoning. Children collaborate in small groups to work their way through the challenges presented by the teacher. Questions can be heard as they challenge each other to support their thinking and well-articulated statements soon follow as students refine their arguments.

Throughout the school, students regularly interact with their peers both in their own classrooms, as well as across grades, participating in performances and demonstrations, reading with upper grade students "book buddies," peer tutoring and coming together to work on joint service learning projects that incorporate and bring to life their academic lessons in real-world applications.

Classrooms are filled with examples of student achievements and efforts, including detailed explanations to give context to each project displayed so students, teachers, parents, and other visitors can learn from the students' work. The work displayed contains not only the finished product, but also artifacts that reveal something about the learning process. Displayed work enables other students to reflect on *and* learn from the learning strategies of their peers, which helps develop their metacognitive skills.

There are 3 cycles of recess or break beginning at 9:15 am; everyone can hear the excitement in the voices of those already on the playground. With brand new playground equipment and basketball courts students roam freely, mingling with each other while 4 yard supervisors ensure safety.

At RCS students are taught to respect diversity, and embrace a tolerant attitude about their fellow citizens. RCS encourages students to share, cooperate and exhibit pride through different venues. Such activities and lessons build the character of our students and help them become productive citizens in their communities. Students who are "caught" exhibiting one of the six pillars of Character Counts are praised and may earn a ticket which can be redeemed during one of the token economy auctions the yard supervisors put together.

There are 4 lunch periods at RCS and new for 2013-14, there is a full scale National School Lunch Program. School lunches are healthy and nutritious for all students. When the lunch bell rings teachers escort their students to the restrooms where they wash their hands before entering the café.

After lunch, students return to their classrooms for more learning. At 2:50 pm a bell sounds and students begin helping each other clean up. After cleanup students empty their cubbies or lockers, get their backpacks, and stand in line. The bell rings at 3:00 pm and students are dismissed. It's the end of the day for many of the students at RCS.

Around 3:10 pm when many of the students have left, those students involved in sports, after school clubs, after school tutoring or GATE make their way with their teachers for an extended day. Teachers tutor small groups of 4-6 students 2 days per week, Tuesday and Thursday. Teachers also run after school clubs on Wednesdays. These clubs range from yearbook to chess. Mondays are for teacher collaboration and Fridays are professional development.

# Appendix 21

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#### Multi-Year Budget Summary

Fiscal Year SACS Budget Type Code		2012–13 Jnaudited Actuals	I	2013–14 Projected Budget	2014–15 Projected Budget	2015–16 Projected Budget		2016–17 Projected Budget		2017–18 Projected Budget
Key Budget and Financial Variables: En	roll	ment and A	AD/	4						
School Enrollment		350		399	439		469	503		537
School ADA at P-2		350		379	417		446	478		510
Ratio of P-2 ADA to Enrollment		100.0%		95.0%	95.0%		95.0%	95.0%		95.0%
A. Revenues:										
State Programs (a)	\$	2,424,979	\$	2,551,806	\$ 2,819,587	\$	3,050,375	\$ 3,321,387	\$	3,611,942
Federal Programs		180,684		176,317	182,117		187,617	194,017		201,017
Local Programs		71,189		67,062	6,000		6,400	6,800		7,200
Total Revenues	\$	2,676,852	\$	2,795,185	\$ 3,007,704	\$	3,244,392	\$ 3,522,204	\$	3,820,159
B. Expenditures:										
Certificated Salaries	\$	910,261	\$	1,118,774	\$ 1,192,201	\$	1,306,745	\$ 1,406,440	\$	1,539,074
Classified Salaries		278,669		369,780	349,818		400,436	415,258		477,760
Employee Benefits		328,640		415,505	436,260		479,670	514,794	_	571,446
Subtotal Compensation Costs		1,517,570		1,904,059	1,978,279		2,186,850	2,336,492		2,588,280
Books & Supplies		179,081		186,611	198,200		193,307	206,687		220,696
Services & Operational Expenses		394,965		430,387	603,675		629,875	658,723		687,459
Capital Outlay		113,290		300,000	312,000		406,006	404,218		408,192
Other Outgo		-		53,386	154,989		159,698	131,262	_	99,582
Total Expenditures	\$	2,204,907	\$	2,874,443	\$ 3,247,142	\$	3,575,736	\$ 3,737,381	\$	4,004,209
Net Operations: Sub Total	\$	471,946	\$	(79,258)	\$ (239,438)	\$	(331,344)	\$ (215,177)	\$	(184,050)
Beginning Balance®		1,654,247		2,126,193	2,046,935		1,807,497	1,476,153		1,260,976
Ending Balance	\$	2,126,193	\$	2,046,935	\$ 1,807,497	\$	1,476,153	\$ 1,260,976	\$	1,076,926

<sup>(</sup>a) Includes Prop 30 EPA funds and payments made via District for in-lieu property tax funding; (b) May include audit adjustments or other restatements.

#### Multi-Year Budget Summary

Fiscal Year SACS Budget Type Code		2012–13 Unaudited Actuals	I	2013–14 Projected Budget		2014–15 Projected Budget	ı	2015–16 Projected Budget		2016–17 Projected Budget	2017–18 Projected Budget
REVENUES											
State Programs											
Charter School General Purpose Block Grant A	llc\$	1,806,337	\$	1,989,824	\$	2,228,906	\$	2,436,010	\$	2,679,585	\$ 2,941,110
Charter School Categorical Block Grant Allocati	0	144,072		158,464		177,484		193,974		213,234	233,794
California Lottery – Restricted Funds – Prop 20:	I	9,562		11,373		12,513		13,368		14,337	15,306
California Lottery – Unrestricted Funds – Non-P	rı	44,027		47,008		52,555		56,146		60,215	64,285
CA Primary (K-3) Class Size Reduction (E.C. 52	2-	151,011		152,082		152,082		152,082		152,082	152,082
Economic Impact Aid		5,527		5,749		5,749		5,852		5,987	6,137
Subtotal, Major State Programs	\$	2,160,536	\$	2,364,500	\$	2,629,289	\$	2,857,432	\$	3,125,440	\$ 3,412,714
Note: The Charter School General Purpose Block G	ant A	Illocation include	es pa	ayments made	via	District/Sponsor	for i	n-lieu property	tax	unding	
Other State Programs											
Arts and Music Block Grant *											
Funding from per ADA rate 8590 r67	6(	3,112		3,600		4,000		4,400		4,800	5,300
Child Nutrition 8520		4,052		4,700		5,300		5,800		6,400	7,000
Common Core Standards 8590 r74	0!	70,000		-		-		-		-	-
Mandated Programs Block Grant 8550		4,261		9,098		10,190		11,136		12,239	13,418
Mentor Support * 8590 r72	7t	6,443		7,500		8,400		9,200		10,100	11,100
Special Education SELPA Funding 8311		162,408		162,408		162,408		162,408		162,408	162,408
Other State Programs 8590		14,168		-		-		-		-	-
Subtotal, Other State Programs	\$	264,444	\$	187,306	\$	190,298	\$	192,944	\$	195,947	\$ 199,226
Total State Programs	\$	2,424,979	\$	2,551,806	\$	2,819,587	\$	3,050,375	\$	3,321,387	\$ 3,611,942
Federal Programs											
NCLB: Title I, Part A, Basic Grants Low-Income	г\$	60,625	\$	61,600	\$	62,700	\$	64,100	\$	65,700	\$ 67,500
NCLB: Title II, Part A, Improving Teacher Qualit	y	5,637		5,700		5,800		5,900		6,000	6,200
Other Federal Programs											
National School Lunch Program 8220		33,417		38,700		43,300		47,300		52,000	57,000
Federal Impact Aid 8110		23,868		13,180		13,180		13,180		13,180	13,180
SELPA Funding (Federal) 8181		57,137		57,137		57,137		57,137		57,137	57,137
Total Federal Programs	\$	180,684	\$	176,317	\$	182,117	\$	187,617	\$	194,017	\$ 201,017
Local Programs											
Interest	\$	440	\$	500	\$	500	\$	500	\$	500	\$ 500
Other Local Programs 8600-879	9										
Paid Meal Reimbursements		4,363		5,000		5,500		5,900		6,300	6,700
SSUSD Prop 39 Reimbursement		66,387		61,562		-		-		-	-
Total Local Programs	\$	71,189	\$	67,062	\$	6,000	\$	6,400	\$	6,800	\$ 7,200
TOTAL REVENUES	\$	2,676,852	\$	2,795,185	\$	3,007,704	\$	3,244,392	\$	3,522,204	\$ 3,820,159

#### Multi-Year Budget Summary

Fi:	SACS e Code	l	2012–13 Jnaudited Actuals	ı	2013–14 Projected Budget		2014–15 Projected Budget	ı	2015–16 Projected Budget	ı	2016–17 Projected Budget		2017–18 Projected Budget
EXPENDITURES													
Certificated Salaries	1000-1999	\$	910,261	\$	1,118,774	\$	1,192,201	\$	1,306,745	\$	1,406,440	\$	1,539,074
Classified Salaries	2000-2999		278,669	·	369.780	·	349,818	ľ	400,436	·	415,258	·	477,760
Employee Benefits	3000-3999		328,640		415,505		436,260		479,670		514,794		571,446
Books & Supplies	4000-4999		179,081		186,611		198,200		193,307		206,687		220,696
Services & Operational Expenses	5000-5999		394,965		430,387		603,675		629,875		658,723		687,459
Capital Outlay	6000-6999		113,290		300,000		312,000		406,006		404,218		408,192
Other Outgo	7100-7499		-		53,386		154,989		159,698		131,262		99,582
TOTAL EXPENDITURES		\$	2,204,907	\$	2,874,443	\$	3,247,142	\$	3,575,736	\$	3,737,381	\$	4,004,209
BUDGET SURPLUS/(DEFICIT	)	\$	471,946	\$	(79,258)	\$	(239,438)	\$	(331,344)	\$	(215,177)	\$	(184,050)
OTHER FINANCING SOURCE	CES/US	ES				N	o funds are cu	ırrer	ntly projected	for C	Other Financin	g Sa	ources/Uses
TOTAL OTHER FINANCING													
SOURCES/USES		\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
NET INCREASE/(DECREASE)													
IN FUND BALANCE		\$	471,946	\$	(79,258)	\$	(239,438)	\$	(331,344)	\$	(215,177)	\$	(184,050)
FUND BALANCE													
Beginning Fund Balance													
As of July 1, Unaudited	9791		1,590,011		2,126,193		2,046,935		1,807,497		1,476,153		1,260,976
Plus/(Minus) Audit Adjustments	9793		64,236		-		-		-		-		-
As of July 1, Audited			1,654,247		2,126,193		2,046,935		1,807,497		1,476,153		1,260,976
Other Restatements	9795		-		-		-		-		-		-
Net Beginning Balance			1,654,247		2,126,193		2,046,935		1,807,497		1,476,153		1,260,976
Ending Fund Balance, June 30		\$	2,126,193	\$	2,046,935	\$	1,807,497	\$	1,476,153	\$	1,260,976	\$	1,076,926
COMPONENTS FOR ENDIN	G FUNI	D E	BALANCE										
Designated Amounts													
Designated for Economic Uncertaint	y 9770		88,196		114,978		129,886		143,029		149,495		160,168
currently set at greater of \$ or 5% of 1	otal Expen		5%		5%		5%		5%		5%		5%
Designated Reserve for Special Edu	C 9780		250,000		250,000		250,000		250,000		250,000		250,000
Designated Reserve for Facility Cos	ts 9780		1,000,000		1,000,000		1,000,000		750,000		750,000		500,000
Unappropriated Amount	9790		787,997		681,957		427,611		333,124		111,481		166,758
TOTAL COMPONENTS FOR				_									
ENDING FUND BALANCE		\$	2,126,193	\$	2,046,935	\$	1,807,497	\$	1,476,153	\$	1,260,976	\$	1,076,926

#### **Expenditures Worksheet - Compensation**

Fisc Budget Type	sal Year SACS Code	Uı	012–13 naudited Actuals	F	2013–14 Projected Budget	2014–15 Projected Budget	2015–16 Projected Budget	2016–17 Projected Budget	2017–18 Projected Budget
Certificated Salaries	1000-1999								
Certificated Teacher Salaries	1100-1199								
Teachers – Regular Program	1100		734,728		845,500	874,000	952,000	1,037,400	1,128,600
Other Teacher Salaries									
Teacher – Special Education	1111		47,091		89,000	92,000	119,000	123,500	153,900
Teacher – Title I	1121		-		22,250	23,000	23,800	24,700	25,650
Substitute Teacher Costs		J							
Day-to-Day Substitutes	1130		15,420		26,574	27,451	30,395	32,890	36,274
Teacher/Program Administrator Stipends	1150								
3-5 Grade Level Gate	1150		600		600	600	600	600	600
Accelerated and STAR Math	1150		1,350		1,350	1,350	1,350	1,350	1,350
Accelerated Reading and STAR Reader	1150		1,350		1,350	1,350	1,350	1,350	1,350
CELD	1150		600		600	600	600	600	600
Middle School ELA Academic Intervention	1150		1,200		1,200	1,200	1,200	1,200	1,200
Middle School Mathematics Academic In	1150		1,200		1,200	1,200	1,200	1,200	1,200
PTO Teacher Liaison PA	1150		500		500	500	500	500	500
Student Study Team (SST) and 504 Plar	1150		1,250		1,250	1,250	1,250	1,250	1,250
Student Study Team (SST) and 504 Plar	1150		1,800		1,800	1,800	1,800	1,800	1,800
Teacher/Program Administrator Stipends	1150	\$	9,850	\$	9,850	\$ 9,850	\$ 9,850	\$ 9,850	\$ 9,850
Total Certificated Teacher Salaries	1000-1199	\$	807,089	\$	993,174	\$ 1,026,301	\$ 1,135,045	\$ 1,228,340	\$ 1,354,274
School Administrator Salaries	13xx								
Assistant Executive Director	1351		-		35,000	72,300	74,800	77,600	80,500
Executive Director	1321		103,172		90,600	93,600	96,900	100,500	104,300
Subtotal	13xx	\$	103,172	\$	125,600	\$ 165,900	\$ 171,700	\$ 178,100	\$ 184,800
TOTAL CERTIFICATED SALARIES	1000-1999	\$	910,261	\$	1,118,774	\$ 1,192,201	\$ 1,306,745	\$ 1,406,440	\$ 1,539,074

#### **Expenditures Worksheet - Compensation**

Fiscal S Budget Type C	SACS	Un	012–13 audited actuals	P	2013–14 rojected Budget	P	2014–15 rojected Budget	P	2015–16 rojected Budget	P	2016–17 rojected Budget	P	2017–18 rojected Budget
Classified Compensation Costs 200	00-2999												
Classified Salaries 200	00-2999												
Chief Operations Officer	23xx 2341 23x1		69,788		93,450		64,400		66,700		69,200		71,800
Subtotal 2	-	\$	69,788	\$	93,450	\$	64,400	\$	66,700	\$	69,200	\$	71,800
Clerical, Technical & Other Office Employ	24xx												
Records Clerk	2491 2481 2471		32,270 32,270 -		29,920 32,640 25,872		30,892 33,733 26,700		31,992 34,925 27,600		33,183 36,208 28,600		34,467 37,583 29,700
Subtotal 2	4xx	\$	64,541	\$	88,432	\$	91,325	\$	94,517	\$	97,992	\$	101,750
Subtotal Classified Salaries Cost		\$	134,329	\$	181,882	\$	155,725	\$	161,217	\$	167,192	\$	173,550
Hourly Classified Staff Wages													
Non-Certificated Instructional Wages	21xx												
	2112		21,187		36,720		37,930		58,882		61,042		84,499
Paraprofessional Aide, Special Education	2132		69,791		57,758		59,659		72,022		74,693		88,589
Subtotal 2	1xx	\$	90,978	\$	94,478	\$	97,589	\$	130,903	\$	135,734	\$	173,088
Food Service Worker	22xx 2252 2262		- 32,212		15,840 46,800		16,358 48,348		16,934 50,040		17,568 51,876		18,230 53,856
Subtotal 2	2xx	\$	32,212	\$	62,640	\$	64,706	\$	66,974	\$	69,444	\$	72,086
Noon Duty I	<b>29xx</b> 2902 2902		21,150 -		22,444 8,336		23,188 8,610		32,432 8,909		33,645 9,243		49,442 9,593
Subtotal 2	9хх	\$	21,150	\$	30,780	\$	31,797	\$	41,342	\$	42,888	\$	59,036
Subtotal Hourly Staff Wage Costs		\$	144,340	\$	187,898	\$	194,093	\$	239,219	\$	248,066	\$	304,210
TOTAL ALL CLASSIFIED COSTS 200	00-2999	\$	278,669	\$	369,780	\$	349,818	\$	400,436	\$	415,258	\$	477,760

# Expenditures Worksheet - Employee Benefits

	SACS	Ur	2012–13 naudited Actuals	Р	2013–14 rojected Budget	Р	2014–15 rojected Budget	P	2015–16 rojected Budget	P	2016–17 rojected Budget		2017–18 Projected Budget
State Teachers Retirement System (STRS Certificated contributions Noncertificated contributions			73,037		92,299		98,357		107,806		116,031		126,974
STRS Subtotal	3102	\$	73,037	\$	92,299	\$	98,357	\$	107,806	\$	116,031	\$	126,974
Public Employees Retirement System (Pl Certificated contributions Noncertificated contributions	ERS) 3201 3202		- 25,518		38,788		36,388		- 41,088		- 42,607		- 47,910
PERS Subtotal		\$	25,518	\$	38,788	\$	36,388	\$	41,088	\$	42,607	\$	47,910
Old Age, Survivors, Disability, and Health Medicare, certificated contributions Medicare, noncertificated contributions Social Security, noncertificated contribut	3301 3302 3302	ince	2 (OASDI) 13,199 4,041 16,602		16,222 5,362 22,926		17,287 5,072 21,689		18,948 5,806 24,827		20,393 6,021 25,746		22,317 6,928 29,621
OASDI Subtotal		\$	33,841	\$	44,510	\$	44,048	\$	49,581	\$	52,161	\$	58,865
Health Benefit Costs (HDV) Combined HDV estimate, certificated cor Combined HDV estimate, noncertificatec	3401 3402	t.	120,226 37,966	t.	135,929 55,608	¢.	149,040 58,320	¢	164,160 61,560	¢	180,000 64,800	¢	204,120 68,040
HDV Subtotal		\$	158,192	\$	191,537	\$	207,360	\$	225,720	<b>\$</b>	244,800	\$	272,160
State Unemployment Insurance (SUI/SEF Certificated contributions Noncertificated contributions	3501 3502		9,567 2,929		12,307 4,068		13,114 3,848		14,374 4,405		15,471 4,568		16,930 5,255
SUI/SEF Subtotal		\$	12,496	\$	16,374	\$	16,962	\$	18,779	\$	20,039	\$	22,185
Worker's Compensation Insurance (WC) Certificated contributions Noncertificated contributions	3601 3602		19,566 5,990		24,048 7,948		25,626 7,519		28,088 8,607		30,231 8,926		33,082 10,269
Certificated contributions		\$		\$	-	\$		\$		\$		\$	•

# Expenditures Worksheet – Books and Supplies

Fiscal Ye	ar	2012-13	2	2013–14		2014–15		2015–16	:	2016–17	:	2017–18
SAC		Unaudited Actuals		Projected	F	Projected		Projected		Projected		rojected
Budget Type Cod		Actuals		Budget		Budget		Budget		Budget		Budget
Approved Textbooks and Core Curricula Mate	rials											
New Textbooks (students)		-		3,430		2,864		2,202		2,563		2,635
Replacement Textbooks (students)		30,000		34,885		39,264		42,998		47,362		51,982
Other (Common Core Standards)		-		35,000		35,000		-		-		-
Other (Follet/HM updates)		41,949		-		-		-		-		-
Other (Textbook updates)		-		-		-		20,000		20,500		21,100
Subtotal, Approved Textbooks and Cor 410	0 \$	71,949	\$	73,315	\$	77,129	\$	65,200	\$	70,425	\$	75,716
Books and Other Reference Materials												
Library Books		-		2,000		2,000		2,100		2,200		2,300
Other (Identify)		-		-		-		-		-		-
Subtotal, Books and Other Reference I 420	0 \$	-	\$	2,000	\$	2,000	\$	2,100	\$	2,200	\$	2,300
Materials and Supplies												
Custodial Supplies 430	1	10,509		12,221		13,754		15,060		16,589		18,204
Instructional Supplies		19,285		22,424		25,238		27,638		30,442		33,407
Title I Instructional Supplies		-		25,000		25,600		26,200		26,900		27,700
Office Supplies		13,889		16,152		18,179		19,909		21,931		24,068
Other Materials & Supplies		7,982		-		-		-		-		-
Subtotal, Materials and Supplies 430	0 \$	51,665	\$	75,797	\$	82,771	\$	88,807	\$	95,861	\$	103,379
Non Capitalized Equipment												
Food Service Equipment		5,564		-		-		-		-		-
Classroom Updates		49,903		15,000		15,300		15,700		16,100		16,600
Other Replacement Allocation		-		12,700		13,000		13,300		13,700		14,100
Special Education Equipment		-		7,800		8,000		8,200		8,400		8,600
Subtotal, Non Capitalized Equipment 440	0 \$	55,467	\$	35,500	\$	36,300	\$	37,200	\$	38,200	\$	39,300
Food for Student Nutrition				No ex	крег	nses are curi	rent	ly projected	for F	Food For Stu	ıder	t Nutrition
Subtotal, Food for Student Nutrition 470	0 \$	-	\$	-	\$	-	\$	-	\$	-	\$	-
Total Books & Supplies 4000-	1999 \$	179,081	\$	186,611	\$	198,200	\$	193,307	\$	206,687	\$	220,696

# **Expenditures Worksheet – Services and Operational Expenses**

Fisca	l Year	20	012–13		2013–14		2014–15	2015–16	2	2016–17	2	2017–18
	SACS		audited	F	Projected	F	Projected	Projected		rojected		rojected
Budget Type	Code	A	ctuals		Budget		Budget	Budget		Budget		Budget
Personal Services of Instructional Consult	ants, L	ectur	ers & Oth	ers								
Instructional Consultant	5101		-		-		-	-		-		-
SpEd Psychologist			20,000		20,000		20,000	21,000		22,000		23,000
SpEd Speech Pathologist			25,499		26,000		27,000	28,000		29,000		30,000
Subtotal of Personal Services of Instructi	5100	\$	45,499	\$	46,000	\$	47,000	\$ 49,000	\$	51,000	\$	53,000
Travel and Conference												
Combined Estimate			9,188		19,370		10,000	10,300		10,600		10,900
Other (Identify)	5240		-		-		-	-		-		-
Subtotal of Travel and Conference	5200	\$	9,188	\$	19,370	\$	10,000	\$ 10,300	\$	10,600	\$	10,900
Dues and Memberships												
(CCSA) California Charter Schools Assoc	5310		1,400		1,596		1,756	1,876		2,012		2,148
(WASC) Western Association of Schools (	5320		720		720		2,620	720		3,095		720
Other (Identify)	53xx		415		-		-	-		-		-
Subtotal of Dues and Memberships	5300	\$	2,535	\$	2,316	\$	4,376	\$ 2,596	\$	5,107	\$	2,868
Insurance												
Combined Estimate			25,131		23,755		28,043	30,710		33,827		37,123
Other (Identify)	54xx		-		-		-	-		-		-
Subtotal of Insurance	5400	\$	25,131	\$	23,755	\$	28,043	\$ 30,710	\$	33,827	\$	37,123
Operation and Housekeeping Services												
Security Alarm Monitoring Service	5501		655		672		684	696		720		744
Pest Control Service	5504		1,080		1,104		1,128	1,152		1,188		1,224
Utilities												
Electricity	5502		31,691		34,800		40,680	44,760		49,200		54,120
Gas	5503		1,477		1,680		1,920	2,160		2,400		2,640
Waste Disposal	5505		3,044		3,360		3,960	4,320		4,800		5,280
Water	5506		4,561		5,040		5,880	6,480		7,080		7,800
Subtotal of Utilities			40,772		44,880		52,440	57,720		63,480		69,840
Subtotal of Operation and Housekeeping	5500	\$	42,507	\$	46,656	\$	54,252	\$ 59,568	\$	65,388	\$	71,808

# **Expenditures Worksheet – Services and Operational Expenses**

Fisca	al Year	2	012–13		2013-14	2014–15	2	2015–16	2	2016–17	:	2017–18
	SACS		naudited	1	Projected	rojected		rojected		rojected		rojected
Budget Type	Code	F	Actuals		Budget	Budget		Budget		Budget		Budget
Rentals, Leases, Repairs and Noncapitalize	ed Impr	over	nents									
Computers and Equipment (lease/rental/re	5604		26,190		28,464	29,136		30,624		31,968		33,624
Copier (lease/rental/repair)	5604		12,240		12,480	12,720		13,080		13,440		13,800
Portable Classrooms (old lease)	5603		8,509		8,520	8,520		8,520		8,520		8,520
Portable Classrooms (growth)	5603		-		10,800	14,400		18,000		18,000		18,000
Portable Classrooms (replacement)	5603		-		-	-		10,800		21,600		32,400
Property (repairs)	5602		22,242		32,680	33,480		34,320		35,280		36,240
Subtotal of Rentals, Leases, Repairs and	5600	\$	69,180	\$	92,944	\$ 98,256	\$	115,344	\$	128,808	\$	142,584
Professional/Consulting Services and Ope	rating I	Ехре	nses									
Accounting (QB Processing)	5801		512		528	540		552		564		576
Advertising	5802		4,756		4,500	4,560		4,680		4,800		4,920
Audit Services	5803		9,335		9,480	9,720		9,960		10,200		10,440
Breakfast Program	5816		15,604		17,955	20,194		22,043		24,144		26,313
Business Services	5804		89,790		72,000	72,000		72,000		72,000		72,000
District (SBE) Financial Oversight Fee	5805		19,600		21,483	24,064		26,300		28,928		31,749
IT/IS/Networking Services	5806		5,611		5,760	5,880		6,000		6,120		6,240
Interest Expense	5807		16,226		12,626	180,671		175,962		171,392		170,066
Janitorial Services	5815		8,583		-	-		-		-		-
Legal Services	5808		4,083		19,200	7,500		7,500		7,500		7,500
Miscellaneous Expenses	5826		462		-	-		-		-		-
Professional Development	5809		-		10,000	10,000		10,000		10,000		10,000
Sewer Assessment	5810		1,440		-	-		-		-		-
Special Education Services	5811		5,921		6,000	6,000		6,000		6,000		6,000
Student Testing & Assessment	5812		3,281		3,830	4,302		4,690		5,181		5,692
Subtotal of Professional/Consulting Serv	5800	\$	191,083	\$	189,363	\$ 351,571	\$	351,977	\$	353,289	\$	358,136
Communications												
Postage and Shipping	5930		3,086		3,144	3,216		3,300		3,384		3,480
Telephone	5910		6,756		6,840	6,960		7,080		7,320		7,560
Subtotal of Communications	5900	\$	9,842	\$	9,984	\$ 10,176	\$	10,380	\$	10,704	\$	11,040
Total Services & Operational Expenses 5	000-5999	\$	394,965	\$	430,387	\$ 603,675	\$	629,875	\$	658,723	\$	687,459

# **Expenditures Worksheet – Capital Costs**

Fiscal Year SACS Budget Type Code	Ur	2012–13 naudited Actuals	Р	2013–14 rojected Budget	Р	2014–15 rojected Budget	P	2015–16 rojected Budget	Р	2016–17 rojected Budget	Р	017–18 rojected Budget
Sites and Site Improvement												
Site Acquisition		-		-		-		-		-		-
Off-site Construction Costs		-		-		-		-		-		-
Portable Classroom Set-Down/Hook-Up Costs		-		165,000		55,000		145,000		145,000		145,000
Site Improvement 6170		-		15,000		-		-		-		-
Subtotal Sites and Site Improvement 6100	\$	-	\$	180,000	\$	55,000	\$	145,000	\$	145,000	\$	145,000
Buildings and Building Improvement		No ех <sub>і</sub>	pen.	ses are cui	ren	tly projecte	d fo	r Buildings	An	d Building I	трі	rovement
Subtotal Buildings and Building Impro 6200	\$	-	\$	-	\$	-	\$	-	\$	-	\$	_
New Library Books & Media			Λ	o expense.	s ar	e currently	pro	jected for l	Vew	Library Bo	oks	& Media
Subtotal New Library Books & Media 6300	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
Capital Equipment												
Computers and Technology			Ν	o expense:	s ar	e currently	proj	iected for C	Com	puters Ana	Te	chnology
Subtotal Computers and Technology	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
Furniture and Equipment												
School Equipment (other miscellaneous)		-		-		-		-		-		-
Subtotal Furniture and Equipment	\$	-	\$	-	\$	12,000	\$	16,006	\$	14,218	\$	18,192
Subtotal Capital Equipment 6400	\$	-	\$	-	\$	12,000	\$	16,006	\$	14,218	\$	18,192
Capital Equipment Replacement 6500		No	ex <sub>i</sub>	penses are	: CUI	rrently proje	ecte	d for Capit	al E	quipment F	Repi	lacement
Subtotal Capital Equipment Replacement	\$	-	\$	-	\$	-	\$		\$	-	\$	-
Depreciation Expense 6900		113,290		120,000		245,000		245,000		245,000		245,000
Total Capital Costs	\$	113,290	\$	300,000	\$	312,000	\$	406,006	\$	404,218	\$	408,192

#### Expenditures Worksheet – Other Outgo; Transfers In and Out

Fiscal Year Budget Type	SACS Code	Ur	012–13 naudited Actuals	Pı	013–14 rojected Budget	Р	2014–15 rojected Budget	P	2015–16 rojected Budget	Р	2016–17 rojected Budget	Р	2017–18 rojected Budget	Comments
Other Outgo														
Debt Service – Interest Payments	7438													Shown as Object 5807, not 7438
Land Note Payable		\$	16,226	\$	12,626	\$	8,767	\$	4,629	\$	670	\$	-	7% interest on 12 yr term
Multi-Purpose Room Mortgage			-		-		171,904		171,333		170,722		170,066	7% interest on 15 yr term
Subtotal, Debt Service – Interest Payn	nents	\$	16,226	\$	12,626	\$	180,671	\$	175,962	\$	171,392	\$	170,066	Shown as Object 5807, not 7438
Debt Service – Principal Payments									before pu	irchase, then as Asset in Balance Sheet				
Land Note Payable		\$	49,786	\$	53,386	\$	57,245	\$	61,383	\$	32,336	\$	-	Orig Principal: \$535k; payoff: 2016-12-31
Mult-Purpose Room Mortgage			-		-		97,744		98,315		98,926		99,582	Orig Principal: \$2.5M; payoff: 2029-06-30
Subtotal, Debt Service – Principal Pay	ments	\$	49,786	\$	53,386	\$	154,989	\$	159,698	\$	131,262	\$	99,582	Summarized in Expenditures/Bal Sheet
Other Sources and Uses – Transfers In					No O	thei	r Sources A	4 <i>nd</i>	Uses – Tra	ansf	fers In curre	ently	planned	
Total Transfers In		\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	Summarized at Transfers In
Other Sources and Uses – Transfers Ou	ıt				No Oth	ner S	Sources An	nd U	lses – Tran	sfer	rs Out curre	ently	planned	
Total Transfers Out		\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	Summarized at Transfers Out

#### NSLP — National School Lunch Program Budget and Reconciliation Worksheet

	nal Year cal Year SACS Code	Year II 2012–13 Projected Budget	Year III 2013–14 Projected Budget	Year IV 2014–15 Projected Budget	Year V 2015–16 Projected Budget	Year VI 2016–17 Projected Budget	Year VII 2017–18 Projected Budget	Comments
PROGRAM SUMMARY								
REVENUES								
NSLP Revenue Projection	8220	33,417	38,100	41,900	44,800	48,000	51,200	Combined State and Federal Funding
State Child Nutrition Reminbursements	8520	4,052	4,600	5,100	5,400	5,800	6,200	Combined State and Federal Funding
Local Income (Paid Meals)	8634	4,363	5,000	5,500	5,900	6,300	6,700	Received from Paying Students
Carryover from Prior Year	0034		19,143	-	5,700	-	-	Received from Faying Students
TOTAL REVENUES		\$ 41,832		\$ 52,500	\$ 56,100	\$ 60,100	\$ 64,100	
EXPENDITURES		+ 11/002	<b>+</b> 00/0 10	+ 02/000	+ 00/.00	+ 30/100	+ 0.1/.00	
Certificated Salaries	1000-1999	_		_			-	
Classified Salaries	2000-2999		27,540	28,445	29,444	30,537	31,694	
Employee Benefits	3000-3999		13,876	14,455	15,128	15,822	16,531	
Books & Supplies	4000-4999		13,070	14,400	13,120	13,022	10,551	
Services & Operational Expenses	5000-5999		17,955	20,194	22,043	24,144	26,313	
Capital Outlay	6000-6999		15,000	20,174	22,043	24,144	20,313	
TOTAL EXPENDITURES	0000 0777	\$ 22,688		\$ 63,095	\$ 66,616	\$ 70,503	\$ 74,538	
PROGRAM SURPLUS/(DEFICIT)		\$ 19,143	\$ (7,528)	\$ (10,595)	\$ (10,516)	\$ (10,403)	\$ (10,438)	
EXPENDITURE DETAILS		350	399	439	469	503	537	
Certificated Employee Compensation			No (	Certificated Emp	loyee Compens	ation budgeted	to this program	
Certificated Subtotal	1000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Number of Certificated FTEs in this Progam		-		-	-	-	-	FTE count for positions listed above
Classified Employee Compensation								
Food Service Worker	2252	-	15,840	16,358	16,934	17,568	18,230	
Custodian	2262	-	11,700	12,087	12,510	12,969	13,464	
Classified Wage Subtotal	2000	\$ -	\$ 27,540	\$ 28,445	\$ 29,444	\$ 30,537	\$ 31,694	
Number of Classified FTEs in this Progam		-	1.25	1.25	1.25	1.25	1.25	FTE count for positions listed above
Benefits								
State Teachers Retirement System (STI	RS)		No State 1	Feachers Retirer	ment System (S	TRS) budaeted	to this program	
STRS Subtotal		\$ -	\$ -	\$ -		\$ -	-	
21K2 2NDIOIAI	3100	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Public Employees Retirement System (	PERS)							
Certificated contributions	3201	-	-	-	-	-	-	
Noncertificated contributions	3202	-	3,151	3,255	3,369	3,494	3,626	
PERS Subtotal	3200	\$ -	\$ 3,151	\$ 3,255	\$ 3,369	\$ 3,494	\$ 3,626	
Old Age, Survivors, Disability, and Hea	Ith Incur	ance (OASDI)						
Medicare, noncertificated contributions	3302		399	412	427	443	460	
Social Security, noncertificated contributions		-	1,707	1,764	1,826	1,893	1,965	
-								
OASDI Subtotal	3300	\$ -	\$ 2,107	\$ 2,176	\$ 2,252	\$ 2,336	\$ 2,425	
Health Benefit Costs (HDV)								
Number of Benefit-Earning Classified FTEs in this	Progam	-	1.25	1.25	1.25	1.25	1.25	FTE count for positions listed above
Combined HDV estimate, certificated co	3401	-		-	-	-	-	
Combined HDV estimate, noncertificate		-	7,723	8,100	8,550	9,000	9,450	
HDV Subtotal	3400	\$ -	\$ 7,723	\$ 8,100	\$ 8,550	\$ 9,000	\$ 9,450	

#### NSLP — National School Lunch Program Budget and Reconciliation Worksheet

	al Year al Year SACS Code	2 Pi	Year II 2012–13 rojected Budget	2 P	Year III 2013–14 rojected Budget	F	Year IV 2014–15 Projected Budget	F	Year V 2015–16 Projected Budget	2 P	Year VI 2016–17 rojected Budget	2 P	Year VII 2017–18 rojected Budget	Comments
PROGRAM DETAILS, continued														
State Unemployment Insurance (SUI/SE Certificated contributions Noncertificated contributions	<b>F)</b> 3501 3502		-		- 303		- 313		- 324		- 336		- 349	
SUI/SEF Subtotal	3500	\$	-	\$	303	\$	313	\$	324	\$	336	\$	349	
Worker's Compensation Insurance (WC Certificated contributions Noncertificated contributions  WC Subtotal	3601 3602 3600	\$	-	\$	- 592 <b>592</b>	\$	- 611 <b>611</b>	\$	- 633 <b>633</b>	\$	- 656 <b>656</b>	\$	- 681 <b>681</b>	
Other Benefits		_		Ť		*			No Other Bei					
Other Benefits Subtotal	3900	\$		\$	_	\$		\$	- vo Olilei bei	\$	- s buugeteu	\$	is programi	
Subtotal All Benefit Costs	3000	\$	-	\$	13,876		14,455	÷	15,128		15,822	_	16,531	
Books & Supplies  Materials and Supplies  Food Service Equipment	4300 4400		315 5,564		- -				-				-	
Subtotal Books & Supplies	4000	\$	5,879	\$	-	\$	-	\$	-	\$	-	\$	-	
Operating Costs Travel and Conference Breakfast Program	5200 5816		1,205 15,604		- 17,955		- 20,194		- 22,043		- 24,144		- 26,313	
Subtotal Operating Costs	5000	\$	16,810	\$	17,955	\$	20,194	\$	22,043	\$	24,144	\$	26,313	
Capital Costs Site Improvement Other (Identify)	6170 6x00		-		15,000 -		-		- -		-		- -	Walk-in Refrigerator
Subtotal Capital Costs	6000	\$	-	\$	15,000	\$	-	\$	-	\$	-	\$	-	
Subtotal Expenses		\$	23,038	\$	74,770	\$	63,534	\$	67,085	\$	71,006	\$	75,075	

#### Title I Program Budget and Reconciliation Worksheet

Fiso	SACS Code	Ur	012–13 naudited Actuals	Pı	013–14 rojected Budget	Pı	014–15 rojected Budget	P	2015–16 rojected Budget	Р	2016–17 rojected Budget	Pı	017–18 rojected Budget	Comments
PROGRAM SUMMARY														
REVENUES														
NCLB: Title I, Part A, Basic Grants Low	-Income a	\$	60,625	\$	61,600	\$	62,700	\$	64,100	\$	65,700	\$	67,500	
Carryover from Prior Year			-		30,565		-		-		-		-	
TOTAL REVENUES		\$	60,625	\$	92,165	\$	62,700	\$	64,100	\$	65,700	\$	67,500	
EXPENDITURES														
Certificated Salaries	1000-1999	\$	-	\$	22,250	\$	23,000	\$	23,800	\$	24,700	\$	25,650	
Classified Salaries	2000-2999	1	27,162		67,500		69,727		100,223		103,929		143,535	
Employee Benefits	3000-3999	1	2,899		29,886		31,118		44,683		46,711		62,655	
Books & Supplies	4000-4999	1	-		25,000		25,600		26,200		26,900		27,700	
Services & Operational Expenses	5000-5999	1	-		-		-		-		-		-	
Capital Outlay	6000-6999		-		-		-		-		-		-	
TOTAL EXPENDITURES		\$	30,061	\$	144,636	\$	149,445	\$	194,906	\$	202,240	\$	259,539	
PROGRAM SURPLUS/(DEFICIT)		\$	30,565	\$	(52,472)	\$	(86,745)	\$	(130,806)	\$	(136,540)	\$	(192,039)	
EXPENDITURE DETAILS														
Certificated Employee Compensation					No (	ortifi	icated Emn	lovo	o Compone	ation	n budgeted	to th	ic program	
Teacher – Title I	1121				22,250	erum	23,000	шуе	23,800	aliUi	24,700	lU lIII	25,650	
Other (Identify)	1251		-		-		23,000		23,000		24,700		23,030	
Certificated Subtotal	1231	\$		\$	22,250	¢	23,000	¢	23,800	¢	24,700	¢	25,650	
Number of Certificated FTEs in this Progam		Þ		Ą	0.50	Þ	0.50	Þ	0.50	Ф	0.50	Þ	0.50	FTE count for positions listed above
Ÿ			-		0.50		0.50		0.50		0.50		0.50	FTE count for positions listed above
Classified Employee Compensation	0440		4 012		24 720		27.020		E0 002		(1.042		04.400	
Title I Instructional Aide	2112		6,012		36,720		37,930		58,882		61,042		84,499	not in DEDC
Noon Duty I	2902		21,150		22,444		23,188 8,610		32,432 8,909		33,645 9,243		-	not in PERS not in PERS
Noon Duty II	2902			_	8,336									III PERS
Classified Wage Subtotal  Number of Classified FTEs in this Progam	2000	\$	<b>27,162</b> 2.41	\$	<b>67,500</b> 4.38	\$	<b>69,727</b> 4.38	\$	100,223	\$	103,929	\$	143,535 8.00	FTE count for positions listed above
			2.41		4.30		4.30		6.00		0.00		8.00	FTE count for positions listed above
Benefits														
State Teachers Retirement System (ST	RS)													
Certificated contributions	3101		-		1,836		1,898		1,964		2,038		2,116	
Noncertificated contributions	3102		-		-		-		-		-		-	
STRS Subtotal	3100	\$	-	\$	1,836	\$	1,898	\$	1,964	\$	2,038	\$	2,116	
B.I.I. 5.1. 5.1. 10.1.	DED C'													
Public Employees Retirement System (														
Certificated contributions  Noncertificated contributions	3201		-		4 000		4.040		- / 707		-		- 0.770	
Noncertificated contributions	3202		-		4,202		4,340		6,737		6,984		9,668	
PERS Subtotal	3200	\$	-	\$	4,202	\$	4,340	\$	6,737	\$	6,984	\$	9,668	
Old Age, Survivors, Disability, and Hea	Ith Insura	ance	(OASDI)											
Medicare, certificated contributions	3301		-		323		334		345		358		372	
Medicare, noncertificated contributions	3302		394		979		1,011		1,453		1,507		2,081	
Social Security, noncertificated contribu	3302		1,675		4,185		4,323		6,214		6,444		8,899	
OASDI Subtotal	3300	\$	2,069	\$	5,486	\$	5,668	\$	8,012	\$	8,309	\$	11,352	
														ı

#### Title I Program Budget and Reconciliation Worksheet

Fisc Budget Type	al Year SACS Code	Una	12–13 nudited ctuals	Pr	013–14 ojected Budget	Pro	14–15 jected udget	Р	2015–16 rojected Budget	Pr	016–17 rojected Budget	Pr	017–18 ojected Budget	Comments
PROGRAM DETAILS, continued														
Health Benefit Costs (HDV)														
Number of Benefit-Earning Certificated FTEs in thi Number of Benefit-Earning Classified FTEs in this	•		-		0.50 2.00		0.50 2.00		0.50 3.00		0.50 3.00		0.50 4.00	Health-benefit eligible FTE count for positions listed above.
Combined HDV estimate, certificated co	3401		-		3,089		3,240		3,420		3,600		3,780	
Combined HDV estimate, noncertificate	3402		-		12,357		12,960		20,520		21,600		30,240	
HDV Subtotal	3400	\$	-	\$	15,447	\$	16,200	\$	23,940	\$	25,200	\$	34,020	
State Unemployment Insurance (SUI/SE	F)													
Certificated contributions	3501		-		245		253		262		272		282	
Noncertificated contributions	3502	_	274	_	743		767	_	1,102	_	1,143	_	1,579	
SUI/SEF Subtotal	3500	\$	274	\$	987	\$	1,020	\$	1,364	\$	1,415	\$	1,861	
Worker's Compensation Insurance (WC	)													
Certificated contributions  Noncertificated contributions	3601 3602		- 556		478 1,451		494 1,499		512 2,154		531 2,234		551 3,085	
WC Subtotal	3600	\$	556	\$	1,929	\$	1,993	\$	2,666	\$	2,765	\$	3,637	
Subtotal All Benefit Costs	3000	\$	2,899	_	29,886		31,118	_	44,683		46,711	_	62,655	
Books & Supplies			<u> </u>						·				·	
Title I Instructional Supplies	0		-		25,000		25,600		26,200		26,900		27,700	
Other (Identify)	4400		-		-		-		-		-		-	
Subtotal Books & Supplies	4000	\$	-	\$	25,000	\$	25,600		26,200		26,900		27,700	
Operating Costs Travel and Conference	5200							No	Operating (	Costs	budgeted	to thi	s program	
Other (Identify)	5x00		-		-		-		-		-		-	
Subtotal Operating Costs	5000	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	
Capital Costs								/	Vo Capital (	Costs	budgeted	to thi	s program	
Other (Identify)	6x00		-		-		-		-		-		-	
Other (Identify)	6x00	Φ.	-		-		-		-	φ.	-	•	-	
Subtotal Capital Costs	6000	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	
Subtotal Expenses		\$	30,061	\$	144,636	\$	149,445	\$	194,906	\$	202,240	\$	259,539	

#### SELPA Funding (Federal) Program Budget and Reconciliation Worksheet

Fisca Budget Type	al Year SACS Code	2012–1 Unaudit Actual	ed	2013-14 Projected Budget	2014-15 Projected Budget	Pi	2015–16 rojected Budget	Pro	116–17 Djected udget	Pr	017–18 ojected Budget	Comments
PROGRAM SUMMARY												
REVENUES												
SELPA Funding (Federal)			137	\$ 57,137	\$ 57,137	\$	57,137	\$	57,137	\$	57,137	
Carryover from Prior Year			940	¢ E7 127	¢ E7 127	¢	57,137	¢	- E7 127	¢	- E7 127	
TOTAL REVENUES  EXPENDITURES		\$ 00,	)77	\$ 57,137	\$ 57,137	Þ	37,137	Þ	57,137	Þ	57,137	
	1000-1999	\$ 45,	341	\$ 22,405	\$ 23,160	\$	29,956	\$	31,089	\$	38,742	
	2000-2999		-	14,440	14,915		18,005		18,673		22,147	
, ,	3000-3999	19,	953	13,851	14,431		18,162		18,998		23,195	
• •	1000-4999		-	1,950	2,000		2,050		2,100		2,150	
	5000-5999 5000-6999		-	13,000	13,250		13,750 -		14,250		14,750 -	
TOTAL EXPENDITURES		\$ 65,	795	\$ 65,645	\$ 67,756	\$	81,924	\$	85,110	\$	100,984	
PROGRAM SURPLUS/(DEFICIT)		\$ (	717)	\$ (8,508)	\$ (10,619)	\$	(24,787)	\$	(27,973)	\$	(43,847)	
PROGRAM DETAILS												
Expenses												
Certificated Employee Compensation												
Teacher – Special Education	1111	45,	341	22,250	23,000		29,750		30,875		38,475	25% apportionment to this Program
Day-to-Day Substitutes	1130			155	160		206		214		267	25% apportionment to this Program
Certificated Subtotal		\$ 45,	341	\$ 22,405	\$ 23,160	\$	29,956	\$	31,089	\$	38,742	
Number of Certificated FTEs in this Progam			1.00	0.50	0.50		0.63		0.63		0.75	FTE count for positions listed above
Classified Employee Compensation												
Classified Wage Costs (Hourly Employees) Paraprofessional Aide, Special Educatic				14,440	14,915		18,005		18,673		22,147	25% apportionment to this Program
Other (Identify)	2.02		-	-	-		-		-		-	zon apportuoriment to uno riogram
Classified Wage Subtotal	2000	\$	-	\$ 14,440	\$ 14,915	\$	18,005	\$	18,673	\$	22,147	
Classified Subtotal	2000	\$	-	\$ 14,440	\$ 14,915	\$	18,005	\$	18,673	\$	22,147	
Number of Classified FTEs in this Progam			-	0.75	0.75		0.88		0.88		1.00	FTE count for positions listed above
Benefits												
State Teachers Retirement System (STR	·S)											
Certificated contributions	3101	3.	782	1,848	1,911		2,471		2,565		3,196	
Noncertificated contributions	3102	-,		-	-		-,		-,		-	
STRS Subtotal	3100	\$ 3,	782	\$ 1,848	\$ 1,911	\$	2,471	\$	2,565	\$	3,196	
Public Employees Retirement System (P	PERS)											
Certificated contributions	3201			-	-		-		-		-	
Noncertificated contributions	3202			1,652	1,707		2,060		2,137		2,534	
PERS Subtotal	3200	\$	-	\$ 1,652	\$ 1,707	\$	2,060	\$	2,137	\$	2,534	
Old Age, Survivors, Disability, and Healt	th Insura	nce (OAS	DI)									
Medicare, certificated contributions	3301	-	515	325	336		434		451		562	
Medicare, noncertificated contributions	3302		-	209	216		261		271		321	
Social Security, noncertificated contribut	3302		-	895	925		1,116		1,158		1,373	
OASDI Subtotal	3300	\$	515	\$ 1,430	\$ 1,477	\$	1,812	\$	1,879	\$	2,256	

#### SELPA Funding (Federal) Program Budget and Reconciliation Worksheet

Fisc Budget Type	sal Year SACS Code	Un	012–13 naudited actuals	Pr	013–14 rojected Budget	2014–15 Projected Budget		2015–16 Projected Budget	Pro	016–17 ojected udget	Pr	017–18 ojected Budget	Comments
PROGRAM DETAILS, continued													
Health Benefit Costs (HDV)  No. of Benefit-Earning Certificated FTEs in this Pro	ogam		1.00		0.50	0.5	0	0.63		0.63		0.75	Health-benefit eligible FTE count for positions
No. of Benefit-Earning Classified FTEs in this Prog	•		-		0.75	0.7		0.88		0.88		1.00	listed above.
Combined HDV estimate, certificated co Combined HDV estimate, noncertificate			14,381 -		3,089 4,634	3,240 4,860		4,275 5,985		4,500 6,300		5,670 7,560	Estimated cost based on Health-benefit eligible FTE count
HDV Subtotal	3400	\$	14,381	\$	7,723	\$ 8,10	) \$	10,260	\$	10,800	\$	13,230	
State Unemployment Insurance (SUI/SE	F)												
Certificated contributions	3501		190		246	25	5	330		342		426	
Noncertificated contributions	3502		-		159	16-	4	198		205		244	
SUI/SEF Subtotal	3500	\$	190	\$	405	\$ 419	9 \$	528	\$	547	\$	670	
Worker's Compensation Insurance (WC	)												
Certificated contributions	3601		985		482	498	3	644		668		833	
Noncertificated contributions	3602		-		310	32	1	387		401		476	
WC Subtotal	3600	\$	985	\$	792	\$ 818	3 \$	1,031	\$	1,070	\$	1,309	
Subtotal All Benefit Costs	3000	\$	19,953	\$	13,851	\$ 14,43	1 \$	18,162	\$	18,998	\$	23,195	
Books & Supplies													
Special Education Supplies	4307		-		-	-		-		-		-	25% apportionment to this Program
Special Education Equipment	4400		-		1,950	2,000		2,050		2,100			25% apportionment to this Program
Subtotal Books & Supplies	4000	\$	-	\$	1,950	\$ 2,000	) \$	2,050	\$	2,100	\$	2,150	
Operating Costs													
SpEd Psychologist	5100		-		5,000	5,000		5,250		5,500			25% apportionment to this Program
SpEd Speech Pathologist Special Education Services	5100		-		6,500 1,500	6,750 1,500		7,000 1,500		7,250 1,500		7,500 1,500	25% apportionment to this Program 25% apportionment to this Program
<del>'</del>	5811	_	-	_			_				_		25% apportionment to this Program
Subtotal Operating Costs	5000	\$	•	\$	13,000	\$ 13,25	J \$			14,250		14,750	
Capital Costs		_		_		•		No Capital (		budgeted		s program	
Subtotal Capital Costs	6000	\$	•	\$	-	\$ -	\$	-	\$	•	\$	-	
Subtotal Expenses		\$	65,795	\$	65,645	\$ 67,75	5 \$	81,924	\$	85,110	\$	100,984	

#### Special Education SELPA Funding Program Budget and Reconciliation Worksheet

Fisca Budget Type	al Year SACS Code	Uı	2012–13 naudited Actuals	P	2013–14 rojected Budget	P	2014–15 rojected Budget	P	2015–16 rojected Budget	P	2016–17 Projected Budget	P	2017–18 rojected Budget	Comments
PROGRAM SUMMARY														
REVENUES  Special Education SELPA Funding		\$	162,408	¢	162,408	\$	162,408	¢	162,408	¢	162,408	¢	162,408	
Carryover from Prior Year		Φ	102,400	Φ	5,021	Ф	102,400	Φ	102,400	Ф	102,400	φ	102,400	
TOTAL REVENUES		¢.	1/2 /00	¢		¢	1/2 /00	¢	1/2 /00	¢	1/2 /00	¢	1/2 /00	
-		\$	162,408	Þ	167,429	Þ	162,408	Þ	162,408	Þ	162,408	Þ	162,408	
EXPENDITURES  Certificated Salaries	1000 1000	d.	1,250	¢	69,790	¢	72,085	¢	92,757	¢	04 201	¢	119,474	
	1000-1999 2000-2999		63,779	Ф	43,319	Ф	44,744	Ф	54,016	Ф	96,201 56,020	Þ	66,442	
	3000-2999 3000-3999		23,947		41,885		43,631		54,860		57,373		70,005	
'. *	1000-3777		9,777		18,550		19,000		19,450		20,000		20,550	
	5000-5999		58,634		39,000		39,750		41,250		42,750		44,250	
	5000-6999		-		-		-		-		-		-	
TOTAL EXPENDITURES		\$	157,387	\$	212,544	\$	219,211	\$	262,333	\$	272,344	\$	320,721	
PROGRAM SURPLUS/(DEFICIT)		\$	5,021	_	(45,115)		(56,803)		(99,925)		(109,936)		(158,313)	
PROGRAM DETAILS		<u> </u>	0,021	Ť	(10,110)	*	(00,000)	Ť	(77,720)	<u> </u>	(107,700)	Ť	(100,010)	
TROOKAW BETAILS														
Expenses														
Certificated Employee Compensation														
Teacher – Special Education	1111		-		66,750		69,000		89,250		92,625		115,425	75% apportionment to this Program
Day-to-Day Substitutes	1130		-		1,391		1,436		1,858		1,927		2,400	75% apportionment to this Program
Teacher/Program Administrator Stipend	1150													
Accelerated Reading and STAR Reac	1150		-		135		135		135		135			10% apportionment to this Program
CELD	1150		-		48		48		48		48			8% apportionment to this Program
Middle School ELA Academic Interver	1150		-		120		120		120		120			10% apportionment to this Program
Middle School Mathematics Academic	1150		-		96		96		96		96			8% apportionment to this Program
Student Study Team (SST) and 504 F	1150	_	1,250	_	1,250	_	1,250	_	1,250		1,250	_		100% apportionment to this Program
acher/Program Administrator Stipends	1150	\$	1,250	_	1,649		1,649		1,649		1,649		1,649	
Certificated Subtotal		\$	1,250	\$	69,790	\$	<b>72,085</b>	\$		\$	96,201	\$	119,474	ETE count for positions listed above
Number of Certificated FTEs in this Progam Classified Wage Costs (Hourly Employees)	١		•		1.50		1.50		1.88		1.88		2.25	FTE count for positions listed above
Paraprofessional Aide, Special Educatic			63,779		43,319		44,744		54,016		56,020		66 442	75% apportionment to this Program
Other (Identify)	2102		-		-		-		-		-		-	7070 apportioniment to this 1 region
Classified Wage Subtotal	2000	\$	63,779	\$	43,319	\$	44,744	\$	54,016	\$	56,020	\$	66,442	
Classified Subtotal	2000	\$	63,779		43,319		44,744		54,016		56,020		66,442	
Number of Classified FTEs in this Progam			-	_	2.25		2.25	•	2.63		2.63	_	3.00	FTE count for positions listed above
Benefits														
State Teachers Retirement System (STR	·S)													
Certificated contributions	3101		103		5,758		5,947		7,652		7,937		9,857	
Noncertificated contributions	3102		-		-				-		-		-	
STRS Subtotal	3100	\$	103	\$	5,758	\$	5,947	\$	7,652	\$	7,937	\$	9,857	
Public Employees Retirement System (F														
Certificated contributions  Noncertificated contributions	3201		- 9,237		- 4,957		- E 120		- 6,181		- 410		- 7,602	
	3202					_	5,120			_	6,410			
PERS Subtotal	3200	\$	9,237	\$	4,957	\$	5,120	\$	6,181	\$	6,410	\$	7,602	
Old Age, Survivors, Disability, and Healt	th Insura	ance	(OASDI)											
Medicare, certificated contributions	3301		18		1,012		1,045		1,345		1,395		1,732	
Medicare, noncertificated contributions	3302		925		628		649		783		812		963	
Social Security, noncertificated contribut														
Social Security, noncertificated contribu	3302		5,346		2,686		2,774		3,349		3,473		4,119	

#### Special Education SELPA Funding Program Budget and Reconciliation Worksheet

Fisca Budget Type	al Year SACS Code	ıU	2012–13 naudited Actuals	P	2013–14 rojected Budget	Pr	014–15 ojected Budget	P	2015–16 rojected Budget	P	2016–17 rojected Budget	P	2017–18 rojected Budget	Comments
PROGRAM DETAILS, continued														
Health Benefit Costs (HDV)														
Number of Benefit-Earning Certificated FTEs in this	ŭ		-		1.50		1.50		1.88		1.88		2.25	Health-benefit eligible FTE count for positions
Number of Benefit-Earning Classified FTEs in this F Combined HDV estimate, certificated co	-		1.00		2.25 9,268		2.25 9,720		2.63 12,825		2.63 13,500		3.00 17,010	listed above.
Combined HDV estimate, certificated ed	3402		6,023		13,902		14,580		17,955		18,900		22,680	Estimated cost based on Health-benefit eligible FTE count
HDV Subtotal	3400	\$	6,023	\$	23,170	\$	24,300	\$	30,780	\$	32,400	\$	39,690	
State Unemployment Insurance (SUI/SEI	F)													
Certificated contributions	3501		-		768		793		1,020		1,058		1,314	
Noncertificated contributions	3502		506		477		492		594		616		731	
SUI/SEF Subtotal	3500	\$	506	\$	1,244	\$	1,285	\$	1,615	\$	1,674	\$	2,045	
Worker's Compensation Insurance (WC)	ı													
Certificated contributions	3601		-		1,500		1,549		1,994		2,068		2,568	
Noncertificated contributions	3602		1,789		931		962		1,161		1,204		1,428	
WC Subtotal	3600	\$	1,789	\$	2,431	\$	2,511	\$	3,155	\$	3,272	\$	3,996	
Subtotal All Benefit Costs	3000	\$	23,947	\$	41,885	\$	43,631	\$	54,860	\$	57,373	\$	70,005	
Books & Supplies														
Special Education Books	4100		6,406		-		-		-		-		-	
Special Education Materials	4300		3,371				-		- ( 150		- 4 200		- 450	7E0/ enpertionment to this Dream
Special Education Equipment Other Replacement Allocation	4400		-		5,850 12,700		6,000 13,000		6,150 13,300		6,300 13,700			75% apportionment to this Program
- <u></u>	4400												14,100	
Subtotal Books & Supplies	4000	\$	9,777	\$	18,550	<b>&gt;</b>	19,000	\$	19,450	<b>&gt;</b>	20,000	<b>3</b>	20,550	
Operating Costs					45.000		45.000		45.750		4.500		47.050	
SpEd Psychologist	5100		20,000		15,000		15,000		15,750		16,500			75% apportionment to this Program
SpEd Speech Pathologist	5100		25,499		19,500		20,250		21,000		21,750			75% apportionment to this Program
Travel and Conference	5200		3,448		-		-		-		-		-	
Copier (lease/rental/repair)	5604		3,688		4 500		4 500		4 500		4 500			7E0/ apportionment to this Dragram
Special Education Services Student Testing & Assessment	5811 5812		5,921 78		4,500		4,500		4,500		4,500		4,500	75% apportionment to this Program
Subtotal Operating Costs	5000	\$	58,634	\$	39,000	\$	39,750	\$	41,250	\$	42,750	\$	44,250	
Capital Costs			33,001	Ť	3.,000	Ť	0.,,00		<u> </u>		s budgeted			
Subtotal Capital Costs	6000	\$	-	\$		\$	-	\$	- -	\$	-	\$	- p. og. am	
Subtotal Expenses		\$	157,387	\$	212,544	\$	219,211	\$	262,333	\$	272,344	\$	320,721	

#### Key Variables Worksheet — State Funding Data

Fiscal Year			012–13 audited		013–14 ojected		014–15 rojected		015–16 ojected		2016–17 rojected		2017–18 rojected		
Budget Type	Use?	Α	ctuals	В	Budget	E	Budget	Е	Budget		Budget		Budget	Last Update	Comments
Financial Projection Factors															
Statutory COLA		3	3.24%		1.57%		1.80%		2.30%		2.50%		2.70%	7/15/2013	(used to project annual revenue increases)
California Consumer Price Index (CA CPI)			2.15%	2	2.00%		2.30%		2.50%		2.70%		2.80%	7/15/2013	(used to project annual expense increases)
Charter Caharl Coursel Down and Plants	S1	A II	*										Datas		allowing to the description of any deficit for the
Charter School General Purpose Block C Grades K-3 Rate	rant . Y			¢	5,192	¢	E 20E	¢	5,407	¢	5,542	¢	5,692		ual/projected values AFTER application of any deficit factors
Grades K-3 Rate Grades 4-6 Rate	Υ Υ	\$ \$	5,109 5,187		5,192 5,274		5,285 5,369		5,407		5,542		5,692 5,781		Annual revenue per P-2 ADA Annual revenue per P-2 ADA
Grades 7-8 Rate	Y	\$	5,346		5,433		5,531		5,658		5,799		5,761		Annual revenue per P-2 ADA  Annual revenue per P-2 ADA
Grades 7 6 Nate	•	Ψ	0,010	Ψ	0,100	Ψ	0,001	Ψ	0,000	Ψ	0,177	Ψ	0,700	0/2//2015	Timudi Tevende per 1 2 Non
Charter School Categorical Block Grant	Alloca	ations	s *										Rates	shown are acti	ual/projected values AFTER application of any deficit factors
All Grades	Υ	\$	412	\$	418	\$	426	\$	435	\$	446	\$	458	6/27/2013	Annual revenue per P-2 ADA
California Lottery	.,		20.04	Φ.	20.00		20.00	Φ.	20.00			_			Statutory COLA, depending instead on actual lottery sales.
Restricted Funds – Prop 20: Instructional M Unrestricted Funds – Non-Prop 20	Y Y	\$	30.34		30.00 124.00		30.00		30.00		30.00		30.00		Annual revenue per prior year actual ADA
Unirestricted Funds – Non-Prop 20	Y	\$	125.42	\$	124.00	\$	126.00	<b>\$</b>	126.00	\$	126.00	\$	126.00	7/15/2013	
CA Primary (K-3) Class Size Reduction (	E.C. 5	2120	et seq.)						Fund	ding	closed to	scho	ools not op	en by 2008-09	through 2013-14 or end of categorical flexibility if extended
Full Day Program	Υ	\$	1,106	\$	723	\$	736	\$	753	\$	772	\$	793	7/15/2013	Annual revenue per pupil in program, grades K-3
In Lieu of Economic Impact Aid (revised	nor A	D100	01 1000 6	nd C	CD 1121 i	n 20	nn4\ *								
Per Eligible Student (ED + EL + bonus fact		\$	325		338		338	\$	344	\$	352	\$	361	6/5/2013	
(a) minimum grant amount, 1-9 students	Ϋ́	\$	5,527		5,749		5,749		5,852		5,987		6,137	6/5/2013	For schools with fewer than 10 qualifying pupils
(b) minimum grant, 10 or more students	Ϋ́	\$	8,340		8,676		8,676		8,832		9,035		9,261	6/5/2013	For schools with 10 or more qualifying pupils
(2)g.a.n., 10 or more etauerne	•	*	0,0.0	*	0,0,0	*	0,0.0	*	0,002	*	7,000	*	,,201	0/0/2010	r or concord than to or more quantying papie
Other State Programs															
Arts and Music Block Grant *															
Funding per K-12 ADA participant	Υ	\$	16.15		16.42		16.78		17.18		17.64		18.15		Annual revenue per P-2 ADA
Minimum Grant (20+ students)	Υ	\$	3,390		3,450		3,530		3,610		3,710		3,820	4.4.0000	
Mandated Programs Block Grant		\$	14.00		24.00		24.43		24.99		25.61		26.30	1/15/2013	Funding per prior year ADA.
Mentor Support *	Υ	\$	5,576	\$	5,668	\$	5,793	\$	5,932	\$	6,092	\$	6,269		Per qualified mentor

<sup>\*</sup> NOTE: These programs will be folded into the Local Control Funding Formula (LCFF) as soon as that program is implemented (CDE projects first iteration of LCFF implementation to be ready by P-2 certification in June 2013-14)

#### ${\it Key \, Variables \, Worksheet - School \, Staffing \, Data}$

Fiscal Year Budget Type	2012–13 Unaudited Actuals	2013-14 Projected Budget	2014-15 Projected Budget	2015-16 Projected Budget	2016–17 Projected Budget	2017–18 Projected Budget	Comments
Certificated Staffing (FTEs)							
Teacher:Pupil Staffing Ratios							
Teachers – Regular Program							
Grades K-3 Grades 4-5	1/22 1/28	1/22 1/28	1/22 1/28	1/22 1/29	1/22 1/29	1/22 1/29	
Grades 4–5 Grades 6–8	1/28	1/28	1/28	1/29	1/29	1/29	
Grades 0 0	1732	1752	1752	1751	1751	1751	
Teacher Staffing Projection (FTEs)	)						
Teachers - Regular Program							
Kindergarten	3.00	3.00	3.00	3.00	3.00	3.00	
1st Grade	3.00	3.00	3.00	3.00	3.00	3.00	
2nd Grade	2.00	3.00	3.00	3.00	3.00	3.00	
3rd Grade	2.00	3.00	3.00	3.00	3.00	3.00	
4th Grade	2.00	2.00	2.00	2.00	2.00	2.00	
5th Grade	2.00	2.00	1.00	2.00	2.00	2.00	
6th Grade	1.00	1.00	2.00	2.00	2.00	2.00	
7th Grade	1.00	1.00	1.00	1.00	2.00	2.00	
8th Grade	1.00	1.00	1.00	1.00	1.00	2.00	
Subtotal, Regular Programs	17.00	19.00	19.00	20.00	21.00	22.00	
Teachers – Other Certificated (E	lectives, Spec						
Special Education	1.00	2.00	2.00	2.50	2.50	3.00	Resource Specialist
Title I Teacher	-	0.50	0.50	0.50	0.50	0.50	
Subtotal, Other Certificated Teachers	1.00	2.50	2.50	3.00	3.00	3.50	
Total All Teachers	18.00	21.50	21.50	23.00	24.00	25.50	
Other Certificated Employee	Staffing (F	ΓEs)					
School Administrator Staffing							
Assistant Executive Director		0.50	1.00	1.00	1.00	1.00	
Executive Director	1.00	1.00	1.00	1.00	1.00	1.00	
Certificated (Non-Teaching) FTEs	1.00	1.50	2.00	2.00	2.00	2.00	
Total Certificated Staff	19.00	23.00	23.50	25.00	26.00	27.50	
Certificated Staff Earning Health Benefits	19.00	22.00	23.00	24.00	25.00	27.00	Head count

#### ${\it Key \, Variables \, Worksheet - School \, Staffing \, Data}$

Fiscal Year	2012–13 Unaudited	2013-14 Projected	2014–15 Projected	2015–16 Projected	2016–17 Projected	2017–18 Projected	
Budget Type	Actuals	Budget	Budget	Budget	Budget	Budget	Comments
Classified Employee Staffing	(FTEs)						
Classified Salaried Staff							
Administrator Staffing							
Chief Operations Officer	1.00	1.50	1.00	1.00	1.00	1.00	2nd position training under DB during Jan to Jun 2014
Business Services Director	-	-	-	-	-	-	
Clerical, Technical & Other Office Office Clerk	Employee Sta 0.92	<b>ffing</b> 0.92	0.92	0.92	0.92	0.02	11 mo. Assignment
Records Clerk	0.92	0.92	0.92	0.92	0.92		11 mo. Assignment
Secretary		1.00	1.00	1.00	1.00		12 mo. Assignment
Total Salaried Site Staff	2.83	4.33	3.83	3.83	3.83	3.83	
Classified Hourly Staffing Assignr	ments (hrs/dav	n)					
Non-Certificated Instructional Staf		•					
Title I Instructional Aide	5.00	16.00	16.00	24.00	24.00	32.00	100% to 3010 Title I 75% to 6500 SpEd; 25% to 3310
Paraprofessional Aide, Special Ed	29.00	24.00	24.00	28.00	28.00	32.00	SpEd
Pupil Support Staffing							
Food Service Worker	-	8.00	8.00	8.00	8.00	8.00	
Custodian	8.00	16.00	16.00	16.00	16.00	16.00	11 mo. Assignment; 4 hr to NSLP
Other Classified Employee Staffin		4.4.05	44.05	10.05	10.05	07.05	5550
Noon Duty I Noon Duty II	14.25	14.25 4.75	14.25 4.75	19.25 4.75	19.25 4.75		not in PERS not in PERS
Subtotal Hourly FTE	7.03	10.38	10.38	12.50	12.50	15.00	not in t ENO
	0.07	1471	14.01	1/ 22	1/ 22	10.00	
Total Classified Staff	9.86	14.71	14.21	16.33	16.33	18.83	
Total All Staff	28.86	37.71	37.71	41.33	42.33	46.33	
Classified Staff Earning Health Benefits	6.00	9.00	9.00	9.00	9.00	9.00	

#### ${\it Key \, Variables \, Worksheet - Staff \, Compensation \, Data}$

Fisc	al Year	2012	-13	20	013–14	2	014–15	2	015–16		2016–17	2	2017–18	
Budget Type	SACS	Unauc Actu			ojected Budget		ojected Budget		rojected Budget		rojected Budget		rojected Budget	Comments
Salary and Wage COLA Table	Code	Actu	ais		uugei		buugei		Buuget		Buuget		Buuget	all wage increases are per Salary COLA
CA CPI (reference value)			2.2%		2.0%		2.3%		2.5%		2.7%		2.8%	copied from KV_State
School Seniority COLA			1.0%		1.0%		1.0%		1.0%		1.0%		1.0%	annual retention increase
Subtotal			3.2%		3.0%		3.3%		3.5%		3.7%		3.8%	sum of preceding components
Maximum COLA School will pay			5.0%		5.0%		5.0%		5.0%		5.0%		5.0%	(limit for cost containment)
Total Annual Salary COLA			3.2%		3.0%		3.3%		3.5%		3.7%		3.8%	
Teacher Salaries	11xx													
Average Teacher Cost – Regular	1101	\$ 43	3,219	\$	44,500	\$	46,000	\$	47,600	\$	49,400	\$	51,300	
Day to Day Substitute Teacher Cost per Day	1130	\$	120	\$	124	\$	128	\$	132	\$	137	\$	142	
Other Teacher Salaries	1101													
Teacher – Special Education	1111	\$ 47	7,091	\$	44,500	\$	46,000	\$	47,600	\$	49,400	\$	51,300	75% to 6500 SpEd; 25% to 3310 SpEd
Teacher – Title I	1121	\$ 47	7,091	\$	44,500	\$	46,000	\$	47,600	\$	49,400	\$	51,300	100% to 3010 Title I
School Administrator Salaries	13xx													
Assistant Executive Director	1351	\$	_	\$	70,000	\$	72,300	\$	74,800	\$	77,600	\$	80,500	
Executive Director	1321		3,000		90,600	\$	93,600		96,900	\$	100,500		104,300	
Classified Employee Salaries	2000-2999	)												
Administrator Salaries	23xx													
Chief Operations Officer	2341	\$ 60	),514	\$	62,300	\$	64,400	\$	66,700	\$	69,200	\$	71,800	
Business Services Director	23x1	\$		\$	-	\$	-	\$	-	\$	-	\$	- 1,000	
Clerical, Technical & Other Office		Ť		Ť		,		Ť		,		Ť		
Office Clerk	2491	\$ 35	5,204	\$	32,640	\$	33,700	\$	34,900	\$	36,200	\$	37,600	
Records Clerk	2481		5,204	\$	35,607	\$		\$	38,100	\$	,	\$	41,000	
Secretary	2471	\$	-	\$	25.872	\$	26,700		27,600	\$		\$	29,700	
,		,					-,		,		.,		,	
Classified Hourly Staff Wage Rate	s (\$/hr)													
Non-Certificated Instructional Wa	21xx													
Title I Instructional Aide	2112	\$	9.00	\$	12.75	\$	13.17	\$	13.63	\$	14.13	\$	14.67	100% to 3010 Title I
Paraprofessional Aide, Special Ec	2132	\$ 1	3.37	\$	13.37	\$	13.81	\$	14.29	\$	14.82	\$	15.38	75% to 6500 SpEd; 25% to 3310 SpEd
Pupil Support Salaries	22xx													
Food Service Worker	2252	\$	-	\$	11.00	\$	11.36	\$	11.76	\$	12.20	\$	12.66	
Custodian	2262	\$ 1	1.00	\$	13.00	\$	13.43	\$	13.90	\$	14.41	\$	14.96	2012-13 position was not filled until Sep
Other Classified Employee Wage	29xx													
Noon Duty I	2902	\$	8.00	\$	8.75	\$	9.04	\$	9.36	\$	9.71	\$	10.08	
Noon Duty II	2902	\$	8.25	\$	9.75		10.07	\$	10.42		10.81	\$	11.22	Employee(s) with longevity bonus

#### Key Variables Worksheet — Employee Benefit Cost Rate Data

Fisc	al Year	2012–13	2013–14	2014–15	2015–16	2016–17	2017–18	
Budget Type	Use?	Unaudited Actuals	Projected Budget	Projected Budget	Projected Budget	Projected Budget	Projected Budget	Comments
Retirement Plan Contribution R	ates							
State Teachers Retirement Syste	Υ	8.25%	8.25%	8.25%	8.25%	8.25%	8.25%	paid to all qualifying certificated employees
Public Employees Retirement Sy	Υ	11.42%	11.44%	11.44%	11.44%	11.44%	11.44%	paid to all qualifying classified employees
Social Security (OASDI)	Υ	6.20%	6.20%	6.20%	6.20%	6.20%	6.20%	paid to all qualifying classified employees
Other Mandatory Benefits								
Medicare	Υ	1.45%	1.45%	1.45%	1.45%	1.45%	1.45%	No limit on contribution; both employee and employer must pay.
State Unemployment (SUI/SEF)	Υ	1.05%	1.10%	1.10%	1.10%	1.10%	1.10%	This tax is calculated against ALL wages.
Worker's Compensation (WC)	Υ	2.15%	2.15%	2.15%	2.15%	2.15%	2.15%	
Health Benefits								
Annual Health Benefits COLA	n/a	-6.1%	5.0%	5.0%	5.0%	5.0%	5.0%	
Combined HDV estimate	Υ	\$ 527	\$ 515	\$ 540	\$ 570	\$ 600		Combined monthly award per 0.75+FTE for health, dental & vision benefits.

#### Key Variables Worksheet — Books & Supplies

Fisc	Fiscal Year		3	2013–14	2014–15		2	2015–16		2016–17		017–18	
	SACS	Unaudit		Projected		ojected		ojected	•			ojected	
Budget Type	Code	Actual	S	Budget	E	Budget		Budget	Е	Budget		Budget	Comments
Approved Textbooks and Core Curricu	ıla Mate	rials											
New Textbooks (students)	4100	\$		\$ 70.00	\$	71.61	\$	73.40	\$	75.38	\$	77.49	Annual amount per new student
Replacement Textbooks (students)	4100	\$ 85	71	\$ 87.43	\$	89.44	\$	91.68	\$	94.16	\$	96.80	Annual amount per student; 10% replacement
Other (Common Core Standards)	4100			35,000		35,000		-		-		-	Annual amount for all texts
Other (Follet/HM updates)	4100	41,9	49	-		-		-		-		-	Annual amount for all texts
Other (Textbook updates)	4100			-		-		20,000	\$	20,500		21,100	Annual amount for all texts
Books and Other Reference Materials	4200												
Library Books	4200	\$		\$ 2,000	\$	2,000	\$	2,100	\$	2,200	\$	2,300	Annual amount
Other (Identify)	4200			-		-		-		-		-	Annual amount
Materials and Supplies	4300												
Custodial Supplies	4301	\$ 30	03	\$ 30.63	\$	31.33	\$	32.11	\$	32.98	\$	33.90	Annual amount per student
Instructional Supplies (students)	4302	55	10	56.20		57.49		58.93		60.52		62.21	Annual amount per student
Office Supplies (students)	4303	39	68	40.48		41.41		42.45		43.60		44.82	Annual amount per student
Other Materials & Supplies (students)	4304	22	81	-		-		-		-		-	Annual amount
Non Capitalized Equipment	4400												
Other Replacement Allocation	4400	\$		\$ 12,700	\$	13,000	\$	13,300	\$	13,700	\$	14,100	Annual amount; 100% to 6500 SpEd
Classroom Updates	4400			15,000		15,300		15,700		16,100		16,600	
Special Education Equipment	4400			7,800		8,000		8,200		8,400		8,600	Annual amount; 75% to 6500 SpEd; 25% to 3310 SpEd
Food for Student Nutrition	4700												
After-School Program Snacks	4700	\$		\$ -	\$	-	\$	-	\$	-	\$	-	Daily amount per student
Other (Identify)	4700			-		-		-		-		-	

#### Key Variables Worksheet — Operating Costs

Fisc Budget Type			12–13 audited ctuals	udited Projected		2014–15 Projected Budget		2015–16 Projected Budget		2016–17 Projected Budget		2017–18 Projected Budget		Comments
Personal Services of Instructional Consu	Itants, L	ectu	ers & Ot	hers	S									
Instructional Consultant	5101	\$	-	\$	-	\$	-	\$	-	\$	-	\$		Estimated monthly expense (10 mos/yr)
SpEd Psychologist	5100	_	2,000		2,000		2,000		2,100		2,200			Estimated monthly expense (10 mos/yr)
SpEd Speech Pathologist	5100	2	,549.93		2,600		2,700		2,800		2,900		3,000	Estimated monthly expense (10 mos/yr)
Travel and Conference														
Combined Estimate	5200	\$	9,188	\$	19,370	\$	10,000	\$	10,300	\$	10,600	\$	10,900	Estimated annual cost
Other (Identify)	5240		-		-		-		-		-		-	
Dues and Memberships														
(CCSA) California Charter Schools Assoc	5310	\$	1,400	\$	1,596	\$	1,756	\$	1,876	\$	2,012	\$		Estimated annual cost
(WASC) Western Association of Schools	5320		720		720		2,620		720		3,095		720	Estimated annual cost
Insurance														
Combined Estimate	5400	\$	71.80	\$	59.54	\$	63.88	\$	65.48	\$	67.25	\$	69.13	Estimated annual cost per pupil
Other (Identify)	54xx		-		-		-		-		-		-	Estimated annual cost
Operation and Housekeeping Services														
Security Alarm Monitoring Service	5501	\$	55	\$	56	\$	57	\$	58	\$	60	\$	62	Estimated monthly expense (12 mos/yr)
Pest Control Service	5504		90		92		94		96		99		102	Estimated monthly expense (12 mos/yr)
Utilities														
Electricity	5502	\$	2,641	\$	2,900	\$	3,390	\$	3,730	\$	4,100	\$	4,510	Estimated monthly expense
Gas	5503		123		140		160		180		200			Estimated monthly expense
Waste Disposal	5505		254		280		330		360		400			Estimated monthly expense
Water	5506		380		420		490		540		590		650	Estimated monthly expense

#### Key Variables Worksheet — Operating Costs

	SACS	Un	012–13 audited	,		2014–15 Projected		2015–16 Projected			•		017–18 ojected	
Budget Type (	Code	Α	ctuals	В	Budget		Budget		Budget	В	Budget	Budget		Comments
Rentals, Leases, Repairs and Noncapitalize	ed Impi	ove	ments											
Computers and Equipment (lease/rental/re	5604	\$	2,182	\$	2,372	\$	2,428	\$	2,552	\$	2,664	\$	2,802	Estimated monthly expense
HP computers			584		596		610		625		642		660	
new classroom equipment (printer, computer)			-		146		149		215		262		332	
Dell			1,151		1,174		1,201		1,231		1,264		1,299	28 laptops
Other (Identify)			447		456		468		481		496		511	misc per ACV
Copier (lease/rental/repair)	5604	\$	1,020	\$	1,040	\$	1,060	\$	1,090	\$	1,120	\$	1,150	Estimated monthly expense
Portable Classrooms (old lease)	5603		709		710		710		710		710		710	Estimated monthly expense
Portable Classrooms (no. of new lease units)			-		3		4		5		5		5	
Portable Classrooms (no. of replacement lease	e units)		-		-		-		3		6		9	
Portable Classrooms (unit cost of new leas€	5603		-		300		300		300		300		300	Estimated monthly expense
Property (repairs)	5602		1,853		2,723		2,790		2,860		2,940		3,020	Estimated monthly expense
Other (Network wiring upgrade)	5650		833		-		-		-		-		-	Estimated monthly expense
Professional/Consulting Services & Operat	ting Ex	pen	ses											
District (SBE) Financial Oversight Fee Ra	5805		1.0%		1.0%		1.0%		1.0%		1.0%		1.0%	Percentage of Combined State Grant funds
Accounting (QB Processing)	5801	\$	43	\$	44	\$	45	\$	46	\$	47	\$	48	Estimated monthly expense
Advertising	5802		396		375		380		390		400		410	Estimated monthly expense
Audit Services	5803		778		790		810		830		850		870	Estimated monthly expense
Breakfast Program	5816		45		45		46		47		48		49	Estimated annual cost per pupil
Business Services	5804		89,790		72,000		72,000		72,000		72,000		72,000	Estimated annual cost
IT/IS/Networking Services	5806		468		480		490		500		510		520	Estimated monthly expense
Janitorial Services	5815		715		-		-		-		-		-	Estimated monthly expense
Legal Services	5808		340		1,600		625		625		625		625	Estimated monthly expense
Miscellaneous Expenses	5826		462		-		-		-		-		-	Estimated annual cost
Professional Development	5809		-		10,000		10,000		10,000		10,000		10,000	Estimated annual cost
Sewer Assessment	5810		1,440		-		-		-		-		-	Estimated annual cost
Special Education Encroachment or Exce	5811		5,921		6,000		6,000		6,000		6,000		6,000	Estimated annual cost
Student Information Services	5813		5,880		6,000		6,140		6,290		6,460		6,640	Estimated annual cost
Student Testing & Assessment	5812		9.37		9.60		9.80		10.00		10.30		10.60	Estimated annual cost per pupil
Communications														
Postage and Shipping	5930	\$	257	\$	262	\$	268	\$	275	\$	282	\$	290	Estimated monthly expense
Telephone	5910		563		570		580		590		610			Estimated monthly expense

#### Key Variables Worksheet — Student Enrollment Data

Fiscal Year	2012–13	2013–14	2014–15	2015–16	2016–17	2017–18
	Actual CBEDS	Projected CBEDS	Projected CBEDS	Projected CBEDS	Projected CBEDS	Projected CBEDS
Summary of All Enrollment by Grade						
Kindergarten	60	66	66	66	66	66
1st Grade	58	66	66	66	66	66
2nd Grade	43	57	66	66	66	66
3rd Grade	38	46	57	66	66	66
4th Grade	34	38	46	57	66	66
5th Grade	33	36	38	46	57	66
6th Grade	30	32	36	38	46	57
7th Grade	31	32	32	32	38	46
8th Grade	23	26	32	32	32	38
Total	350	399	439	469	503	537
Summary of All Enrollment by Grade (	Group					
Grades K-3	199	235	255	264	264	264
Grades 4-6	97	106	120	141	169	189
Grades 7-8	54	58	64	64	70	84
Total	350	399	439	469	503	537

#### Key Variables Worksheet — ADA Data

Fiscal Year	2012–13 P-2 Actual	2013-14 P-2 Estimate	2014–15 P-2 Estimate	2015–16 P-2 Estimate	2016–17 P-2 Estimate	2017-18 P-2 Estimate
Total Combined ADA Ratio						
Grades K-3	1.01	0.95	0.95	0.95	0.95	0.95
Grades 4-6	1.03	0.95	0.95	0.95	0.95	0.95
Grades 7-8	0.91	0.95	0.95	0.95	0.95	0.95
Total ADA						
Grades K-3	201.34	223.30	242.30	250.80	250.80	250.80
Grades 4-6	99.69	100.70	114.00	134.00	160.60	179.60
Grades 7-8	49.06	55.10	60.80	60.80	66.50	79.80
Total ADA	350.09	379.10	417.10	445.60	477.90	510.20

#### Key Variables Worksheet — Student Demographics Data

Fiscal Year	2012–13	2013–14	2014–15	2015–16	2016–17	2017–18
	Actual	Projected	Projected	Projected	Projected	Projected
Variables	CBEDS	CBEDS	CBEDS	CBEDS	CBEDS	CBEDS
Special Population Data Counts						
English Language Learner	6.0	3.0	3.0	3.0	3.0	3.0
Federal Poverty Eligible	-	-	-	-	-	-
EIA Disadvantaged Pupil Count	6.0	3.0	3.0	3.0	3.0	3.0
= sum of prior-year EL and FP counts (exc	cept for Y1 for newly	opened charters, v	vhich use current-ye	ear projections),		
as reported through R30-LC Language Ce	nsus and Principal i	Apportionment Reve	enue software			
EIA Pupil Concentration Factor	-	-	-	-	-	-
concentration factor varies according to ho	ow much the EIA Dis	sadvantaged Pupil (	Count exceeds 50%	of total enrollment,	as reported by curr	ent-year CBEDS
Free Meal Eligible	137.0	156.0	172.0	184.0	197.0	210.0
Special Population Percentages						
English Language Learner	1%	1%	1%	1%	1%	1%
Federal Poverty Eligible	0%	0%	0%	0%	0%	0%
Free Meal Eligible	39%	39%	39%	39%	39%	39%

Note: English Language Learner Count is taken as of R-30 Spring Report, not October CBEDS Ridgecrest Charter School Budget:KV\_Pupils



# Ridgecrest Charter School Multi-Year Strategic Fiscal Plan, 2013–14 through 2017–18 Narrative of Budget Guidelines and Assumptions, Budget and Cash Flow Projections as of Sept 24, 2013

# **Outline of Multi-Year Strategic Fiscal Plan**

SUMMARY HIGHLIGHTS OF RIDGECREST CHARTER SCHOOL'S PETITION BUDGET PLAN: California Charter Schools, as public school agencies, operate on a fiscal year from July 1 to June 30<sup>th</sup>. After five years of authorization, Charter Schools submit a Petition for Charter Renewal. One of the required elements for the renewal is a comprehensive budget plan, along with assumptions for the Petition Renewal, and a 3-year cash flow projection. Along with these required components, Ridgecrest Charter School (RCS) is including a Budget Narrative to further clarify the Petition Budget.

Ridgecrest Charter School (RCS) relies on the State for a majority of its funding, as do all public charter schools and school districts in California. Seldom are the specifics of the state budget available to the School prior to the date the Governing Board must adopt its budget. In June 2013, the state legislature passed a budget that revised the funding for California public schools. This piece of legislation was signed into law by Governor Brown. For the first time in several years, funding is projected to provide meaningful dollars toward reducing the achievement gap that handicaps the future of our state. In addition to progress toward economic recovery, in November 2012, Proposition 30 was passed by the electorate. This measure, initiated by the Governor, provide additional monies to public schools, some of which is being used to 'backfill' prior year funding reductions via revenues generated by a temporary increase in the sales tax rate and additional taxes for high earning individuals.

The state's new funding plan for public school significantly changes the funding for all public schools. The foundation of the budget allocation plan is through a Local Control Funding Formula (LCFF). The LCFF is a new funding distribution system for public education. It represents more of an increase in the degree of assistance provided to students on the lower end of the achievement gap than any overall improvement in the level of funding for all students. As of September 2013, implementation

procedure and precise formulae for the distribution of the new budget revenues are yet to be promulgated by the California Department of Education (CDE). Thus, major portions of the revenue budget plan are based on the 2012–13 certified funding model. This model, we believe, is a conservative revenue projection for RCS. As the CDE implements the LCFF and new regulations in the California Code of Regulations (Title V) and budget 'clean-up legislation, are enacted, RCS will update its multi-year budget projection again and again.

While the majority of revenue projections are per prior year entitlements, elements of the new model that have been specified by CDE have been integrated into this projection. An example is funding and expenditures for the Common Core State Standards. When new elements are used in the Petition, mention of that will be included in the Budget Narrative and in the Budget Assumption pages.

The Budget Plan for 2012–13, along with projections for the following four years, has been developed based upon defined Budget Assumptions for all key enrollment revenue, expenditure and reserves variable components. As RCS is growing, its increasing facility cost projections are included. While school districts are required, per Proposition 39 (2000), to make available to charter schools facilities that are 'reasonably equivalent' to other district facilities, budget projections for this variable are not included in the Petition Renewal budget. The past history of Prop 39 has been a negotiated contribution of \$78k per year from the Sierra Sands Unified School District (SSUSD). The current agreement is one in which SSUSD purchased portable classroom units and transferred title of the portables to RCS. Over the last five years, this contribution equates to \$62k per year. The \$62k agreement expires in 2014. RCS will submit a new Prop 39 request by November 1, 2013.

A core theme of RCS financial management has been Economic Sustainability. Economic Sustainability at Ridgecrest Charter School means spending less each year on school operations than the school receives in revenue from the government and other sources. RCS has a strong Net Asset position with monies set aside in prior years for facility development and excess costs for the special education. These two designated reserves are in addition to unrestricted reserves that exceed 5%. Beginning 2013–14, RCS has begun a drawdown of the reserves. In the Petition Budget Plan, RCS' reserves at all times continue to exceed 5%.

The Budget Plan is a Profit and Loss – Statement of Operations 'model'; it does not contain all Balance Sheet transactions. In 2014–15, RCS tentatively plans to obtain a mortgage, in the amount of \$2.5 million, for the construction of a new Multi-Purpose building. This loan would be included in the liability section of the balance sheet; while a corresponding amount would be included in the asset section of the balance sheet for the building. For the purposes of the Profit and Loss – Statement of Operations budget projection, the interest on the mortgage and depreciation of the asset are included. The next Prop 39 agreement between SSUSD and RCS may modify this factor.

Separate program budgets for the National School Lunch Program, No Child Left Behind — Title I and State and Federal Special Education are included. These categorical budgets are 'rolled up' into the total budget plan.

In the Budget Plan document, the financial activities for 2012–13, as per the Unaudited Actual Report, are included for reference purposes.

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# Section I: Strategic Budget Development Management Plan

Section I – Strategic Budget Development and Management Plan relates a narrative of the school's strategic fiscal plan for the next five years of operation. This section presents a long list of Budget Guidelines and Assumptions used to derive the Budget and Cash Flow.

The majority of this section is devoted to description of the Critical Budget Variables, beginning with Student Enrollment Projections and continuing with an overview of all other Revenue and Expenditure Factors. These **key variables** impact the school's budget development and financial plan; the narrative here is complimented by the detailed fiscal data presented in Sections II through VI.

### **Overview**

As noted in the Budget Summary lead in, state revenues in the budget assumptions are essentially equal to the per-pupil funding for the current year's appropriations. The Ending Balance is intentionally greater than the minimum recommended by the California Department of Education. This conservative measure has been chosen until specific parameters of LCFF are known. The Ending Balance also contains designated reserves for facility projects and for special education excess costs.

Figure 1: Summary Multi Year Budget Projection

Fisca Budget Type	SACS Code	Ur	2012–13 naudited Actuals		2013–14 Projected Budget	2014–15 Projected Budget	2015–16 Projected Budget	2016–17 Projected Budget	2017–18 Projected Budget
Key Budget and Financial Var	iables	: En	rollment	an	d ADA				
School Enrollment			350		399	439	469	503	537
School ADA at P-2			350		379	417	446	478	510
Ratio of P-2 ADA to Enrollment		,	100.0%		95.0%	95.0%	95.0%	95.0%	95.0%
A. Revenues:									
State Programs (a)		\$	2,424,979	\$	2,551,806	\$ 2,819,587	\$ 3,050,375	\$ 3,321,387	\$ 3,611,942
Federal Programs			180,684		176,317	182,117	187,617	194,017	201,017
Local Programs			71,189		67,062	6,000	6,400	6,800	7,200
Total Revenues		\$	2,676,852	\$	2,795,185	\$ 3,007,704	\$ 3,244,392	\$ 3,522,204	\$ 3,820,159
B. Expenditures:									
Certificated Salaries		\$	910,261	\$	1,118,774	\$ 1,192,201	\$ 1,306,745	\$ 1,406,440	\$ 1,539,074
Classified Salaries			278,669		369,780	349,818	400,436	415,258	477,760
Employee Benefits			328,640		415,505	436,260	479,670	514,794	571,446
<b>Subtotal Compensation Costs</b>			1,517,570		1,904,059	1,978,279	2,186,850	2,336,492	2,588,280
Books & Supplies			179,081		186,611	198,200	193,307	206,687	220,696
Services & Operational Expenses			394,965		430,387	603,675	629,875	658,723	687,459
Capital Outlay			113,290		300,000	312,000	406,006	404,218	408,192
Other Outgo			-		53,386	154,989	159,698	131,262	99,582
Total Expenditures		\$	2,204,907	\$	2,874,443	\$ 3,247,142	\$ 3,575,736	\$ 3,737,381	\$ 4,004,209
Net Operations: Sub Total		\$	471,946	\$	(79,258)	\$ (239,438)	\$ (331,344)	\$ (215,177)	\$ (184,050
Beginning Balance (b)			1,654,247		2,126,193	2,046,935	1,807,497	1,476,153	1,260,976
Ending Balance		\$	2,126,193	\$	2,046,935	\$ 1,807,497	\$ 1,476,153	\$ 1,260,976	\$ 1,076,926

(a) Includes Prop 30 EPA funds and payments made via District for in-lieu property tax funding; (b) May include audit adjustments or other restatements.

Additional information on all budget assumptions is provided throughout this document and in the accompanying detailed Budget Plan.

### **Budget Guidelines and Assumptions**

### Summary Enrollment Projections by Grade and by Grade Span

RCS's student enrollment is linked to the capacity of its facilities which includes current facilities plus planned additional classrooms and a new Multi-Purpose Room for the site.

Student enrollment is viewed from several different aspects. Grade by grade enrollment is a prime factor upon which classroom staffing is determined. Enrollment grade level grouping is the basis upon which funding is determined. Student demographics are yet another factor which is important as the socio economic and English language attributes of the student population determine an additional level of federal and state funding. The various types of student enrollment are shown on the following tables.

Figure 2: Enrollment Projection by Grade

	Year 0 2012–13	Year I 2013–14	Year II 2014–15	Year III 2015–16	Year IV 2014–15	Year V 2015–16
Projected Total Enrollment	Actual	Projected	Projected	Projected	Projected	Projected
by Grade	CBEDS	CBEDS	CBEDS	CBEDS	CBEDS	CBEDS
Kindergarten	60	66	66	66	66	66
1st Grade	58	66	66	66	66	66
2nd Grade	43	57	66	66	66	66
3rd Grade	38	46	57	66	66	66
4th Grade	34	38	46	57	66	66
5th Grade	33	36	38	46	57	66
6th Grade	30	32	36	38	46	57
7th Grade	31	32	32	32	38	46
8th Grade	23	26	32	32	32	38
Total Projected Enrollment	350	399	439	469	503	537

Figure 3: Enrollment Projection by Grade Level Grouping

	Year 0 2012–13	Year I 2013–14	Year II 2014–15	Year III 2015–16	Year IV 2014–15	Year V 2015–16
Projected Site-Based Enrollment by Grade Level Group	Unaudited Actuals	Projected Budget	Projected Budget	Projected Budget	Projected Budget	Projected Budget
Grades K-3	199	235	255	264	264	264
Grades 4-6	97	106	120	141	169	189
Grades 7-8	54	58	64	64	70	84
Subtotal	350	399	439	469	503	537

Figure 4: Projected Student Demographics for which Supplemental Funding is Derived

	Year 0	Year I	Year II	Year III	Year IV	Year V
	2012-13	2013-14	2014–15	2015–16	2014–15	2015-16
Economic Impact Aid,	Unaudited	Projected	Projected	Projected	Projected	Projected
Projected Pupil Counts	Actuals	Budget	Budget	Budget	Budget	Budget
Enrollment (E)	350	399	439	469	503	537
Economically Disadvantaged Pupil Count (ED)	-	-	-	-	-	-
English Language Learner Pupil Count (ELL)	3	3	3	3	3	3
Bonus Concentration Factor (ED+EL-E/2)/2 = (E	-	=	-	-	-	=
Total EIA count = ED + EL + B	3	3	3	3	3	3

In 2012–13, RCS had an enrollment of 350. Currently, September 2013, the enrollment is just under 400, at 399. There is a waiting list for several grades. Over the next several years, the enrollment is projected to grow to 537 which is the maximum capacity for the current site.

### **Average Daily Attendance**

Average Daily Attendance (ADA) is a derivation of student enrollment in which student attendance rather than student enrollment is calculated. If a student attends school every day during the school year, that student earns a full ADA (1.0) for funding. If the student is absent on any given day (or days), the ADA of that student is less than 1.0. The goal of every school is that the ADA will exceed 95% and further at each year there be an improvement in that ratio. Student success is linked to student attendance as is school funding. Funding for school is based primarily on ADA and not upon enrollment. Expenses, however, such as staffing are based upon enrollment. For financial reasons alone, generating the maximum level of ADA is important.

The following chart outlines the assumptions for ADA for the budget projection period.

Figure 5: Summary Average Daily Attendance (ADA) Projection Factors by Grade Span

	Year 0 2012–13	Year I 2013–14	Year II 2014-15	Year III 2015–16	Year IV 2014–15	Year V 2015–16
Projected ADA to Enrollment Ratio	Unaudited	Projected	Projected	Projected	Projected	Projected
by Grade Level Group	Actuals	Budget	Budget	Budget	Budget	Budget
Total Combined ADA Ratio	101.2%	95.0%	95.0%	95.0%	95.0%	95.0%
Grades K-3	201.3	223	242	251	251	251
Grades 4-6	99.7	101	114	134	161	180
Grades 7-8	49.1	55	61	61	67	80
Total Projected ADA	350	379	417	446	478	510

ADA is the primary basis on which California public schools, including Charter Schools, are funded. Based on the past history of RCS, a 'reasonable' target for a charter school's Average Daily Attendance to Enrollment is 95.0%. As new students immerse in the culture and philosophy of the school, the 95% ratio is reasonable and attainable. Enrollment and Student Attendance, plus the ratio between the two, will be monitored regularly. If there is a material change in either factor, the Budget Plan will be updated to reflect that change. Students may also be placed on Independent Study when absent from School not only for educational purposes but also for negating the funding impact of non-attendance. The philosophy of the school is students perform better when they attend school each and every day; concentrated effort will be made to inculcate this practice.

ADA, as mentioned above, is the most important factor relative to school funding. Student attendance is taken daily and is reported to the state three times a year. This critical factor will be monitored, at minimum, on a monthly basis. There is an existing system in place in which parents are notified if any concerns arise relative to student attendance.

### **Beginning and Ending Fund Balances**

Figure 6: Summary Beginning and Ending Fund Balance Projections

	Year 0	Year I	Year II	Year III	Year IV	Year V
	2012-13	2013-14	2014-15	2015–16	2014–15	2015–16
	Unaudited	Projected	Projected	Projected	Projected	Projected
Beginning and Ending Fund Balances	Actuals	Budget	Budget	Budget	Budget	Budget
Beginning Fund Balance (Net)	\$ 1,654,247	\$ 2,126,193	\$ 2,046,935	\$ 1,807,497	\$ 1,476,153	\$ 1,260,976
Net Change Fund Balance	471,946	(79,258)	(239,438)	(331,344)	(215,177)	(184,050)
Ending Fund Balance (Net)	\$ 2,126,193	\$ 2,046,935	\$ 1,807,497	\$ 1,476,153	\$ 1,260,976	\$ 1,076,926

The Fiscal Health of a Charter School can easily be depicted in a Multi-Year review of the Beginning and Ending Fund Balance Projection. As a Team, the Board and the School Leadership have judiciously managed RCS' resources during the economic uncertainty of the past several years. This constant monitoring will continue. The Ending Balance projection for the entire budget projection period remains strong and continues to include reserves for facility improvements and an allowance for excess special education costs. Important factors to keep in mind when reviewing the Ending Balance include:

- 1. The per pupil primary State Revenues for 2013–14 remain constant as per pupil funding as the funding LCFF is yet to be determined;
- 2. Future years' revenues are increased annually based upon the conservative per pupil funding allowances for 2013–14;
- 3. Modest annual salary increases are included for all staff;
- 4. Additional staff is included as the enrollment grows; this includes classroom teachers as well as support staff, such as an Assistant Director, custodial, and child nutrition positions;
- 5. A best 'guesstimate' has been used to project employer cost for health benefits; a cap on the current employer health benefit contribution, continues;
- 6. Modest cost increases, on a per unit value, have been included for books, supplies and operating costs;
- 7. Projected expenses for Common Core State Standard purchases are included (note that revenues from the Common Core State Standard were included in the accounting records for 2012–13);
- 8. Site improvements to accommodate student growth are necessary for several years and the budget includes these costs;
- 9. Separate budget projections are included for the largest categorical programs, No Child Left Behind Title I, Special Education, and Child Nutrition.

### **Revenue Factors**

The majority of the School's funding comes from two primary resources: state funding and federal support. By far, however, RCS is funded by state revenues. The annual state legislative budget process is an exceedingly important factor in the School's financial health; outside funders and funding raising, as available, help ensure fiscal equilibrium.

Revenues increase in total because of the fairly material projected increase in student enrollment. Special education revenues are budgeted at the level of the 2012–13 entitlement. RCS receives its special education revenues through the Special Education Local Plan (SELPA), an agency located at the Office of the Kern County Office of Education. Fiscal staff in the SELPA organization do not provide revenue estimates for future years and thus revenues for the Petition do not increase despite the projected increase in student enrollment.

Under the new LCFF, several revenue sources, such as the Charter School Categorical Block Grant funding and K–3 Class Size Reduction (K–3CSR) revenues will be 'rolled up' into a single general categorical program. Implementing regulations for this change are unknown as of the date of the Petition Renewal submission and thus monies from smaller class size are shown in the Budget per the 2012–13 entitlement. Other state entitlements are included based upon the obsolete funding model because the specific entitlements under LCFF are still in development mode.

Continuing on a conservative revenue projection mode, federal revenues for No Child Left Behind, Impact Aid and Child Nutrition have marginal or no growth projected. A modest amount for over-the-counter breakfast sales is included. For several years RCS has been participating in the Child Nutrition breakfast program; in 2013–14 RCS will begin participating in the National School Lunch Program. Neither revenues nor expenses for the lunch program are included in the Budget Plan. The Budget for the Breakfast segment of the Child Nutrition program is included. The Breakfast program budget is based upon prior years' history.

The next several Charts provide data on various revenue factors.

Figure 7: Summary of All Revenues, grouped by Source

	Year 0	Year I	Year II	Year III	Year IV	Year V
	2012-13	2013-14	2014–15	2015–16	2014–15	2015–16
	Unaudited	Projected	Projected	Projected	Projected	Projected
Summary of all Revenue Programs	Actuals	Budget	Budget	Budget	Budget	Budget
State	\$ 2,424,979	\$ 2,551,806	\$ 2,819,587	\$ 3,050,375	\$ 3,321,387	\$ 3,611,942
Federal	180,684	176,317	182,117	187,617	194,017	201,017
Local	71,189	67,062	6,000	6,400	6,800	7,200
Total Revenues	\$ 2,676,852	\$ 2,795,185	\$ 3,007,704	\$ 3,244,392	\$ 3,522,204	\$ 3,820,159

Figure 8: Percentage Comparison of Revenue Sources

	Year 0 2012–13	Year I 2013–14	Year II 2014–15	Year III 2015–16	Year IV 2014–15	Year V 2015–16
	Unaudited	Projected	Projected	Projected	Projected	Projected
Percentage Revenue Components	Actuals	Budget	Budget	Budget	Budget	Budget
State	90.6%	91.3%	93.7%	94.0%	94.3%	94.5%
Federal	6.7%	6.3%	6.1%	5.8%	5.5%	5.3%
Local	2.7%	2.4%	0.2%	0.2%	0.2%	0.2%
Total	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

Figure 9: Summary Revenue per Enrollee, by Source

	Y	Year 0		Year I	Year II		Y	ear III	Year IV		)	<b>Year V</b>	
	20	12–13	20	013–14	2014-15		2015–16		2014-15		2015-16		
	Una	Unaudited		naudited Projected		Projected		Projected		Projected		Projected	
Summary of all Revenue per Enrollee	A	Actuals		Budget		Budget		udget	Budget		Budget		
State per Enrollee	\$	6,929	\$	6,396	\$	6,423	\$	6,504	\$	6,603	\$	6,726	
Federal per Enrollee		516		442		415		400		386		374	
Local per Enrollee		203		168		14		14		14		13	
Total Revenues per Enrollee	\$	7,648	\$	7,005	\$	6,851	\$	6,918	\$	7,002	\$	7,114	

The chart above shows that total revenue per student varies disproportionally because a number of key revenues are held constant despite probable (but yet to be positively identified) increases.

Figure 10: State Cost of Living Adjustments as Projected by School Services of California, Inc.

	Year 0	Year I	Year II	Year III	Year IV	Year V
	2012–13	2013-14	2014–15	2015–16	2014–15	2015–16
	Unaudited	Projected	Projected	Projected	Projected	Projected
	Actuals	Budget	Budget	Budget	Budget	Budget
Projected Statutory Cost of Living Allowance						
(COLA)	3.24%	1.57%	1.80%	2.30%	2.50%	2.70%

### California's New School Finance System

On July 1, 2013, Governor Jerry Brown signed into law the <u>2013-14 state budget package</u> and instituted a new Local Control Funding Formula (LCFF) that overhauls how California funds its K-12 schools.

The <u>new funding formula</u> replaces the old system of "<u>revenue-limits</u>"—general-purpose funding from the state, which was based on complex historical formulas and made up approximately 70% of the district's budget—with a per-student base grant that varies by grade span.

In addition, Local Education Agencies (LEA) receive 20% more money for high-needs students, based on unduplicated counts of low income, English learner and foster youth students, and even more for schools with large concentrations of these populations. This additional funding for high-needs students replaces most of the state's categorical programs—funds the state previously provided to LEAs for specific purposes such as summer school programs, school safety or helping certain student populations.

Unlike categorical programs that come with restrictions on how the money can be spent, schools will have broad discretion over how they use the base grants they receive under the new system. The extra money they receive for their high-needs students must (as written in the law) "increase or improve services for unduplicated pupils in proportion to the increase in funds apportioned." However, the State Board of Education is still working to define how much latitude LEAs will have over those additional funds and whether the money can only be used to benefit the high-needs students or if it could support programs that improve the school as a whole while also benefitting the targeted students.

The transition to the new formula begins with the 2013-14 school year. Full implementation of the new funding formula is slated to take eight years. Although the majority of LEAs will receive more funding under the new formula, districts that were already receiving more funding than what they would get under LCFF are protected by a "hold harmless" provision specifying that <u>no district will receive less state aid than it received in 2012–13.</u>

Under the new funding formula, LEAs will also be subject to new rules for transparency and accountability, which include creating—with input from parents and the community—and adopting a Local Control Accountability Plan (LCAP) that lays out how the LEA will spend the funds and its goals for improving student outcomes according to eight priorities set by the state. LEAs that fail to meet their goals and improve student outcomes will receive help through a new system of interventions.

The State Board of Education and the California Department of Education are still working out many of the details—such as the template schools will use to create their local accountability plans—and developing new systems for identifying whether schools need help or intervention and for providing that support.

Excerpted from: Understanding the Local Control Funding Formula posted at <a href="http://www.ed-data.k12.ca.us/Pages/LCFF.aspx">http://www.ed-data.k12.ca.us/Pages/LCFF.aspx</a>

### The Future of California School Funding: the Local Control Funding Formula

As part of the 2013–14 Budget adopted for the state of California, the previous system of financing K–12 education is being supplanted by a new one, the Local Control Funding Formula (LCFF). Many previously existing, long-established programs, including the Charter School General Purpose Block Grant and most categorical programs will be superseded by this new funding model. Full implementation of LCFF is currently projected to take eight years, and beyond a guarantee that 2013–14 K–12 funding will be commensurate with that provided in 2012–13, CDE has released few practical details that would permit reliable long-term budget projections. Accordingly, this budget plan has been built upon the 2012–13 school funding model, with small adjustments in accordance to changes that we are sure about, mainly with respect to the presentation of revenues in the Cash Flow.

Figure 11: State General Purpose Block Grant Allocation per ADA, based upon 2012-13 Certification

	Y	Year 0		Year I Year II		ear II	Year III		Year IV		١	ear V
	20	2012-13		2013–14 2014		14–15	2015–16		2014-15		20	015–16
CA Charter School General Purpose	Una	Unaudited		Projected		jected	Projected		Projected		Projected	
Block Grant Allocations per ADA	Α	Actuals		Budget		Budget		udget	Budget		Budget	
Grades K-3 Rate	\$	5,109	\$	5,192	\$	5,285	\$	5,407	\$	5,542	\$	5,692
Grades 4-6 Rate	\$	5,187	\$	5,274	\$	5,369	\$	5,492	\$	5,629	\$	5,781
Grades 7-8 Rate	\$	5,346	\$	5,433	\$	5,531	\$	5,658	\$	5,799	\$	5,956

The General Purpose Block Grant is the single largest component of funding for RCS. While set by the state legislature during the state budget process, it is paid to RCS through three sources: (1) Education Protection Account (EPA) Funds paid quarterly per the newly enacted Proposition 30; (2) Funding in-lieu of property taxes which flow from Sierra Sands Unified School District (SSUSD); and (3) the balance which comes to RCS as 'State Aid', renamed 'Principal Apportionment Funds' in the cash flow because it includes additional state programs as described in later sections. While state aid payments over the past few years were subject to numerous deferrals (with as much as 40% of all such aid delayed until after the close of the fiscal year), monthly apportionment schedules released from CDE for 2013–14 indicate a return to more stable, level monthly funding, retaining only the final June-to-July 9% deferral previously written into statute by the State Legislature.

All charter schools in the state receive funding for students by grade level grouping. There are four groupings, three of which apply to RCS. The grade level groupings are:

- Kinder through Grade Three
- Grades Four through Six
- Grades Seven and Eight
- Grades Nine through Twelve (not applicable to RCS)

Under the new LCFF model, schools throughout the state will receive a base grant per ADA, by respective grade level group as given above. Additional 20% supplemental and 50% concentration grant amounts will be awarded based on the percentage accounted for by English learners, free and reduced-priced meal program eligible students, and foster youth in excess of 55% of total enrollment. As mentioned earlier, the 2013–14 per grade level funding amounts for RCS under LCFF are not yet known, but are expected to exceed projections used in the current budget by 2–7%.

Proposition 30 – the Schools and Local Public Safety Protection Act of 2012, was sponsored by Governor Brown and approved by the state electorate. Prop 30 temporarily increases the state sales tax rate and personal income tax rates for high-income earners. Prop 30 funds are not shown as a separate line-item in the budget because it has been implemented as an adjustment to the state aid award. Since Prop 30 apportionments are paid quarterly, these funds are shown on a separate line in the Cash Flow projection from the monthly state aid payments.

Prop 30 sales tax increases expire in 2016. The personal income tax increases expire in 2018. As CDE releases information regarding funding changes, the RCS Cash Flow projection will be updated.

One cannot predict, with precision, the in-lieu tax funding that RCS will receive each year. That amount is tied to the actual cash collected each year from property tax payments of individual business and residential land owners within the boundary of the Sierra Sands Unified School District. The following In Lieu Tax chart has a brief histogram of the per ADA tax amounts.

Figure 12: Histogram of In Lieu Tax Rate Funding per ADA for Ridgecrest Charter School

		Year 0		Year I	Year II			Year III		Year IV		Year V
		2007-08		2008-09 20		009-10	09–10 2		2011-12		2	012–13
Histogram of In Lieu Tax Rates	4	Annual R-3	An	nual R-3	An	nual R-3	Ar	nnual R-3	Aı	nnual R-1		P-2
CDE posting dat	е	6/22/10		6/15/11		7/3/12		6/26/13		6/26/13	(	6/26/13
In Lieu of Taxes per ADA	\$	842.68	\$	793.35	\$	285.42	\$	662.59	\$	863.62	\$	824.78
% increase from previous year		34.1%		-5.9%		-64.0%		132.1%		30.3%		-4.5%

Because of the extreme volatility shown above, Funding In Lieu of Property Taxes has been projected in the Cash Flow at the current rate of \$824.78/ADA. When CDE updates this rate (upon certifying P-1 ADA in spring 2014, and again after certification of P-2 ADA in summer 2014), the Cash Flow projection will be refined accordingly. Based on the significant variability shown by prior years' funding rates, future year projections of this parameter are imprecise assumptions at best.

### **Categorical Block Grant Funds**

Figure 13: State Categorical Block Grant Allocation per ADA

	Y	ear 0	Yea	rl	Year	rII	Ye	ar III	Ye	ar IV	Ye	ar V
	20	12–13	2013	-14	2014	-15	201	5–16	201	4–15	201	5–16
CA Charter School Categorical	Una	udited	Projec	cted	Projec	cted	Proj	ected	Proj	ected	Proje	ected
Block Grant Allocation per ADA	Ad	tuals	Bud	get	Bud	get	Bu	dget	Bu	dget	Bud	dget
All Grades	\$	412	\$	418	\$	426	\$	435	\$	446	\$	458

Through 2012–13, all charter schools in the state currently received a per ADA block grant amount derived from a listing of categorical program revenues provided school districts. 'Bundling' the monies into a single block grant for charter schools greatly simplifies the receipt of monies traditionally allocated for a number of programs. For a charter school these Categorical Block Grant monies are unrestricted and may be used for any purpose. The amount funded has been the same for all grade levels for the past several years. We expect that the State Categorical Block Grant Allocation will cease to exist as a separate program for charter schools and instead be rolled into the LCFF sometime in the coming year. Once new formulae are promulgated by CDE, RCS will update its budget. This narrative continues to note that the budget plan follows the 2012–13 funding methodology because rules for calculating LCFF funding have yet to be released by CDE. The new LCFF model incorporates a 20% Supplemental Grant plus a 50% Concentration Grant based on student demographics. These additional grants will replace the current budget's Funding in Lieu of Economic Impact Aid funding. In the cash flow, payments of both the Categorical Block Grant and Funding in Lieu of Economic Impact Aid components are combined under the label "Principal Apportionment Funds."

### **Funding In Lieu of Economic Impact Aid**

Under the 2012–13 funding model, there was an augmentation of \$300+ per student based upon demographic criteria. In the future and retroactive to July 1, 2013, the Supplemental and Contraction Grants will have funding on the English Learners and Free and Reduced price meal program eligible students. A major change is under LCFF, a student may be counted but once; for the current In Lieu Economic Impact Aid, a student may be counted more than once provided the student is qualified on two criteria.

Figure 14: Primary Class Size Reduction (K-3CSR)

	Year 0	Year I	Year II	Year III	Year IV	Year V
	2012-13	2013-14	2014–15	2015–16	2014–15	2015–16
CA Primary (K-3) Class Size Reduction	Unaudited	Projected	Projected	Projected	Projected	Projected
(E.C. 52120 et seq.)	Actuals	Budget	Budget	Budget	Budget	Budget
Full Day Program, annual funding per GK-3 pur	\$ 1,106	\$ 723	\$ 736	\$ 753	\$ 772	\$ 793

Ridgecrest Charter School has participated in the Primary Class Size Reduction (CSR) program since the School's inception. Prior years provided approximately \$1,100 per student. K-3 CSR is one of the major components within the new LCFF funding model and the per unit funding will be at a different rate than paid in prior years. Until additional regulations are adopted, the Budget Plan continues under the 2012–13 entitlement structure with these lower rates. In the cash flow, payments for K-3CSR are combined under the label "Principal Apportionment Funds" in accordance with advance apportionment statements from CDE for 2013–14.

Figure 15: Lottery Funds

	Year 0	Year I	Year II	Year III	Year IV	Year V
	2012-13	2013-14	2014–15	2015–16	2014–15	2015–16
CA Lottery Projections,	Unaudited	Projected	Projected	Projected	Projected	Projected
funding per Annual ADA count	Actuals	Budget	Budget	Budget	Budget	Budget
Restricted Funds – Prop 20: Instructional Materia	\$ 30.34	\$ 30.00	\$ 30.00	\$ 30.00	\$ 30.00	\$ 30.00
Unrestricted Funds – Non-Prop 20	125.42	124.00	126.00	126.00	126.00	126.00
Total Projected Funding per ADA	\$ 155.76	\$ 154.00	\$ 156.00	\$ 156.00	\$ 156.00	\$ 156.00

On a per ADA basis, all students earn approximately \$150 per year from funds generated by the California Lottery. The projected Lottery amounts are \$30 for restricted purchases and  $^{\sim}$ \$125 for unrestricted purposes.

**Figure 16: Summary of State Revenue Programs** 

	Year II	Year III	Year IV	Year V	Year IV	Year V
	2012-13	2013-14	2014–15	2015–16	2014–15	2015–16
	Unaudited	Projected	Projected	Projected	Projected	Projected
Summary of State Revenue Programs	Actuals	Budget	Budget	Budget	Budget	Budget
General Purpose Block Grant Allocations	\$ 1,806,337	\$ 1,989,824	\$ 2,228,906	\$ 2,436,010	\$ 2,679,585	\$ 2,941,110
Categorical Block Grant Allocations *	144,072	158,464	177,484	193,974	213,234	233,794
California Lottery, Projected Total Funding	53,589	58,381	65,068	69,514	74,552	79,591
CA Primary (K-3) Class Size Reduction	151,011	152,082	152,082	152,082	152,082	152,082
Economic Impact Aid	5,527	5,749	5,749	5,852	5,987	6,137
Subtotal, Other State Programs	264,444	187,306	190,298	192,944	195,947	199,226
Subtotal	\$ 2,424,979	\$ 2,551,806	\$ 2,819,587	\$ 3,050,375	\$ 3,321,387	\$ 3,611,942

The major state revenue allocations and the respective percentage allocations from the state revenues are important components of the budget plan.

### **Other Revenue Programs**

Federal and local revenues are but a small portion of RCS's revenues. Special Education and No Child Left Behind – Title I are the primary federal revenue sources. Local monies included donations and fundraising. Projections for these revenues are based upon historical data.

No Child Left Behind, Title I, Basic Grants are budgeted from \$61.6k to \$67.5k, which includes a modest increase per year. This increase is reasonable because of the enrollment growth as it is realistic to assume that a similar proportion of enrollment growth will be eligible to this funding.

Federal Special Education revenues are held constant to that which was received in 2012–13. As noted previously, the agency which allocates the funding, SELPA, does not provide budget projections. As a conservative measure, there is no annual increase projected.

The Child Nutrition program contains revenue projections for the Breakfast program, a program that has been in operation for several years. There is an annual inflation included based upon student growth and a modest reimbursement increase. While RCS will be providing a lunch program beginning 2013–14, there is no history upon which to project revenues. Beginning 2013–14, costs are included for a full time kitchen worker plus a half-time custodian.

### **Expenditure Factors**

The Expenditure Plan components that are highlighted here include the following sections:

- Summary of All Expenditure Programs
- Teacher Staffing Plan
- Classified Staffing Costs
- Employee Benefits
- Books and Supplies Allocations
- Other Operating Costs
- Capital Improvement Costs
- Debt Service or Amortization of Mortgage
- Ending Balance and Fund Reserves

For certain of the Expenditure Components, there is a brief description or set of comments related to that particular cost variable.

### **Summary of Expenditures**

The overall expenditure plan provides the framework on which to understand the budget plan. Each expenditure factor of the budget has its unique set of assumptions. Many of the expenses, such as classroom expenses, are tied to enrollment. Examples would be classroom teacher and textbooks. Some expenses are dependent on the facility. Examples would be mortgage payments, portable classroom leases and utilities. Some expenses are under the control of the School (staffing) and others are independent (utility costs). Regardless of how the cost is projected, it is the fiscal responsibility of school administrators to manage all expenditures and to provide the Governing Board regular financial reports. These responsibilities will be fulfilled.

The Summary of all expenses is the first chart with expenditure data. It is followed by a percentage distribution of the projected expenditures and projected expenditures per enrollee.

Figure 17: Summary of Expenditures by Category

	Year 0	Year I	Year II	Year III	Year IV	Year V
	2012-13	2013-14	2014–15	2015–16	2014–15	2015–16
	Unaudited	Projected	Projected	Projected	Projected	Projected
Summary of all Expenditures	Actuals	Budget	Budget	Budget	Budget	Budget
Certificated Salaries	\$ 910,261	\$ 1,118,774	\$ 1,192,201	\$ 1,306,745	\$ 1,406,440	\$ 1,539,074
Classified Salaries	278,669	369,780	349,818	400,436	415,258	477,760
Employee Benefits	328,640	415,505	436,260	479,670	514,794	571,446
subtotal, Compensation	1,517,570	1,904,059	1,978,279	2,186,850	2,336,492	2,588,280
Books & Supplies	179,081	186,611	198,200	193,307	206,687	220,696
Services & Operational Expenses	394,965	430,387	603,675	629,875	658,723	687,459
Capital Outlay	113,290	300,000	312,000	406,006	404,218	408,192
Other Outgo	-	53,386	154,989	159,698	131,262	99,582
Total Expenditures	\$ 2,204,907	\$ 2,874,443	\$ 3,247,142	\$ 3,575,736	\$ 3,737,381	\$ 4,004,209

Figure 18: Percentage Expenditure Distribution by Category

	Year 0	Year I	Year II	Year III	Year IV	Year V
	2012-13	2013-14	2014–15	2015–16	2014–15	2015-16
	Unaudited	Projected	Projected	Projected	Projected	Projected
Expenditures by Relative Percentage	Actuals	Budget	Budget	Budget	Budget	Budget
Certificated Salaries	41.3%	38.9%	36.7%	36.5%	37.6%	38.4%
Classified Salaries	12.6%	12.9%	10.8%	11.2%	11.1%	11.9%
Employee Benefits	14.9%	14.5%	13.4%	13.4%	13.8%	14.3%
subtotal, Compensation	68.8%	66.2%	60.9%	61.2%	62.5%	64.6%
Books & Supplies	8.1%	6.5%	6.1%	5.4%	5.5%	5.5%
Services & Operational Expenses	17.9%	15.0%	18.6%	17.6%	17.6%	17.2%
Capital Outlay	5.1%	10.4%	9.6%	11.4%	10.8%	10.2%
Other Outgo	0.0%	1.9%	4.8%	4.5%	3.5%	2.5%
Total Expenditures	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

Figure 19: Annual Expenditure by Category, per Enrollee

	Υ	ear 0	Y	ear I	Y	ear II	,	Year III	١	rear IV	\	ear V
	20	2012-13		13–14	2014-15		2	2015–16	2014–15		20	015–16
	Una	udited	Proj	iected	Projected		Projected		Projected		Pro	ojected
Total Expenditures per Enrollee	Ac	tuals	Bu	dget	В	udget	Budget		Budget		В	udget
Certificated Salaries	\$	2,601	\$	2,804	\$	2,716	\$	2,786	\$	2,796	\$	2,866
Classified Salaries		796		927		797		854		826		890
Employee Benefits		939		1,041 994		994		1,023		1,023		1,064
subtotal, Compensation		4,336	4,772			4,506		4,663		4,645		4,820
Books & Supplies		512		468		451		412		411		411
Services & Operational Expenses		1,128		1,079		1,375		1,343		1,310		1,280
Capital Outlay		324		752		711		866		804		760
Other Outgo		-		134	353		341		261			185
Total Expenditures	\$	\$ 10,636		11,976	\$	11,903	\$ 12,287		\$ 12,075		\$	12,277

### **Teacher Staffing Plan**

Teachers are the most significant individuals who facilitate the students desire to learn. Teachers support and ability to inspire students to reach his/her potential is a primary factor in student success. The instructional program, the staffing and the model of the school day contribute to propelling all RCS students to succeed. In conjunction with parents and school leaders, all RCS students are supported and provided with resources to aspire to achieve his or her goals.

Ridgecrest Charter School strives to offer and maintain small class sizes. With the constraints in state funding, this goal is difficult to achieve. The teacher class load will continue to be dependent upon state funding. RCS has special education staff in addition to classroom teachers. Beginning 2013–14 the special education teaching staff assignment is 2.0 FTE (full-time equivalent), an increase of 1.0 FTE from 2012–13. In 2015–16 an additional 0.5 FTE is added; and in 2017–18 the total special education teaching staff is 3.0 FTE. These increases are based upon enrollment growth plus a projected need for additional services.

Figure 20: Teacher Staffing Projections

	Year 0	Year I	Year II	Year III	Year IV	Year V
	2012-13	2013-14	2014–15	2015–16	2014–15	2015–16
	Unaudited	Projected	Projected	Projected	Projected	Projected
<b>Credentialed Teacher Staffing Projections</b>	Actuals	Budget	Budget	Budget	Budget	Budget
Kindergarten	3.00	3.00	3.00	3.00	3.00	3.00
1st Grade	3.00	3.00	3.00	3.00	3.00	3.00
2nd Grade	2.00	3.00	3.00	3.00	3.00	3.00
3rd Grade	2.00	3.00	3.00	3.00	3.00	3.00
4th Grade	2.00	2.00	2.00	2.00	2.00	2.00
5th Grade	2.00	2.00	1.00	2.00	2.00	2.00
Middle School Teachers	4.00	5.50	6.50	7.00	8.00	9.50
Total	18.00	21.50	21.50	23.00	24.00	25.50

Primary grades, Kindergarten through Grade 3, continue to be staffed at approximately 22 students per teacher. Small classes are a goal of RCS. For students in grades 6–8, a middle school configuration is the basis for projecting teaching staff. The projected per pupil staffing level for middle school continues on a low student to teacher model. RCS' budgeted staffing levels are below those of many surrounding schools in the area.

The majority of certificated employees are salaried. A primary exception is a substitute teacher. 'Subs' are engaged on a daily basis. The 2013–14 average teacher salary is \$44,500 per year. With a small number of staff, this number fluctuates when there are staff changes. Teacher Compensation, along with all other staff compensation, for budget purposes, includes an annual Cost of Living Allowance. The Cost of Living Allowance would not be operational unless separate Governing Board action is taken to adopt a new salary schedule.

The Cost of Living Allowance Salary Increased incorporated in the Budget Assumptions is shown in the chart below.

Figure 21: Annual Cost of Living Salary Allowances

	Year 0	Year I	Year II	Year III	Year IV	Year V
	2012-13	2013-14	2014–15	2015–16	2014–15	2015–16
	Unaudited	Projected	Projected	Projected	Projected	Projected
Compensation Statistics	Actuals	Budget	Budget	Budget	Budget	Budget
Total Annual Salary COLA	3.15%	3.00%	3.30%	3.50%	3.70%	3.80%

Figure 22: Average Teacher Salary Projection

	Year 0			Year I	,	Year II	Y	ear III	)	ear IV	,	rear V
	2012-13	}	2	013–14	2	014–15	2	015–16	2	014–15	2	015–16
	Unaudite	d	Pr	ojected								
Compensation Statistics	Actuals		Е	Budget	E	Budget	В	Budget	Е	Budget	В	udget
Avg. Certificated Classroom Teacher Salary	\$ 43,2	19	\$	44,500	\$	46,000	\$	47,600	\$	49,400	\$	51,300

Figure 23: Teacher Compensation Cost Projection

	Year 0 2012–13 Unaudited		Year I 2013–14 Projected		Year II 2014–15 Projected		Year III 2015–16 Projected		Year IV 2014–15 Projected		Year V 2015–16 Projected
Teacher Compensation Projections	Actuals	Budget		Budget		Budget			Budget		Budget
Certificated Classroom Teacher Salaries	\$ 734,728	\$	845,500	\$	874,000	\$	952,000	\$	1,037,400	\$	1,128,600
Teacher – Special Education	\$ 47,091	\$	89,000	\$	92,000	\$	119,000	\$	123,500	\$	153,900
Substitute Costs: Teacher Sick Days	\$ 15,420	\$	26,574	\$	27,451	\$	30,395	\$	32,890	\$	36,274
Subtotal	\$ 807,089	\$	993,174	\$	1,026,301	\$	1,135,045	\$	1,228,340	\$	1,354,274

### **Other School Staff**

An Executive Director is the sole certificated management employee currently employed at RCS. The compensation for this post, including the same Cost of Living Percentage Allowance included for all employees, is budgeted at \$90,600 for 2013–14. For budget planning purposes, an Assistant Executive Director, a certificated employee, is projected to come onboard as of January 2014 and remain throughout the charter planning period. The incumbent in the post of classified Chief Operations Officer may be retiring June 30, 2013. This position will be replaced either with a certificated manager or with a classified manager, depending on the qualifications of the successful applicant.

Staff members who work in support of students and teachers are grouped together as 'classified' employees. Classified staff are vital members of the RCS' Team who do not need a teaching credential for the performance of their work. The School has instructional and paraprofessional aides who work directly with students on a daily basis. These individuals provide support in the classroom, in the library, and in the computer lab. Several aides are assigned to work with special education students. RCS has office support staff as well as one management employee, the previously mentioned Chief Operations Officer, who is budgeted at \$62,300 for 2013–14. With the pending retirement of the Chief Operations Officer, an additional 0.5 FTE is budgeted for 2013–14 so that a new classified manager will have a six month learning-transition time before assuming full responsibilities for the post beginning 2014–15. In addition to the staff listed above, RCS employs individuals to provide food service, custodial functions, and supervision of students before school, during noon and recess periods.

Many of the classified employees' positions are funded by grants and special programs, such as Title I and Special Education. Classified employees can be either salaried or hourly. The majority work only on days that school is in session. The RCS' office staff work on an 11 month assignment while the Chief Operations Officer has a 12 month assignment.

**Figure 24: Hourly Classified Staff Assignment Projections** 

	Year 0	Year I	Year II	Year III	Year IV	Year V
	2012–13	2013–14	2014–15	2015–16	2014–15	2015–16
Classified Hourly Staffing Assignments	Unaudited	Projected	Projected	Projected	Projected	Projected
(hrs/day)	Actuals	Budget	Budget	Budget	Budget	Budget
Non-Certificated Instructional Staffing						
Title I Instructional Aide	5.00	16.00	16.00	24.00	24.00	32.00
Paraprofessional Aide, Special Education	29.00	24.00	24.00	28.00	28.00	32.00
Pupil Support Staffing						
Food Service Worker	-	8.00	8.00	8.00	8.00	8.00
Custodian	8.00	16.00	16.00	16.00	16.00	16.00
Other Classified Employee Staffing						
Noon Duty I	14.25	14.25	14.25	19.25	19.25	27.25
Noon Duty II	-	4.75	4.75	4.75	4.75	4.75

Figure 25: Classified Hourly Compensation Rate Projections

	,	Year 0		Year I		Year II	١	ear III	١	ear IV	,	Year V
	2	012–13	2	013–14	2	2014–15	2	015–16	2	014–15	2	015–16
	Un	audited	Pr	ojected	Ρ	rojected	Pr	ojected	Pr	ojected	Pr	ojected
Classified Hourly Staff Wage Rates (\$/hr)	A	ctuals	E	Budget	1	Budget	E	Budget	Е	Budget	E	Budget
Title I Instructional Aide	\$	9.00	\$	12.75	\$	13.17	\$	13.63	\$	14.13	\$	14.67
Paraprofessional Aide, Special Education	\$	13.37	\$	13.37	\$	13.81	\$	14.29	\$	14.82	\$	15.38
Food Service Worker	\$	-	\$	11.00	\$	11.36	\$	11.76	\$	12.20	\$	12.66
Custodian	\$	11.00	\$	13.00	\$	13.43	\$	13.90	\$	14.41	\$	14.96
Noon Duty I	\$	8.00	\$	8.75	\$	9.04	\$	9.36	\$	9.71	\$	10.08
Noon Duty II	\$	8.25	\$	9.75	\$	10.07	\$	10.42	\$	10.81	\$	11.22

The above salary projections are based on the same basis as all other staff, i.e., annual COLA increases are included in the projection, but will be implemented only following Governing Board action.

Figure 26: Classified Staff Cost Projections

		Year 0		Year I		Year II		Year III		Year IV		Year V
	2	2012–13	2	2013–14	:	2014–15	7	2015–16	:	2014–15	2	2015–16
Estimated Annual Non-Certificated Wage	Uı	naudited	P	rojected								
Costs	/	Actuals		Budget		Budget		Budget		Budget	1	Budget
Non-Certificated Instructional Wages												
Title I Instructional Aide	\$	21,187	\$	36,720	\$	37,930	\$	58,882	\$	61,042	\$	84,499
Paraprofessional Aide, Special Education	\$	69,791	\$	57,758	\$	59,659	\$	72,022	\$	74,693	\$	88,589
Subtotal	\$	90,978	\$	94,478	\$	97,589	\$	130,903	\$	135,734	\$	173,088
Pupil Support Salaries												
Food Service Worker	\$	-	\$	15,840	\$	16,358	\$	16,934	\$	17,568	\$	18,230
Custodian	\$	32,212	\$	46,800	\$	48,348	\$	50,040	\$	51,876	\$	53,856
Subtotal	\$	32,212	\$	62,640	\$	64,706	\$	66,974	\$	69,444	\$	72,086
Classified Administrator Salaries												
Chief Operations Officer	\$	69,788	\$	93,450	\$	64,400	\$	66,700	\$	69,200	\$	71,800
Subtotal	\$	69,788	\$	93,450	\$	64,400	\$	66,700	\$	69,200	\$	71,800
Clerical, Technical & Other Office Employee	e Wa	ges										
Office Clerk	\$	32,270	\$	29,920	\$	30,892	\$	31,992	\$	33,183	\$	34,467
Records Clerk	\$	32,270	\$	32,640	\$	33,733	\$	34,925	\$	36,208	\$	37,583
Secretary	\$	-	\$	25,872	\$	26,700	\$	27,600	\$	28,600	\$	29,700
Subtotal	\$	64,541	\$	88,432	\$	91,325	\$	94,517	\$	97,992	\$	101,750
Other Classified Employee Wages												
Noon Duty I	\$	21,150	\$	22,444	\$	23,188	\$	32,432	\$	33,645	\$	49,442
Noon Duty II	\$	-	\$	8,336	\$	8,610	\$	8,909	\$	9,243	\$	9,593
Subtotal	\$	21,150	\$	30,780	\$	31,797	\$	41,342	\$	42,888	\$	59,036
Total, All Classified Staff Wage Costs	\$	278,669	\$	369,780	\$	349,818	\$	400,436	\$	415,258	\$	477,760

### **Employee Benefits**

Staff at Ridgecrest Charter School participate in State Teachers', Public Employees' and Social Security Retirement Systems. Other employer paid benefit costs include Medicare, State Unemployment, Workers' Compensation and Medical Insurance. While there is discussion nationwide about the underfunding of retirement systems, only the Public Employees' Retirement System has imposed rate increases in the past several years. The rate increase in 2012–13 plus projected rate increases for future years is included as a budget assumption.

Contribution factors for State Unemployment and Workers' Compensation are held constant. Rate increases for unemployment are probable but at this time no specific information is available. RCS participates in a 'pool' of other governmental agencies for both types of insurance. As soon as rate changes are published, the budget will be updated and brought back to the Governing Board for approval.

RCS employees chooses his/her health benefit level, i.e., employee only, employee + 1, family coverage or a minimal allowance in lieu of health benefits. For employee health benefits, RCS procures benefits through CalPERS. RCS' fiscal exposure is a set 'not-to-exceed' employer maximum contribution.

**Figure 27: Projected Employee Benefit Costs** 

		Year 0		Year I		Year II	,	Year III		Year IV		Year V
	2	2012-13	2	013-14	2	2014–15	2015–16		2014–15		2	2015–16
	Un	Unaudited		rojected	Projected		Projected		Projected		Pi	rojected
<b>Employee Benefit Cost Summary</b>	A	Actuals		Budget		Budget		Budget		Budget		Budget
STRS Subtotal	\$	73,037	\$	92,299	\$	98,357	\$	107,806	\$	116,031	\$	126,974
PERS Subtotal	\$	25,518	\$	38,788	\$	36,388	\$	41,088	\$	42,607	\$	47,910
OASDI Subtotal	\$	33,841	\$	44,510	\$	44,048	\$	49,581	\$	52,161	\$	58,865
HDV Subtotal	\$	158,192	\$	191,537	\$	207,360	\$	225,720	\$	244,800	\$	272,160
SUI/SEF Subtotal	\$	12,496	\$	16,374	\$	16,962	\$	18,779	\$	20,039	\$	22,185
WC Subtotal	\$	25,556	\$	31,996	\$	33,146	\$	36,696	\$	39,157	\$	43,352
Total	\$	328,640	\$	415,505	\$	436,260	\$	479,670	\$	514,794	\$	571,446

### **Total Compensation**

Total Compensation refers to the subtotal of all wage and benefits costs. The respective relative and total compensation costs per revenue and per expense are factors that are often reviewed as part of budget development.

Figure 28: Total Compensation Cost Projections and Percentage Comparisons

		Year 0	Year I	Year II	Year III	Year IV	Year V
		2012–13	2013-14	2014–15	2015–16	2014–15	2015–16
	U	Inaudited	Projected	Projected	Projected	Projected	Projected
Total Compensation Costs		Actuals	Budget	Budget	Budget	Budget	Budget
Certificated Salaries	\$	910,261	\$ 1,118,774	\$ 1,192,201	\$ 1,306,745	\$ 1,406,440	\$ 1,539,074
Classified Salaries		278,669	369,780	349,818	400,436	415,258	477,760
Employee Benefits		328,640	415,505	436,260	479,670	514,794	571,446
Total Compensation Costs	\$	1.517.570	\$ 1.904.059	\$ 1.978.279	\$ 2.186.850	\$ 2.336.492	\$ 2.588.280

	Year 0 2012–13	Year I 2013–14	Year II 2014–15	Year III 2015–16	Year IV 2014–15	Year V 2015–16
Relative Percentage of Total	Unaudited	Projected	Projected	Projected	Projected	Projected
Compensation Costs	Actuals	Budget	Budget	Budget	Budget	Budget
Certificated Salaries	60.0%	58.8%	60.3%	59.8%	60.2%	59.5%
Classified Salaries	18.4%	19.4%	17.7%	18.3%	17.8%	18.5%
Employee Benefits	21.7%	21.8%	22.1%	21.9%	22.0%	22.1%
Total Compensation Costs	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

	Year 0	Year I	Year II	Year III	Year IV	Year V
	2012-13	2013-14	2014–15	2015–16	2014–15	2015–16
	Unaudited	Projected	Projected	Projected	Projected	Projected
Percentage Comparisons	Actuals	Budget	Budget	Budget	Budget	Budget
Percentage Comparisons Total Compensation Costs/Total Revenue	<b>Actuals</b> 56.7%		<b>Budget</b> 65.8%	<b>Budget</b> 67.4%	<b>Budget</b> 66.3%	<b>Budget</b> 67.8%

### **Books and Supplies Allocations**

At Ridgecrest Charter School, Textbook, Instructional Materials and Supplies costs are included in the budget on a per unit base. The most frequent unit allocation is 'per student or 'per new student'. This methodology links the budget allocation plan directly to the students served. Cost increases for books and supplies are estimated in the budget by tracking the state consumer price index (CPI), but actual costs are determined by vendors and suppliers. As such, estimated annual cost increases are replaced with actual increases as such costs are announced.

Classroom textbook selections are based upon state standards. On a periodic basis the state requires schools to adhere to an adoption cycle. During the last several years because of the dire economic situation, the state has postponed the mandatory textbook adoption cycle until 2015–16. In order to have new textbooks ready for the first day of instruction that year, there is a significant budget set aside in 2014–15 for the purchase of new textbooks.

The Petition Budget Plan also includes expenses for the Common Core State Standards. In 2012–13, RCS received an entitlement of \$70k. This entitlement is projected to be spent 50%, or \$35,000, in 2013–14, with the remaining 50% in 2014–15. All conditions for the Common Core State Standards will be followed by the School.

As the school population grows, new basic textbook, staff and student desks and chairs, bookshelves and other classroom equipment and supplies, need to be purchased. In addition technology supplies and equipment must be replaced on a periodic basis. Allowances for these purchases are incorporated in the multi-year budget plan. These costs are grouped in the category of Non-Capitalized Equipment.

Supplies in RCS's budget include those for the classroom as well as those in the office. These budgets will be modified during the school year based upon need. Expense increases are included for each year of the Petition Renewal Budget. A portion of the Books, Materials and Supplies Budget will be funded by Title I, per parameters of that restricted funding source.

Figure 29: Summary of Books and Supplies Expenditures

	Year 0	Year I	Year II	Year III	Year IV	Year V
	2012-13	2013-14	2014–15	2015–16	2014–15	2015–16
	Unaudited	Projected	Projected	Projected	Projected	Projected
Books & Supplies Summary	Actuals	Budget	Budget	Budget	Budget	Budget
Approved Textbooks and Core Curricula Materi	\$ 71,949	\$ 73,315	\$ 77,129	\$ 65,200	\$ 70,425	\$ 75,716
Books and Other Reference Materials	-	2,000	2,000	2,100	2,200	2,300
Materials and Supplies	51,665	75,797	82,771	88,807	95,861	103,379
Non Capitalized Equipment	55,467	35,500	36,300	37,200	38,200	39,300
Total Books & Supplies	\$ 179,081	\$ 186,611	\$ 198,200	\$ 193,307	\$ 206,687	\$ 220,696

### **Other Operating Costs**

Similar to the base for Books, Supplies and Material budget projections, Other Operating Costs are subject to refinement during the operational year. This budget category includes diverse cost components ranging from Dues and Memberships, Risk Services including property, casualty and liability insurance and Utilities to Professional Services and Communications costs. The budget includes annual Professional Development costs as well as Personal Services for the Special Education program. In 2013–14 Legal costs are projected to be greater than costs from the preceding year as well as costs for subsequent years. This one-time higher cost projection is related to Petition Renewal services.

The budget category for Rents, Leases and Repairs grows each year on a defined incremental basis. The primary increased cost projections are for the Portable Classroom replacement program which begins in 2015–16. As portable classroom units are increased and as older units replaced, RCS will have an increase lease cost obligation.

For facility capital and lease costs, the projection is conservative. It does not include the value of the District's statutory requirement for Proposition 39, as there is no agreement for future years as of September 2013. A charter school's operating budget differs significantly from that of a school district in

that the charter must pay for its facility using operating funds. School district facilities are most often paid by local or state bonds. This difference provides a distortion if one attempts to make a direct comparison of costs per student for various expenses components. (RCS's current mortgage payment, a debt service obligation, of \$5,500 per month, including principal and interest, is an expense that would normally not be found in a traditional district school budget.)

Figure 30: Summary of Operating Costs Categories

	Year 0	Year I	Year II	Year III	Year IV	Year V
	2012-13	2013-14	2014–15	2015–16	2014–15	2015–16
	Unaudited	Projected	Projected	Projected	Projected	Projected
Operating Costs Summary	Actuals	Budget	Budget	Budget	Budget	Budget
Personal Services of Instructional Consultants, L	\$ 45,499	\$ 46,000	\$ 47,000	\$ 49,000	\$ 51,000	\$ 53,000
Travel and Conference	9,188	19,370	10,000	10,300	10,600	10,900
Dues and Memberships	2,535	2,316	4,376	2,596	5,107	2,868
Insurance	25,131	23,755	28,043	30,710	33,827	37,123
Operation and Housekeeping Services	42,507	46,656	54,252	59,568	65,388	71,808
Rentals, Leases, Repairs and Noncapitalized Im	69,180	92,944	98,256	115,344	128,808	142,584
Professional/Consulting Services and Operating	191,083	189,363	351,571	351,977	353,289	358,136
Communications	9,842	9,984	10,176	10,380	10,704	11,040
Total Services & Operational Expenses	\$ 394,965	\$ 430,387	\$ 603,675	\$ 629,875	\$ 658,723	\$ 687,459

Additional detail for all of these cost assumptions are delineated in the detailed multi-year budget plan.

### **Capital Outlay**

Figure 31: Summary of Capital Costs

	2	Year 0 2012–13		Year I 2013–14		Year II 2014–15		Year III 2015–16		Year IV 2014–15		Year V 2015–16
	Ur	naudited	Projected		Projected		Projected		Projected		P	rojected
Capital Costs Summary		Actuals			E	Budget	1	Budget	Budget		1	Budget
Sites and Site Improvement	\$	-	\$	180,000	\$	55,000	\$	145,000	\$	145,000	\$	145,000
Capital Equipment												
Furniture and Equipment		-		-		12,000		16,006		14,218		18,192
Depreciation Expense		113,290		120,000		245,000		245,000		245,000		245,000
Total Capital Costs	\$	113,290	\$	300,000	\$	312,000	\$	406,006	\$	404,218	\$	408,192

### **Debt Service or Amortization of Mortgage**

The continued amortization of the mortgage on the property is included in the budget. The original \$535,000 mortgage from January 2005 had a balance \$49,800 at the end of June 2013. The mortgage will be fully amortized in December of 2016. The interest rate for this debt is 7.0%. Principal and interest obligations are included in the budget plan for this debt. The Petition Budget, as noted in a previous section, includes a new mortgage obligation for the Multi-Purpose Room. These projected costs are included in the Budget, beginning with the year 2015–16.

### **Net Operations, Ending Fund Balance and Fund Balance Components**

On an annual budget year projection, the key questions is: ""Will the school be financially sustainable?" Based upon the projections integrated into the budget plan, the response is yes.

Figure 32: Annual Net Operations Projection

		Year 0		Year I		Year II		Year III		Year IV		Year V
		2012–13		2013-14		2014–15		2015–16		2014–15		2015-16
	U	Unaudited		Projected		Projected		Projected	Projected		Projected	
Net Operating Expenses		Actuals		Budget		Budget		Budget		Budget		Budget
Total Revenues	\$	2,676,852	\$	2,795,185	\$	3,007,704	\$	3,244,392	\$	3,522,204	\$	3,820,159
Total Expenditures	\$	2,204,907	\$	2,874,443	\$	3,247,142	\$	3,575,736	\$	3,737,381	\$	4,004,209
Net Operations	\$	471,946	\$	(79,258)	\$	(239,438)	\$	(331,344)	\$	(215,177)	\$	(184,050)

Figure 33: Ending Fund Balance Projections

Change in Fund Balance due to	Year 0 2012–13 Unaudited			Year I 2013–14 Projected		Year II 2014–15 Projected		Year III 2015–16 Projected	Year IV 2014–15 Projected			Year V 2015–16 Projected
Net Operating Expenses		Actuals		Budget	Budget		Budget		Budget		Budget	
Beginning Balance (a)	\$	1,654,247	\$	2,126,193	\$	2,046,935	\$	1,807,497	\$	1,476,153	\$	1,260,976
plus Total Revenues	\$	2,676,852	\$	2,795,185	\$	3,007,704	\$	3,244,392	\$	3,522,204	\$	3,820,159
less Total Expenditures	\$	2,204,907	\$	2,874,443	\$	3,247,142	\$	3,575,736	\$	3,737,381	\$	4,004,209
Net Operations (= Revenues less Expendi	\$	471,946	\$	(79,258)	\$	(239,438)	\$	(331,344)	\$	(215,177)	\$	(184,050)
Ending Balance (= Beg Bal + Net Operation	\$	2,126,193	\$	2,046,935	\$	1,807,497	\$	1,476,153	\$	1,260,976	\$	1,076,926
(a) May include audit adjustments or other restateme	nts.											

Figure 34: Ending Fund Balance Components

	Year 0	Year I	Year II	Year III	Year IV	Year V
	2012-13	2013-14	2014–15	2015–16	2014–15	2015-16
	Unaudited	Projected	Projected	Projected	Projected	Projected
Ending Fund Balance Components	Actuals	Budget	Budget	Budget	Budget	Budget
Reserve for Economic Uncertainty	88,196	114,978	129,886	143,029	149,495	160,168
Designated Reserve for Special Education Ex	250,000	250,000	250,000	250,000	250,000	250,000
Designated Reserve for Facility Costs	1,000,000	1,000,000	1,000,000	750,000	750,000	500,000
Unappropriated Amount	787,997	681,957	427,611	333,124	111,481	166,758
Ending Fund Balance (Net)	\$ 2,126,193	\$ 2,046,935	\$ 1,807,497	\$ 1,476,153	\$ 1,260,976	\$ 1,076,926



### Section II: Summary Multi-Year Budget Projection

**Section II**, the **Summary Multi-Year Budget** is a five-year projection for the school's entire operations. All estimated revenues and expenditures are presented on a yearly basis along with the projected surplus or deficit each year. **Beginning** and **Ending Balance Projections** are included along with the identification of **Reserve Accounts**.

		Year 0		Year I		Year II		Year III		Year IV		Year V
		2012-13		2013–14		2014–15		2015–16		2014–15		2015–16
	U	Inaudited	F	Projected	F	Projected	ŀ	Projected	F	Projected	I	Projected
		Actuals		Budget								
Key Budget and Financial Variables												
School Enrollment		350		399		439		469		503		537
School ADA at P-2		350		379		417		446		478		510
Ratio of P-2 ADA to Enrollment		100.0%		95.0%		95.0%		95.0%		95.0%		95.0%
Summary Budget Statement												
Total Revenues	\$	2,676,852	\$	2,795,185	\$	3,007,704	\$	3,244,392	\$	3,522,204	\$	3,820,159
Total Expenditures	\$	2,204,907	\$	2,874,443	\$	3,247,142	\$	3,575,736	\$	3,737,381	\$	4,004,209
Net Operations: Sub Total	\$	471,946	\$	(79,258)	\$	(239,438)	\$	(331,344)	\$	(215,177)	\$	(184,050)
Total Other Financings		-		-		-		-		-		-
Total Net Change	\$	471,946	\$	(79,258)	\$	(239,438)	\$	(331,344)	\$	(215,177)	\$	(184,050)
Beginning Balance		1,654,247		2,126,193		2,046,935		1,807,497		1,476,153	,	1,260,976
Ending Balance	\$	2,126,193	\$	2,046,935	\$	1,807,497	\$	1,476,153	\$	1,260,976	\$	1,076,926



### Multi-Year Budget Summary

Fiscal Year SACS Budget Type Code	l	2012–13 Jnaudited Actuals		2013–14 Projected Budget		2014-15 Projected Budget		2015–16 Projected Budget	ı	2016–17 Projected Budget	2017–18 Projected Budget
REVENUES											
State Programs											
Charter School General Purpose Block Grant All	\$	1,806,337	\$	1,989,824	\$	2,228,906	\$	2,436,010	\$	2,679,585	\$ 2,941,110
Charter School Categorical Block Grant Allocation		144,072		158,464		177,484		193,974		213,234	233,794
California Lottery – Restricted Funds – Prop 20:		9,562		11,373		12,513		13,368		14,337	15,306
California Lottery – Unrestricted Funds – Non-Pr		44,027		47,008		52,555		56,146		60,215	64,285
CA Primary (K-3) Class Size Reduction (E.C. 52		151,011		152,082		152,082		152,082		152,082	152,082
Economic Impact Aid		5,527		5,749		5,749		5,852		5,987	6,137
Subtotal, Major State Programs	\$	2,160,536	\$	2,364,500	\$	2,629,289	\$	2,857,432	\$	3,125,440	\$ 3,412,714
Note: The Charter School General Purpose Block Gra	int A	llocation include	es pa	ayments made	via	District/Sponsor	for i	n-lieu property	tax f	unding	
Other State Programs											
Arts and Music Block Grant *											
Funding from per ADA rate 8590 r676		3,112		3,600		4,000		4,400		4,800	5,300
Child Nutrition 8520		4,052		4,700		5,300		5,800		6,400	7,000
Common Core Standards 8590 r740		70,000		-		-		-		-	-
Mandated Programs Block Grant 8550		4,261		9,098		10,190		11,136		12,239	13,418
Mentor Support * 8590 r727		6,443		7,500		8,400		9,200		10,100	11,100
Special Education SELPA Funding 8311		162,408		162,408		162,408		162,408		162,408	162,408
Other State Programs 8590		14,168		-		-		-		-	-
Subtotal, Other State Programs	\$	264,444	\$	187,306	\$	190,298	\$	192,944	\$	195,947	\$ 199,226
Total State Programs	\$	2,424,979	\$	2,551,806	\$	2,819,587	\$	3,050,375	\$	3,321,387	\$ 3,611,942
Federal Programs											
NCLB: Title I, Part A, Basic Grants Low-Income a	\$	60,625	\$	61,600	\$	62,700	\$	64,100	\$	65,700	\$ 67,500
NCLB: Title II, Part A, Improving Teacher Quality		5,637		5,700		5,800		5,900		6,000	6,200
Other Federal Programs											
National School Lunch Program 8220		33,417		38,700		43,300		47,300		52,000	57,000
Federal Impact Aid 8110		23,868		13,180		13,180		13,180		13,180	13,180
SELPA Funding (Federal) 8181		57,137		57,137		57,137		57,137		57,137	57,137
Total Federal Programs	\$	180,684	\$	176,317	\$	182,117	\$	187,617	\$	194,017	\$ 201,017
Local Programs											
Interest	\$	440	\$	500	\$	500	\$	500	\$	500	\$ 500
Other Local Programs 8600-8799											
Paid Meal Reimbursements		4,363		5,000		5,500		5,900		6,300	6,700
SSUSD Prop 39 Reimbursement		66,387		61,562		-		-		-	=
Total Local Programs	\$	71,189	\$	67,062	\$	6,000	\$	6,400	\$	6,800	\$ 7,200
TOTAL REVENUES	\$	2,676,852	\$	2,795,185	\$	3,007,704	\$	3,244,392	\$	3,522,204	\$ 3,820,159

### Multi-Year Budget Summary

Fis	SACS Code		2012–13 Jnaudited Actuals	ı	2013–14 Projected Budget		2014–15 Projected Budget		2015–16 Projected Budget		2016–17 Projected Budget	ı	2017–18 Projected Budget
EXPENDITURES													
Certificated Salaries	1000-1999	\$	910,261	\$	1,118,774	\$	1,192,201	\$	1,306,745	\$	1,406,440	\$	1,539,074
Classified Salaries	2000-2999		278,669		369,780		349,818		400,436		415,258		477,760
Employee Benefits	3000-3999		328,640		415,505		436,260		479,670		514,794		571,446
Books & Supplies	4000-4999		179,081		186,611		198,200		193,307		206,687		220,696
Services & Operational Expenses	5000-5999		394,965		430,387		603,675		629,875		658,723		687,459
Capital Outlay	6000-6999		113,290		300,000		312,000		406,006		404,218		408,192
Other Outgo	7100-7499		-		53,386		154,989		159,698		131,262		99,582
TOTAL EXPENDITURES		\$	2,204,907	\$	2,874,443	\$	3,247,142	\$	3,575,736	\$	3,737,381	\$	4,004,209
BUDGET SURPLUS/(DEFICIT)	)	\$	471,946	\$	(79,258)	\$	(239,438)	\$	(331,344)	\$	(215,177)	\$	(184,050)
OTHER FINANCING SOURCE	ES/US	ES				Ν	o funds are cu	ırrer	ntly projected	for C	Other Financin	ig Sa	ources/Uses
TOTAL OTHER FINANCING SOURCES/USES		¢		¢	_	¢		¢		\$		¢.	
NET INCREASE/(DECREASE)		\$	-	\$		\$	-	\$	-	Þ	-	\$	
IN FUND BALANCE		\$	471,946	\$	(79,258)	\$	(239,438)	\$	(331,344)	\$	(215,177)	\$	(184,050)
FUND BALANCE													
Beginning Fund Balance													
As of July 1, Unaudited	9791		1,590,011		2,126,193		2,046,935		1,807,497		1,476,153		1,260,976
Plus/(Minus) Audit Adjustments	9793		64,236		-		-		-		-		-
As of July 1, Audited			1,654,247		2,126,193		2,046,935		1,807,497		1,476,153		1,260,976
Other Restatements	9795		-		-		-		-		-		-
Net Beginning Balance			1,654,247		2,126,193		2,046,935		1,807,497		1,476,153		1,260,976
Ending Fund Balance, June 30		\$	2,126,193	\$	2,046,935	\$	1,807,497	\$	1,476,153	\$	1,260,976	\$	1,076,926
COMPONENTS FOR ENDIN	G FUN	D E	BALANCE										
Designated Amounts													
Designated for Economic Uncertainty	9770		88,196		114,978		129,886		143,029		149,495		160,168
currently set at greater of \$ or 5% of T	otal Expen		5%		5%		5%		5%		5%		5%
Designated Reserve for Special Educ	9780		250,000		250,000		250,000		250,000		250,000		250,000
Designated Reserve for Facility Cost	S 9780		1,000,000		1,000,000		1,000,000		750,000		750,000		500,000
Unappropriated Amount	9790		787,997		681,957		427,611		333,124		111,481		166,758
TOTAL COMPONENTS FOR ENDING FUND BALANCE		\$	2,126,193	\$	2,046,935	\$	1,807,497	\$	1,476,153	\$	1,260,976	\$	1,076,926

### **Summary Cash Flow**

The following table summarizes Cash Flow projections for RCS for the first three years of operation.	

Ridgecrest Charter School — Cash Flow Summary Projections

2013–14		Jul	Aug		Sep	Oct		Nov	Dec		Jan	Feb	2	Mar	Apr		May	Jun	,_	Total
Beginning Balance	↔	330,626	\$ 90	905,984 \$	816,693 \$	819,708	↔	768,599	\$ 722,041	↔	769,517 \$	724,009	€	\$ 182,731	791,979	↔	776,911 \$	807,427	\$	330,626
plus Revenues		28,379	10	105,430	238,565	184,442		188,992	265,441		184,442	197,672		330,198	218,582		256,167	280,824		2,479,131
less Expenses		696'68	27.	272,650	235,550	235,550		235,550	229,950		229,950	229,950		229,950	233,650		225,650	223,750		2,672,119
plus Adjustments		636,948	7	77,929	,				11,986											726,864
Ending Balance	\$	905,984 \$		816,693 \$	\$19,708	768,599	\$	722,041 \$	769,517	<b>⇔</b>	724,009 \$	691,731	\$	\$ 626,167	776,911	<b>⇔</b>	807,427 \$	864,501	<b>\$</b>	864,501
2014–15		lnr	Aug		Sep	Oct		Nov	Dec		Jan	Feb	2	Mar	Apr		May	Jun		Total
Beginning Balance	\$	864,501	\$ 79	\$ 260'864	\$ 986'889	575,483	\$	504,415	\$ 438,436	\$	484,408 \$	419,340	\$	367,501 \$	462,423	↔	427,455 \$	440,971	\$	864,501
plus Revenues			10	103,292	244,017	195,052		200,142	286,452		195,052	208,282		355,042	229,152		267,637	231,582		2,515,698
less Expenses		198,053	30	309,920	266,120	266,120		266,120	260,120		260,120	260,120		260,120	264,120		254,120	252,120		3,117,173
plus Adjustments		126,647	)	(2,480)	13,600				19,640						•			'		157,407
Ending Balance	\$	793,095	\$ 58	583,986 \$	575,483 \$	504,415	\$	438,436	\$ 484,408	\$	419,340 \$	367,501	\$	462,423 \$	427,455	\$	440,971 \$	420,433	\$	420,433
2015–16		Jul	Aug		Sep	Oct		Nov	Dec		Jan	Feb	2	Mar	Apr		May	Jun		Total
Beginning Balance	↔	420,433	\$ 45	456,491 \$	281,433 \$	370,655	<b>⇔</b>	194,386	\$ 123,688	↔	174,360 \$	103,891	↔	46,653 \$	141,855	\$	\$ 980'96	100,128	<b>↔</b>	420,433
plus Revenues		1	11	115,732	267,332	217,042		222,612	316,942		217,042	230,272		382,712	245,642		285,252	249,232	``	2,749,808
less Expenses		207,643	33	337,410	293,310	293,310		293,310	287,510		287,510	287,510		287,510	291,410		281,210	279,310		3,426,953
plus Adjustments		243,702	4	46,620	15,200	•		•	21,240		•			•	•		•	•		326,762
Ending Balance	\$	456,491 \$		281,433 \$	270,655 \$	194,386 \$	\$	123,688 \$	\$ 174,360 \$	\$	103,891 \$	46,653 \$	\$	141,855 \$	\$ 980'96	\$	100,128 \$	70,050	\$	70,050



### Section III: Multi-Year Demographic Variables

Section III – Multi-Year Demographic Variables is the first Section in which the key variables of budget development are outlined. This Section, while a bit lengthy, identifies the foundation on which the budget is built. The major student attributes, ranging from enrollment by grade level to other important demographic characteristics of students, such as English Language fluency, family socioeconomic background, special education designation, etc. are projected as the various individual student profiles are the factors on which many state and federal program fundings and entitlements are based.

**Student attendance** is compiled, presented and analyzed in several ways as it is the determinant for over 90% of the school's funding. A corresponding student attendance monitoring system compliments the regular monthly budget monitoring of student attendance.

Lastly, note that while data may be shown for Meal or Lunch Counts for students, those are **NOT** for meal preparation or food service programs but are representative eligibility criteria for funding, particularly categorical programs, such as In Lieu Economic Impact Aid for CA Charter Schools.

### Key Variables Worksheet — Student Enrollment Data

Fiscal Year	2012–13	2013–14	2014–15	2015–16	2016–17	2017–18
riscai reai	Actual CBEDS	Projected CBEDS	Projected CBEDS	Projected CBEDS	Projected CBEDS	Projected CBEDS
Summary of All Enrollment by Grade						
Kindergarten	60	66	66	66	66	66
1st Grade	58	66	66	66	66	66
2nd Grade	43	57	66	66	66	66
3rd Grade	38	46	57	66	66	66
4th Grade	34	38	46	57	66	66
5th Grade	33	36	38	46	57	66
6th Grade	30	32	36	38	46	57
7th Grade	31	32	32	32	38	46
8th Grade	23	26	32	32	32	38
Total	350	399	439	469	503	537
Summary of All Enrollment by Grade (	Group					
Grades K-3	199	235	255	264	264	264
Grades 4-6	97	106	120	141	169	189
Grades 7-8	54	58	64	64	70	84
Total	350	399	439	469	503	537
	Key Vai	riables Worksl	neet — ADA D	ata		
Fiscal Year	2012–13	2013–14	2014–15	2015–16	2016–17	2017–18
i iscai Tcai	P-2 Actual	P-2 Estimate				
					_	

Fiscal Year	2012–13 P-2 Actual	2013-14 P-2 Estimate	2014–15 P-2 Estimate	2015–16 P-2 Estimate	2016–17 P-2 Estimate	2017-18 P-2 Estimate
Total Combined ADA Ratio						
Grades K-3	1.01	0.95	0.95	0.95	0.95	0.95
Grades 4-6	1.03	0.95	0.95	0.95	0.95	0.95
Grades 7-8	0.91	0.95	0.95	0.95	0.95	0.95
Total ADA						
Grades K-3	201.34	223.30	242.30	250.80	250.80	250.80
Grades 4-6	99.69	100.70	114.00	134.00	160.60	179.60
Grades 7-8	49.06	55.10	60.80	60.80	66.50	79.80
Total ADA	350.09	379.10	417.10	445.60	477.90	510.20

### Key Variables Worksheet — Student Demographics Data

Fiscal Year	2012–13	2013–14	2014–15	2015–16	2016–17	2017–18
	Actual	Projected	Projected	Projected	Projected	Projected
Variables	CBEDS	CBEDS	CBEDS	CBEDS	CBEDS	CBEDS
Special Population Data Counts						
English Language Learner	6.0	3.0	3.0	3.0	3.0	3.0
Federal Poverty Eligible	-	-	-	-	-	-
EIA Disadvantaged Pupil Count	6.0	3.0	3.0	3.0	3.0	3.0
= sum of prior-year EL and FP counts (exc	ept for Y1 for newly	opened charters, v	which use current-ye	ear projections),		
as reported through R30-LC Language Ce	nsus and Principal A	Apportionment Reve	enue software			
EIA Pupil Concentration Factor	-	-	-	-	-	-
concentration factor varies according to ho	w much the EIA Dis	sadvantaged Pupil (	Count exceeds 50%	of total enrollment,	as reported by curr	ent-year CBEDS
Free Meal Eligible	137.0	156.0	172.0	184.0	197.0	210.0
6 '15 11' 5						
Special Population Percentages						
English Language Learner	1%	1%	1%	1%	1%	1%
Federal Poverty Eligible	0%	0%	0%	0%	0%	0%
Free Meal Eligible	39%	39%	39%	39%	39%	39%

Note: English Language Learner Count is taken as of R-30 Spring Report, not October CBEDS



### Section IV: Multi-Year Revenue and Expenditure Variables

**Section IV – Multi-Year Revenue and Expenditure Variables** is the Section that defines the **parameters** on which the **funding** is **estimated** as well as the **foundation** on which **expenditures** are **projected**. For the revenue components, the estimated funding per program is identified for each of the five years.

For the **Expenditure Section**, major emphasis is placed on **compensation costs** as schools are labor intense organizations. Specific **staffing ratios** are identified along with other position control features. Assumptions are made relative to staffing allowances based upon student participation in extra after school hour instruction programs, either before or after school, or in independent study programs. Substitute time cost estimates are indicated along with the assumed basis for the estimate.

Other variables for costs such as **instructional supplies**, books, capital expenditures, utilities and other **operating expenses** are also identified.



## Key Variables Worksheet — State Funding Data

Fiscal Year		2012–13		2013–14 Projected	2014–15 Projected	-15	2015–16 Projected		2016–17 Projected	2017–18 Projected		
Budget Type	Use?	Unaudited Actuals		Budget	Budget	get	Budget		Budget	Budget	Last Update	Comments
Financial Projection Factors Statutory COLA California Consumer Price Index (CA CPI)		3.24% 2.15%		1.57%	1.80%	% %	2.30%	9 9	2.50%	2.70%	7/15/2013	(used to project annual revenue increases) (used to project annual expense increases)
Charter School General Purpose Block Grant Allocations * Grades K-3 Rate  Y \$ 5,109 Grades 4-6 Rate  Grades 7-8 Rate	Grant.	Allocation \$ 5,1 \$ 5,1 \$ 5,3	ions * 5,109 \$ 5,187 \$ 5,346 \$	5,192 5,274 5,433	<del>↔</del> ↔ ↔	5,285 5,369 5,531	\$ \$ \$7,7	5,407 \$ 5,492 \$ 5,658 \$	5,542 5,629 5,799	Rates s 5,692 \$ 5,781 \$ 5,956	s shown are act    6/27/2013   6/27/2013     6/27/2013	Rates shown are actual/projected values AFTER application of any deficit factors 5,692   6/27/2013   Annual revenue per P-2 ADA 5,781   6/27/2013   Annual revenue per P-2 ADA 5,956   6/27/2013   Annual revenue per P-2 ADA
Charter School Categorical Block Grant Allocations * All Grades	Alloc:		412 \$	418	↔	426	<b>√</b>	435 \$	9446	Rates s	s shown are act 8 6/27/2013	Rates shown are actual/projected values AFTER application of any deficit factors 458 6/27/2013 Annual revenue per P-2 ADA
California Lottery Restricted Funds – Prop 20: Instructional M Unrestricted Funds – Non-Prop 20	>->	\$ 30. \$ 125.	30.34 \$	30.00	\$ \$	30.00	\$ 30 \$ 126	30.00 \$		ery Funding is \$ 30.00 \$ 126.00	is not tied to the 0 1/15/2013 0 1/15/2013	Note: Lottery Funding is not tied to the Statutory COLA, depending instead on actual lottery sales.  30.00 \$ 30.00   7/15/2013   Annual revenue per prior year actual ADA   7/15/2013   Annual revenue per per per per per per per per per pe
CA Primary (K-3) Class Size Reduction (E.C. 52120 et seq.) Full Day Program	(E.C. 5   ≺	2120 et se \$ 1,1	\$ <b>d:)</b>	723	↔	736	€	Funding 753 \$	ig closed to s	schools not op \$ 793	open by 2008-0 <sup>o</sup> 3 7/15/2013	Funding closed to schools not open by 2008-09 through 2013-14 or end of categorical flexibility if extended 753 \$ 772 \$ 793 Annual revenue per pupil in program, grades K-3
In Lieu of Economic Impact Aid (revised per AB1881, 1802 and SB Per Eligible Student (ED + EL + bonus fact  Y \$ 325 \$ (a) minimum grant amount, 1-9 students Y \$ 5,527 \$ (b) minimum grant, 10 or more students	_	(B1881, 18 \$ 5,5 \$ 8,3	1, 1802 and 325 \$ 5,527 \$ 8,340 \$	τ π, ω	1131 in 2006) * 338 \$ 5,749 \$ 5,8,676 \$ 8,	338 749 676	\$ \$ \$	344 \$ 5,852 \$ 8,832 \$	352 5,987 9,035	\$ 361 \$ 6,137 \$ 9,261	6/5/2013 6/5/2013 6/5/2013	For schools with fewer than 10 qualifying pupils For schools with 10 or more qualifying pupils
Other State Programs Arts and Music Block Grant * Funding per K-12 ADA participant Minimum Grant (20+ students) Mandated Programs Block Grant Mentor Support *	>> >	\$ 16 \$ 3,3,3,3,5,5,5,5,5,5,5,5,5,5,5,5,5,5,5,5	16.15 \$ 3,390 \$ 14.00 \$ 5,576 \$	16.42 3,450 24.00 5,668		16.78 3,530 24.43 5,793	\$ 17 \$ 3,6 \$ 24	17.18 \$ 3,610 \$ 24.99 \$ 5,932 \$	17.64 3,710 5 25.61 6,092	\$ 18.15 \$ 3,820 \$ 26.30 \$ 6,269	5 0 1/15/2013 9	Annual revenue per P-2 ADA Funding per prior year ADA. Per qualified mentor

\* NOTE: These programs will be folded into the Local Control Funding Formula (LCFF) as soon as that program is implemented (CDE projects first iteration of LCFF implementation to be ready by P-2 certification in June 2013-14)

### ${\it Key \, Variables \, Worksheet - School \, Staffing \, Data}$

Fiscal Year Budget Type	2012–13 Unaudited Actuals	2013–14 Projected Budget	2014–15 Projected Budget	2015–16 Projected Budget	2016–17 Projected Budget	2017–18 Projected Budget	Comments
Certificated Staffing (FTEs)							
Teacher:Pupil Staffing Ratios							
Teachers – Regular Program							
Grades K–3	1/22	1/22	1/22	1/22	1/22	1/22	
Grades 4–5	1/28	1/28	1/28	1/29	1/29	1/29	
Grades 6–8	1/32	1/32	1/32	1/34	1/34	1/34	
Teacher Staffing Projection (FTEs	)						
Teachers - Regular Program							
Kindergarten	3.00	3.00	3.00	3.00	3.00	3.00	
1st Grade	3.00	3.00	3.00	3.00	3.00	3.00	
2nd Grade	2.00	3.00	3.00	3.00	3.00	3.00	
3rd Grade	2.00	3.00	3.00	3.00	3.00	3.00	
4th Grade	2.00	2.00	2.00	2.00	2.00	2.00	
5th Grade	2.00	2.00	1.00	2.00	2.00	2.00	
6th Grade	1.00	1.00	2.00	2.00	2.00	2.00	
7th Grade	1.00	1.00	1.00	1.00	2.00	2.00	
8th Grade	1.00	1.00	1.00	1.00	1.00	2.00	
Subtotal, Regular Programs	17.00	19.00	19.00	20.00	21.00	22.00	
Teachers – Other Certificated (E	lectives, Spec	cial Education	ı, etc.)				
Special Education	1.00	2.00	2.00	2.50	2.50	3.00	Resource Specialist
Title I Teacher	-	0.50	0.50	0.50	0.50	0.50	
Subtotal, Other Certificated Teachers	1.00	2.50	2.50	3.00	3.00	3.50	
Total All Teachers	18.00	21.50	21.50	23.00	24.00	25.50	
Other Certificated Employee	Staffing (F	TEs)					
School Administrator Staffing							
Assistant Executive Director	-	0.50	1.00	1.00	1.00	1.00	
Executive Director	1.00	1.00	1.00	1.00	1.00	1.00	
Certificated (Non-Teaching) FTEs	1.00	1.50	2.00	2.00	2.00	2.00	
Total Certificated Staff	19.00	23.00	23.50	25.00	26.00	27.50	
Certificated Staff Earning Health Benefits	19.00	22.00	23.00	24.00	25.00	27.00	Head count

### ${\it Key \, Variables \, Worksheet - School \, Staffing \, Data}$

Fiscal Year Budget Type	2012–13 Unaudited Actuals	2013-14 Projected Budget	2014-15 Projected Budget	2015-16 Projected Budget	2016–17 Projected Budget	2017–18 Projected Budget	Comments
Classified Employee Staffing				-			
Classified Salaried Staff							
Administrator Staffing							
Chief Operations Officer Business Services Director	1.00 -	1.50 -	1.00	1.00	1.00	1.00	2nd position training under DB during Jan to Jun 2014
Clerical, Technical & Other Office	Employee Sta	ıffing					
Office Clerk Records Clerk Secretary	0.92 0.92 -	0.92 0.92 1.00	0.92 0.92 1.00	0.92 0.92 1.00	0.92 0.92 1.00	0.92	11 mo. Assignment 11 mo. Assignment 12 mo. Assignment
Total Salaried Site Staff	2.83	4.33	3.83	3.83	3.83	3.83	J
Classified Hourly Staffing Assignr Non-Certificated Instructional Staf		y)					
Title I Instructional Aide	5.00	16.00	16.00	24.00	24.00	32.00	100% to 3010 Title I 75% to 6500 SpEd; 25% to 3310
Paraprofessional Aide, Special Ed	29.00	24.00	24.00	28.00	28.00	32.00	SpEd
Pupil Support Staffing Food Service Worker Custodian	- 8.00	8.00 16.00	8.00 16.00	8.00 16.00	8.00 16.00	8.00 16.00	11 mo. Assignment; 4 hr to NSLP
Other Classified Employee Staffin Noon Duty I Noon Duty II	g 14.25 -	14.25 4.75	14.25 4.75	19.25 4.75	19.25 4.75		not in PERS not in PERS
Subtotal Hourly FTE	7.03	10.38	10.38	12.50	12.50	15.00	
Total Classified Staff	9.86	14.71	14.21	16.33	16.33	18.83	
Total All Staff	28.86	37.71	37.71	41.33	42.33	46.33	
Classified Staff Earning Health Benefits	6.00	9.00	9.00	9.00	9.00	9.00	

### ${\it Key \, Variables \, Worksheet - Staff \, Compensation \, Data}$

Fisc	al Year	2012	-13	20	013–14	2	014–15	2	2015–16		2016–17	2	2017–18	
Budget Type	SACS	Unaud Actu			ojected Budget		ojected Budget		rojected Budget		rojected Budget		rojected Budget	Comments
Salary and Wage COLA Table	Code	Actu	iais		uugei		buugei		buuget		Buuget		Buuget	all wage increases are per Salary COLA
CA CPI (reference value)			2.2%		2.0%		2.3%		2.5%		2.7%		2.8%	copied from KV_State
School Seniority COLA			1.0%		1.0%		1.0%		1.0%		1.0%		1.0%	annual retention increase
Subtotal			3.2%		3.0%		3.3%		3.5%		3.7%		3.8%	sum of preceding components
Maximum COLA School will pay			5.0%		5.0%		5.0%		5.0%		5.0%		5.0%	(limit for cost containment)
Total Annual Salary COLA			3.2%		3.0%		3.3%		3.5%		3.7%		3.8%	
Teacher Salaries	11xx													
Average Teacher Cost – Regular	1101	\$ 43	3,219	\$	44,500	\$	46,000	\$	47,600	\$	49,400	\$	51,300	
Day to Day Substitute Teacher Cost per Day	1130	\$	120	\$	124	\$	128	\$	132	\$	137	\$	142	
Other Teacher Salaries	1101													
Teacher – Special Education	1111	\$ 47	7,091	\$	44,500	\$	46,000	\$	47,600	\$	49,400	\$	51,300	75% to 6500 SpEd; 25% to 3310 SpEd
Teacher – Title I	1121	\$ 47	7,091	\$	44,500	\$	46,000	\$	47,600	\$	49,400	\$	51,300	100% to 3010 Title I
School Administrator Salaries	13xx													
Assistant Executive Director	1351	\$		\$	70,000	\$	72,300	\$	74,800	\$	77,600	\$	80,500	
Executive Director	1321		8,000		90,600	\$	93,600		96,900	\$	100,500		104,300	
Classified Employee Salaries	2000-2999	)												
Administrator Salaries	23xx													
Chief Operations Officer	2341	\$ 60	0,514	\$	62,300	\$	64,400	\$	66,700	\$	69,200	\$	71,800	
Business Services Director	23x1	\$	-	\$	-	\$	-	\$	-	\$	-	\$	- 1,000	
Clerical, Technical & Other Office		•		Ť		,		Ť		,		Ť		
Office Clerk	2491	\$ 3!	5,204	\$	32,640	\$	33,700	\$	34,900	\$	36,200	\$	37,600	
Records Clerk	2481			\$	35,607	\$		\$	38,100	\$	,	\$	41,000	
Secretary	2471	\$	-	\$	25.872	\$	26,700		27,600	\$		\$	29,700	
,		·					.,		, , , ,		.,		,	
Classified Hourly Staff Wage Rate	s (\$/hr)													
Non-Certificated Instructional Wa	21xx													
Title I Instructional Aide	2112	\$	9.00	\$	12.75	\$	13.17	\$	13.63	\$	14.13	\$	14.67	100% to 3010 Title I
Paraprofessional Aide, Special Ec	2132	\$	13.37	\$	13.37	\$	13.81	\$	14.29	\$	14.82	\$	15.38	75% to 6500 SpEd; 25% to 3310 SpEd
Pupil Support Salaries	22xx													
Food Service Worker	2252	\$	-	\$	11.00	\$	11.36	\$	11.76	\$	12.20	\$	12.66	
Custodian	2262	\$	11.00	\$	13.00	\$	13.43	\$	13.90	\$	14.41	\$	14.96	2012-13 position was not filled until Sep
Other Classified Employee Wage	29xx													
Noon Duty I	2902	\$	8.00	\$	8.75	\$	9.04	\$	9.36	\$	9.71	\$	10.08	
Noon Duty II	2902	\$	8.25	\$	9.75		10.07	\$	10.42		10.81	\$	11.22	Employee(s) with longevity bonus
=														

# Key Variables Worksheet — Employee Benefit Cost Rate Data

Comments		8.25% paid to all qualifying certificated employees	11.44% paid to all qualifying classified employees	6.20% paid to all qualifying classified employees		1.45% No limit on contribution; both employee and employer must pay.	1.10% This tax is calculated against ALL wages.				Combined monthly award per 0.75+FTE for health, dental & vision benefits.
		paid to all qualify	paid to all qualify	paid to all qualify		No limit on contri	This tax is calcul				Combined monthly award per 0.75+ 630 for health, dental & vision benefits.
2017–18 Projected Budget		8.25%	11.44%	6.20%		1.45%	1.10%	2.15%		2.0%	\$ 630
2016–17 Projected Budget		8.25%	11.44%	6.20%		1.45%	1.10%	2.15%		2.0%	009
2015–16 Projected Budget		8.25%	11.44%	6.20%		1.45%	1.10%	2.15%		2.0%	570 \$
2014–15 Projected F Budget		8.25%	11.44%	6.20%		1.45%	1.10%	2.15%		2.0%	540 \$
2013–14 Projected F		8.25%	11.44%	6.20%		1.45%	1.10%	2.15%		2.0%	515 \$
2012–13 Unaudited P Actuals		8.25%	11.42%	6.20%		1.45%	1.05%	2.15%		-6.1%	527 \$
	ses	>-	>	>		>	>	>		n/a	<b>⇔</b> >-
Fiscal Year Budget Type Use?	Retirement Plan Contribution Rates	State Teachers Retirement Syste	Public Employees Retirement Sy	Social Security (OASDI)	Other Mandatory Benefits	Medicare	State Unemployment (SUI/SEF)	Worker's Compensation (WC)	Health Benefits	Annual Health Benefits COLA	Combined HDV estimate

# Key Variables Worksheet — Books & Supplies

Comments		77.49 Annual amount per new student	96.80 Annual amount per student; 10% replacement	Annual amount for all texts	Annual amount for all texts	21,100 Annual amount for all texts		2,300 Annual amount	Annual amount		33.90 Annual amount per student	62.21 Annual amount per student	Annual amount per student	Annual amount		14,100 Annual amount; 100% to 6500 SpEd		Annual amount; 75% to 6500 SpEd; 25% to 3310 SpEd		Daily amount per student	
2017–18 Projected Budget		77.49	08.96	-	-	21,100		2,300	-		33.90	62.21	44.82	-		14,100	16,600	8,600		<u></u>	
20 Pro B		↔	↔					↔			↔					∽				↔	
2016–17 Projected Budget		75.38	94.16	1	1	20,500		2,200	r		32.98	60.52	43.60	t		13,700	16,100	8,400		T	1
Pr Pr		\$	\$			↔		\$			\$					\$				\$	
2015–16 Projected Budget		73.40	91.68	٠	٠	20,000		2,100	1		32.11	58.93	42.45			13,300	15,700	8,200		•	1
		↔	↔	_				<b>⇔</b>			↔	_				<b>⇔</b>	_			↔	
2014–15 Projected Budget		71.61	89.44	35,000	•	,		2,000			31.33	57.49	41.41	ı		13,000	15,300	8,000		,	•
		\$	↔					\$			\$		~			\$				\$	
2013–14 Projected Budget		70.00	87.43	35,000	•	•		2,000	1		30.63	56.20	40.48	ı		12,700	15,000	7,800		1	•
_		↔	<b>∽</b>		6			↔			\$		~			↔				↔	
Fiscal Year 2012–13 SACS Unaudited ype Code Actuals	SI	•	85.71	•	41,949	•		•	1		30.03	55.10	39.68	22.81		•	1	٠			•
	ıteria	\$	<del>→</del>					\$			\$	01	~	_		\$				\$	_
al Year SACS Code	ıla Ma	4100	4100	4100	4100	4100	4200	4200	4200	4300	4301	4302	4303	4304	4400	4400	4400	4400	4700	4700	4700
Fiscal Year SACS Budget Type Code	Approved Textbooks and Core Curricula Materials	New Textbooks (students)	Replacement Textbooks (students)	Other (Common Core Standards)	Other (Follet/HM updates)	Other (Textbook updates)	Books and Other Reference Materials 4200	Library Books	Other (Identify)	Materials and Supplies	Custodial Supplies	Instructional Supplies (students)	Office Supplies (students)	Other Materials & Supplies (students)	Non Capitalized Equipment	Other Replacement Allocation	Classroom Updates	Special Education Equipment	Food for Student Nutrition	After-School Program Snacks	Other (Identify)

## Key Variables Worksheet — Operating Costs

		]																					
		Comments		Estimated monthly expense (10 mos/yr)	Estimated monthly expense (10 mos/yr)	Estimated monthly expense (10 mos/yr)		10,900 Estimated annual cost			Estimated annual cost	Estimated annual cost		Estimated annual cost per pupil	Estimated annual cost		62 Estimated monthly expense (12 mos/yr)	Estimated monthly expense (12 mos/yr)		Estimated monthly expense	Estimated monthly expense	Estimated monthly expense	Estimated monthly expense
2017-18	Projected	Budget			2,300	3,000		10,900			2,148	720		69.13			62	102		4,510	220	440	920
70	P.	2		↔				↔			↔			↔			↔			↔			
2016–17	Projected	Budget		٠	2,200	2,900		10,600			2,012	3,095		67.25			09	66		4,100	200	400	290
70	Pr.	2		↔				↔			↔			↔			↔			↔			
2015–16	Projected	Budget			2,100	2,800		\$ 10,300			1,876	720		65.48			28	%		3,730	180	360	540
2	ፚ,	1		↔				↔			↔			↔			↔			↔			
2014-15	Projected	Budget		•	2,000	2,700		10,000	•		1,756	2,620		63.88	1		57	94		3,390	160	330	490
(1	Δ.			↔				<b>⇔</b>			↔			<del>∽</del>			↔	0.1		↔			
2013-14	Projected	Budget	SIS	٠	2,000	2,600		19,370			1,596	720		59.54	•		. 56	92		2,900	140	280	420
			Othe	↔	0	33		<b>⇔</b>			\$ 00	0.		\$ 0			55 \$	06		<del>\$</del>	<u>ლ</u>	4	380
2012-13	Unaudited	Actuals	Lecturers & Others		2,000	2,549.93		9,188	1		1,400	720		71.80	•			5		2,641	123	254	38
<u></u>		o o		<del>\$</del>		_		\$	_		\$			\$			<del>∽</del>	_		<del>\$</del>	<u>~</u>	10	
Fiscal Yea	SACS	8	Itants	5101	5100	5100		5200	5240		531(	5320		5400	54xx		5501	5504		5502	5503	5205	2206
Fisc		Budget Type Code	Personal Services of Instructional Consultants,	Instructional Consultant	SpEd Psychologist	SpEd Speech Pathologist	Travel and Conference	Combined Estimate	Other (Identify)	Dues and Memberships	(CCSA) California Charter Schools Assoc 5310	(WASC) Western Association of Schools 5320	Insurance	Combined Estimate	Other (Identify)	Operation and Housekeeping Services	Security Alarm Monitoring Service	Pest Control Service	Utilities	Electricity	Gas	Waste Disposal	Water

## Key Variables Worksheet — Operating Costs

Comments		Estimated monthly expense			28 laptops	misc per ACV	Estimated monthly expense	Estimated monthly expense			Estimated monthly expense	Estimated monthly expense	Estimated monthly expense		1.0% Percentage of Combined State Grant funds	Estimated monthly expense	Estimated monthly expense	Estimated monthly expense	Estimated annual cost per pupil	Estimated annual cost	Estimated monthly expense	Estimated monthly expense	Estimated monthly expense	Estimated annual cost	Estimated annual cost	Estimated annual cost	Estimated annual cost	Estimated annual cost	Estimated annual cost per pupil		Estimated monthly expense	Estimated monthly expense
2017–18 Projected Budget		\$ 2,802	099	332	1,299	511	\$ 1,150	710	5	6	300	3,020			1.0%	\$ 48	410	870	49	72,000	520	•	625	•	10,000		9000'9	6,640	10.60		\$ 290	630
2016–17 Projected Budget		\$ 2,664	642	262	1,264	496	\$ 1,120	710	2	9	300	2,940			1.0%	\$ 47	400	820	48	72,000	510		625		10,000	,	9'000	6,460	10.30		\$ 282	610
2015–16 Projected Budget		\$ 2,552	979	215	1,231	481	\$ 1,090	710	2	3	300	2,860			1.0%	\$ 46	330	830	47	72,000	200		979		10,000		9'000	6,290	10.00		\$ 275	290
2014–15 Projected Budget		2,428	610	149	1,201	468	1,060	710	4		300	2,790	•		1.0%	45	380	810	46	72,000	490	•	625		10,000		000'9	6,140	9.80	:		280
2013–14 Projected Budget		3 2,372 \$	269	146	1,174	426	1,040 \$	710	3	,	300	2,723			1.0%	\$ 44 \$	375	790	45	72,000	480		1,600	,	10,000		9'000	000'9	09.6			9/9
2012–13 Unaudited Actuals	Improvements	\$ 2,182 \$	584		1,151	447	\$ 1,020 \$	402		1		1,853	833	enses	1.0%	\$ 43 \$	396	778	45	89,790	468	715	340	462	•	1,440	5,921	2,880	9.37	ļ		263
	ed Impro	_					5604	2603		se units)	2603	2092	2650	ting Exp	5805	5801	5802	5803	5816	5804	9089	5815	2808	5826	5809	5810	5811	5813	5812		0	5910
Fiscal Year SACS Budget Type Code	Rentals, Leases, Repairs and Noncapitalized I	Computers and Equipment (lease/rental/r 5604	HP computers	new classroom equipment (printer, computer)	Dell	Other (Identify)	Copier (lease/rental/repair)	Portable Classrooms (old lease)	Portable Classrooms (no. of new lease units)	Portable Classrooms (no. of replacement lease units)	Portable Classrooms (unit cost of new lease	Property (repairs)	Other (Network wiring upgrade)	Professional/Consulting Services & Operating Expenses	District (SBE) Financial Oversight Fee Ra	Accounting (QB Processing)	Advertising	Audit Services	Breakfast Program	Business Services	IT/IS/Networking Services	Janitorial Services	Legal Services	Miscellaneous Expenses	Professional Development	Sewer Assessment	Special Education Encroachment or Exce	Student Information Services	Student Testing & Assessment	Communications	Postage and Shipping	lelephone



### **Section V: Detailed Expenditure Data**

Section V – Detailed Expenditure Data shows the calculation of the various costs, by type of expense, based on the identified variables from the previous Sections III and IV. For instance all teacher costs, retirement costs, books, utilities, operating, capital equipment, debt costs etc. defined as a variable in the previous section are calculated based upon the identified cost bases. This, and all sections, is structured for monthly review and update.



### **Expenditures Worksheet – Compensation**

Fisc Budget Type	cal Year SACS Code	Ur	012–13 naudited Actuals	2013–14 Projected Budget	l	2014–15 Projected Budget	Pr	015–16 ojected Budget	2016–17 Projected Budget	F	2017–18 Projected Budget
Certificated Salaries	1000-1999										
Certificated Teacher Salaries	1100-1199										
Teachers – Regular Program	1100		734,728	845,500		874,000		952,000	1,037,400		1,128,600
Other Teacher Salaries											
Teacher – Special Education	1111		47,091	89,000		92,000		119,000	123,500		153,900
Teacher - Title I	1121		-	22,250		23,000		23,800	24,700		25,650
Substitute Teacher Costs											
Day-to-Day Substitutes	1130		15,420	26,574		27,451		30,395	32,890		36,274
Teacher/Program Administrator Stipends	1150										
3-5 Grade Level Gate	1150		600	600		600		600	600		600
Accelerated and STAR Math	1150		1,350	1,350		1,350		1,350	1,350		1,350
Accelerated Reading and STAR Reader	1150		1,350	1,350		1,350		1,350	1,350		1,350
CELD	1150		600	600		600		600	600		600
Middle School ELA Academic Intervention	1150		1,200	1,200		1,200		1,200	1,200		1,200
Middle School Mathematics Academic In	1150		1,200	1,200		1,200		1,200	1,200		1,200
PTO Teacher Liaison PA	1150		500	500		500		500	500		500
Student Study Team (SST) and 504 Plar	1150		1,250	1,250		1,250		1,250	1,250		1,250
Student Study Team (SST) and 504 Plar	1150		1,800	1,800		1,800		1,800	1,800		1,800
Teacher/Program Administrator Stipends	1150	\$	9,850	\$ 9,850	\$	9,850	\$	9,850	\$ 9,850	\$	9,850
Total Certificated Teacher Salaries	1000-1199	\$	807,089	\$ 993,174	\$	1,026,301	\$ .	1,135,045	\$ 1,228,340	\$	1,354,274
School Administrator Salaries	13xx										
Assistant Executive Director	1351		-	35,000		72,300		74,800	77,600		80,500
Executive Director	1321		103,172	90,600		93,600		96,900	100,500		104,300
Subtotal	13xx	\$	103,172	\$ 125,600	\$	165,900	\$	171,700	\$ 178,100	\$	184,800
TOTAL CERTIFICATED SALARIES	1000-1999	\$	910,261	\$ 1,118,774	\$	1,192,201	\$	1,306,745	\$ 1,406,440	\$	1,539,074

### **Expenditures Worksheet – Compensation**

Fisc Budget Type	cal Year SACS Code	Uı	012–13 naudited Actuals	Р	2013–14 rojected Budget	P	2014–15 Projected Budget	Р	2015–16 rojected Budget	P	2016–17 rojected Budget	P	017–18 rojected Budget
Classified Compensation Costs	2000-2999												
Classified Salaries	2000-2999	'n											
Administrator Salaries	23xx		40.700		00.450		(4.400		// 700		(0.000		74.000
Chief Operations Officer Business Services Director	2341 23x1		69,788 -		93,450 -		64,400 -		66,700		69,200 -		71,800 -
Subtotal	23xx	\$	69,788	\$	93,450	\$	64,400	\$	66,700	\$	69,200	\$	71,800
Clerical, Technical & Other Office Employ	24xx												
Office Clerk	2491		32,270		29,920		30,892		31,992		33,183		34,467
Records Clerk	2481		32,270		32,640		33,733		34,925		36,208		37,583
Secretary	2471		-		25,872		26,700		27,600		28,600		29,700
Subtotal	24xx	\$	64,541	\$	88,432	\$	91,325	\$	94,517	\$	97,992	\$	101,750
Subtotal Classified Salaries Cost		\$	134,329	\$	181,882	\$	155,725	\$	161,217	\$	167,192	\$	173,550
Hourly Classified Staff Wages													
Non-Certificated Instructional Wages	21xx												
Title I Instructional Aide	2112		21,187		36,720		37,930		58,882		61,042		84,499
Paraprofessional Aide, Special Education	2132		69,791		57,758		59,659		72,022		74,693		88,589
Subtotal	21xx	\$	90,978	\$	94,478	\$	97,589	\$	130,903	\$	135,734	\$	173,088
Pupil Support Salaries	22xx												
Food Service Worker	2252		-		15,840		16,358		16,934		17,568		18,230
Custodian	2262		32,212		46,800		48,348		50,040		51,876		53,856
Subtotal	22xx	\$	32,212	\$	62,640	\$	64,706	\$	66,974	\$	69,444	\$	72,086
Other Classified Employee Wages	29xx												
Noon Duty I	2902		21,150		22,444		23,188		32,432		33,645		49,442
Noon Duty II	2902		-		8,336		8,610		8,909		9,243		9,593
Subtotal	29xx	\$	21,150	\$	30,780	\$	31,797	\$	41,342	\$	42,888	\$	59,036
Subtotal Hourly Staff Wage Costs		\$	144,340	\$	187,898	\$	194,093	\$	239,219	\$	248,066	\$	304,210
TOTAL ALL CLASSIFIED COSTS	2000-2999	\$	278,669	\$	369,780	\$	349,818	\$	400,436	\$	415,258	\$	477,760

### Expenditures Worksheet – Employee Benefits

	al Year SACS Code	Ur	012–13 naudited Actuals	P	2013–14 Projected Budget	P	2014-15 rojected Budget	2015–16 Projected Budget	P	2016–17 rojected Budget	P	2017–18 Projected Budget
Budget Type			iciuais		Buuget		Buuget	Buuget		Buugei		Buuget
State Teachers Retirement System (STR Certificated contributions	<b>S)</b> 3101		73,037		92,299		98,357	107,806		116,031		126,974
Noncertificated contributions	3101		13,031		92,299		90,33 <i>1</i> -	107,000		-		120,974
STRS Subtotal		\$	73,037	\$	92,299	\$	98,357	\$ 107,806	\$	116,031	\$	126,974
Dublic Employees Detiroment Cystem /D	EDC)											
Public Employees Retirement System (P Certificated contributions	3201		-		_		_	-		_		-
Noncertificated contributions	3202		25,518		38,788		36,388	41,088		42,607		47,910
PERS Subtotal		\$	25,518	\$	38,788	\$	36,388	\$ 41,088	\$	42,607	\$	47,910
Old Age Complease Disability and Health	مريده ما ما		(OACDI)									
Old Age, Survivors, Disability, and Healt Medicare, certificated contributions	3301	псе	13,199		16,222		17,287	18,948		20,393		22,317
Medicare, noncertificated contributions	3302		4,041		5,362		5,072	5,806		6,021		6,928
Social Security, noncertificated contribut	3302		16,602		22,926		21,689	24,827		25,746		29,621
OASDI Subtotal		\$	33,841	\$	44,510	\$	44,048	\$ 49,581	\$	52,161	\$	58,865
Health Benefit Costs (HDV)												
Combined HDV estimate, certificated coi	3401		120,226		135,929		149,040	164,160		180,000		204,120
Combined HDV estimate, noncertificatec	3402		37,966		55,608		58,320	61,560		64,800		68,040
HDV Subtotal		\$	158,192	\$	191,537	\$	207,360	\$ 225,720	\$	244,800	\$	272,160
State Unemployment Insurance (SUI/SEF	-)											
Certificated contributions	3501		9,567		12,307		13,114	14,374		15,471		16,930
Noncertificated contributions	3502		2,929		4,068		3,848	4,405		4,568		5,255
SUI/SEF Subtotal		\$	12,496	\$	16,374	\$	16,962	\$ 18,779	\$	20,039	\$	22,185
Worker's Compensation Insurance (WC)												
Certificated contributions	3601		19,566		24,048		25,626	28,088		30,231		33,082
Noncertificated contributions	3602		5,990		7,948		7,519	8,607		8,926		10,269
WC Subtotal		\$	25,556	\$	31,996	\$	33,146	\$ 36,696	\$	39,157	\$	43,352
Total Benefit Costs	3000-3999	\$	328,640	\$	415,505	\$	436,260	\$ 479,670	\$	514,794	\$	571,446

### Expenditures Worksheet – Books and Supplies

Fiscal Yea	ır	2012-13	2	013–14		2014–15	:	2015–16		2016–17	:	2017–18
SAC		Unaudited		ojected	F	Projected		rojected	F	Projected		rojected
Budget Type Cod	<b>,</b>	Actuals	E	Budget		Budget		Budget		Budget		Budget
Approved Textbooks and Core Curricula Mater	als											
New Textbooks (students)		-		3,430		2,864		2,202		2,563		2,635
Replacement Textbooks (students)		30,000		34,885		39,264		42,998		47,362		51,982
Other (Common Core Standards)		-		35,000		35,000		-		-		-
Other (Follet/HM updates)		41,949		-		-		-		-		-
Other (Textbook updates)		-		-		-		20,000		20,500		21,100
Subtotal, Approved Textbooks and Cor 4100	\$	71,949	\$	73,315	\$	77,129	\$	65,200	\$	70,425	\$	75,716
Books and Other Reference Materials												
Library Books		-		2,000		2,000		2,100		2,200		2,300
Other (Identify)		-		-		-		-		-		-
Subtotal, Books and Other Reference N 4200	\$	-	\$	2,000	\$	2,000	\$	2,100	\$	2,200	\$	2,300
Materials and Supplies												
Custodial Supplies 4301		10,509		12,221		13,754		15,060		16,589		18,204
Instructional Supplies		19,285		22,424		25,238		27,638		30,442		33,407
Title I Instructional Supplies		-		25,000		25,600		26,200		26,900		27,700
Office Supplies		13,889		16,152		18,179		19,909		21,931		24,068
Other Materials & Supplies		7,982		-		-		-		-		-
Subtotal, Materials and Supplies 4300	\$	51,665	\$	75,797	\$	82,771	\$	88,807	\$	95,861	\$	103,379
Non Capitalized Equipment												
Food Service Equipment		5,564		-		-		-		-		-
Classroom Updates		49,903		15,000		15,300		15,700		16,100		16,600
Other Replacement Allocation		-		12,700		13,000		13,300		13,700		14,100
Special Education Equipment		-		7,800		8,000		8,200		8,400		8,600
Subtotal, Non Capitalized Equipment 4400	\$	55,467	\$	35,500	\$	36,300	\$	37,200	\$	38,200	\$	39,300
Food for Student Nutrition				No ex	хреі	nses are curi	renti	ly projected	for I	Food For Stu	ıder	t Nutrition
Subtotal, Food for Student Nutrition 4700	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
Total Books & Supplies 4000-4	99 \$	179,081	\$	186,611	\$	198,200	\$	193,307	\$	206,687	\$	220,696

### **Expenditures Worksheet – Services and Operational Expenses**

Fisca	l Year	20	012–13		2013–14		2014–15	2015–16	2	2016–17	2	2017–18
	SACS		audited	F	Projected	F	Projected	Projected		rojected		rojected
Budget Type	Code	А	ctuals		Budget		Budget	Budget		Budget		Budget
Personal Services of Instructional Consult	ants, L	ectur	ers & Oth	ers								
Instructional Consultant	5101		-		-		-	-		-		-
SpEd Psychologist			20,000		20,000		20,000	21,000		22,000		23,000
SpEd Speech Pathologist			25,499		26,000		27,000	28,000		29,000		30,000
Subtotal of Personal Services of Instructi	5100	\$	45,499	\$	46,000	\$	47,000	\$ 49,000	\$	51,000	\$	53,000
Travel and Conference												
Combined Estimate			9,188		19,370		10,000	10,300		10,600		10,900
Other (Identify)	5240		-		-		-	-		-		-
Subtotal of Travel and Conference	5200	\$	9,188	\$	19,370	\$	10,000	\$ 10,300	\$	10,600	\$	10,900
Dues and Memberships												
(CCSA) California Charter Schools Assoc	5310		1,400		1,596		1,756	1,876		2,012		2,148
(WASC) Western Association of Schools (	5320		720		720		2,620	720		3,095		720
Other (Identify)	53xx		415		-		-	-		-		-
Subtotal of Dues and Memberships	5300	\$	2,535	\$	2,316	\$	4,376	\$ 2,596	\$	5,107	\$	2,868
Insurance												
Combined Estimate			25,131		23,755		28,043	30,710		33,827		37,123
Other (Identify)	54xx		-		-		-	-		-		-
Subtotal of Insurance	5400	\$	25,131	\$	23,755	\$	28,043	\$ 30,710	\$	33,827	\$	37,123
Operation and Housekeeping Services												
Security Alarm Monitoring Service	5501		655		672		684	696		720		744
Pest Control Service	5504		1,080		1,104		1,128	1,152		1,188		1,224
Utilities												
Electricity	5502		31,691		34,800		40,680	44,760		49,200		54,120
Gas	5503		1,477		1,680		1,920	2,160		2,400		2,640
Waste Disposal	5505		3,044		3,360		3,960	4,320		4,800		5,280
Water	5506		4,561		5,040		5,880	6,480		7,080		7,800
Subtotal of Utilities			40,772		44,880		52,440	57,720		63,480		69,840
Subtotal of Operation and Housekeeping	5500	\$	42,507	\$	46,656	\$	54,252	\$ 59,568	\$	65,388	\$	71,808

### **Expenditures Worksheet – Services and Operational Expenses**

Fisca	al Year	2	012–13		2013-14	2014–15	2	2015–16	2	2016–17	2	2017–18
	SACS		naudited	ı	Projected	rojected		rojected		rojected		rojected
Budget Type	Code	F	Actuals		Budget	Budget		Budget		Budget		Budget
Rentals, Leases, Repairs and Noncapitalize	ed Impr	over	nents									
Computers and Equipment (lease/rental/re	5604		26,190		28,464	29,136		30,624		31,968		33,624
Copier (lease/rental/repair)	5604		12,240		12,480	12,720		13,080		13,440		13,800
Portable Classrooms (old lease)	5603		8,509		8,520	8,520		8,520		8,520		8,520
Portable Classrooms (growth)	5603		-		10,800	14,400		18,000		18,000		18,000
Portable Classrooms (replacement)	5603		-		-	-		10,800		21,600		32,400
Property (repairs)	5602		22,242		32,680	33,480		34,320		35,280		36,240
Subtotal of Rentals, Leases, Repairs and	5600	\$	69,180	\$	92,944	\$ 98,256	\$	115,344	\$	128,808	\$	142,584
Professional/Consulting Services and Ope	rating I	Ехре	nses									
Accounting (QB Processing)	5801		512		528	540		552		564		576
Advertising	5802		4,756		4,500	4,560		4,680		4,800		4,920
Audit Services	5803		9,335		9,480	9,720		9,960		10,200		10,440
Breakfast Program	5816		15,604		17,955	20,194		22,043		24,144		26,313
Business Services	5804		89,790		72,000	72,000		72,000		72,000		72,000
District (SBE) Financial Oversight Fee	5805		19,600		21,483	24,064		26,300		28,928		31,749
IT/IS/Networking Services	5806		5,611		5,760	5,880		6,000		6,120		6,240
Interest Expense	5807		16,226		12,626	180,671		175,962		171,392		170,066
Janitorial Services	5815		8,583		-	-		-		-		-
Legal Services	5808		4,083		19,200	7,500		7,500		7,500		7,500
Miscellaneous Expenses	5826		462		-	-		-		-		-
Professional Development	5809		-		10,000	10,000		10,000		10,000		10,000
Sewer Assessment	5810		1,440		-	-		-		-		-
Special Education Services	5811		5,921		6,000	6,000		6,000		6,000		6,000
Student Testing & Assessment	5812		3,281		3,830	4,302		4,690		5,181		5,692
Subtotal of Professional/Consulting Serv	5800	\$	191,083	\$	189,363	\$ 351,571	\$	351,977	\$	353,289	\$	358,136
Communications												
Postage and Shipping	5930		3,086		3,144	3,216		3,300		3,384		3,480
Telephone	5910		6,756		6,840	6,960		7,080		7,320		7,560
Subtotal of Communications	5900	\$	9,842	\$	9,984	\$ 10,176	\$	10,380	\$	10,704	\$	11,040
Total Services & Operational Expenses 5	000-5999	\$	394,965	\$	430,387	\$ 603,675	\$	629,875	\$	658,723	\$	687,459

### Expenditures Worksheet - Capital Costs

Fiscal Year SACS Budget Type Code	Uı	2012–13 naudited Actuals	P	2013–14 rojected Budget	P	2014–15 rojected Budget	Р	2015–16 rojected Budget	P	2016–17 rojected Budget	Pı	017–18 rojected Budget
Sites and Site Improvement												
Site Acquisition		-		-		-		-		-		-
Off-site Construction Costs		-		-		-		-		-		-
Portable Classroom Set-Down/Hook-Up Costs		-		165,000		55,000		145,000		145,000		145,000
Site Improvement 6170		-		15,000		-		-		-		
Subtotal Sites and Site Improvement 6100	\$	-	\$	180,000	\$	55,000	\$	145,000	\$	145,000	\$	145,000
Buildings and Building Improvement		No exp	pens	ses are cui	ren	tly projecte	d fo	r Buildings	And	d Building I	mpr	ovement
Subtotal Buildings and Building Impro 6200	\$	-	\$	-	\$	-	\$	-	\$	-	\$	
New Library Books & Media			Λ	o expense.	s ar	e currently	pro	jected for l	Vew	Library Bo	oks	& Media
Subtotal New Library Books & Media 6300	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
Capital Equipment												
Computers and Technology			Ν	o expense:	s ar	e currently	proj	iected for C	Com	puters Ana	Te	chnology
Subtotal Computers and Technology	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
Furniture and Equipment												
School Equipment (other miscellaneous)		-		-		-		-		-		-
Subtotal Furniture and Equipment	\$	-	\$	-	\$	12,000	\$	16,006	\$	14,218	\$	18,192
Subtotal Capital Equipment 6400	\$	-	\$	-	\$	12,000	\$	16,006	\$	14,218	\$	18,192
Capital Equipment Replacement 6500		No	ex <sub>l</sub>	penses are	CUI	rrently proje	ecte	d for Capit	al E	quipment F	Repl	acement
Subtotal Capital Equipment Replacement	\$	-	\$	-	\$	-	\$	-	\$	-	\$	
Depreciation Expense 6900		113,290		120,000		245,000		245,000		245,000		245,000
Total Capital Costs	\$	113,290	\$	300,000	\$	312,000	\$	406,006	\$	404,218	\$	408,192

### Section V: Page 56

## Ridgecrest Charter School

# Expenditures Worksheet - Other Outgo; Transfers In and Out

Fiscal Year S,	SACS	2012–13 Unaudited	S 2	2013–14 Projected	3–14 scred	20 Pre	2014–15 Projected	2 P	2015–16 Projected	), Pr	2016–17 Projected	2017–18 Projected	
Budget Type C		Actuals	3 (2	Budget	lget	В	Budget		Budget	В	Budget	Budget	Comments
Other Outgo													
Debt Service – Interest Payments	7438												Shown as Object 5807, not 7438
Land Note Payable		\$ 16,226	26	\$	12,626	\$	8,767	↔	4,629	\$	029	· •	7% interest on 12 yr term
Multi-Purpose Room Mortgage		'			1		171,904		171,333		170,722	170,066	170,066 7% interest on 15 yr term
Subtotal, Debt Service - Interest Payments		\$ 16,226	26	\$	2,626	<b>↔</b>	12,626 \$ 180,671		175,962	<b>↔</b>	171,392	\$ 170,066	\$ 175,962 \$ 171,392 \$ 170,066 Shown as Object 5807, not 7438
Debt Service – Principal Payments	7439								Show	'n as	Object 74	39 before pu	Shown as Object 7439 before purchase, then as Asset in Balance Sheet
Land Note Payable		\$ 49,7	49,786 \$		53,386	↔	57,245	↔	61,383	\$	61,383 \$ 32,336 \$	•	Orig Principal: \$535k; payoff: 2016-12-31
Mult-Purpose Room Mortgage		'			1		97,744		98,315		98,926	99,582	99,582 Orig Principal: \$2.5M; payoff: 2029-06-30
Subtotal, Debt Service – Principal Payments		\$ 49,7	98	\$ 2	3,386	↔	154,989	\$	159,698	<b>↔</b>	131,262	\$ 99,582	49,786 \$ 53,386 \$ 154,989 \$ 159,698 \$ 131,262 \$ 99,582 Summarized in Expenditures/Bal Sheet
al confound Total Long Scotting Study						, ,		2 4		J.	<u> </u>	200	
Other Sources and Uses – Hansiels III					NO O		San Inoc	AIIO	Jses – IIa		s III callell	NO OTHER SOURCES AND USES - ITAINSTERS III CULTERITY PIAIRITED	
Total Transfers In		•		↔		↔		↔		↔		· \$	Summarized at Transfers In
Other Sources and Uses – Transfers Out					No Oth	er Sc	ources A	nd Us	ses – Trans	sfers	Out curren	No Other Sources And Uses – Transfers Out currently planned	
Total Transfers Out		-		\$		\$		\$	•	\$	•	- \$	Summarized at Transfers Out



### **Section VI: Detailed Program Budgets**

**Section VI** – The **detailed Program Budgets** provides reconciliation worksheets that pull together revenues and costs attributed to single distinct programs such as School Nutrition into a focused presentation. Each such **program budget** commences with a **program summary** constructed in parallel with the Executive Summary of the overall budget, to illustrate a top-level view of the budget plan for a single program.

The program summary is followed by detailed presentation of demographic, revenue and/or expenditure components that vary depending on the particulars of each program.

For the most part, these program budgets correspond to restricted funding programs, and can be seen as action plans that demonstrate the school's maintenance of effort in these various areas. In some cases, such as School Nutrition or Special Education, related restricted funding sources have been grouped together in order to better demonstrate the scope of the overall plan for delivering these services in a fiscally responsible fashion.



### NSLP — National School Lunch Program Budget and Reconciliation Worksheet

	al Year cal Year SACS Code	20 Pro	'ear II 012–13 ojected udget	2 Pr	Year III 1013–14 rojected Budget	20 Pro	ear IV 14–15 jected udget	2 Pi	Year V 015-16 rojected Budget	20 Pro	ear VI 016–17 ojected oudget	20 Pr	ear VII 017–18 ojected udget	Comments
PROGRAM SUMMARY														
REVENUES														
NSLP Revenue Projection	8220		33,417		38,100		41,900		44,800		48,000		51,200	Combined State and Federal Funding
State Child Nutrition Reminbursements	8520		4,052		4,600		5,100		5,400		5,800		6,200	Combined State and Federal Funding
Local Income (Paid Meals)	8634		4,363		5,000		5,500		5,900		6,300		6,700	Received from Paying Students
Carryover from Prior Year			-		19,143		-		-		-		-	
TOTAL REVENUES		\$	41,832	\$	66,843	\$	52,500	\$	56,100	\$	60,100	\$	64,100	
EXPENDITURES														
	1000-1999		-		-		-		-		-		-	
	2000-2999		-		27,540		28,445		29,444		30,537		31,694	
Employee Benefits	3000-3999		-		13,876		14,455		15,128		15,822		16,531	
	4000-4999		5,879		-		-		-		-		-	
	5000-5999		16,810		17,955		20,194		22,043		24,144		26,313	
	6000-6999		-		15,000		-		-		-		-	
TOTAL EXPENDITURES		\$	22,688	\$	74,371	\$	63,095	\$	66,616	\$	70,503	\$	74,538	
PROGRAM SURPLUS/(DEFICIT)		\$	19,143	\$	(7,528)	\$	(10,595)	\$	(10,516)	\$	(10,403)	\$	(10,438)	
EXPENDITURE DETAILS			350		399		439		469		503		537	
			330											
Certificated Employee Compensation					No C	Certifica	ated Emp	loyee	e Compens	ation	budgeted	to this	s program	
Certificated Subtotal	1000	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	
Number of Certificated FTEs in this Progam			-		-		-		-		-		-	FTE count for positions listed above
Classified Employee Compensation														
Food Service Worker	2252		-		15,840		16,358		16,934		17,568		18,230	
Custodian	2262		-		11,700		12,087		12,510		12,969		13,464	
Classified Wage Subtotal	2000	\$	-	\$	27,540	\$	28,445	\$	29,444	\$	30,537	\$	31,694	
Number of Classified FTEs in this Progam			-		1.25		1.25		1.25		1.25		1.25	FTE count for positions listed above
Benefits														
State Teachers Retirement System (STI	RS)				No State T	eache.	rs Retirer	nent	System (S	TRS)	budgeted	to this	s program	
STRS Subtotal	•	\$		\$	_	\$		\$	-	\$		\$	-	
3113 Subitotal	3100	Ψ		φ	<u> </u>	φ		Ψ	•	φ		φ	-	
Public Employees Retirement System (	PERS)													
Certificated contributions	3201		-		-		-		-		-		-	
Noncertificated contributions	3202		-		3,151		3,255		3,369		3,494		3,626	
PERS Subtotal	3200	\$	-	\$	3,151	\$	3,255	\$	3,369	\$	3,494	\$	3,626	
Old Age, Survivors, Disability, and Heal	th Insur	ance	(OASDI)											
Medicare, noncertificated contributions	3302		-		399		412		427		443		460	
Social Security, noncertificated contributions			_		1,707		1,764		1,826		1,893		1,965	
OASDI Subtotal		\$		\$	2,107	\$	2,176	\$	2,252	\$	2,336	\$	2,425	
									<u> </u>					
Health Benefit Costs (HDV)	Droger				1.05		1.00		1.05		1.05		1.05	ETE count for positions listed above
Number of Benefit-Earning Classified FTEs in this Combined HDV estimate, certificated co	-				1.25		1.25		1.25		1.25		1.25	FTE count for positions listed above
Combined HDV estimate, certificated co			-		- 7,723		8,100		8,550		9,000		- 9,450	
		¢		¢		¢		¢		¢		¢		
HDV Subtotal	3400	\$		\$	7,723	<b>3</b>	8,100	\$	8,550	<b>\$</b>	9,000	Þ	9,450	

### NSLP — National School Lunch Program Budget and Reconciliation Worksheet

	al Year al Year SACS Code	2 Pi	Year II 012–13 rojected Budget	P	Year III 2013–14 rojected Budget	P	Year IV 2014–15 rojected Budget	P	Year V 2015–16 rojected Budget	2 Pi	Year VI 2016–17 rojected Budget	20 Pro	ear VII 017–18 Djected udget	Comments
PROGRAM DETAILS, continued														
State Unemployment Insurance (SUI/SE Certificated contributions	3501		-		-		-		-		-		-	
Noncertificated contributions SUI/SEF Subtotal	3502 3500	\$	-	\$	303 303	¢	313 <b>313</b>	¢	324 <b>324</b>	¢	336 <b>336</b>	\$	349 <b>349</b>	
Worker's Compensation Insurance (WC) Certificated contributions Noncertificated contributions	3601 3602		-		- 592		- 611		- 633		- 656		- 681	
WC Subtotal	3600	\$	-	\$	592	\$	611	\$	633	\$	656	\$	681	
Other Benefits								Λ	o Other Bei	nefits	s budgeted	to this	program	
Other Benefits Subtotal	3900	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	
Subtotal All Benefit Costs	3000	\$	-	\$	13,876	\$	14,455	\$	15,128	\$	15,822	\$	16,531	
Books & Supplies Materials and Supplies Food Service Equipment	4300 4400		315 5,564		- -		-		- -		-		- -	
Subtotal Books & Supplies	4000	\$	5,879	\$	-	\$	-	\$	-	\$	-	\$	-	
Operating Costs Travel and Conference Breakfast Program	5200 5816		1,205 15,604		- 17,955		- 20,194		- 22,043		- 24,144		- 26,313	
Subtotal Operating Costs	5000	\$	16,810	\$	17,955	\$	20,194	\$	22,043	\$	24,144	\$	26,313	
Capital Costs Site Improvement Other (Identify)	6170 6x00		-		15,000		-		-		-		-	Walk-in Refrigerator
Subtotal Capital Costs	6000	\$	-	\$	15,000		-	\$	-	\$	-	\$	-	
Subtotal Expenses		\$	23,038	\$	74,770	\$	63,534	\$	67,085	\$	71,006	\$	75,075	

### Title I Program Budget and Reconciliation Worksheet

Fiso	SACS Code	Ur	012–13 naudited Actuals	Pı	013–14 rojected Budget	Pr	014–15 rojected Budget	P	2015–16 rojected Budget	Р	2016–17 Projected Budget	Pı	017–18 rojected Budget	Comments
PROGRAM SUMMARY														
REVENUES														
NCLB: Title I, Part A, Basic Grants Low	-Income a	\$	60,625	\$	61,600	\$	62,700	\$	64,100	\$	65,700	\$	67,500	
Carryover from Prior Year			-		30,565		-		-		-		-	
TOTAL REVENUES		\$	60,625	\$	92,165	\$	62,700	\$	64,100	\$	65,700	\$	67,500	
EXPENDITURES														
Certificated Salaries	1000-1999	\$	-	\$	22,250	\$	23,000	\$	23,800	\$	24,700	\$	25,650	
Classified Salaries	2000-2999	1	27,162		67,500		69,727		100,223		103,929		143,535	
Employee Benefits	3000-3999	1	2,899		29,886		31,118		44,683		46,711		62,655	
Books & Supplies	4000-4999	1	-		25,000		25,600		26,200		26,900		27,700	
Services & Operational Expenses	5000-5999		-		-		-		-		-		-	
Capital Outlay	6000-6999		-	_	-		-		-		-		-	
TOTAL EXPENDITURES		\$	30,061	\$	144,636	\$	149,445	\$	194,906	\$	202,240	\$	259,539	
PROGRAM SURPLUS/(DEFICIT)		\$	30,565	\$	(52,472)	\$	(86,745)	\$	(130,806)	\$	(136,540)	\$	(192,039)	
EXPENDITURE DETAILS														
Certificated Employee Compensation					No (	artifi	cated Emn	lovo	a Campans	atio	n budgeted	to th	ic nroaram	
Teacher – Title I	1121				22,250	, CI (III	23,000	шуе	23,800	alivi	24,700	נט נווו	25,650	
Other (Identify)	1251		_		-		23,000		23,000		24,700		23,030	
Certificated Subtotal		\$		\$	22,250	¢	23,000	¢	23,800	¢	24,700	¢	25,650	
Number of Certificated FTEs in this Progam		φ		φ	0.50	φ	0.50	Ą	0.50	φ	0.50	Ψ	0.50	FTE count for positions listed above
Ÿ					0.30		0.30		0.30		0.50		0.30	The countries positions ascer above
Classified Employee Compensation Title I Instructional Aide	0110		6,012		36,720		37,930		58,882		41 042		84,499	
Noon Duty I	2112 2902		21,150		22,444		23,188		32,432		61,042 33,645			not in PERS
Noon Duty II	2902		21,130		8,336		8,610		8,909		9,243			not in PERS
		\$	27.1/2	¢		¢		¢		¢		•		III FERS
Classified Wage Subtotal  Number of Classified FTEs in this Progam	2000	Þ	<b>27,162</b> 2.41	3	<b>67,500</b> 4.38	Þ	<b>69,727</b> 4.38	Þ	100,223	Þ	103,929 6.00	Þ	143,535 8.00	FTE count for positions listed above
			2.71		7.30		4.50		0.00		0.00		0.00	The countries positions ascer above
Benefits														
State Teachers Retirement System (ST	RS)													
Certificated contributions	3101		-		1,836		1,898		1,964		2,038		2,116	
Noncertificated contributions	3102		-		-		-		-		-		-	
STRS Subtotal	3100	\$	-	\$	1,836	\$	1,898	\$	1,964	\$	2,038	\$	2,116	
Dublic Francisco of Dublic Control Control	DEDC)													
Public Employees Retirement System (														
Certificated contributions  Noncertificated contributions	3201		-		4 202		4 2 4 0		- 4 727		4.004		0.440	
	3202		-		4,202		4,340		6,737		6,984		9,668	
PERS Subtotal	3200	\$	-	\$	4,202	\$	4,340	\$	6,737	\$	6,984	\$	9,668	
Old Age, Survivors, Disability, and Hea	Ith Insura	ance	(OASDI)											
Medicare, certificated contributions	3301		-		323		334		345		358		372	
Medicare, noncertificated contributions	3302		394		979		1,011		1,453		1,507		2,081	
Social Security, noncertificated contribu	3302		1,675		4,185		4,323		6,214		6,444		8,899	
OASDI Subtotal	3300	\$	2,069	\$	5,486	\$	5,668	\$	8,012	\$	8,309	\$	11,352	
				_										1

### Title I Program Budget and Reconciliation Worksheet

	I Year SACS Code	Un	12-13 audited ctuals	Pı	013–14 rojected Budget	Pro	014–15 ojected sudget	P	2015–16 rojected Budget	Pr	016–17 ojected Budget	Pr	017–18 rojected Budget	Comments
PROGRAM DETAILS, continued														
Health Benefit Costs (HDV)														
Number of Benefit-Earning Certificated FTEs in this	Progam				0.50		0.50		0.50		0.50		0.50	Health-benefit eligible FTE count for positions
Number of Benefit-Earning Classified FTEs in this P	_		-		2.00		2.00		3.00		3.00		4.00	listed above.
Combined HDV estimate, certificated co	3401		-		3,089		3,240		3,420		3,600		3,780	
Combined HDV estimate, noncertificate	3402		-		12,357		12,960		20,520		21,600		30,240	
HDV Subtotal	3400	\$	-	\$	15,447	\$	16,200	\$	23,940	\$	25,200	\$	34,020	
State Unemployment Insurance (SUI/SEF	:)			_										
Certificated contributions	3501		_		245		253		262		272		282	
Noncertificated contributions	3502		274		743		767		1,102		1,143		1,579	
SUI/SEF Subtotal	3500	\$	274	\$	987	\$	1,020	\$	1,364	\$	1,415	\$	1,861	
									· ·				·	
Worker's Compensation Insurance (WC)					470		40.4		F10		F04		FF1	
Certificated contributions  Noncertificated contributions	3601		- 556		478 1,451		494 1,499		512 2,154		531 2,234		551 3,085	
WC Subtotal	3602 3600	\$	556	¢	1,929	¢	1,993	¢	2,134	¢	2,765	¢	3,637	
Subtotal All Benefit Costs		\$	2,899	÷	29,886						46,711	_		
	3000	ð	2,899	Þ	29,880	ð	31,118	\$	44,683	<b></b>	40,711	Þ	62,655	
Books & Supplies							05 (00		24.000		0,,000			
Title I Instructional Supplies	0		-		25,000		25,600		26,200		26,900		27,700	
Other (Identify)	4400	_		_	-	_	-							
Subtotal Books & Supplies	4000	\$	-	\$	25,000	\$	25,600		26,200		26,900		27,700	
Operating Costs								No	Operating (	Costs	budgeted	to thi	's program	
Travel and Conference	5200		-		-		-		-		-		-	
Other (Identify)	5x00		-		-		-		-		-		-	
Subtotal Operating Costs	5000	\$	-	\$	-	\$	=	\$	-	\$	-	\$	-	
Capital Costs								/	Vo Capital (	Costs	budgeted	to thi	s program	
Other (Identify)	6x00		-		-		-		-		-		-	
Other (Identify)	6x00		-		-		-		-		-		-	
Subtotal Capital Costs	6000	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	
Subtotal Expenses		\$	30,061	\$	144,636	\$	149,445	\$	194,906	\$	202,240	\$	259,539	

### SELPA Funding (Federal) Program Budget and Reconciliation Worksheet

	Al Year SACS Code	2012–13 Unaudited Actuals	I	2013-14 Projected Budget	2014–15 Projected Budget		2015–16 Projected Budget	Pr	2016–17 rojected Budget	Pr	017–18 ojected Budget	Comments
PROGRAM SUMMARY							Ť		Ť			
REVENUES												
SELPA Funding (Federal)		\$ 57,13	7 :	\$ 57,137	\$ 57,137	\$	57,137	\$	57,137	\$	57,137	
Carryover from Prior Year		7,94	0	-	-		-		-		-	
TOTAL REVENUES		\$ 65,07	7 5	\$ 57,137	\$ 57,137	\$	57,137	\$	57,137	\$	57,137	
EXPENDITURES												
	000-1999	\$ 45,84	1 9				29,956	\$	31,089	\$	38,742	
	000-2999	- 10.00	2	14,440	14,915		18,005		18,673		22,147	
. 3	000-3999	19,95	3	13,851	14,431		18,162		18,998		23,195	
	000-4999	-		1,950 13,000	2,000 13,250		2,050 13,750		2,100 14,250		2,150 14,750	
	000-5999 000-6999	-		-	13,230		13,750		-		-	
TOTAL EXPENDITURES		\$ 65,79	5 5	\$ 65,645	\$ 67,756	\$	81,924	\$	85,110	\$	100,984	
PROGRAM SURPLUS/(DEFICIT)		\$ (71	7) 5	\$ (8,508)	\$ (10,619)	) \$	(24,787)	\$	(27,973)	\$	(43,847)	
PROGRAM DETAILS												
Expenses												
Certificated Employee Compensation												
Teacher – Special Education	1111	45,84	1	22,250	23,000		29,750		30,875			25% apportionment to this Program
Day-to-Day Substitutes	1130	-		155	160		206		214		267	25% apportionment to this Program
Certificated Subtotal		\$ 45,84	1 9	\$ 22,405	\$ 23,160	\$	29,956	\$	31,089	\$	38,742	
Number of Certificated FTEs in this Progam		1.	00	0.50	0.50		0.63		0.63		0.75	FTE count for positions listed above
Classified Employee Compensation												
Classified Wage Costs (Hourly Employees)							40.005		40.470			250
Paraprofessional Aide, Special Educatic	2132	-		14,440	14,915		18,005		18,673		22,147	25% apportionment to this Program
Other (Identify)	2000	\$ -		- ¢ 14.440	- ¢ 1401E	•	10.005	¢	10 (72	¢	- 22 1 47	
Classified Wage Subtotal Classified Subtotal	2000	\$ - \$ -		\$ 14,440 \$ 14,440	\$ 14,915 \$ 14,915		18,005 18,005		18,673 18,673		22,147 22,147	
Number of Classified FTEs in this Progam	2000	φ -	Ť	0.75	0.75	_	0.88	φ	0.88	φ	1.00	FTE count for positions listed above
Benefits				0.70	0.70		0.00		0.00		1.00	1.12 doubt to positions noted above
Sonons												
State Teachers Retirement System (STRS	S)											
Certificated contributions	3101	3,78	2	1,848	1,911		2,471		2,565		3,196	
Noncertificated contributions	3102	-		-	-	H	-		-		-	
STRS Subtotal	3100	\$ 3,78	2 5	\$ 1,848	\$ 1,911	\$	2,471	\$	2,565	\$	3,196	
Public Employees Retirement System (P	ERS)											
Certificated contributions	3201	-		-	-		-		-		-	
Noncertificated contributions	3202	-		1,652	1,707		2,060		2,137		2,534	
PERS Subtotal	3200	\$ -	5	\$ 1,652	\$ 1,707	\$	2,060	\$	2,137	\$	2,534	
Old Age, Survivors, Disability, and Health	h Insura	ance (OASD	)									
Medicare, certificated contributions	3301	61		325	336		434		451		562	
Medicare, noncertificated contributions	3302	-		209	216		261		271		321	
Social Security, noncertificated contribution	3302	-		895	925		1,116		1,158		1,373	
OASDI Subtotal	3300	\$ 61	5 5	\$ 1,430	\$ 1,477	\$	1,812	\$	1,879	\$	2,256	

### SELPA Funding (Federal) Program Budget and Reconciliation Worksheet

Fisca Budget Type	al Year SACS Code	Un	012–13 audited actuals	Pr	013–14 rojected Budget	Pro	14–15 ojected udget	P	2015–16 rojected Budget	Pr	016–17 ojected audget	Pr	017–18 rojected Budget	Comments
PROGRAM DETAILS, continued														
Health Benefit Costs (HDV)														
No. of Benefit-Earning Certificated FTEs in this Pro	•		1.00		0.50		0.50		0.63		0.63		0.75	Health-benefit eligible FTE count for positions
No. of Benefit-Earning Classified FTEs in this Prog- Combined HDV estimate, certificated co	am 3401		14,381		0.75 3,089		0.75 3,240		0.88 4,275		0.88 4,500		1.00 5,670	listed above.  Estimated cost based on Health-benefit eligible
Combined HDV estimate, noncertificate	3402		-		4,634		4,860		5,985		6,300		7,560	FTE count
HDV Subtotal	3400	\$	14,381	\$	7,723	\$	8,100	\$	10,260	\$	10,800	\$	13,230	
State Unemployment Insurance (SUI/SE	F)													
Certificated contributions	3501		190		246		255		330		342		426	
Noncertificated contributions	3502		-		159		164		198		205		244	
SUI/SEF Subtotal	3500	\$	190	\$	405	\$	419	\$	528	\$	547	\$	670	
Worker's Compensation Insurance (WC)	)													
Certificated contributions	3601		985		482		498		644		668		833	
Noncertificated contributions	3602		-		310		321		387		401		476	
WC Subtotal	3600	\$	985	\$	792	\$	818	\$	1,031	\$	1,070	\$	1,309	
Subtotal All Benefit Costs	3000	\$	19,953	\$	13,851	\$	14,431	\$	18,162	\$	18,998	\$	23,195	
Books & Supplies														
Special Education Supplies	4307		-		1.050		-		-		- 2.100		- 2.150	25% apportionment to this Program
Special Education Equipment	4400	\$	-	φ.	1,950 1, <b>950</b>	¢	2,000 2,000	ф.	2,050 <b>2,050</b>	<b>.</b>	2,100	<b>.</b>	2,150	25% apportionment to this Program
Subtotal Books & Supplies	4000	Þ		\$	1,950	Þ	2,000	Þ	2,050	Þ	2,100	Þ	2,150	
Operating Costs SpEd Psychologist	5100				5,000		5,000		5,250		5,500		5 750	25% apportionment to this Program
SpEd Speech Pathologist	5100		_		6,500		6,750		7,000		7,250			25% apportionment to this Program
Special Education Services	5811		-		1,500		1,500		1,500		1,500			25% apportionment to this Program
Subtotal Operating Costs	5000	\$	-	\$	13,000	\$	13,250	\$	13,750	\$	14,250	\$	14,750	
Capital Costs								/	Vo Capital (	Costs	budgeted .	to thi	is program	
Subtotal Capital Costs	6000	\$		\$		\$		\$		\$		\$		
Subtotal Expenses		\$	65,795	\$	65,645	\$	67,756	\$	81,924	\$	85,110	\$	100,984	

### Special Education SELPA Funding Program Budget and Reconciliation Worksheet

	al Year SACS Code	U	2012–13 naudited Actuals	P	2013–14 rojected Budget	P	2014–15 rojected Budget	P	2015–16 rojected Budget	P	2016–17 Projected Budget	Pı	017–18 ojected Budget	Comments
PROGRAM SUMMARY														
REVENUES														
Special Education SELPA Funding		\$	162,408	\$	162,408	\$	162,408	\$	162,408	\$	162,408	\$	162,408	
Carryover from Prior Year		Ψ	-	Ψ	5,021	Ψ	-	Ψ	-	Ψ	-	Ψ	-	
		ф.	1/2 400	φ.		¢.	1/2 400	φ.	1/2 400	ф.	1/2 /00	ф.	1/2 400	
TOTAL REVENUES		\$	162,408	\$	167,429	<b>\$</b>	162,408	\$	162,408	\$	162,408	\$	162,408	
EXPENDITURES														
	000-1999	\$	1,250	\$	69,790	\$	72,085	\$	92,757	\$	96,201	\$	119,474	
	2000-2999		63,779		43,319		44,744		54,016		56,020		66,442	
. 3	3000-3999		23,947 9,777		41,885 18,550		43,631 19,000		54,860 19,450		57,373 20,000		70,005 20,550	
	1000-4999												-	
	6000-5999 6000-6999		58,634		39,000		39,750		41,250		42,750		44,250	
	000-0777	_				_		_		_		_		
TOTAL EXPENDITURES		\$	157,387	\$	212,544	\$	219,211	\$	262,333	\$	272,344	\$	320,721	
PROGRAM SURPLUS/(DEFICIT)		\$	5,021	\$	(45,115)	\$	(56,803)	\$	(99,925)	\$	(109,936)	\$	(158,313)	
PROGRAM DETAILS														
Expenses														
Certificated Employee Compensation														
Teacher – Special Education	1111		_		66,750		69,000		89,250		92,625		115 425	75% apportionment to this Program
Day-to-Day Substitutes	1130		_		1,391		1,436		1,858		1,927			75% apportionment to this Program
Teacher/Program Administrator Stipend	1150				.,		.,		.,		.,		_,	
Accelerated Reading and STAR Reac	1150		-		135		135		135		135		135	10% apportionment to this Program
CELD	1150		-		48		48		48		48			8% apportionment to this Program
Middle School ELA Academic Interver	1150		-		120		120		120		120			10% apportionment to this Program
Middle School Mathematics Academic	1150		-		96		96		96		96			8% apportionment to this Program
Student Study Team (SST) and 504 F	1150		1,250		1,250		1,250		1,250		1,250		1,250	100% apportionment to this Program
eacher/Program Administrator Stipends	1150	\$	1,250	\$	1,649	\$	1,649	\$	1,649	\$	1,649	\$	1,649	
Certificated Subtotal		\$	1,250	\$	69,790	\$	72,085	\$	92,757	\$	96,201	\$	119,474	
Number of Certificated FTEs in this Progam			-		1.50		1.50		1.88		1.88		2.25	FTE count for positions listed above
Classified Wage Costs (Hourly Employees)														
Paraprofessional Aide, Special Educatic	2132		63,779		43,319		44,744		54,016		56,020		66,442	75% apportionment to this Program
Other (Identify)			-		-		-		-		-		-	
Classified Wage Subtotal	2000	\$	63,779	\$	43,319	\$	44,744	\$	54,016	\$	56,020	\$	66,442	
Classified Subtotal	2000	\$	63,779	\$	43,319	\$	44,744	\$	54,016	\$	56,020	\$	66,442	
Number of Classified FTEs in this Progam			-		2.25		2.25		2.63		2.63		3.00	FTE count for positions listed above
Benefits														
	_,													
State Teachers Retirement System (STR			400		E 750		E 0.45		7 /50		7.00		0.055	
Certificated contributions	3101		103		5,758		5,947		7,652		7,937		9,857	
Noncertificated contributions	3102		-		-		-		-		-		-	
STRS Subtotal	3100	\$	103	\$	5,758	\$	5,947	\$	7,652	\$	7,937	\$	9,857	
Public Employees Retirement System (P	ERS)													
Certificated contributions	3201		-		-		-		-		-		-	
Noncertificated contributions	3202		9,237		4,957		5,120		6,181		6,410		7,602	
PERS Subtotal	3200	\$	9,237	\$	4,957	\$	5,120	\$	6,181	\$	6,410	\$	7,602	
			· ·	*	.,,,,		-1.23	Ť	-1.01		3,3	_	. 1002	
Old Age, Survivors, Disability, and Healt		ance												
Medicare, certificated contributions	3301		18		1,012		1,045		1,345		1,395		1,732	
Medicare, noncertificated contributions	3302		925		628		649		783		812		963	
Social Security, noncertificated contribut	3302		5,346		2,686		2,774		3,349		3,473		4,119	
OASDI Subtotal	3300	\$	6,289	\$	4,326	\$	4,468	\$	5,477	\$	5,680	\$	6,815	

### Special Education SELPA Funding Program Budget and Reconciliation Worksheet

Fisc Budget Type	al Year SACS Code	U	012–13 naudited Actuals	P	2013–14 rojected Budget	Pro	014–15 ojected udget	Р	2015–16 rojected Budget	Pr	016–17 rojected Budget	Р	:017–18 rojected Budget	Comments
PROGRAM DETAILS, continued														
Health Benefit Costs (HDV)														
Number of Benefit-Earning Certificated FTEs in this	s Progam		-		1.50		1.50		1.88		1.88		2.25	Health-benefit eligible FTE count for positions
Number of Benefit-Earning Classified FTEs in this	Progam		1.00		2.25		2.25		2.63		2.63		3.00	listed above.
Combined HDV estimate, certificated co	3401		-		9,268		9,720		12,825		13,500		17,010	Estimated cost based on Health-benefit eligible
Combined HDV estimate, noncertificate	3402		6,023		13,902		14,580		17,955		18,900		22,680	FTE count
HDV Subtotal	3400	\$	6,023	\$	23,170	\$	24,300	\$	30,780	\$	32,400	\$	39,690	
State Unemployment Insurance (SUI/SE	F)													
Certificated contributions	3501		-		768		793		1,020		1,058		1,314	
Noncertificated contributions	3502		506		477		492		594		616		731	
SUI/SEF Subtotal	3500	\$	506	\$	1,244	\$	1,285	\$	1,615	\$	1,674	\$	2,045	
Worker's Compensation Insurance (WC	)													
Certificated contributions	3601		-		1,500		1,549		1,994		2,068		2,568	
Noncertificated contributions	3602		1,789		931		962		1,161		1,204		1,428	
WC Subtotal	3600	\$	1,789	\$	2,431	\$	2,511	\$	3,155	\$	3,272	\$	3,996	
Subtotal All Benefit Costs	3000	\$	23,947	\$	41,885	\$	43,631	\$	54,860	\$	57,373	\$	70,005	
Books & Supplies														
Special Education Books	4100		6,406		-		-		-		-		-	
Special Education Materials	4300		3,371		-		-		-		-		-	
Special Education Equipment	4400		-		5,850		6,000		6,150		6,300		6,450	75% apportionment to this Program
Other Replacement Allocation	4400		-		12,700		13,000		13,300		13,700		14,100	
Subtotal Books & Supplies	4000	\$	9,777	\$	18,550	\$	19,000	\$	19,450	\$	20,000	\$	20,550	
Operating Costs														
SpEd Psychologist	5100		20,000		15,000		15,000		15,750		16,500			75% apportionment to this Program
SpEd Speech Pathologist	5100		25,499		19,500		20,250		21,000		21,750		22,500	75% apportionment to this Program
Travel and Conference	5200		3,448		-		-		-		-		-	
Copier (lease/rental/repair)	5604		3,688		-		-		-		-		-	
Special Education Services	5811		5,921		4,500		4,500		4,500		4,500		4,500	75% apportionment to this Program
Student Testing & Assessment	5812		78		-		-		-		-		-	
Subtotal Operating Costs	5000	\$	58,634	\$	39,000	\$	39,750	\$	41,250	\$	42,750	\$	44,250	
Capital Costs								1	No Capital (	Costs	budgeted	to th	is program	
Subtotal Capital Costs	6000	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	
Subtotal Expenses		\$	157,387	\$	212,544	\$	219,211	\$	262,333	\$	272,344	\$	320,721	



### Section VII: Detailed Cash Flow, 2013–14 through 2015–16

**Section VII** – The **detailed Cash Flow** projected for the three year period 2013–14 through 2015–16 is shown in the subsequent tables. Each **calendar year worksheet** is accompanied by a **budget reconciliation worksheet** to illustrate how the receipt of delayed revenues (and/or delayed expenditures) brings the cash flow into accordance with the budget plan.

This model is based upon known and projected revenue payments. Expenditure cash outflow is based upon a combination of historical payments and designated cash payment dates, such as payroll and mortgage obligations.

Note that Ridgecrest Charter School will have a positive cash position **at all times** during the projection period. As an additional safety net, RCS has established a Line of Credit with a local financial institution and plans to utilize the option of participating in cash flow instruments, such as a Tax and Revenue Anticipation Note, should an unanticipated cash need develop.



# Ridgecrest Charter School — 2013–14 Cash Flow Worksheet

1	Jul (CY Pmt)	Aug	Sep	0ct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Total
	2013						2014						2013–14
Beginning Balance \$	330,626 \$	905,984 \$	816,693 \$	\$ 819,708 \$	768,599 \$	722,041 \$	769,517 \$	724,009 \$	691,731 \$	\$ 616,167	776,911 \$	807,427	\$ 330,626
Revenues													
State Programs Charter Schools General Purpose Block Grant Components	ents												
Transfers to Charter Schools In Lieu of Property T \$	<i>∽</i>	17,325 \$	34,650 \$	23,100 \$	23,100 \$	23,100 \$	23,100 \$	23,100 \$	48,400 \$	24,200 \$	24,200 \$	24,200	\$ 288,475
Education Protection Account Principal Apportionment Funds		79 422	80,999	142 960	142 960	80,999	142 960	142 960	82,16/ 160 900	160 900	160 900	160 900	244,165
(includes CatBG, EIA, K-3 CSR and other minor state funds bending adoution of LCE)													
California Lottery – Restricted Funds – Prop 20: Instructional Materials	ional Materials								00,700			1,700	11,400
California Lottery – Unrestricted Funds – Non-Prop 20								į	6,100			13,600	19,700
Child Nutrition				470	470	470	470	470	470	470	470	470	4,230
Mandared Programs Block Grant Special Education SELPA Funding	28,379	8,141	26,127	13,500	4,550 13,500	13,500	13,500	13,500	4,550 13,500	13,500	13,500	13,500	9, 100 184,147
Subtotal State Revenues \$	28,379 \$	104,888 \$	221,198 \$	180,030 \$	184,580 \$	261,029 \$	180,030 \$	180,030 \$	325,787 \$	\$ 020'661	\$ 020'661	214,370	\$ 2,278,461
Federal Programs													
Title I through V Part A (incl. NCLB)			16,825								50,475		67,300
National School Lunch Program	,		,	3,870	3,870	3,870	3,870	3,870	3,870	3,870	3,870	3,870	34,830
Federal Impact Aid SELPA Funding (Federal)								330 12,900		15,100	2,210	086	3,520 28,000
Subtotal Federal Revenues \$		٠.	16,825 \$	3,870 \$	3,870 \$	3,870 \$	3,870 \$	17,100 \$	3,870 \$	\$ 026,81	\$ 922'99	4,850	\$ 133,650
Local Programs													
Interest		42	42	42	42	42	42	42	42	42	42	42	458
Paid Meal Reimbursements SSUSD Prop 39 N		200	200	200	200	- 200	009	200	009	2000	200	61,562	5,000 61,562
Subtotal Local Revenues \$	\$ -	542 \$	542 \$	542 \$	542 \$	542 \$	542 \$	542 \$	542 \$	542 \$	542 \$	61,604	\$ 67,020
Total Revenues \$	28,379 \$	105,430 \$	238,565 \$	184,442 \$	188,992 \$	265,441 \$	184,442 \$	197,672 \$	330,198 \$	218,582 \$	256,167 \$	280,824	\$ 2,479,131
Expenses													
Certificated Salaries \$	7,333 \$	93,200 \$	93,200 \$	93,200 \$	93,200 \$	93,200 \$	93,200 \$	93,200 \$	93,200 \$	93,200 \$	93,200 \$	93,200	\$ 1,032,533
Classified Salaries	9,453	30,800	30,800	30,800	30,800	30,800	30,800	30,800	30,800	30,800	30,800	30,800	348,253
Employee Benefits	16,382	34,600	34,600	34,600	34,600	34,600	34,600	34,600	34,600	34,600	34,600	34,600	396,982
Books & Supplies	41,522	37,300	13,100	13,100	13,100	7,500	7,500	7,500	7,500	11,200	7,500	5,600	172,422
Services & Operational Expenses Canital Outlay	15,279	47,300 25,000	34,400	34,400 25,000	34,400	34,400	34,400 25,000	34,400	34,400 25,000	34,400 25,000	30,100	30,100	391,979
Other Outgo		4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	48,950
Total Expenses \$	\$ 696'68	272,650 \$	235,550 \$	235,550 \$	235,550 \$	229,950 \$	229,950 \$	229,950 \$	229,950 \$	233,650 \$	225,650 \$	223,750	\$ 2,672,119
Other Cash Transactions													
Accounts Receivable Sample Loan Proceeds	751,459 \$	77,929 \$	<b>⇔</b>	\$	<b>\$</b>	11,986 \$	<b>⇔</b>	\$	· ·	\$ · ·	<b>⇔</b>		\$ 841,374
Subtotal Other Cash Transactions IN \$	751,459 \$	77,929 \$		\$ -	\$ .	11,986 \$	\$	\$ .	\$ .	\$ .	. \$		\$ 841,374
Accounts Payable \$	\$ 107,001	·	\$	·	<b>∽</b>	<b>∽</b>	\$	·	·	\$ ·	\$		\$ 107,001
Prepaid Expenses Repayment of Debt Principal	3,202 4,308												3,202 4,308
Subtotal Other Cash Transactions OUT \$	114,510 \$	- \$	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ 114,510
Net Cash Position \$	575,358 \$	(89,291)	3,015 \$	(51,108) \$	(46,558) \$	47,476 \$	(45,508) \$	(32,278) \$	100,248 \$	\$ (890'51)	30,517 \$	57,074	\$ 533,875
Cumulative Cash Position \$	905,984 \$	816,693 \$	\$ 802,708	\$ 665'892	722,041 \$	769,517 \$	724,009 \$	8 121,731	\$ 616,167	776,911 \$	807,427 \$	864,501	\$ 864,501

Ridgecrest Charter School — 2013–14 Cash Flow to Budget Reconciliation Worksheet

						;				
	2	Total Rec'd	Jul	Aug	Sep	Dec	Adjusted T	otal Bu	Adjusted Total Budgeted Total	Difference
	į	2013–14	2014	2014	2014	2014	2013–14	<b>+</b>	2013–14	Budget - Actual
Beginning Balance	~	330,626 \$	864,501 \$	991,148 \$	\$ 899'886	1,002,268	\$ 330	330,626 \$	330,626	· \$
Revenues State Programs										
Charter Schools General Purpose Block Grant Comp.	6			6	6		313	\$ 177	727 616	
Education Protection Account	٠	244,165	82,167	A .	A .		326,331	326,331	326,331	A
Principal Apportionment Funds (includes CatBG, EIA, K-3 CSR and other minor		1,517,244	161,000				1,678	,244	1,678,214	(30)
state funds pending adoption of LCFF) California Lottery – Restricted Funds – Prop 20: Insti		11,400						400	11,373	(2)
California Lottery – Unrestricted Funds – Non-Prop 2		19,700			13,600	13,600	46,	46,900	47,008	108
Child Nutrition Mandated Programs Block Grant Special Education SELPA Funding		4,230 9,100 184,147	470 - 13 500	(35 200)			9,61	4,700 9,100 162,447	4,700 9,098 162,408	(2)
Subtotal State Revenues	\$	2,278,461 \$	281,336 \$	(35,200) \$	13,600 \$	13,600	\$ 2,551,796	\$ 962	2,551,806	\$ 10
Federal Programs										
Title I through V Part A (incl. NCLB)		67,300				,	.79	67,300	67,300	
National School Lunch Program Federal Impact Aid SELDA Eunding (Federal)		3,520	0/0/5	3,620		6,040	13.	36,700 13,180 57,100	36,700 13,180 57,137	
Subtotal Federal Revenues	\$	133,650 \$	3,870 \$	32,720 \$		6,040	\$ 176,	176,280 \$	176,317	\$ 37
Local Programs										
Interest		458	42				<u></u>	200	200	
Paid Meal Reimbursements SSUSD Prop 39 N		5,000 61,562					61,5	5,000 61,562	5,000	
Subtotal Local Revenues	\$	67,020 \$	42 \$	\$	\$		\$ 67,	67,062 \$	67,062	. \$
Total Revenues	\$	2,479,131 \$	285,247 \$	(2,480) \$	13,600 \$	19,640	\$ 2,795,138	,138	2,795,185	\$ 47
Expenses								=		
Certificated Salaries	∽	1,032,533 \$	93,200 \$	<b>⇔</b>	·		\$ 1,125,733	,733 \$	1,118,774	(6,959)
Classified Salaries Employee Benefite		348,253 \$	30,800				3/9,	379,053 \$	369,780	(7,273)
Books & Supplies			000'				172,	172,422 \$	186,611	14,18
Services & Operational Expenses		397,979					397	\$ 626'268	430,387	
Capital Outlay Other Outgo		275,000 48,950					275, 48,	275,000 \$ 48,950 \$	300,000 53,386	25,000 4,436
Total Expenses	\$	2,672,119 \$	158,600 \$	\$	\$		\$ 2,830,719	\$ 612	2,874,443	\$ 43,724
Other Cash Transactions Accounts Receivable Loan Proceeds	€>	841,374 \$	<i>⇔</i>	<b>⇔</b>	<b>⇔</b>		\$ 841	841,374 \$		\$ (841,374)
Subtotal Other Cash Transactions IN	\$	841,374 \$	\$	\$ .	\$		\$ 841,	841,374 \$		\$ (841,374
Accounts Payable	∽	\$ 100,001	\$	\$	\$		107,	\$ 100,001		.00′201) \$
Prepaid Expenses Repayment of Debt Principal		3,202 4,308					8, 4,	3,202 4,308		(3,202) (4,308)
Subtotal Other Cash Transactions OUT	\$	114,510 \$	·	\$			\$ 114	114,510 \$		\$ (114,510
Net Cash Position	\$	533,875 \$	126,647 \$	(2,480) \$	13,600 \$	19,640	\$ 691	691,282 \$	(79,258)	\$ (770,540
Cumulative Cash Position	\$	864,501 \$	991,148 \$	\$ 899'886	1,002,268 \$	1,021,908	\$ 1,021,908	\$ 806	251,368	\$ (770,540

# Ridgecrest Charter School — 2014-15 Cash Flow Worksheet

	2014						2015						2014–15
Beginning Balance \$	864,501 \$	793,095 \$	\$ 983,986	575,483 \$	504,415 \$	438,436 \$	484,408 \$	419,340 \$	367,501 \$	462,423 \$	427,455 \$	440,971	\$ 864,501
Revenues													
State Programs Charler Schools General Purnose Block Grant Components	she												
Transfers to Charter Schools In Lieu of Property T \$	65	18,800 \$	37,500 \$	\$ 000'52	25,000 \$	25,000 \$	\$ 000'52	25,000 \$	54,200 \$	27,100 \$	27,100 \$	27,100	\$ 316,80
Education Protection Account Principal Apportionment Funds		83,900	91,400	151,100	151,100	91,400	151,100	151,100	91,400	168,000	168,000	168,000	2/4,200 1,595,300
(includes CatBG, EIA, K-3 CSR and other minor state funds pending adoption of LCFF)													
California Lottery – Restricted Funds – Prop 20: Instructional Materials California I ottery – Unrestricted Funds – Non-Pron 20	ional Materials								10,600			15 200	12,500
Child Nutrition				530	230	530	530	530	230	530	530	530	4,7
Mandated Programs Block Grant			12 500	12 500	5,090	- 12 500	12 500	12 500	5,090	. 12 500	- 12 500	12 500	10,180
Subtotal State Revenues \$		102.700 \$	226.300 \$	190.130 \$	195,220 \$	281.530 \$	190.130 \$	190.130 \$	350.120 \$	209.130 \$	209.130 \$		\$ 2.370.750
Foderal Drograms	•							200	071 1000			_	
Title I through V Part A (incl. NCLB)			17,125								51,375	•	68,500
National School Lunch Program	•			4,330	4,330	4,330	4,330	4,330	4,330	4,330	4,330	4,330	38,97
Federal Impact Ald SELPA Funding (Federal)								330 12,900		15,100	2,210	086	3,520 28,000
Subtotal Federal Revenues \$	\$ -	\$ -	17,125 \$	4,330 \$	4,330 \$	4,330 \$	4,330 \$	17,560 \$	4,330 \$	19,430 \$	\$ 51,915 \$	5,310	\$ 138,990
Local Programs												11	
Interest Paid Meal Reimbursements		42 550	42 550	42 550	42 550	42 550	42 550	42 550	42 550	42 550	42 550	42	458 5,500
Subtotal Local Revenues \$	\$ .	592 \$	592 \$	592 \$	592 \$	592 \$	592 \$	592 \$	592 \$	592 \$	592 \$	42	\$ 5,958
Total Revenues \$	\$	103,292 \$	244,017 \$	195,052 \$	200,142 \$	286,452 \$	195,052 \$	208,282 \$	355,042 \$	229,152 \$	267,637 \$	231,582	\$ 2,515,698
Expenses													
Certificated Salaries \$	7,333 \$	99,400 \$	99,400 \$	\$ 66,400	\$ 00,400	99,400 \$	99,400 \$	\$ 66,400	99,400 \$	99,400 \$	\$ 00,400	_	\$ 1,100,733
Classified Salaries	9,500	29,200	29,200	29,200	29,200	29,200	29,200	29,200	29,200	29,200	29,200	29,200	330,700
Employee Benefits Books & Sumplies	16,400	36,400	36,400	36,400	36,400	36,400	36,400	36,400	36,400	36,400	36,400	36,400	416,800
Services & Operational Expenses	66.400	66.400	48.300	48,300	48.300	48.300	48.300	48.300	48.300	48.300	42.300	42,300	603,800
Capital Outlay Character Control	26,000	26,000	26,000	26,000	26,000	26,000	26,000	26,000	26,000	26,000	26,000	26,000	312,000
Total Expenses \$	198,053 \$	309,920 \$	266,120 \$	266,120 \$	266,120 \$	260,120 \$	260,120 \$	260,120 \$	260,120 \$	264,120 \$	254,120 \$		\$ 3,117,173
Other Cash Transactions Accounts Receivable \$	285,247 \$	(2,480) \$	13,600 \$		<b>.</b>	19,640 \$							\$ 316,007
Cubhatal Other Cash Transactions IN	205 247 ¢	\$ (007.6)	12 600 ¢			10 440 ¢							216 007
Accounts Payable \$ Prepaid Expenses				• <b>↔</b>	<b>→</b> 6→		<b>→</b> •>	• •	<b>→</b> •>	<b>→</b> •>	<b>→</b> •>		
Subtotal Other Cash Transactions OUT \$	\$ 009'851	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ 158,600
Net Cash Position \$	(71,406) \$	\$ (801,108)	(8,503) \$	\$ (890'12)	\$ (82,978)	45,972 \$	\$ (890'59)	(51,838) \$	94,922 \$	(34,968) \$	13,517 \$	(20,538)	\$ (444,068
acitized dae o witchmin	300 000	€03 006 €	67E 403 &	4 141	+ , 01 001	* ***	4 010 011		* ****				

Ridgecrest Charter School — 2014–15 Cash Flow to Budget Reconciliation Worksheet

						į				
	7	Total Rec'd	Jul	Aug	Sep	Dec	Adjusted Total Budgeted Total	otal Bud	Igeted Total	Difference
	(1	2014–15	2015	2015	2015	2015	2014–15		2014–15	Budget - Actual
Beginning Balance	\$	864,501 \$	420,433 \$	664,135 \$	710,755 \$	725,955	\$ 864,501	\$ 10	864,501	\$
Revenues										
State Programs Charter Schools General Primose Block Grant Comm										
Transfers to Charter Schools In Lieu of Property T	€9	316,800 \$	27,200 \$	٠	٠		344,000	\$ 00	344,016	s
Education Protection Account		274,200	91,300		,		365,500	00	365,541	41
Principal Apportionment Funds		1,595,300	271,800				1'867'1	8	1,867,065	
(includes Catbo, EIA, R-3 CSK and other minor state finds pending adoption of LCEE)										
State Idinas periami adoption of Edit 1) California I ottery – Restricted Funds – Prop 20: Insti		12.500		,			12.5	00	12.513	
California Lottery – Unrestricted Funds – Non-Prop 2		22,000	,		15,200	15,200	52,400	00	52,555	155
Child Nutrition		4,770	530		. '		5,300	00	5,300	
Mandated Programs Block Grant		10,180		, 6	,	,	10,180	80	10,190	10
Special Education SELPA Funding		135,000	13,500	13,900		·	162,400	00	162,408	
Subtotal State Revenues	\$	2,370,750 \$	404,330 \$	13,900 \$	15,200 \$	15,200	\$ 2,819,380	\$ 08	2,819,587	\$ 207
Federal Programs										
Title I through V Part A (incl. NCLB)		68,500					9'89	00	68,500	
National School Lunch Program		38,970	4,330	,	,		43,300	00	43,300	•
Federal Impact Aid		3,520		3,620		6,040	13,1	8 8	13,180	
SELPA Funding (Federal)		28,000		29,100			57,100	00	5/,13/	37
Subtotal Federal Revenues	\$	138,990 \$	4,330 \$	32,720 \$	\$ -	6,040	\$ 182,080	\$ 08	182,117	\$ 37
Local Programs										
Interest		458	42	,	,		מם	200	200	•
Paid Meal Reimbursements		5,500					5,5	00	5,500	•
Subtotal Local Revenues	\$	5,958 \$	42 \$	\$ -	\$ -		3'9 \$	9,000	6,000	\$
Total Revenues	\$	2,515,698 \$	408,702 \$	46,620 \$	15,200 \$	21,240	\$ 3,007,460	\$ 09	3,007,704	\$ 244
Fynancae										
Configurated Calarios	6	1 100 722 \$	\$ 007 00	6	6		1 200 122	22 6	1 102 201	(7 022)
Certificated Salaries	9	330,700 \$	20,740	9	9		359 900	60	349.818	,
Employee Benefits		416 800 \$	36.400				453 200	8 8	436.260	
Employee Benefits Books & Supplies		198,100	001				198,100	8 8	198,200	
Services & Operational Expenses		603,800		,	,		603,800	000	603.675	
Capital Outlay		312,000		,			312,000	8	312,000	
Other Outgo		155,040					155,040	140	154,989	(2)
Total Expenses	s	3,117,173 \$	165,000 \$	\$	\$		\$ 3,282,173	73 \$	2,874,443	\$ (407,730
Other Cash Transactions										
Accounts Receivable Loan Proceeds	<b>⇔</b>	316,007 \$	<b>⇔</b>	<b>↔</b>	<b>⇔</b>		\$ 316,007	\$ 100		\$ (316,007)
Subtotal Other Cash Transactions IN	\$	316,007 \$	\$ .	\$ -	\$ -		\$ 316,007	\$ 10		\$ (316,00)
Accounts Payable Prepaid Expenses	∽	158,600 \$	<b>∽</b>	<b>∽</b>	<b>6</b> 9		\$ 158,600	\$ 00		\$ (158,60
Subtotal Other Cash Transactions OUT	۰	\$ 009'821	\$	\$	\$		\$ 158,600	\$ 00		\$ (158,600
Net Cash Position	\$	(444,068) \$	243,702 \$	46,620 \$	15,200 \$	21,240	\$ (117,306)	\$ (90)	133,261	\$ 250,567
Cumulative Cash Position	<b>~</b>	420.433 \$	664.135 \$	710.755 \$	725.955 \$	747.195	\$ 747,195	95 \$	197.761	\$ 250.567
	,	/					,			•

# Ridgecrest Charter School — 2015–16 Cash Flow Worksheet

		1											
	2015						2016						2015–16
Beginning Balance \$	420,433 \$	456,491 \$	281,433 \$	270,655 \$	194,386 \$	123,688 \$	174,360 \$	\$ 163,891	46,653 \$	141,855 \$	\$ 980'96	100,128	\$ 420,433
Revenues													
State Programs Charler Schools General Purnose Block Grant Components	¥												
Transfers to Charter Schools In Lieu of Property T \$		20,600 \$	41,300 \$	27,500 \$	27,500 \$	27,500 \$	27,500 \$	27,500 \$	\$ 000'99	28,000 \$	28,000 \$	28,000	\$ 339,400
Education Protection Account			006'66			006'66	3	1	006'66				299,70
Principal Apportionment Funds (includes CatBG, EIA, K-3 CSR and other minor state funds pending adoption of I CFF)		94,500	94,500	001,0/1	1/0,100	1/0,100	001,071	001,0/1	183,100	183,100	183,100	183,100	1,77,90
California Lottery – Restricted Funds – Prop 20: Instructional Materials	onal Materials								11,400			2,000	13,40
California Lottery - Unrestricted Funds - Non-Prop 20									7,300			16,300	23,600
Child Nutrition			,	280	280	280	280	280	280	280	280	280	5,220
Mandated Programs Block Grant Special Education SELDA Funding			13 500	- 13 500	5,570	- 13 500	13 500	13 500	5,570	- 13 500	13 500	13 500	11,140
Subtotal State Revenues \$		115.100 \$	249,200 \$	211.680 \$	217.250 \$	311.580 \$	211.680 \$	211.680 \$	377.350 \$	225.180 \$	225.180 \$		\$ 2.599.360
	•				201				200			4	
Federal Programs Title I through V Part A (incl. NCLB)			17.500								52.500	-	70.07
National School Lunch Program				4,730	4,730	4,730	4,730	4,730	4,730	4,730	4,730	4,730	42,570
Federal Impact Aid								330		. 170	2,210	086	3,520
Subtotal Federal Revenues \$		s .	\$ 005'/L	4,730 \$	4,730 \$	4,730 \$	4,730 \$	\$ 096'/1	4,730 \$	19,830 \$	59,440 \$	5,/10	144,090
Local Programs		9	Ç	3	9	3		4	3		Ċ,		
Interest Paid Meal Reimbursements		42 590	42	458 5,900									
Subtotal Local Revenues \$	\$ -	632 \$	632 \$	632 \$	632 \$	632 \$	632 \$	632 \$	632 \$	632 \$	632 \$	42	\$ 6,358
Total Revenues \$	\$	115,732 \$	267,332 \$	217,042 \$	222,612 \$	316,942 \$	217,042 \$	230,272 \$	382,712 \$	245,642 \$	285,252 \$	249,232	\$ 2,749,808
Expenses													
Certificated Salaries \$	7,333 \$	108,900 \$	108,900 \$	108,900 \$	108,900 \$	108,900 \$	108,900 \$	108,900 \$	108,900 \$	108,900 \$	108,900 \$	108,900	\$ 1,205,233
Classified Salaries	9,500	33,400	33,400	33,400	33,400	33,400	33,400	33,400	33,400	33,400	33,400	33,400	376,900
Employee Benefits	16,400	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	456,400
Books & Supplies	28,000	38,700	13,500	13,500	13,500	7,700	7,700	7,700	7,700	11,600	7,700	2,800	193,100
Services & Operational Expenses	69,300	69,300	50,400	50,400	50,400	50,400	50,400	50,400	50,400	50,400	44,100	44,100	630,000
Capital Outlay Other Outgo	33,800 13,310	405,600 159,720											
Total Expenses \$	207,643 \$	337,410 \$	293,310 \$	293,310 \$	293,310 \$	287,510 \$	287,510 \$	287,510 \$	287,510 \$	291,410 \$	281,210 \$	279,310	\$ 3,426,953
Other Cash Transactions Accounts Receivable \$	408,702 \$	46,620 \$	15,200 \$	<b>€</b> A	<b>⇔</b>	21,240 \$	<b>⇔</b>	<b>⇔</b>	•	<b>∽</b>	<b>⇔</b>		\$ 491,762
Subtotal Other Cash Transactions IN \$	408.702 \$	46,620 \$	15.200 \$	\$	\$	21,240 \$	\$	\$	\$	\$	\$		\$ 491,762
Accounts Payable \$ Prepaid Expenses	165,000 \$	\$ · ·	<b>.</b>	<b>∽</b>	· ·	<b>⇔</b>	· ·	· ·		· ·	· ·		
Subtotal Other Cash Transactions OUT \$	165,000 \$	\$	\$	\$	\$	\$	\$ -	\$	\$	\$	\$		\$ 165,000
Net Cash Position \$	36,058 \$	\$ (820'51)	\$ (8/1/01)	(76,268) \$	\$ (869'01)	50,672 \$	(70,468) \$	(57,238) \$	95,202 \$	(45,768) \$	4,042 \$	(30,078)	\$ (350,383

Ridgecrest Charter School — 2015–16 Cash Flow to Budget Reconciliation Worksheet

	70	Total Rec'd	Jnr	Aug	Sep	Dec	Adjus	ted Total	Adjusted Total Budgeted Total		Difference
	7	2015–16	2016	2016	2016	2016	70	2015–16	2015–16	Budge	Budget - Actual
Beginning Balance	\$	420,433 \$	\$ 050'02	297,101 \$	343,721 \$	360,021	\$	420,433	\$ 420,433	\$	
Revenues											
State Programs											
Charter Schools General Purpose Block Grant Comp Transfers to Charter Schools In Lieu of Property T	S	339,400 \$	28,100 \$	<i>ب</i>	•		s	367,500	\$ 367,522	s	22
Education Protection Account		299,700	008'66					399,500	399,506		9
Principal Apportionment Funds		1,771,900	262,600				``	2,034,500	2,034,490		(10)
(includes CatBG, EIA, K-3 CSR and other minor											
State funds pending adoption of LCFF) California Lottory Bostricted Funds Bron 20: Insti-		12 400						12 400	12 260		(00)
California Lottery – Resultited Funds – Flob 20. Illisu California Lottery – Unrestricted Funds – Non-Pron 3		23,400			16 300	16 300		56 200	13,386		(52)
Child Nutrition		5,220	580	,		-		5,800	5,800		
Mandated Programs Block Grant		11,140				•		11,140	11,136		(4)
Special Education SELPA Funding		135,000	13,500	13,900				162,400	162,408		8
Subtotal State Revenues	s	\$ 096,360	404,580 \$	13,900 \$	16,300 \$	16,300	\$	3,050,440	\$ 3,050,375	\$	(92)
Federal Programs											
Title I through V Part A (incl. NCLB)		70.000						70,000	70,000	_	
National School Lunch Program		42,570	4,730					47,300	47,300		
Federal Impact Aid		3.520	. '	3.620		6.040		13,180	13,180		
SELPA Funding (Federal)		28,000		29,100	-	_,_		57,100	57,137		37
Subtotal Federal Revenues	s	144.090 \$	4.730 \$	32.720 \$	\$	6.040	s	187.580	\$ 187.617	\$	37
ocal Programs											
Interest		458	42					200	500	_	Ī
Paid Meal Reimbursements		5,900	٠.					5,900	5,900		
Subtotal Local Revenues	s	6.358 \$	42 \$	\$	\$		s	6.400	\$ 6.400	\$	
	.			11	11		ı.				
Total Revenues	s	2,749,808 \$	409,352 \$	46,620 \$	16,300 \$	22,340	S	3,244,420	\$ 3,244,392	S	(28)
Expenses											
Certificated Salaries	69	1,205,233 \$	108,900 \$	<b>€</b> 9	·		· \$	1,314,133	\$ 1,306,745	S	(7,389)
Classified Salaries		376,900 \$	33,400					410,300	400,436		(9,864)
Employee Benefits		456,400 \$	40,000					496,400	479,670		(16,730)
Books & Supplies		193,100						193,100	193,307		207
Services & Operational Expenses		930,000	,	,	,			630,000	629,875		(125)
Capital Outlay		405,600						405,600	406,006		406
Other Outgo		159,720						159,720	159,698		(22)
Total Expenses	s	3,426,953 \$	182,300 \$		\$		s	3,609,253	\$ 2,874,443	s	(734,810)
Other Cash Transactions											
Accounts Receivable	69	491,762 \$	<i>∽</i>		<b>↔</b>		s	491,762	· ·	S	(491,762)
Subtotal Other Cash Transactions IN	~	491,762 \$	\$		\$		s	491.762	•	s	(491,762)
The state of the s			•	•	•			17.1.000			(17.1,02)
Accounts Payable Prepaid Expenses	so.	. 000,001		· ·	· ·		ss.		· ·	ss.	(165,000)
Subtotal Other Cash Transactions OUT	\$	165,000 \$	\$ -	\$ -	\$ -		\$	165,000	- \$	\$	(165,000)
Net Cash Position	S	(350,383) \$	227,052 \$	46,620 \$	16,300 \$	22,340	\$	(38,072)	\$ 369,949	\$	408,021
Cumulative Cash Position	s	70.050 \$	297.101 \$	343,721 \$	360,021 \$	382,361	s	382,361	\$ 790,382	\$	408,021
	,						٠			٠	1-2

### Ridgecrest Charter School — Cash Flow Summary Projections

2012 14		l. d	A		C	0-4		New		D		1	F.L				<b>4</b>		N4		I		Takal
2013–14		Jul	Aug		Sep	Oct		Nov		Dec		Jan	Feb		Mar	_	Apr		May		Jun		Total
Beginning Balance	\$	330,626 \$	905,984	\$	816,693	\$ 819,708	\$	768,599	\$	722,041	\$	769,517	\$ 724,009	\$	691,731	\$	791,979	\$	776,911	\$	807,427	\$	330,626
plus Revenues		28,379	105,430		238,565	184,442		188,992		265,441		184,442	197,672		330,198		218,582		256,167		280,824		2,479,131
less Expenses		89,969	272,650		235,550	235,550		235,550		229,950		229,950	229,950		229,950		233,650		225,650		223,750		2,672,119
plus Adjustments		636,948	77,929		-	-		-		11,986		-	-		-		-		-		-		726,864
Ending Balance	\$	905,984 \$	816,693	\$	819,708	\$ 768,599	\$	722,041	\$	769,517	\$	724,009	\$ 691,731	\$	791,979	\$	776,911	\$	807,427	\$	864,501	\$	864,501
0044.45						0.1							- 1										T
2014–15		Jul	Aug		Sep	Oct		Nov		Dec		Jan	Feb		Mar		Apr		May		Jun		Total
Beginning Balance	\$	864,501 \$	793,095	\$	583,986	\$ 575,483	\$	504,415	\$	438,436	\$	484,408	\$ 419,340	\$	367,501	\$	462,423	\$	427,455	\$	440,971	\$	864,501
plus Revenues		-	103,292		244,017	195,052		200,142		286,452		195,052	208,282		355,042		229,152		267,637		231,582		2,515,698
less Expenses		198,053	309,920		266,120	266,120		266,120		260,120		260,120	260,120		260,120		264,120		254,120		252,120		3,117,173
plus Adjustments		126,647	(2,480)		13,600	-		-		19,640		-	-		-		-		-		-		157,407
Ending Balance	\$	793,095 \$	583,986	\$	575,483	\$ 504,415	\$	438,436	\$	484,408	\$	419,340	\$ 367,501	\$	462,423	\$	427,455	\$	440,971	\$	420,433	\$	420,433
2015–16		Jul	Aug		Sep	Oct		Nov		Dec		Jan	Feb		Mar		Apr		May		Jun		Total
Beginning Balance	\$	420,433 \$	456,491	\$	281,433	\$ 270,655	\$	194,386	\$	123,688	\$	174,360	\$ 103,891	\$	46,653	\$	141,855	\$	96,086	\$	100,128	\$	420,433
plus Revenues	·	-	115,732	·	267,332	217,042	·	222,612	·	316,942	·	217,042	230,272	·	382,712	ľ	245,642	·	285,252	·	249,232	Ċ	2,749,808
less Expenses		207,643	337,410		293,310	293,310		293,310		287,510		287,510	287,510		287,510		291,410		281,210		279,310		3,426,953
plus Adjustments		243,702	46,620		15,200	-		-		21,240		-	-		-		,						326,762
Ending Balance	\$	456,491 \$	281,433	\$	270,655	\$ 194,386	\$	123,688	\$	174,360	\$	103,891	\$ 46,653	\$	141,855	\$	96,086	\$	100,128	\$	70,050	\$	70,050

### ${\bf Ridgecrest\ Charter\ School-2013-14\ Cash\ Flow\ Worksheet}$

	Jul (CY Pmt) 2013	Aug	Sep	Oct	Nov	Dec	Jan 2014	Feb	Mar	Apr	May	Jun	Total 2013–14
Beginning Balance		905,984 \$	816,693 \$	819,708 \$	768,599 \$	722,041 \$	769,517 \$	724,009 \$	691,731 \$	791,979 \$	776,911 \$	807,427	\$ 330,626
Revenues	, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		213/212 4			.=4 +		12.422. 7	311,701 7	, +	,		* 200,000
State Programs													
Charter Schools General Purpose Block Grant Comp	onents												
Transfers to Charter Schools In Lieu of Property T		17,325 \$	34,650 \$	23,100 \$	23,100 \$	23,100 \$	23,100 \$	23,100 \$	48,400 \$	24,200 \$	24,200 \$	24,200	\$ 288,475
Education Protection Account			80,999			80,999			82,167			-	244,165
Principal Apportionment Funds	-	79,422	79,422	142,960	142,960	142,960	142,960	142,960	160,900	160,900	160,900	160,900	1,517,244
(includes CatBG, EIA, K-3 CSR and other minor													
state funds pending adoption of LCFF)	orable oral B.A. da elala								0.700			1 700	11 100
California Lottery – Restricted Funds – Prop 20: Instr California Lottery – Unrestricted Funds – Non-Prop 2									9,700 6,100			1,700 13,600	11,400 19,700
Child Nutrition	-	_	_	470	470	470	470	470	470	470	470	470	4,230
Mandated Programs Block Grant	-	-	_	-	4,550	-	-	-	4,550	-	-	-	9.100
Special Education SELPA Funding	28,379	8,141	26,127	13,500	13,500	13,500	13,500	13,500	13,500	13,500	13,500	13,500	184,147
Subtotal State Revenues	\$ 28,379 \$	104,888 \$	221,198 \$	180,030 \$	184,580 \$	261,029 \$	180,030 \$	180,030 \$	325,787 \$	199,070 \$	199,070 \$	214,370	\$ 2,278,461
Federal Programs													
Title I through V Part A (incl. NCLB)	-	-	16,825	-	-	-	-	-	-	-	50,475	-	67,300
National School Lunch Program	-	-	-	3,870	3,870	3,870	3,870	3,870	3,870	3,870	3,870	3,870	34,830
Federal Impact Aid	-	-	-	-	-	-	-	330	-	-	2,210	980	3,520
SELPA Funding (Federal)	<u> </u>							12,900		15,100		-	28,000
Subtotal Federal Revenues	\$ - \$	- \$	16,825 \$	3,870 \$	3,870 \$	3,870 \$	3,870 \$	17,100 \$	3,870 \$	18,970 \$	56,555 \$	4,850	\$ 133,650
Local Programs		40	40	40	40	40	42	40	40	40	40	40	450
Interest Paid Meal Reimbursements	-	42 500	42 500	42 500	42 500	42 500	42 500	42 500	42 500	42 500	42 500	42	458 5,000
SSUSD Prop 39 Reimbursement (SSUSD Prop 39 N	-	-	-	-	-	-	-	-	-	-	-	61,562	61,562
Subtotal Local Revenues	\$ - \$	542 \$	542 \$	542 \$	542 \$	542 \$	542 \$	542 \$	542 \$	542 \$	542 \$	61,604	\$ 67,020
Total Revenues	\$ 28,379 \$	105,430 \$	238,565 \$	184,442 \$	188,992 \$	265,441 \$	184,442 \$	197,672 \$	330,198 \$	218,582 \$	256,167 \$	280,824	\$ 2,479,131
Expenses													
Certificated Salaries	\$ 7,333 \$	93,200 \$	93,200 \$	93,200 \$	93,200 \$	93,200 \$	93,200 \$	93,200 \$	93,200 \$	93,200 \$	93,200 \$	93,200	\$ 1,032,533
Classified Salaries	9,453	30,800	30,800	30,800	30,800	30,800	30,800	30,800	30,800	30,800	30,800	30,800	348,253
Employee Benefits	16,382	34,600	34,600	34,600	34,600	34,600	34,600	34,600	34,600	34,600	34,600	34,600	396,982
Books & Supplies	41,522	37,300	13,100	13,100	13,100	7,500	7,500	7,500	7,500	11,200	7,500	5,600	172,422
Services & Operational Expenses	15,279	47,300	34,400	34,400	34,400	34,400	34,400	34,400	34,400	34,400	30,100	30,100	397,979
Capital Outlay	-	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	275,000
Other Outgo		4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	48,950
Total Expenses	\$ 89,969 \$	272,650 \$	235,550 \$	235,550 \$	235,550 \$	229,950 \$	229,950 \$	229,950 \$	229,950 \$	233,650 \$	225,650 \$	223,750	\$ 2,672,119
Other Cash Transactions													
Accounts Receivable Loan Proceeds	\$ 751,459 \$	77,929 \$	- \$	- \$	- \$	11,986 \$	- \$	- \$	- \$	- \$	- \$	-	\$ 841,374
Subtotal Other Cash Transactions IN	\$ 751,459 \$	77,929 \$	- \$	- \$	- \$	11,986 \$	- \$	- \$	- \$	- \$	- \$	_	\$ 841,374
Accounts Payable	\$ 107,001 \$	- \$	- \$	- \$	- \$	- \$	- \$ - \$	- \$	- \$	- \$	- \$	-	\$ 107,001
Prepaid Expenses	3,202	-	-	-	-	-	-	-	-	-	-	-	3,202
Repayment of Debt Principal	4,308	=	<u>-</u>	<u>-</u>	=	=	<u>-</u>	<u>-</u>	<u>-</u>	-	<u>-</u>	-	4,308
Subtotal Other Cash Transactions OUT	\$ 114,510 \$	- \$	- \$	- \$	- \$	- \$	- \$	- \$	- \$	- \$	- \$	-	\$ 114,510
Net Cash Position	\$ 575,358 \$	(89,291) \$	3,015 \$	(51,108) \$	(46,558) \$	47,476 \$	(45,508) \$	(32,278) \$	100,248 \$	(15,068) \$	30,517 \$	57,074	\$ 533,875
Cumulative Cash Position		816,693 \$	819,708 \$	768,599 \$	722,041 \$	769,517 \$	724,009 \$	691,731 \$	791,979 \$	776,911 \$	807,427 \$	864,501	\$ 864,501
Cumulative Casti F Osttlott	Ψ 705,704 Φ	010,073 P	317,100 \$	100 <sub>1</sub> 377 \$	122,UT1 \$	107,511 \$	127,007 Ø	3/1/131 \$	1/1/1/ \$	//U <sub>1</sub> /11 \$	JUI,TLI Ø	וטטןדטטו	ψ 001,F001

### Ridgecrest Charter School — 2013–14 Cash Flow to Budget Reconciliation Worksheet

		otal Rec'd		Jul		Aug		Sep		Dec	Ac	•	Вι	udgeted Total		fference
0.1.1.01	_	2013–14	_	2014		2014	_	2014	•	2014		2013–14	•	2013–14		et - Actual
Beginning Balance	\$	330,626	\$	864,501	\$	991,148	\$	988,668	\$	1,002,268	\$	330,626	\$	330,626	\$	-
Revenues																
State Programs Charter Schools General Purpose Block Grant Comp.																
Transfers to Charter Schools In Lieu of Property T	\$	288,475	\$	24,199	\$	-	\$	-	\$	-	\$	312,674	\$	312,674	\$	-
Education Protection Account		244,165		82,167		-		-		-		326,331		326,331		-
Principal Apportionment Funds (includes CatBG, EIA, K-3 CSR and other minor		1,517,244		161,000		-		-		-		1,678,244		1,678,214		(30)
state funds pending adoption of LCFF)																
California Lottery – Restricted Funds – Prop 20: Insti		11,400		-		-		-		-		11,400		11,373		(27)
California Lottery – Unrestricted Funds – Non-Prop 2		19,700		-		-		13,600		13,600		46,900		47,008		108
Child Nutrition		4,230		470		-		-		-		4,700		4,700		
Mandated Programs Block Grant		9,100		12 500		(25 200)		-		-		9,100		9,098		(2)
Special Education SELPA Funding	_	184,147		13,500		(35,200)					_	162,447	_	162,408	<u> </u>	(39)
Subtotal State Revenues Federal Programs	\$	2,278,461	\$	281,336	\$	(35,200)	\$	13,600	\$	13,600	\$	2,551,796	\$	2,551,806	\$	10
Title I through V Part A (incl. NCLB)		67,300		_		_		_			l	67,300	I	67,300	ı	
National School Lunch Program		34,830		3,870		-		_		-		38,700		38,700		-
Federal Impact Aid		3,520		-		3,620		-		6,040		13,180		13,180		-
SELPA Funding (Federal)	_	28,000		-		29,100		-		-		57,100		57,137		37
Subtotal Federal Revenues	\$	133,650	\$	3,870	\$	32,720	\$	-	\$	6,040	\$	176,280	\$	176,317	\$	37
Local Programs																
Interest		458		42		-		-		-		500		500		-
Paid Meal Reimbursements SSUSD Prop 39 Reimbursement (SSUSD Prop 39 N		5,000 61,562		-		-		-		-		5,000 61,562		5,000 61,562		-
Subtotal Local Revenues	\$	67,020	\$	42	\$	-	\$	-	\$	-	\$	67,062	\$	67,062	\$	-
Total Revenues	\$	2,479,131	\$	285,247	\$	(2,480)	\$	13,600	\$	19,640	\$	2,795,138	\$	2,795,185	\$	47
Expenses																
Certificated Salaries	\$	1,032,533	\$	93,200	s		\$	_	\$		l s	1,125,733	l s	1,118,774	ls.	(6,959)
Classified Salaries	Ť	348,253		30,800	*	_	•	_	*	_	*	379,053	\$	369,780	*	(9,273)
Employee Benefits		396,982		34,600		-		-		-		431,582		415,505		(16,077)
Books & Supplies		172,422		-		-		-		-		172,422	\$	186,611		14,189
Services & Operational Expenses		397,979		-		-		-		-		397,979	\$	430,387		32,409
Capital Outlay		275,000		-		-		-		-		275,000	\$	300,000		25,000
Other Outgo	\$	48,950	¢	158.600	•	<u>-</u>	\$		\$	-	\$	48,950 2.830.719	\$	53,386 2.874.443	¢	4,436 43,724
Total Expenses	3	2,672,119	Þ	130,000	Þ	-	Þ	•	Þ	-	Þ	2,030,119	Þ	2,014,443	3	43,724
Other Cash Transactions Accounts Receivable	\$	841,374	2		\$		\$		\$	-	\$	841,374	·	-	l s	(841,374)
Loan Proceeds	Þ	041,374	Þ	-	Þ	-	Þ	-	Þ	-	Þ	041,374	Þ	-	4	(041,374)
Subtotal Other Cash Transactions IN	\$	841,374	\$		\$	-	\$	-	\$		\$	841,374	\$	-	\$	(841,374)
Accounts Payable	\$		\$	-	\$	-	\$	-	\$	=	\$	107,001	\$	-	\$	(107,001)
Prepaid Expenses		3,202		-		-		-		-		3,202		-		(3,202)
Repayment of Debt Principal	_	4,308		-		-		-		-		4,308		-		(4,308)
Subtotal Other Cash Transactions OUT	\$	114,510		-	\$	-	\$	-	\$	-	\$	114,510	\$	-	\$	(114,510)
Net Cash Position	\$	533,875	\$	126,647	\$	(2,480)	\$	13,600	\$	19,640	\$	691,282	\$	(79,258)	\$	(770,540)
Cumulative Cash Position	\$	864,501	\$	991,148	\$	988,668	\$	1,002,268	\$	1,021,908	\$	1,021,908	\$	251,368	\$	(770,540)

### ${\it Ridgecrest\ Charter\ School-2014-15\ Cash\ Flow\ Worksheet}$

	Jul (CY Pmt)	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Т	otal
	2014						2015						201	14–15
Beginning Balance	\$ 864,501 \$	793,095 \$	583,986 \$	575,483 \$	504,415 \$	438,436 \$	484,408 \$	419,340 \$	367,501 \$	462,423 \$	427,455 \$	440,971	\$	864,501
Revenues														
State Programs														
Charter Schools General Purpose Block Grant Comp	onents													
Transfers to Charter Schools In Lieu of Property T		18,800 \$	37,500 \$	25,000 \$	25,000 \$	25,000 \$	25,000 \$	25,000 \$	54,200 \$	27,100 \$	27,100 \$	27,100	\$	316,800
Education Protection Account			91,400			91,400			91,400			-		274,200
Principal Apportionment Funds	-	83,900	83,900	151,100	151,100	151,100	151,100	151,100	168,000	168,000	168,000	168,000	1	,595,300
(includes CatBG, EIA, K-3 CSR and other minor state funds pending adoption of LCFF)														
California Lottery – Restricted Funds – Prop 20: Inst	ructional Materials								10,600			1,900		12,500
California Lottery – Unrestricted Funds – Non-Prop 2	.0								6,800			15,200		22,000
Child Nutrition	-	-	-	530	530	530	530	530	530	530	530	530		4,770
Mandated Programs Block Grant	-	-	-	-	5,090	-	-	-	5,090	-	-	-		10,180
Special Education SELPA Funding	-		13,500	13,500	13,500	13,500	13,500	13,500	13,500	13,500	13,500	13,500		135,000
Subtotal State Revenues	\$ - \$	102,700 \$	226,300 \$	190,130 \$	195,220 \$	281,530 \$	190,130 \$	190,130 \$	350,120 \$	209,130 \$	209,130 \$	226,230	\$ 2	,370,750
Federal Programs														
Title I through V Part A (incl. NCLB)	-	-	17,125	-	-	-	-	-	-	-	51,375	-		68,500
National School Lunch Program	-	-	-	4,330	4,330	4,330	4,330	4,330	4,330	4,330	4,330	4,330		38,970
Federal Impact Aid	-	-	-	-	-	-	-	330	-	-	2,210	980		3,520
SELPA Funding (Federal)	-	-	-	-	=	-		12,900	-	15,100	-	-		28,000
Subtotal Federal Revenues	\$ - \$	- \$	17,125 \$	4,330 \$	4,330 \$	4,330 \$	4,330 \$	17,560 \$	4,330 \$	19,430 \$	57,915 \$	5,310	\$	138,990
Local Programs														
Interest	-	42	42	42	42	42	42	42	42	42	42	42		458
Paid Meal Reimbursements	-	550	550	550	550	550	550	550	550	550	550	-		5,500
Subtotal Local Revenues	\$ - \$	592 \$	592 \$	592 \$	592 \$	592 \$	592 \$	592 \$	592 \$	592 \$	592 \$	42	\$	5,958
Total Revenues	\$ - \$	103,292 \$	244,017 \$	195,052 \$	200,142 \$	286,452 \$	195,052 \$	208,282 \$	355,042 \$	229,152 \$	267,637 \$	231,582	\$ 2	,515,698
Expenses														
Certificated Salaries	\$ 7,333 \$	99,400 \$	99,400 \$	99,400 \$	99,400 \$	99,400 \$	99,400 \$	99,400 \$	99,400 \$	99,400 \$	99,400 \$	99,400	s 1	,100,733
Classified Salaries	9,500	29,200	29,200	29,200	29,200	29,200	29,200	29,200	29,200	29,200	29,200	29,200	φ 1	330,700
Employee Benefits	16,400	36,400	36,400	36,400	36,400	36,400	36,400	36,400	36,400	36,400	36,400	36,400		416,800
Books & Supplies	59,500	39,600	13,900	13,900	13,900	7,900	7,900	7,900	7,900	11,900	7,900	5,900		198,100
Services & Operational Expenses	66,400	66,400	48,300	48,300	48,300	48,300	48,300	48,300	48,300	48,300	42,300	42,300		603,800
Capital Outlay	26,000	26,000	26,000	26,000	26,000	26,000	26,000	26,000	26,000	26,000	26,000	26,000		312,000
Other Outgo	12,920	12,920	12,920	12,920	12,920	12,920	12,920	12,920	12,920	12,920	12,920	12,920		155,040
Total Expenses	\$ 198,053 \$	309,920 \$	266,120 \$	266,120 \$	266,120 \$	260,120 \$	260,120 \$	260,120 \$	260,120 \$	264,120 \$	254,120 \$	252,120	\$ 3	,117,173
Other Cash Transactions														
Accounts Receivable	\$ 285,247 \$	(2,480) \$	13,600 \$	- \$	- \$	19,640 \$	- \$	- \$	- \$	- \$	- \$	- 1	\$	316,007
Loan Proceeds	-	-	-	-	-	-	-	-	-	-	-	-	*	-
Subtotal Other Cash Transactions IN	\$ 285,247 \$	(2,480) \$	13,600 \$	- \$	- \$	19,640 \$	- \$	- \$	- \$	- \$	- \$	-	\$	316,007
Accounts Payable	\$ 158,600 \$	- \$	- \$	- \$	- \$	- \$	- \$	- \$	- \$	- \$	- \$	-	\$	158,600
Prepaid Expenses  Subtotal Other Coch Transactions OUT	e 150 / 00 *	-	-	-	-	-	-	-	-	-	-	-	¢	150 / 00
Subtotal Other Cash Transactions OUT		- \$	- \$	- \$	- \$	- \$	- \$	- \$	- \$	- \$	- \$	(20 E20)	<b>\$</b>	158,600
Net Cash Position		(209,108) \$	(8,503) \$	(71,068) \$	(65,978) \$	45,972 \$	(65,068) \$	(51,838) \$	94,922 \$	(34,968) \$	13,517 \$	(20,538)	\$	(444,068)
Cumulative Cash Position	\$ 793,095 \$	583,986 \$	575,483 \$	504,415 \$	438,436 \$	484,408 \$	419,340 \$	367,501 \$	462,423 \$	427,455 \$	440,971 \$	420,433	Þ	420,433

### Ridgecrest Charter School — 2014–15 Cash Flow to Budget Reconciliation Worksheet

	otal Rec'd 2014–15		Jul 2015		Aug 2015		Sep 2015		Dec 2015	Ad	ljusted Total 2014–15	dgeted Total 2014–15	fference jet - Actual
Beginning Balance	\$ 864,501	\$	420,433	\$	664,135	\$	710,755	\$	725,955	\$	864,501	\$ 864,501	\$ -
Revenues													
State Programs Charter Schools General Purpose Block Grant Comp. Transfers to Charter Schools In Lieu of Property T Education Protection Account Principal Apportionment Funds	\$ 316,800 274,200 1,595,300	\$	27,200 91,300 271,800	\$	- - -	\$	- - -	\$	- - -	\$	344,000 365,500 1,867,100	\$ 344,016 365,541 1,867,065	\$ 16 41 (35)
(includes CatBG, EIA, K-3 CSR and other minor state funds pending adoption of LCFF) California Lottery – Restricted Funds – Prop 20: Insti California Lottery – Unrestricted Funds – Non-Prop 2 Child Nutrition Mandated Programs Block Grant Special Education SELPA Funding	12,500 22,000 4,770 10,180 135,000		- 530 - 13,500		- - - - 13,900		- 15,200 - -		- 15,200 - -		12,500 52,400 5,300 10,180 162,400	12,513 52,555 5,300 10,190 162,408	13 155 - 10 8
Subtotal State Revenues	\$ 2,370,750	•	404,330	¢	13,900	¢	15,200	\$	15,200	\$	2,819,380	\$ 2,819,587	\$ 207
Federal Programs Title I through V Part A (incl. NCLB) National School Lunch Program Federal Impact Aid SELPA Funding (Federal)	68,500 38,970 3,520 28,000	•	4,330	•	3,620 29,100	•		•	- - 6,040		68,500 43,300 13,180 57,100	68,500 43,300 13,180 57,137	- - - - 37
Subtotal Federal Revenues	\$ 138,990	\$	4,330	\$	32,720	\$	-	\$	6,040	\$	182,080	\$ 182,117	\$ 37
Local Programs Interest Paid Meal Reimbursements	458 5,500		42		- -		- -		-		500 5,500	500 5,500	- -
Subtotal Local Revenues	\$ 5,958	\$	42	\$	-	\$	-	\$	-	\$	6,000	\$ 6,000	\$ -
Total Revenues	\$ 2,515,698	\$	408,702	\$	46,620	\$	15,200	\$	21,240	\$	3,007,460	\$ 3,007,704	\$ 244
Expenses Certificated Salaries Classified Salaries Employee Benefits Books & Supplies Services & Operational Expenses Capital Outlay Other Outgo	\$ 1,100,733 330,700 416,800 198,100 603,800 312,000 155,040	\$	99,400 29,200 36,400 - - -	\$	- - - - - -	\$		\$	- - - - -	\$	1,200,133 359,900 453,200 198,100 603,800 312,000 155,040	\$ 1,192,201 349,818 436,260 198,200 603,675 312,000 154,989	\$ (7,932) (10,082) (16,940) 100 (125) - (51)
Total Expenses	\$ 3,117,173	\$	165,000	\$	-	\$	-	\$	-	\$	3,282,173	\$ 2,874,443	\$ (407,730)
Other Cash Transactions Accounts Receivable Loan Proceeds	\$ 316,007	\$	- -	\$	-	\$	-	\$	-	\$	316,007 -	\$ -	\$ (316,007)
Subtotal Other Cash Transactions IN Accounts Payable Prepaid Expenses	\$ <b>316,007</b> 158,600	<b>\$</b>	-	<b>\$</b>	<u>-</u>	<b>\$</b>	-	<b>\$</b>		\$	316,007 158,600	\$ -	\$ (316,007) (158,600)
Subtotal Other Cash Transactions OUT	\$ 158,600	\$		\$	<u> </u>	\$		\$	-	\$	158,600	\$ -	\$ (158,600)
Net Cash Position	\$ (444,068)		243,702			\$	15,200	\$	21,240	\$	(117,306)	\$ 133,261	\$ 250,567
Cumulative Cash Position	\$ 420,433		664,135		710,755		725,955		747,195	\$	747,195	\$ 997,761	\$ 250,567

### ${\bf Ridgecrest\ Charter\ School-2015-16\ Cash\ Flow\ Worksheet}$

	Jul (CY Pmt)	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Total	Ī
	2015						2016						2015–16	6
Beginning Balance	\$ 420,433 \$	456,491 \$	281,433 \$	270,655 \$	194,386 \$	123,688 \$	174,360 \$	103,891 \$	46,653 \$	141,855 \$	96,086 \$	100,128	\$ 420,	,433
Revenues														
State Programs														
Charter Schools General Purpose Block Grant Comp	onents													
Transfers to Charter Schools In Lieu of Property T	\$ - \$	20,600 \$	41,300 \$	27,500 \$	27,500 \$	27,500 \$	27,500 \$	27,500 \$	56,000 \$	28,000 \$	28,000 \$	28,000	\$ 339,	,400
Education Protection Account			99,900			99,900			99,900			-	299,	,700
Principal Apportionment Funds	-	94,500	94,500	170,100	170,100	170,100	170,100	170,100	183,100	183,100	183,100	183,100	1,771,	,900
(includes CatBG, EIA, K-3 CSR and other minor state funds pending adoption of LCFF)														
California Lottery – Restricted Funds – Prop 20: Insti	ructional Materials								11,400			2,000	13,	,400
California Lottery – Unrestricted Funds – Non-Prop 2	0								7,300			16,300	23,	,600
Child Nutrition	-	-	-	580	580	580	580	580	580	580	580	580	5,	,220
Mandated Programs Block Grant	-	=	-	-	5,570	-	-	-	5,570	-	-	-	11,	,140
Special Education SELPA Funding	-	-	13,500	13,500	13,500	13,500	13,500	13,500	13,500	13,500	13,500	13,500	135,	,000
Subtotal State Revenues	\$ - \$	115,100 \$	249,200 \$	211,680 \$	217,250 \$	311,580 \$	211,680 \$	211,680 \$	377,350 \$	225,180 \$	225,180 \$	243,480	\$ 2,599,	,360
Federal Programs														
Title I through V Part A (incl. NCLB)	-	-	17,500	-	-	-	-	-	-	-	52,500	-	70,	,000
National School Lunch Program	-	-	-	4,730	4,730	4,730	4,730	4,730	4,730	4,730	4,730	4,730	42,	,570
Federal Impact Aid	-	-	-	-	-	-	-	330	-	-	2,210	980		,520
SELPA Funding (Federal)	=	=	÷	÷	=	-	=	12,900	÷	15,100	=	-	28,	,000
Subtotal Federal Revenues	\$ - \$	- \$	17,500 \$	4,730 \$	4,730 \$	4,730 \$	4,730 \$	17,960 \$	4,730 \$	19,830 \$	59,440 \$	5,710	\$ 144,	,090
Local Programs														
Interest	=	42	42	42	42	42	42	42	42	42	42	42		458
Paid Meal Reimbursements	-	590	590	590	590	590	590	590	590	590	590	-	5,	,900
Subtotal Local Revenues	\$ - \$	632 \$	632 \$	632 \$	632 \$	632 \$	632 \$	632 \$	632 \$	632 \$	632 \$	42	\$ 6,	,358
Total Revenues	\$ - \$	115,732 \$	267,332 \$	217,042 \$	222,612 \$	316,942 \$	217,042 \$	230,272 \$	382,712 \$	245,642 \$	285,252 \$	249,232	\$ 2,749,	,808,
Expenses														
Certificated Salaries	\$ 7,333 \$	108,900 \$	108,900 \$	108,900 \$	108,900 \$	108,900 \$	108,900 \$	108,900 \$	108,900 \$	108,900 \$	108,900 \$	108,900	\$ 1,205,	233
Classified Salaries	9,500	33,400	33,400	33,400	33,400	33,400	33,400	33,400	33,400	33,400	33,400	33,400	376,	
Employee Benefits	16,400	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	456,	
Books & Supplies	58,000	38,700	13,500	13,500	13,500	7,700	7,700	7,700	7,700	11,600	7,700	5,800	193,	
Services & Operational Expenses	69,300	69,300	50,400	50,400	50,400	50,400	50,400	50,400	50,400	50,400	44,100	44,100	630,	,000
Capital Outlay	33,800	33,800	33,800	33,800	33,800	33,800	33,800	33,800	33,800	33,800	33,800	33,800	405,	,600
Other Outgo	13,310	13,310	13,310	13,310	13,310	13,310	13,310	13,310	13,310	13,310	13,310	13,310	159,	,720
Total Expenses	\$ 207,643 \$	337,410 \$	293,310 \$	293,310 \$	293,310 \$	287,510 \$	287,510 \$	287,510 \$	287,510 \$	291,410 \$	281,210 \$	279,310	\$ 3,426,	,953
Other Cash Transactions														
Accounts Receivable	\$ 408,702 \$	46,620 \$	15,200 \$	- \$	- \$	21,240 \$	- \$	- \$	- \$	- \$	- \$	-	\$ 491,	,762
Loan Proceeds	-	-	-	-	-	-	-	-	-	-	-	-		-
Subtotal Other Cash Transactions IN	\$ 408,702 \$	46,620 \$	15,200 \$	- \$	- \$	21,240 \$	- \$	- \$	- \$	- \$	- \$	-	\$ 491,	,762
Accounts Payable	\$ 165,000 \$	- \$	- \$	- \$	- \$	- \$	- \$	- \$	- \$	- \$	- \$	-	\$ 165,	,000
Prepaid Expenses  Subtotal Other Cosh Transactions OUT	e 1/F 000 *	-	-	-	-	-	-	-	-	-	-	-	¢ 1/5	-
Subtotal Other Cash Transactions OUT		- \$	- \$	- \$	- \$	- \$	- \$	- \$	- \$	- \$	- \$	(20.070)	\$ 165,	
Net Cash Position		(175,058) \$	(10,778) \$	(76,268) \$	(70,698) \$	50,672 \$	(70,468) \$	(57,238) \$	95,202 \$	(45,768) \$	4,042 \$	(30,078)	\$ (350,	
Cumulative Cash Position	\$ 456,491 \$	281,433 \$	270,655 \$	194,386 \$	123,688 \$	174,360 \$	103,891 \$	46,653 \$	141,855 \$	96,086 \$	100,128 \$	70,050	» /0,	,050

### Ridgecrest Charter School — 2015–16 Cash Flow to Budget Reconciliation Worksheet

	Т	otal Rec'd		Jul		Aug		Sep		Dec	Ad	justed Total	<b>Budgeted Total</b>	Di	fference
		2015–16		2016		2016		2016		2016		2015–16	2015–16	Budç	jet - Actual
Beginning Balance	\$	420,433	\$	70,050	\$	297,101	\$	343,721	\$	360,021	\$	420,433	\$ 420,433	\$	-
Revenues															
State Programs															
Charter Schools General Purpose Block Grant Comp															
Transfers to Charter Schools In Lieu of Property T	\$	339,400	\$	28,100	\$		\$	-	\$	-	\$	367,500	\$ 367,522	\$	22
Education Protection Account		299,700		99,800		-		-		-		399,500	399,506		6
Principal Apportionment Funds		1,771,900		262,600		-		-		-		2,034,500	2,034,490		(10)
(includes CatBG, EIA, K-3 CSR and other minor state funds pending adoption of LCFF)															
California Lottery – Restricted Funds – Prop 20: Insti		13,400		-		-		-		-		13,400	13,368		(32)
California Lottery – Unrestricted Funds – Non-Prop 2		23,600		-		-		16,300		16,300		56,200	56,146		(54)
Child Nutrition		5,220		580		-		-		-		5,800	5,800		-
Mandated Programs Block Grant		11,140		-		-		-		-		11,140	11,136		(4)
Special Education SELPA Funding		135,000		13,500		13,900		-		-		162,400	162,408		8
Subtotal State Revenues	\$	2,599,360	\$	404,580	\$	13,900	\$	16,300	\$	16,300	\$	3,050,440	\$ 3,050,375	\$	(65)
Federal Programs															
Title I through V Part A (incl. NCLB)		70,000		-		-		-		-		70,000	70,000		-
National School Lunch Program		42,570		4,730		-		-		-		47,300	47,300		-
Federal Impact Aid		3,520		-		3,620		-		6,040		13,180	13,180		-
SELPA Funding (Federal)	_	28,000		-		29,100		-		-		57,100	57,137		37
Subtotal Federal Revenues	\$	144,090	\$	4,730	\$	32,720	\$	-	\$	6,040	\$	187,580	\$ 187,617	\$	37
Local Programs															
Interest		458		42		-		-		-		500	500		- 1
Paid Meal Reimbursements		5,900		-		-		-		-		5,900	5,900		-
Subtotal Local Revenues	\$	6,358	\$	42	\$	-	\$	-	\$	-	\$	6,400	\$ 6,400	\$	-
Total Revenues	\$	2,749,808	\$	409,352	\$	46,620	\$	16,300	\$	22,340	\$	3,244,420	\$ 3,244,392	\$	(28)
Expenses															
Certificated Salaries	\$	1,205,233	¢	108,900	¢		\$		\$	-	\$	1,314,133	\$ 1,306,745	l e	(7,389)
Classified Salaries	Ψ	376,900		33,400	φ		φ		Ψ	_	Ψ	410,300	400,436		(9,864)
Employee Benefits		456,400		40,000		_		_		_		496,400	479,670		(16,730)
Books & Supplies		193,100	Ψ.	10,000		_		_		_		193,100	193,307		207
Services & Operational Expenses		630,000		_				_		_		630,000	629,875		(125)
Capital Outlay		405,600		_		_		_		_		405,600	406,006		406
Other Outgo		159,720		_		-		-		-		159,720	159,698		(22)
Total Expenses	\$	3,426,953	\$	182,300	\$	-	\$	-	\$	-	\$	3,609,253	\$ 2,874,443	\$	(734,810)
Other Cash Transactions															
Accounts Receivable	\$	491,762	\$	-	\$		\$	_	\$	-	\$	491,762	ls -	\$	(491,762)
Loan Proceeds	Ψ.	-		-		-		-	Ψ	-	Ψ	- 171,702	-	ľ	(171,702)
Subtotal Other Cash Transactions IN	\$	491,762	\$	-	\$	-	\$	-	\$	-	\$	491,762	\$ -	\$	(491,762)
Accounts Payable	\$	165,000	\$	-	\$	-	\$	-	\$	-	\$	165,000	\$ -	\$	(165,000)
Prepaid Expenses	_	-		=		-		=		-		-	-		-
Subtotal Other Cash Transactions OUT	\$	165,000	\$	-	\$	-	\$	-	\$	-	\$	165,000	\$ -	\$	(165,000)
Net Cash Position	\$	(350,383)	\$	227,052	\$	46,620	\$	16,300	\$	22,340	\$	(38,072)	\$ 369,949	\$	408,021
Cumulative Cash Position	\$	70,050	\$	297,101	\$	343,721	\$	360,021	\$	382,361	\$	382,361	\$ 790,382	\$	408,021